



Department of Defense DIRECTIVE

NUMBER 5158.5

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USD(P)

SUBJECT: Joint Deployment Process Owner

- References:
- (a) USCINCFCOM Operating Charter as Joint Deployment Process Owner/DoD Executive Agent for Managing the Joint Deployment and Redeployment Processes, approved November 18, 1999 (hereby superseded)
 - (b) Secretary of Defense Memorandum, "Designation of USCINCCOM as Joint Deployment Process Owner," October 23, 1998
 - (c) Joint Publication 1-02, "Department of Defense Dictionary of Military and Associated Terms," March 23, 1994
 - (d) DoD 4500.9-R, "Defense Transportation Regulation," current edition
 - (e) CJCSI 3202.01A, "Joint Deployment and Distribution Process Improvement," May 31, 2000
 - (f) [DoD Directive 5158.4](#), "United States Transportation Command," January 8, 1993
 - (g) Joint Publication 3-35, "Joint Deployment and Redeployment Operations," September 7, 1999

1. PURPOSE

This Directive:

- 1.1. Supersedes reference (a) under the authority of reference (b).
- 1.2. Defines a Department of Defense (DoD) Joint Deployment Process Owner.
- 1.3. Designates the Commander in Chief, United States Joint Forces Command, as the DoD Joint Deployment Process Owner.

1.4. Establishes policies and assigns responsibilities for improving the effectiveness and efficiency of the joint deployment and redeployment processes.

1.5. Assigns the Joint Deployment Process Owner these Executive Agent responsibilities and authorities to:

1.5.1. Ensure proper coordination among the DoD Components during deployment and redeployment process improvement initiatives.

1.5.2. Provide recommendations to the Secretary of Defense, through the Chairman of the Joint Chiefs of Staff, regarding deployment and redeployment process improvements, including the manner and timing of these improvements.

1.5.3. Issue Directives to the other DoD Components and take action on behalf of the Secretary of Defense concerning deployment and redeployment process improvement initiatives, as specifically authorized by the Secretary of Defense through the Chairman of the Joint Chiefs of Staff.

2. APPLICABILITY

This Directive applies to the Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the Department of Defense (hereafter collectively referred to as "the DoD Components").

3. DEFINITIONS

The terms used in this Directive are defined in enclosure 1.

4. POLICY

It is DoD policy that:

4.1. The DoD Components accomplish joint deployments and redeployments rapidly, effectively, and efficiently to meet mission requirements for peace, crises, and war.

4.2. The Department of Defense develops a seamless capability for conducting joint operations through planning, executing, and sustaining movement of forces from point(s) of origin to specified operational area(s). The Department of Defense is also continuously improving its joint deployment and redeployment processes.

4.2.1. DoD policies, programs, and organizations for joint deployment and redeployment planning and execution require total integration to support joint doctrine.

4.2.2. Information systems for planning and controlling joint deployments and redeployments need a more coherent and interoperable framework. Information systems capabilities need to be extended to the next generation of technologies and be designed to fulfill Information Assurance (IA) and joint interoperability goals.

4.3. The Commander in Chief, United States Joint Forces Command, designated the DoD Joint Deployment Process Owner by Secretary of Defense memorandum, dated October 23, 1998 (see reference (b)), shall lead the collaborative efforts of the joint planning and execution community (JPEC) to improve the joint deployment and redeployment processes.

4.3.1. The principal role of the Joint Deployment Process Owner shall be to maintain overall effectiveness while improving the joint deployment and redeployment processes so that all supported joint force commanders and supporting DoD Components can execute them more effectively and efficiently. Improvements must be based on sound operational doctrine and should be supported by information systems, management techniques, and practices that reflect best practices in the Department of Defense and the private sector.

4.3.2. The principal focus of the Joint Deployment Process Owner shall be to resolve joint deployment and redeployment process problems that span functional and organizational boundaries.

4.3.3. The responsibilities and authorities of the Joint Deployment Process Owner do not affect organizational structure, reporting relationships, or individual command authority or accountability.

5. RESPONSIBILITIES

5.1. The Under Secretary of Defense for Policy shall:

5.1.1. Monitor the Joint Deployment Process Owner's joint deployment and redeployment process improvement efforts on behalf of the Secretary of Defense.

