



Welcome to the Workshop on Coalition Operations and Information Sharing

***2001 Department of Defense
Personnel Recovery
Conference***



Workshop Agenda



- 1330-1345 Objectives & Introductions**
- 1345-1415 *Coalition PR Study Findings*, Robert Mohan, IDA**
- 1415-1445 *Information Sharing*, Ric Fontaine, JPRA**
- 1445-1500 Presentation of pre-submitted issues**
- 1500-1530 Break**
- 1530-1630 Nomination and development of issues**
- 1630-1700 Ranking of issues**



Workshop Objectives



- **Develop specific issues from ideas presented during the panel and pre-submitted to the workshop**
- **Propose and develop new issues presented during the workshop**
- **Prioritize the issues and forward them to the plenary session**
- ***Representatives of partner nations may complete questionnaires to aid in DoD understanding of your capability and issues***

INTRODUCTIONS



Briefing:

Coalition Personnel Recovery Study Findings

Robert Mohan

Institute for Defense Analyses



Briefing:



***Information Sharing and
Secure Information
Releasability Environment
(SIREN)***

Ric Fontaine

Joint Personnel Recovery Agency



*2001 Department of Defense
Personnel Recovery Conference*



**Coalition
Personnel Recovery
ISSUES**



Information Sharing



- **Issue:** Limited releasability of classified information significantly impacts coalition PR operations during mission planning
- **Discussion:**
 - PR community voted this issue #2 overall problem in coalition operations (DPMO/IDA study)
 - OAF After-Action Report to Congress identified this problem in all major mission areas
- **Recommendations:**
 - Use SIREN to improve releasability
 - DIA lead classification authorities in populating SIREN database
- **OPR:** JFCOM/J2, ASD(C3I) (OCR: JPRA)



Coalition Operations



- **Issue:** Alliance/Coalition Interoperability and Training are impacted by a lack of consistent CSAR guidance
- **Discussion:**
 - CSAR doctrine development is a low priority for most nations
 - Limited distribution of guidance degrades training
 - Inconsistent distribution of guidance degrades interoperability
- **Recommendations:**
 - CSAR “Starter Package” on CD-ROM and/or WWW
 - Unclassified source for doctrine, CONOPS, TTP, & survival equipment catalog
 - Translated into multiple languages
- **OPR:** USJFCOM, ASD(ISA), DUSD(R)



Coalition Operations



- **Issue:** CSEL program has not addressed requirement for coalition operations
- **Discussion:**
 - LPE communication capability is US-Only
 - All OTH communications are channeled through SIPRNET
 - Export limits on P(Y) and SAAS GPS capability
 - DAMA-C is “US-Unique” feature
- **Recommendations:**
 - CSEL SPO develop plan for migrating CSEL to international or NATO standard
 - Get partner nations involved in CSEL development
- **OPR:** CSEL SPO



Coalition Operations and Information Sharing



- **Issues:** *How can DoD prepare to recover isolated personnel of its allies and coalition partners more effectively?*
- **Findings:**
- **Recommendations:**
 - Find existing committee
 - Information technology standard
 - Information sharing policy
- **OPR:**



Coalition Operations and Information Sharing



- **Issues:** *What can U.S. allies and coalition partners do to support personnel recovery efforts more effectively in combined operations?*
- **Findings:**
- **Recommendations:**
- **OPR:**



Coalition Operations and Information Sharing



- **Issues:** *What is the impact of U.S. policy on releasability of classified information on combined operations, and what can the DoD personnel recovery community do to mitigate the impact?*
- **Findings:**
- **Recommendations:**
 - Identify and prioritize the info that the PR community needs the most
 - Work releasability for those products first
 - Align efforts with new NATO STANAG
- **OPR:** JFCOM, DIA



Coalition Operations and Information Sharing



- **Issues:** *What can the combatant commands do to address the critical deficiency of combined personnel recovery exercises in the theaters? What can the Services provide to address this deficiency?*
- **Findings:**
- **Recommendations:**
 - Investigate and fix JMETLs/UJTLs to include tasks for combined CSAR/PR with Allies/Coalition Partners
- **OPR:** JPRA



Thank You for Attending!



