

OPERATION

EXERCISES

SOLIDARITY



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USARCARIB EXERCISE DIRECTIVE

NUMBER 1

1-4 MARCH 1961

... is unlimited.

HEADQUARTERS UNITED STATES ARMY CARIBBEAN
Fort Amador, Canal Zone

CARGC

8 February 1961

SUBJECT: Exercise Directive ^⑥ Nr 1 ^{Number} OPERATION SOLIDARITY ^{7-4 March 1962}

TO: See Distribution

1. Attached hereto is Directive Nr 1 for Exercise OPERATION SOLIDARITY for the information and guidance of all concerned.

2. Letter CARGC, this headquarters, subject as above, dated 5 January 1961 is rescinded with exception of Appendix 1, 2 and 3 of Annex B (Intelligence) and Appendix 1, 3, 4 and 5 of Annex D (Control).

FOR THE COMMANDER:

R. C. Baranowski

1 Incl
Exercise Directive Nr 1
OPERATION SOLIDARITY

R. C. BARANOWSKI
Major, AGC
Asst Adjutant General

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101st Airborne Division

XVIII Airborne Corps

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Commanders

Tactical Air Command

9th Air Force

12th Air Force

15th Air Force

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HEADQUARTERS, USARCARIB
Fort Amador, Canal Zone
8 February 1961

EXERCISE DIRECTIVE NR 1
OPERATION SOLIDARITY

TO: See Distribution

Reference: Exercise Directive Nr 1 (OPERATION SOLIDARITY),
Headquarters Caribbean Command, 15 October 1960

MAPS: Panama Special Map, Rio Hato Training Area, 1:25,000, Sheets
1, 2 and 3.

AMS-1106-1:5,000,000 (Sheet Mexico, Central America and West
Indies; Sheet - South America, North Sheet)

AMS-E461-1:5,000,000 (Sheets - Western, Central and Eastern)

AMS-E501-1:250,000 (NC-175 Sheets II, III, V, VI; NB 17N Sheet II)

1. SITUATION:

a. General: USARCARIB participates in a Caribbean Command combined training exercise (OPERATION SOLIDARITY), involving US Army, Air Force and Navy Units and including elements of Military Forces from selected Latin American countries. OPERATION SOLIDARITY will be conducted in the Rio Hato training area, Republic of Panama, during March 1961. The purpose of OPERATION SOLIDARITY is to -

(1) Conduct a training exercise under the provisions outlined in the Rio de Janeiro Treaty, which imposes an obligation on the contracting parties to take positive action to assist in meeting an armed attack against any American State.

(2) Exercise STRAC and TAC mobility plans.

(3) Demonstrate the cooperation and capability of US and South and Central American Military Forces in joint/combined operations.

(4) Provide troop training for US STRAC, TAC and local forces, and South and Central American military forces.

(5) Provide staff training in the conduct of joint and combined operations for headquarters personnel.

- b. Special: Annex "A", Scenario.
- c. Enemy Forces: Annex "B", Intelligence Plan.
- d. Friendly Forces:

(1) US Forces:

(a) Caribbean Command, utilizing supporting forces conducts OPERATION SOLIDARITY in the CANAL ZONE and the RIO HATO, REPUBLIC OF PANAMA, maneuver area.

(b) USCONARC supports CARIBCOM with one (1) Airborne Battle Group (Reinforced).

(c) TAC supports CARIBCOM with:

1. Troop carrier airlift for personnel and equipment of one (1) US Airborne Battle Group (Reinforced) from departure airfields to the RIO HATO objective area and /or CANAL ZONE airfields and return.

2. Troop carrier airlift for one (1) Brazilian MAP - supported Airborne Infantry company from a staging area in Brazil to a departure airfield, to be designated, thence to the RIO HATO objective area and/or CANAL ZONE airfields and return.

3. Troop carrier airlift for other participating South American Republics' forces, as required.

4. Elements of TAC Composite Air Strike Force (CASF), with an integral command element, conducts tactical air operations in support of the training exercise.

(d) Military Air Transport Service (MATS) provides Search and Rescue (SAR), as required.

(e) Strategic Air Command (SAC) supports CARIBCOM by providing staging bases for tactical air and Army forces, as required.

(f) Atlantic Command (LANTCOM) supports CARIBCOM by providing staging bases for tactical air and Army forces, as required, LANTCOM also protects sea and air approaches from the East.

(g) Pacific Command (PACOM) protects sea and air approaches from the West.

(h) Fifteenth Naval District (15ND):

1. Plans, in coordination with USARCARIB and CAIRC naval operations to destroy Aggressor Forces.

2. On assuming operational control of supporting Navy forces, prepares for and conducts Naval operations to destroy Aggressor Forces in and adjacent to the RIO HATO maneuver area.