5.1.2. Ensure that process changes recommended by the Joint Deployment Process Owner and forwarded by Chairman of the Joint Chiefs of Staff to the Secretary of Defense are consistent with the Defense Planning Guidance and other DoD issuances.

5.1.3. Approve recommended joint deployment and redeployment process changes that affect Department policy and procedures on behalf of the Secretary of Defense.

5.1.4. Publish DoD Instructions or Directive-type Memoranda when appropriate to implement approved joint deployment and redeployment process changes.

5.2. The Chairman of the Joint Chiefs of Staff shall:

5.2.1. Provide guidance to the Joint Deployment Process Owner concerning joint deployment and redeployment process improvement.

5.2.2. Ensure that joint deployment and redeployment process changes recommended by the Joint Deployment Process Owner are consistent with and support the National Military Strategy.

5.2.3. Review and approve joint deployment and redeployment process changes affecting operational issues, as the Joint Deployment Process Owner recommends.

5.2.4. Review and forward, and recommend to the Secretary of Defense joint deployment and redeployment process changes that affect Department policy and procedures, as recommended by the Joint Deployment Process Owner.

5.2.5. Maintain and manage the joint deployment and distribution process improvement initiative database as described in CJCSI 3202.01A (reference (e)).

5.3. The Heads of the DoD Components shall:

5.3.1. Review on a quarterly basis, in close cooperation with the Joint Deployment Process Owner, their organization's deployment and redeployment-related activities for opportunities to eliminate unnecessary duplication, ensure interoperability, and enhance united efforts. They shall also propose and prioritize changes to the joint deployment and redeployment processes and forward them to the Joint Deployment Process Owner for evaluation and action.

5.3.2. Advocate changes, as appropriate, to the joint deployment and redeployment processes through existing joint forums.

5.3.3. Coordinate and implement approved changes to the joint deployment and redeployment processes and develop supporting processes for these changes.

5.3.4. Provide process improvement requirements and assess the feasibility of Joint Deployment Process Improvement initiatives relative to their area of responsibility as Commanders-in-Chief of Combatant Commands and the primary users of the joint deployment process.

5.4. The Commander in Chief, United States Joint Forces Command, as the Joint Deployment Process Owner (see reference (b)), shall:

5.4.1. Lead JPEC collaborative efforts to improve the joint deployment and redeployment processes, including prioritization of process improvement efforts.

5.4.1.1. Ensure joint deployment and redeployment processes support the challenges of joint operations, by ensuring processes are linked by joint doctrine, fully interoperable information systems, and requisite training.

5.4.1.2. Set measurable, achievable prioritized objectives for improvement.

5.4.1.3. Identify potential process changes, including changes to procedures, information management system capabilities, and policies related to process changes.

5.4.1.4. Coordinate with the JPEC to test, assess, and evaluate potential process changes during joint experiments, exercises, and operations.

5.4.1.5. Recommend process changes and lead efforts to implement approved changes. This includes establishing measurements to track progress.

5.4.1.6. Use the joint deployment process improvement initiative database as a source of deployment improvement initiatives.

5.4.1.7. Recommend doctrine, organization, training and education, materiel, leader development, personnel, and facilities (DOTMLPF) changes to the joint deployment process and system to the JPEC.

5.4.2. Justify the lack of resolution and process improvement recommendations to the Secretary of Defense, through the Chairman of the Joint Chiefs of Staff, when JPEC members are unable to resolve among themselves a joint deployment or redeployment process problem involving policy, organizational structure, acquisition, manpower, or procedures.

5.4.3. Ensure force deployment and redeployment processes are analyzed to:

5.4.3.1. Identify critical success factors, essential data and information requirements, and key dependencies.

5.4.3.2. Identify the underlying problems that inhibit effectiveness, efficiency, and adaptability.

5.4.3.3. Determine causes of underlying problems.

5.4.3.4. Identify and evaluate potential process changes, including potential changes to procedures, information management system capabilities, and policies related to process changes.

5.4.3.5. Ensure potential changes will not adversely impact other processes.

5.4.4. Promote acquisition of technology solutions necessary to improve joint deployment and redeployment processes. They shall also:

5.4.4.1. Ensure future system concepts are interoperable (both in terms of jointness and Secret and Below Interface) and sustainable.

