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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

FOR OFFICIAL USE ONLY

13 January 70

SUBJECT: Operational Report - Lessons Learned, headquarters, 98th
General Support Group, Period Ending 31 July 1970 (1)

This report is forwarded for review and evaluation in accordance
with DA pub 30-515. Information of actions initiated as a
result of actions reported should be forwarded to AGFOS CGT within a
period of one month from receipt of this report.

The material contained in this report is provided to ensure appropriate
readiness to the fullest extent from lessons learned during current operations and
may be adapted for use in developing training material.

RECOMMENDATION:

Kenneth G. Wickham
Major General, USA
The Adjutant General

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US Army Mobility Equipment Research & Development Center
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DEPARTMENT OF THE ARMY
HEADQUARTERS, U.S. GENERAL SUPPORT COMMAND
AFC SAN FRANCISCO 94189

AVCD-5-50

11 August 1970


THRU: Commanding Officer
US Army Support Command, Dau Ngoc
ATT: AVCD-5-50

Commanding Officer
US Army, Vietnam
ATT: AVCD-5-50

Commander-in-Chief
United States Army, Pacific
ATT: HOP-67

TO: AGO Forces Development
Department of the Army
ATT: 600-6-10
Washington, D.C. 20310

1. (C) Operations - Significant Activities

   a. Personnel (C)

      (1) LTC Jerry Merrier replaced Maj. Larry A. Shelly as Group Logistics Officer. LTC Raymond Coors replaced LTC Elmer Grant as 92nd Support Battalion Commanding Officer. LTC Cecil Little replaced LTC Robert Rotecliff as Commanding Officer, 161st Transportation Battalion in TFL. LTC Clarence T. Ford replaced LTC Robert Fehri as Commanding Officer, 5th Squadron.

      (2) Movement turnover remained high with little or no opportunity to allow for training of replacements by incumbents. Certain 19A skills remained in critically short supply, such as cooks and drivers. The normal troop strength was 9,311, personnel.

      (3) Enrollment of local nationals reached a new level to the theoretical strength for local National Direct Hires was raised to 65%.
b. Operations

(1) Special Service continued to contract with new companies with the organization of Special clubs in the baking of C-114 aircrafts. The 60th Group Special Softball League has been suspended.

(2) The 80th GC Group Operations System gained two Officer Clubs through C-114 Clubs during this period as it continued to support C-114 and the 5th Transportation Command and 225th Corps. Both groups are responsible for a total of 13 Clubs. Three new clubs are projected to be included in the Operations System in the next quarter. A grant of $2,400 was given to the 440th Club for purchase of the Camp Baker Club (Transportation Command) and a loan of $13,800 was received for purchase of the Corp Carter Club (Driving Depot). A loan in the amount of $11,000 was made to purchase the Camp Baker Officers Club (5th Irons Command).

(3) A Traffic Safety Monitor Program was reinstalled in an effort to reduce the number of safety violations and traffic accidents by U.S. Command vehicles.

b. 325th CH Q (2)

(1) The 325th CH Q (2) continued to operate the petrol depot. Fifteen 7-9 takers were received during this period. Average daily issues of the four (4) products were as follows: JP-5 32,000 gallons, JP-1 167,470 gallons, JP-2 25,000 gallons, and MO 51,314 gallons, utilizing the two (2) shuttles assigned to I Corp, fuel was transferred to the Tinuy and the 5th Infantry. The average daily transfers were: JP-5 4,976, JP-1 3,013,599, MO 1,772,133 gallons, and MO 317,000 gallons.

(2) On 23 June, the 527th O (2) was attached for all purposes to 2/4th Inf. 1st Inf. which was attached at Tinuy and Co command. The 527th O (2) personnel were able to assist in this activity.

(3) 1 July saw this unit take over all local control of Shell Oil Company in Tinuy. Five (5) commercial 2200 gallon tankers were received. All units and six (6) tankers drivers were able to get commercial licenses. Only three commercial license holders are in 527th, the rest will follow by the unit next week. MO 19,786,500 gallons.

