Multinational Force and Host-Nation Administration in Wartime Iraq: an Inter-ministerial Approach

Colonel John R. Ballard, USMC
Report Documentation Page

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<thead>
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Standard Form 298 (Rev. 8-98)
Prescribed by ANSI Std Z39-18
Background – Blackwater & the Bridge
Weapons Cache Locations
IED Factories
Operation AL FAJR

Iraqi Forces
- 3 IIF Bns
- 2 IAF Bns
- 2 SSF Bns
- 1 Commando Bn

US Forces
- 5 Marine Bns
- 3 Mech Inf Bns
- 1 Stryker Bn

Joint Fires
- Army Attack Aviation
- SOF (AC-130)
- Marine Air
- Carrier Air
- USAF
- Cannon & Mortar
Post-Hostilities Operations

Dead body removal
UXO / Caches cleared
Rubble removal
MSRs Clear
VCPs Established
Kharma PDS stocked
Immediate construction
Combat ops
Combined policing
USMC QRF

JCC established
Mayor and City Security Council
Electricity Restored
Curfew modified
Extend registration
Mid-Term Construction

No Residents
Resettlement & Elections
15 DEC
31 JAN

Safe & Secure
Fallujah CMOC

- Coordination Center for Humanitarian Assistance
- Reconstruction Operations Center
- Convoy Control
- Media Center
- Claims Office
- NGO Information Center
- Potential “Town Hall” Meeting Center
- Facility for the Municipal Support Team and City Administration
**District**

ECP 1 - Military Traffic Only

ECP 4 - Not an initial entry point, for pedestrian traffic to and from hospital

ECP 3 - 1, 2, 3, 4, 5, 6, 10

ECP 5 - 7, 8, 9, 13, 15

ECP 2 - 11, 12, 14, 16, 17, 18
January Iraqi Elections
Fallujah:
Maintaining Momentum

- Commerce booming
- Residents turning in weapons caches
- Public order soldiers accepted, police being vetted
- Hundreds of government workers in everyday
- People rebuilding, kids back in school…

A Fallujah Model ???
Al Fajr Keys

- Plan Ahead
- Design Structure and Process
- Match Responsibility with Authority
- Build Civil-Military Relationships
Questions?