5.4.4.2. Conduct and/or coordinate appropriate analyses and, subsequently, recommend the retention, modification, or retirement of systems currently supporting joint deployment and redeployment processes.

5.4.5. Include in any process improvement initiative the training necessary for planning and executing deployment and redeployment. They shall also coordinate joint deployment and redeployment process doctrine and training requirements with the Services, appropriate commands, and agencies, as required.

5.5. The Commander in Chief, United States Transportation Command (according to reference (f)), in addition to meeting responsibilities as the Head of a DoD Component, and based on his or her role as the Department of Defense's single manager of the Defense Transportation System (DTS), shall:

5.5.1. Identify transportation-related deployment/redeployment process improvements, including changes to doctrine, procedures, policy, and systems.

5.5.2. Provide DTS expertise and guidance to assist the Joint Deployment Process Owner in identifying, evaluating, and prioritizing potential changes to the joint deployment and redeployment processes.

5.5.3. Assist the Joint Deployment Process Owner by:

5.5.3.1. Applying functional process improvements, techniques, and transportation research in deployment and redeployment.

5.5.3.2. Analyzing DTS improvements supporting deployment and redeployment.

5.5.3.3. Conducting appropriate analyses and providing recommendations for retention, modification, or retirement of transportation systems currently supporting the joint deployment and redeployment process.

5.5.3.4. Providing joint deployment process training and doctrine assistance.

5.5.4. Provide intelligence support for deployment and redeployment process improvement initiatives through the Joint Intelligence Center, Transportation. The USTRANSCOM J3/J4 Deployment Division, Joint Transportation Corporate Information Management Center (JTCC) and Joint Deployment Training Center (JDTC) shall support with appropriate capabilities, as directed.

6. EFFECTIVE DATE

This Directive is effective immediately.



Paul Wolfowitz
Deputy Secretary of Defense

Enclosures - 1

E1. Definitions

E1. ENCLOSURE 1

DEFINITIONS

E1.1.1. Deployment. The relocation of forces and materiel to desired areas of operations. Deployment encompasses all activities from origin or home station through destination, specifically including the intra-continental United States, inter-theater, and intra-theater movement legs, staging, and holding areas. (See Joint Publication 1-02, reference (c).)

E1.1.2. Redeployment. The transfer of forces and materiel to support another joint force commander's operational requirements or to return personnel, equipment, and materiel to the home and/or demobilization stations for reintegration and/or out-processing. (See Joint Publication 3-35, reference (g).)

E1.1.3. Joint Deployment and Redeployment Processes. Those activities that require coordination between or among the DoD Components to effectively and efficiently accomplish joint deployment operations. The joint deployment/redeployment processes encompass activities from planning for movement of forces and their sustainment from their point(s) of origin through assembly of mission-ready forces and their essential support at destination(s) specified by the supported Joint Force Commander.

E1.1.4. Joint Deployment Process Owner. The individual that the Secretary of Defense designates to meet responsibilities and exercise authorities specified herein for improving the overall effectiveness and efficiency of the joint deployment and redeployment processes from end-to-end and across the DoD Components.

E1.1.5. Joint Planning and Execution Community (JPEC). Those headquarters, commands, and agencies involved in training, preparing, moving, receiving, employing, supporting, and sustaining military forces assigned or committed to a theater of operations or objective area. It usually consists of the Chairman of the Joint Chiefs of Staff, the Military Services, the Service major commands (including the Service wholesale logistics commands), the Combatant Commands (and their certain Service Component Commands), the sub-unified commands, the Transportation Component Commands, joint task forces (as applicable), the Defense Logistics Agency, and other Defense Agencies (e.g., the Defense Intelligence Agency), as may be appropriate. (See reference (c).)

E1.1.6. Executive Agent. A term in DoD and Service regulations to indicate a subordinate delegated by a superior's authority to act on his or her behalf. (See reference (c).)

E1.1.7. Defense Transportation System (DTS). That portion of the worldwide transportation infrastructure that supports DoD transportation needs in peace and war. DTS consists of those military and commercial assets, services, and systems organic to, contracted for, or controlled by the Department of Defense. (See DoD 4500.9-R, Defense Transportation Regulation, reference (d).)