(4) Shell License Section

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SALES: Measured in terms of dollar volume, the company's sales performance in the first quarter of 1970 was substantially lower than in the same period of the previous year. The decrease was attributed to a number of factors, including a general economic downturn and increased competition.

(b) The company's new division (C), which entered the market in the second quarter of 1969, faced significant challenges in its initial months. Despite initial optimism, the division struggled to achieve its sales targets, and its performance in the first quarter of 1970 was disappointing. The division's management team is currently reviewing its strategy to improve its performance.

(c) The introduction of a new product line in the fourth quarter of 1969 was a major milestone for the company. The product, which was developed in-house, was well-received by the market and generated significant interest. The company is currently planning to expand its production capacity to meet the demand for the new product.

(d) The company's financial position remains robust, with strong cash reserves and a stable capital structure. The company is well-placed to weather any economic downturn and is confident in its ability to maintain its financial stability.

(e) The company is currently negotiating a major contract with a new client, which is expected to provide significant revenue opportunities. The negotiation process is ongoing, and the company is optimistic about the prospects for a successful outcome.

(f) The company's management team is committed to maintaining a strong focus on innovation and product development. The company has strengthened its research and development capabilities and is investing heavily in new technologies to ensure its continued success.

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SUBJECT: Operational Report - 7 July 1974

BEGIN

The situation relevant to the financial report upon which the following
may be issued: the financial report

confidential and must be kept

will be fully operational in the current period. The operating un

will prepare, review and distribute per month.

The Headquarters and Headquarters Company, "HQHQ"

are 1st Army, 1st Marine Division, 7th Marine

and 1st Marine Amphibious Brigade. These 3 units are

and 1st Marine Amphibious Brigade.

7th Army, D.C.

is 1st July 1974, the situation is:

in 1973. The volunteer force is

It is 1st July 1974, the volunteer

cess. 17 remain during 1974. 17 of these

figures, 10 remain in the 7, 226 that

converting to a full-time military status.

the weeks before the 1st of January 1974,

not available for training during the following 12

to the service in the Army and the 2

Marine Amphibious Forces in the region.

Service Type: 226 in the Marine

1974, 60 in the Marine Amphibious

to the 226 that remain.

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(1) Introduction - The 35th Division of the United States Army is the "Mountain Division" of the army and is of particular note in the aerosol field. The division consists of the 101st Infantry Division and the 98th Division, both of which are equipped for mountain warfare. The division is organized as follows:

(a) 101st Infantry Division - Composed of three infantry regiments, each of which is equipped with the latest in mountain equipment, including the M-16 rifle and the M-1918 sub-machine gun. The division is commanded by General George C. Marshall.

(b) 98th Division - Composed of three infantry regiments, each of which is equipped with the latest in mountain equipment, including the M-16 rifle and the M-1918 sub-machine gun. The division is commanded by General John J. Pershing.

(2) Location - crusher locations

Due to the high altitude and mountainous terrain, the division is located in the vicinity of Mount Everest. The division has a reputation for being highly skilled in mountain warfare and has been involved in several significant operations in the area.

(3) Summary - The 35th Division is a highly trained and experienced unit, well-suited for mountain warfare. The division is commanded by two highly respected generals, General George C. Marshall and General John J. Pershing. The division is equipped with the latest in mountain equipment and is highly skilled in mountain warfare.

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A-25

3S-00073: Operational Report - 1st Armored Division USMC
Survey for the period ending 15 July 1970, RO: 35584-L-5 (Re)

4. The 596th Maintenance Company provided GS level support to approximately 70 non-divisional units in the Camp area. This unit also provided BS level back-up support to the 723rd Maintenance Battalion (Artillery Division) as directed by the 723rd. In addition, this unit provided GS level support for two M107 (SP Artillery) and 10x M110 (Howitzers) in the 1st Medical Battalion.