(i) Caribbean Air Command (CAIRC):

1. Plans, in coordination with USARCARIB and 15ND, air operations to destroy Aggressor Forces.

2. On assuming operational control of supporting Air Force forces, prepares for and conducts air operations to destroy Aggressor Forces in and adjacent to the RIO HATO maneuver area.

3. Assists USARCARIB in translation of necessary documents for distribution to South and Central American Forces.

(j) Chiefs MAAG: BRAZIL, COLOMBIA AND PERU

1. Assists and advises respective host government Military forces in the planning and employment of participating forces.

2. Provides liaison between CARIBCOM and respective host government participating forces during the planning and execution of all phases of the exercise.

3. Provides US Military advisors to accompany and assist the participating military forces from respective countries.

(2) Latin American Forces:

(a) Government of Brazil provides:

1. One (1) MAP-supported Parachute Infantry Company.

2. One (1) flight of 5 F-80 fighter bomber aircraft.

(b) Government of Colombia provides:

1. One (1) MAP-supported Infantry Company.
2. One (1) flight of 5 F-80 fighter bomber aircraft .
3. One (1) Navy Destroyer.

(c) Government of Peru provides:

1. One (1) MAP-supported parachute Infantry Company (minus)
2. One (1) flight of 5 F-80 fighter bomber aircraft.

2. MISSION: USARCARIB, in coordination with CAIRC and Fifteenth Naval District (15ND), plans ground operations to destroy Aggressor forces, and upon assuming operational control of supporting Army forces, conducts ground operations to destroy Aggressor forces in the Rio Hato area. Provides aggressor ground forces of at least two (2) companies and conducts aggressor operations in conjunction with CAIRC Aggressor Air units. Prepares drop and landing zone at Rio Hato; and in coordination with CAIRC, translate necessary documents for distribution to Latin American Forces.

3. EXECUTION:

a. Concept of Operations: Commander, Combined American Land Forces (COMLANFOR), on order, assumes operational control of Latin American units and CONUS Airborne Battle Group. Ground operations in the Rio Hato maneuver area, will commence at H-Hour with an airborne assault by a Peruvian Parachute Company, staging from an area in Peru. The unit will attack to the Northwest and seize Objective 2, coordinates 950297. Immediately following this action, an airborne assault will be made by a Brazilian Parachute Company staging from South America. The Brazilian Parachute Company, upon consolidation, attacks to the Northwest and establishes positions at Objective 1, coordinates 942298. The 1st Airborne Battle Group, 503d Infantry, staging from an area in the United States follows the Brazilian Parachute Company and occupies blocking positions prepared to reinforce friendly troops to the North excepting one Company which attacks to the North and establishes positions at Objective 3, coordinates 959298 and one company which attacks to the Northeast and establishes positions at Objective 5, coordinates 974295. When the command element of the 1st Airborne Battle Group, 503d Infantry is established on the ground and on order of COMLANFOR, the CO of the 1st Airborne Battle Group, 503d Infantry, assumes operational control of the Combined

American Land Forces and becomes Field Commander Combined American Land Forces (FIELDCOMLANFOR). When the heavy equipment drop is completed and control of landing zone is assured, additional troops and equipment will be airlanded. A Colombian Infantry Company, upon being airlanded, will attack and occupy assigned blocking positions on Objective 4 (967229). Upon exit from aircraft, Colombian Infantry Company is attached to 1st Airborne Battle Group, 503d Infantry. The Combined American Land Forces eliminate resistance in the airhead and prepare to conduct operations to the North to destroy the Aggressor Forces. CG, USARCARIB, the Maneuver controller, will control the exercise using a prepared scenario and umpire actions. Upon completion of maneuver phase, all troops will be airlifted to Albrook, AFB. CONUS Airborne Battle Group will be taken to Fort Kobbe. The Airborne Battle Group will spend approximately four (4) days in maintenance of equipment, rest and recreation and Jungle Warfare Orientation. Main body of Airborne Battle Group, begins movement to home stations on D+8. Companies from Brazil, Colombia and Peru will move to Fort Clayton for approximately two (2) days of rest and recreation prior to departure for home stations.

b. Antilles Command, USARCARIB: continue normal mission.

c. 1st Battle Group, 20th Infantry:

(1) Provide administrative and logistical support for 1st Airborne Battle Group, 503d Infantry (reinforced) at Fort Kobbe.

(2) Operate a base camp in the Rio Hato area to provide administrative and logistical support for participating forces including Umpire and Aggressor personnel.