Technology Support to PR



- **Issue:** The PR community has had limited representation in past Joint Warfighting Experiments
- **Discussion:**
 - PR was an after-thought at EFX 99
 - PR was not fully-integrated into JEFX 2000 because it was not an “initiative” (un-funded)
 - Lack of integration results in under-performance of concepts and technology
- **Recommendation:**
 - Establish PR C4I Technology as an initiative in future Joint Warfighting Experiments
- **OPR:** USJFCOM/J9, USAF ESC/CXE, DUSD(AS&C)
(OCR: JPRA/J9)



Training the Recovery Force



- **Issue:** The Air Force is not assigning appropriately trained and qualified personnel to Theater PR staffs
- **Discussion:**
 - No prerequisite for PR experience on PR staff billets
 - Personnel arrive on-station without pipeline training
 - Promotion rates and career opportunities for PR staffs are sub-standard
- **Recommendations:**
 - Establish standard experience and training prerequisites
 - Improve promotability and follow-on tours
 - Make PR staff experience a prerequisite for RQS CC & DO positions
- **OPR:** HQ USAF/XOOP



Training the Recovery Force



- **Issue:** There is a lack of integrated PR training and exercises for Joint and Coalition Forces
- **Discussion:**
 - Lack of training degrades readiness
 - Lack of Joint/Combined training prevents ID and resolution of interoperability problems
 - Lack of training and exercises is the #1 PR problem in NATO (DPMO/IDA study)
- **Recommendations:**
 - Develop an in-theater training program for Joint and Coalition Forces
 - Include integrated PR exercises for all elements of the PR process
 - Use Joint or Allied Doctrine and TTP
- **OPR:** JPRA/USJFCOM, Joint Staff, DUSD(R)



Training the Recovery Force



- **Issue:** There is a lack of integrated CSAR training at Red Flag/Green Flag exercises
- **Discussion:**
 - CSAR at Red Flag is “peripheral” and does not involve C4ISR or force protection assets
 - The hardest parts of CSAR are not practiced
 - The mainstream warfighter community is not sensitized to the demands of the CSAR mission
 - Current training scenarios do not align with Combatant Command requirements or expectations
- **Recommendation:**
 - Dedicate two weeks a year to a “CSAR Flag” exercise
- **OPR:** 414 CTS, HQ ACC



Managing Personnel Recovery



- **Issue:** There is a lack of standardization in CONOPS and SPINS across Theaters
- **Discussion:**
 - No consistency for forces supporting multiple Theaters
 - CONOPS and SPINS development is impacting under-manned Theater staffs
 - Un-trained Theater staffs are publishing CONOPS and SPINS not IAW C2 Warrior School syllabus
- **Recommendation:**
 - Develop template for standard CONOPS and SPINS
- **OPR:** JPRA



Managing Personnel Recovery



- **Issue:** The 1999 PR Re-Alignment Initiative has not been implemented in a timely manner
- **Discussion:**
 - OJCS does not have an office focused on PR matters
 - Combatant Commands do not have robust PR staffs at the joint level
 - Joint Staff and Theater Commands lack the expertise to address PR, CSAR, UAR, & SERE issues
- **Recommendation:**
 - Establish the offices and man the billets
- **OPR:** Joint Staff, Combatant Commands



Theater Engagement Plans



- **Issue:** Theater Engagement Plans do not support a cohesive DoD PR Policy
- **Discussion:**
 - Theater engagement for PR is different in every Theater
 - Lack of crosstell of “good ideas” between Theater PR staffs on theater engagement
- **Recommendations:**
 - Incorporate “best practices” into all US CINC, JCS, and OSD PR Instructions and Directives
- **OPR:** Combatant Commands, OJCS, DPMO