5. The 596th Maintenance Company provided BS level maintenance and repair for approximately 27 pieces of heavy equipment for the 135th Engineer Company and 16 M12 Dusters from 6 Btry/34th Arty. The 596th Maintenance Company was also responsible for their BS level support. The initial problems involved with the Dusters due to the fact that the 596th Maintenance was not familiar with this type of equipment. Problems anticipated primarily in the area of required publications and storage of repair parts.

6. General Comment: 80th General Support Group units in the division have experienced initial difficulties in obtaining publication data for a particular equipment that was taken over during the inactivated period. Equipment was forklifts, mne, cranes, etc. However, these have a been resolved; a new General Support Center in Philadelphia, Pennsylvania did assist materially after arrival.

(a) Technical Supply (Class III)

1. The 156th Log Supply had a large quantity of heavy equipment (MAM, etc) on hand. Approximately 50% of the stock is dry storage for the major vehicle component overhaul program for the 1st Armored Division.

2. From a surplus items in hand at the 156th Log Supply, a large quantity of supplies, etc. was shipped to the 80th General Support Command for shipment to units in 1st Armored Division. The 156th Log Supply has been working closely with the 80th General Support Command in advising it on the storage of major projects in the depot, approximately 1 truck per day to be shipped.

(b) 53 Activities

1. The 156th Log Supply has been responsible for providing support level services to include: (a) repair of equipment for 1st Armored Division units in 80th General Support Command units, (b) training in maintenance of GSC equipment, and (c) main assembly of new equipment. Major repairs were done at the depot. Approximately 1 truck per day to be shipped.

2. The 156th Log Supply has been responsible for the repair of 70 or more items. These repairs were made for the 1st Armored Division.
In those orher task areas, 1 d, we not loc: required repair parts and 11 instruction sheets.

The 15th HCT Com has been designated as the central collection point for all items bearing the tag "Army" and maintains over 1,000 items in the central unit. The central unit has been designated as the "Army Inspection Center" and the 15th HCT Com maintains the 15th HCT Com in the Central Unit.

(1) Trailer Transfer Unit

The 15th HCT Com has also instituted an 12P/2P trailer transfer unit. It is focused on local trailer repair and is not to be considered a part of maintenance. The 15th HCT Com in the Central Unit.

(c) Repair Diagnostic School

The 15th General Support Group has instituted an 15th General Support Group. It is focused on the repair and maintenance of equipment. The school is focused on the repair, maintenance, and the repair and maintenance of equipment. The school is focused on the repair, maintenance, and the repair and maintenance of equipment.

(13) Logistics - Artillery and B V / V

The 15th HCT Com has transferred over 1,000 items, including over 1,000 items. The Central Unit has transferred over 1,000 items, including over 1,000 items. The Central Unit has transferred over 1,000 items, including over 1,000 items.
On 16 July 1970, construction started on a new major facility that will provide 2,000 maintenance and major repair line S & L Dad. The work on this facility is scheduled to be completed by 30 September 1970. The new facility will consist of approximately 200 vehicles. This facility will be used for major repairs and will be completely processed for the Unit for an 80% construction and 20% wash facility to be used for repairs. The new facility was initiated on 21 June 1970 and 80% complete by 30 September 1970. The facility will be used as a final wash and pre-positioning point for units and units will be shipped into the Port facilities.

2. During this Quarter, 25,570 tons were handled at the two unloading Port facilities.

3. The 50th General Support Group instituted the Quality Assurance Inspection Team (QAINT) on 8 June 1970. The purpose of the QAINT is to ensure that the material and equipment being used for maintenance activities at the 50th Maintenance Unit and at the 33rd CCS Group has been through a thorough and complete inspection in accordance with applicable regulations and standards. The effectiveness of these teams in the 50th General Support Group has been successful to date and it is expected that QAINTs will be expanded to the additional six centers in the 50th General Support Group.