(3) Provide support for JWTC Cadre during post exercise Jungle Warfare Orientation Training for personnel of 1st Airborne Battle Group, 503d Infantry.

(4) Provide billeting and messing facilities for crews and advance parties for Helicopter Company (approximately 13 H34's) to be based at Howard AFB during the exercise period.

(5) Provide one (1) platoon of tanks for aggressor forces.

(6) Provide one (1) Field Artillery Platoon for Aggressor Forces.

(7) Provide one (1) Field Artillery platoon for friendly forces. (Equipment only.)

(8) Provide one (1) platoon Engineers to friendly forces.

(9) Provide personnel to recover life preservers, (Mae Wests), parachutes and other air items, from DZ-LZ after airborne drop.

d. 2d Battle Group, 10th Infantry:

(1) Provide and train aggressor ground forces of at least two (2) companies to conduct aggressor operation in conjunction with CAIRC controlled air units in the Rio Hato area.

(2) Assumes responsibilities for controlling the exercise to include schooling. Provide maximum controller personnel within capabilities.

e. 4th Missile Battalion (HAWK-AW) 517th Artillery

(1) Provide support as required. Coordinate through Technical Service Channels.

(2) Continue normal air defense mission.

f. 1st Airborne Battle Group, 503d Infantry (Reinforced):

Seizes and defends DZ and LZ, and upon assuming operational control of exercise task force, prepares for and conducts ground operations to destroy aggressor. One company initiates the action to seize and defend Objective 5 (NV 974295) and one company initiates action to seize and defend Objective 3 (NV959298).

g. Brazilian Parachute Company: Initiates action to seize Objective 1, (NV 942298) and establish blocking positions thereon. Will be attached to 1st Airborne Battle Group, 503d Infantry, on order of COMLANFOR.

h. Colombian Infantry Company: Upon being airlanded, establishes blocking positions and defends Objective 4 (NV967299). Will be attached to 1st Airborne Battle Group, 503d Infantry on exit from aircraft.

i. Peruvian Parachute Company (-): Initiates action to seize Objective 2 (NV950297) and establish blocking positions thereon. Will be attached to the 1st Airborne Battle Group, 503d Infantry, on order of COMLANFOR.

j. Commanding Officer, Fort Clayton:

(1) Provide billeting and messing facilities for the following Latin American Forces prior to and at conclusion of the tactical exercise at Rio Hato until departure for home stations.

(a) One Brazilian Parachute Infantry Company of 11 officers and two hundred and forty enlisted men.

(b) One Colombian Infantry company of 6 officers and one hundred and sixty nine enlisted men.

(c) One Peruvian Parachute Company (-) of 8 officers and forty five enlisted men.

(2) Be prepared to house and support Controller personnel during schooling as scheduled by the Chief Controller.

(3) Support Visitors' Bureau for official observers and guest requirements.

m. Commanding Officer, Fort Gulick: Provide on 28th February, lunch for approximately 75 guests of CG, USARCARIB; following lunch, the opportunity for guests to meet with students and faculty and to tour facilities.

n. Headquarters Commandant, Fort Amador:

(1) Operate the forward CP element from USARCARIB to include escort service, billeting and other services for observers.

(2) Support Visitors' Bureau for official observers at Rio Hato.

o. Commanding Officer, Fort Sherman:

Conduct Jungle Warfare Orientation Training for Infantry Airborne Battle Group (Reinforced) at Fort Kobbe upon completion of maneuvers in Rio Hato.

p. 518th Engineer Company:

(1) Prepare DZ-LZ at Rio Hato for use by Airborne troops prior to D-10 days and other engineer tasks as assigned.

q. Coordinating Instructions:

(1) Portions of Operation Order 1-60 not in conflict with this directive, remain in effect.

(2) USARCARIB subordinate units not listed in this directive continue normal missions and provide support to OPERATION SOLIDARITY as directed.

(3) Annex D, Control.

(4) D-Day; 1 March 1961. H-Hour 0730R.

(5) Electronic Warfare will be injected to the maximum extent possible.

(6) Advance parties of 1st Airborne Battle Group, 503d Infantry and TAC arrive in Canal Zone D-8 (21 February 1961).

(7) Brazilian, Colombian, Peruvian aircraft (5 F-80's each) will operate out of Rio Hato.

(8) Bilingual personnel, as required, will be furnished by USARCARIB.

(9) The troop list for OPERATION SOLIDARITY will be disseminated upon receipt.

(10) This directive is effective for planning purposes upon receipt.

4. ADMINISTRATION AND LOGISTICS:

Annex C, Administration and Logistics.