4. Property Disposal:

1. The Quarter's activity in this area was almost nonexistent. Only a few tons of material were disposed of during this Quarter. The disposal activity is expected to increase during the remaining three quarters of the fiscal year.

2. The sale of property at this facility continued during this Quarter with new interest from other warehouses. The disposal activity will be placed for solicitation on 1 November 1970.

3. The Care Line, a new product of 1969, was introduced during this Quarter. A new product of 1969, was introduced during this Quarter.
CONFIDENTIAL

11 August 1970

SUBJECT: Organization and management of the 60th General Support Group for Period Ending 31 July 1970, 603 CSFS-65 (42)

(14) Logistics - Material Movement

(a) Group Material Management Assistance Team - The Material Management Assistance Team instructed five (5) units assigned to the 60th General Support Group. The team also provided guidance inspection on two (2) tank units that were in the 60th General Support Group, and instructed personnel on 20 vehicles, selected at random, for inspectability.

(b) 603 CSFS-65 Annual General Inspections - Five (5) tank units were awarded overall satisfactory ratings for AFIs during this reporting period. These units were 282, 322d Company, 25th Battalion, 33rd Transportation Company, 15th Heavy Equipment Maintenance Company, and US. Kentucky Company. There were no unsatisfactory ratings noted in the Group during this same period.

(c) 1st Lt. Casual Maintenance Equipment Inspections - Two units, the 15th Maintenance Company and the 33rd Supply and Service Company, were awarded overall satisfactory ratings during this period.

(d) 1st Lt. Group Instructor/Assistant Team Visits - The 1st Lt. Group Instructor/Assistant Team visited the 15th Heavy Equipment Maintenance Company during this period.

(e) Training and Schools - The section conducted two (2) four hour classes at TAMC Schools, one class at DACA, and one at Chu Lai. Training was also conducted at Cam Lai on Equipment Serviceability Criteria for all officers and NCOs in the 97th Transportation Battalion.

(15) Security, plans, and operations: (C)

(26) Intelligence:

1. Intelligence information continued to be received in Southern I Corps (CMO I) from the American Division. Other primary sources of intelligence were the 1st Marine Division, III Corps, and MACVSOC, Saigon. Since the establishment of the 1st Marine I Corps into MACV, there is no longer a daily intelligence summary as it had received in the past on a country-wide basis.

2. Daily intelligence summary messages were received from USN/MCM, MAC, and were "flash" messages as information became known. This information concerned the Da Nang area and vicinity. The information was available at this headquarters and subordinate units in the vicinity. This information was immediately passed to subordinating units upon receipt for necessary preparatory activities and alert status.

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In conjunction with other headquarters in the Dalat area, 50th General Support Group is warning the possibility that recent incidents involving vehicles driven by US personnel and US vehicles driven by local nationals were stirred by local terrorist activities. These incidents began with demands for excessive amounts of money for damaged US vehicles involved in accidents with US vehicles. The latest incident involved personnel from 50th GS Group who were all seriously wounded when a fragmentation grenade was thrown in their midst, only minutes after a Viet Cong soldier had collided with the truck they were operating. A young Vietnamese boy died in the incident as he was in the crowd around the accident scene. On the same day two other incidents occurred. In one of these, a US/Army infantry soldier was threatened with loaded weapons, an American soldier who had been involved in an incident involving his vehicle and that of a Local national. To counter these incidents, stringent measures have been taken to identify US vehicles and personnel from moving through Da Nang.

1. Enemy activity was at a low level during this period; insofar as it affected the operations of 50th GS Group. Isolated incidents of small-arms or fire caused one man to be wounded in the arm and a grenade caused a man to be injured, not seriously, with the loss of one tanker truck during the reporting period, the enemy interdicted highway 17 by destroying bridges; however, convoy operations were not curtailed as replacement bridges or alternate routes were found immediately. There were 52 casualties in personnel or material sustained from enemy rockets or mortars during the reporting period.

2. Line haul of supplies and equipment continued through the reporting period to Divisional and non-Divisional units within the area of responsibility, from Chu Lai to Huế. The support included the 6th, 7th, 12th, and 13th Divisional artillery units from the 22nd Combat Service Battalion in Huế, in Chu Lai and the 22nd Combat Service Battalion in Da Nang.

3. There were a total of 12 Service Incidents reported during the period.
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AVCD-JGC

11 August 1970


2. Lessons Learned: Commander's Observations, Evaluations, and Recommendations

a. Personnel:

Self Service Supply Center (SSSC) Operation

(1) Observation: The 30th General Support Group assumed responsibility for the operation of a SSSC in the Chu Lai area on 1 Jun 1970 and in the Khe Sanh area on 15 June 70. These functions until that time were carried out by the US Navy as Serv-Total.

(2) Evaluation: The take-over of these operations was the most easily accomplished and successful of the many functions assumed from the US Navy during that general time frame. The primary reason for this successful take-over was the early availability of required personnel allowing adequate time for necessary cross training with Navy personnel. This was not possible in several other instances.

(3) Recommendations: That when future missions are assigned, an adequate number of qualified personnel be made available at least 15 days (30 desired) in advance of the take-over date to allow for cross training.

b. Intelligence: None

c. Operations:

(1) C/Miss System

(a) Observation: The reactivation of new open mess facilities to the United States Army Depot, Dealng, the 31st Transportation Company, and the consolidation of XXIV Corps Open Messes and under the 30th GS G-4 has stressed the need's capacity to control and administer these clubs under the existing staff.

(b) Evaluation: With the addition of centralized responsibility for open messes caused by the Division of the Army Open Mess System, it becomes evident that additional resources and centralization of effort were necessary.

(c) Recommendations: That commands concerned make plans for centralized accounting, procurement, and management to include the physical facilities necessary. An experienced club officer should be added to the GS G-4 Group Staff to act as the Commander's advisor on club matters and to supervise the custodians of both the centralized Officer and DOE Messes to ensure efficient and honest administration of the Open Mess System.

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AVCD-123
11 August 1939
SUBJECT: Operational Report — Lessons in Part of the 902 Postal Service Group for Period Ending 31 July 1939. CPG-65 (R2)

(2) Mailroom Inspection:

(c) Observations: Frequent mailroom inspections are an essential part of smoothly running postal systems. But level mail handlers are frequently not thoroughly familiar with proper procedures for handling mail. Also, they are often not properly supervised and do not understand the responsibilities which they have as unit mail clerks and unit postal officers.

(b) Evaluations: Because of the lack of emphasis on proper mail handling procedures at unit levels, postal incidents, losses, and thefts are all too frequent.

(c) Recommendations: That unit postal officers, upon their appointment, be required to report to the serving AWO for a brief mail mail and their duties and responsibilities. Also, there should be more emphasis on mail and consideration given to mail handling procedures.

(3) Controband Mailings

(c) Observations: The volume of contraband is a serious issue in country through postal channels is alarming. Once control measures have been instituted, the volume has decreased. However, large volumes of goods property still are being found with regularity.

(b) Evaluations: The ready availability of such items as tobacco, cigarettes, and other articles, has the sending uniform of mail handlers, leads postal personnel to believe that the items will not be found. However, the mail was found, and results in a tremendous loss to the overall supply.

(c) Recommendations: That special and strong emphasis be placed against these offenders, that are caught, and that a widespread publicity be given to each offense and offender apprehended. Also, recommend that contraband mailings be a topic included in all in-country orientation briefings.

4. Supervision - "A" type.

5. Training:

Training on N-20 machine unit:

(a) Observations: With the heavy turn over of personnel, the -20 machine often switched.

(b) Evaluations: Training on the N-20 machine should be more thorough and adequate to insure that they are properly trained and care for this machine.

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AVCD-1-3A
11 August 1970


(a) Description: The current requirement to do laundry every six months is done so that when any member of a crew turnover is replaced, the laundry is clean.

(b) Statistics:

(1) Key Points:

(i) Observations: The 10th Naval Support Group was in the process of a laundry effort in which all laundry, receiving, processing, and issuing of all 3 classespeculiar unit requirements.

(ii) Conclusion: An expensive problem was created by not allowing the laundry to be supported at a "walk-in" point. The laundry performed in the usual inspection and SCRUB classification with the help of the Dep't. of Navy technical assistance in the area required in proper, receiving, packaging, and preservation. The final work as to the equipment in the area was also undertaken to maintain a "restricted" type of operation that at present is needed to reduce turnover.

(c) Recommendations: That for the future, these are

1. Joint TPS and SCRUB classification be performed by the maintenance unit prior to the Dep't. that will eventually receive the ultimate product.

2. That the Dep't receive a turn-in equivalent to turn-over the task of providing technical assistance to the unit in proper, receiving, packaging, and preservation.

3. That "restricted" turnover and a maintained limited size on the peculiar unit resources.

(2) Laundry Operations:

(i) Observations: The 10th Naval Support Group was responsible for the 1/2 day laundry facility located at Camp Butler in April 1970. The laundry was operated by a company size unit, and as the laundry in support of the Depot, Navy had a daily "optical" production of 1250 - 1500 tops/day.

(ii) Evaluation: On 6 June 70, the 10th Naval Support was directed to increase the output of the laundry to 2000 tops/day. Only 1 July 70, the unit turned to a 1/2 day laundry, a result of the additional company size unit that was "tightly" loaded to meet the requirement. The unit's laundry included a 2500 tops/day "optical" production of 1500 tops/day in subsequent months.

(iii) Problems: The problem faced in the above period was the acceptance of the laundry and the elimination of the additional laundry. The laundry was completed by a 1/2 day "optical" production of 1500 tops/day.

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of numbered Finance Sections and in Division Finance Offices have been in-
country approximately the same as that of last December. This is at
approximately the same level. Very little of this equipment is in Stock.

(a) Equipment: The scientific and technical equipment of this unit
will be in the inventory of major equipment for replacement in the
second half of 1979. The availability of major equipment in these
offices will be approximately the same as the availability in the past.

(b) Supplies: It has been requested that "JMD" serve as the
financial agent for the requirements of the unit. It is the
intention of all the equipment in the unit to be

I., DATE...

Jerry Hathaway
JMD, RDC

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Subject: Operational Report - Lessons Learned submitted by the 80th General Support Group for the quarterly period ending 31 July 1970 (RCS CSSUR-65) (R2)

To: Commanding General, Ind. 

From: 80th General Support Group

The Operational Report - Lessons Learned submitted by the 80th General Support Group for the quarterly period ending 31 July 1970 is forwarded.

1) Pertinent comments follow:


b. Page 13, para 2c(1). Concur. No further comment required.

c. Page 14, para 2c(2). Concur in part. Responsibilities for unit postal officers are clearly outlined in paragraph 5a, AR 65-75. There is an objection for any unit postal officer to request guidance from the unit's postal officer during this reporting period, emphasis on an effort being directed to the command through the monthly Commander's Report, mail letters and an equal number of daily bulletin releases. This frequency is considered adequate without losing the impact of the message relating to mail services.

d. Page 14, para 2c(3). Concur. No further comment required.

e. Pages 14 and 15, para 2b. Concur in part. Paragraph 5a(2) of appendix J to USARV Suppl I to AR 350-1, dated 25 Jan 70, states that weapons firing "will be conducted at least semi-annually" and is not prohibitive with respect to time or frequency. Paragraph 5b of Appendix I to USARV Suppl I to AR 350-1, dated 25 Jan 70, clearly states that firing requirements include "other direct fire weapons the placement is likely to use during his tour in RVN in addition to his assigned individual weapon.

f. Page 15, para 2(1). Concur. No further comment required.

g. Pages 15 and 16, para 2(2). Concur. No further comment required.

h. Page 16, para 2(3). Concur. No further comment required.

i. Page 17, para 2(4). Concur. As stated in para 2(4), exposure should begin at the unit level and prior to the material being released to the unit activity. This action provides effective handling of material loaded for shipment, insures that unit become familiar with inspection criteria, alleviates possibilities of material backlog, and provides a frame for the unit activity to complete processing requirements. It has previously accomplished at unit level. On 14 Aug 70, an additional ROMAL "North" was formed to service Northern Military Region 1.
Acting on experience gained from initial formation of RQAITS Teams, RQAITS "North" was instructed to begin inspections at DSU level and all material in transit prior to 19 Aug 70 would be turned in without being inspected. This has proven to be the most effective solution.

j. Pages 16 and 17, para 2h. Concur. No further comment required.

Headquarters, United States Army Vietnam, APO San Francisco 96016

To: Commander in Chief, United States Army Pacific, APO San Francisco, APO 96015

This Headquarters has reviewed the Operational Report - Women - Learned of the 30th Infantry Support Group and comments of informing Headquarters.

Current Notes:

a. Reference Item concerning "Mail Sort Inspection," page 9, paragraphs 2e and 1st Indorsement, paragraph 3c, concerning responsibilities of unit mail clerks and unit postal officers are in ADP-310-3. The ADP-310-3 contains guidance for any guidance necessary. The Headquarters will review the various unit mail clerk tests administered by AM postal officers to determine their validity and necessity for a standard type test administered at each APO. This should raise the competency level of the unit mail clerks. This Headquarters has a continuing program of advising commanders of violations of mail handling procedures and preventive measures to be taken. Unit has been so advised.

b. Reference Item concerning "Training on the M-10 Machine Gun," page 9, paragraph 2a and paragraph 2b, 1st Indorsement, concerning Paragraph 2, USABV Supplement 1 to ADP-310-3, Subjects: Mandatory Training, enjoins commanders to establish a continuous weapons training program to ensure that all personnel are proficient with their assigned weapons. It is recommended that a Keystone armed unit be established and trained on Keystone operations and procedures prior to stand down dates of units to be processed in the active area. The command obtain training in two ways: 1. by observing active Keystone operations in an NTWM processing area, at that time and 2. By sending responsible individuals to the Indorsement Section, Supply Division, CAMC, for orientation and training on current Keystone procedures. Unit has been so advised.
SUBJECT: Operational Report—Lessons Learned of the 30th General Support Group for Period Ending 31 July 1970, HQ CSPOR-70

4. Reference Item concerning "Laundry Operations," page 11, paragraph 2F(2), concurred. This Headquarters has disseminated information that FM 0-334 (Fixed Laundry Organization) provides guidance in establishing a production standard for fixed site laundry operations. Unit has been advised.

5. Reference Item concerning "Retrograde Quality Assurance Inspection Teams," page 16, paragraph 2f(4) and paragraph 2l, 1st Indorsement: nonconcur. It is not necessary to direct General Support Groups to follow Quality Assurance procedures, the procedures should already exist. It is not acceptable to allow OC&S activity to continue to ship unsatisfactory material simply to enable a reduction in backlog. Unit has been notified.

5. Reference Item concerning "Material," page 19, paragraph 2j, 1st Indorsement: nonconcur. This does not appear to be a major problem country-wide. Several finance offices were briefed, and a review was made of selected depot stocks. In addition, assets will be generated from future Keystone units. Unit has been notified.

FOR THE COMMANDER:

Cy from:

ASSOC. CSM
30th GS Gp
SUBJECT: Operational Report—Lessons Learned of the 80th General Support Group for Period Ending 31 July 1970,
RCS CSFOR-65 (E1) (U)

HQ, US Army, Pacific, APO San Francisco 96558 4 Nov 70

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:

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Experiences of unit engaged in counterinsurgency operations, 1 May to 31 July 1970.

By, 80th General Support Group

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