5. COMMAND AND COMMUNICATIONS.

a. Command:

(1) CG, USARCARIB is the Maneuver Controller.

(2) COMLANFOR assumes operational control of CONUS Airborne Battle Group, Brazilian, Colombian and Peruvian Companies on order.

(3) Upon completion of OPERATION SOLIDARITY, COMLANFOR will release operational control of augmentation forces to appropriate commanders, as follows:

(a) US Forces operating from bases outside the Caribbean Command, will be released in place, upon the termination of the exercise.

(b) All other augmentation forces will be released upon departure from the Canal Zone.

(4) For the maneuver phase of OPERATION SOLIDARITY the following designation of commanders will be in effect and will be reflected in all briefings, conferences, narrative presentations, and press releases.

(a) Commander in Chief Caribbean (CINCARIB) will be Commander Combined American Forces (COMAMFOR).

(b) CG, US Army Caribbean (CGUSARCARIB) will be Commander Combined American Land Forces (COMLANFOR).

(c) Commander Caribbean Air Command (COMCAIRC) will be Commander Combined American Air Forces (COMAIRFOR).

(d) Commander 15 Naval District (Com 15ND) will be Commander Combined American Naval Forces (COMNAVFOR).

(e) Commander 1st Airborne Battle Group, 503d Infantry, will be Field Commander Combined American Land Forces (FIELDCOM-LANFOR).

b. Communications:

(1) 1st Battle Group, 20th Infantry provides signal support as required.

(2) 2nd Battle Group, 10th Infantry provides communications required for aggressor forces participating in the exercise.

(3) Signal Officer, USARCARIB, provides:

(a) Jointly agreed upon circuitry required by CARIBCOM for the exercise period.

(b) Communications required for the control organization,
Annex D.

(c) Communications logistic support and other communica-
tions support for participating forces as required or directed.

(4) Annex D, CARIBCOM Exercise Directive Nr 1 (OPERATION
SOLIDARITY).

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Annexes:

- A-Scenario
- B-Intelligence
- C-Administration and Logistics
- D-Control
- E-Public Information
- F-Financial Management
- G-Rear Area Security

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HEADQUARTERS USARCARIB
Fort Amador, Canal Zone
8 February 1961

Annex A (Maneuvers Scenario) to Exercise Directive NO. 1 OPERATION
SOLIDARITY

GENERAL SITUATION

- a. Maps: Panama Special Map, Rio Hato Training Area, 1:25,000, Sheets 1, 2, and 3.
Panama Special Map No. 2, 1:500,000 Sheets 1, 2 and 3. AMS - E 501, 1:250,000 NC-17S, Sheets II, III, V and VI; NB 17N, Sheet II.

- b. Main Forces:
(1) Aggressor.

(a) General Situation: Aggressor's attack on the Republic of Panama in early March 1960 was totally defeated by the expeditious and combined efforts of the OAS force. During the period late March to early May 1960, Aggressor and its puppet Government in Costa Rica, experienced many trying incidents initiated by a Nationalistic Force bent on expelling Aggressor from Costa Rica and overthrowing the puppet Government. Aggressor High Command, realizing his prestige and position in Central America were in complete jeopardy, ordered an Airborne Division to conduct both parachute and air landed assaults against Nationalistic Forces in Costa Rica, to support the puppet Government. During period May to December 1960, aggressor was involved in both operational and training missions. He conducted further operations on a limited scale against the Nationalistic Force and was successful in forcing it to withdraw to across the Rio Tempesque and to resort to guerrilla tactics. Aggressor training missions were primarily aimed at training and indoctrinating the Costa Rican people in local police methods and the specialized training of a Partisan Brigade. During the period 1 January - 1 February 1961, Aggressor turned over the local police operations to a special Costa Rican force and concentrated on the training of his regular forces and the Partisan Brigade. Parachute maneuvers were conducted in Eastern Costa Rica. Amphibious training was conducted along the northern coast of Costa Rica and it was unique in one aspect -- that of utilizing "civilian" craft of the small fishing and pleasure type.

(b) Recent and Present Significant Activities. On 24 February 1961, Aggressor Partisan Forces effected amphibious landings in

Republic of Panama, at Cocle del Norte (9°06' - 80°33'), San Carlos (8°28' - 79°58'), Pina (9°20' - 80°4'), and Puerto Pilon (9°23' - 79°50'). The landings at Cocle del Norte and San Carlos met with little or no resistance. The landings at Pina and Puerto Pilon were initially opposed by Guardia Nacional (GN) troops of Panama. The GN was unable to expel or contain the Aggressor and was forced to conduct a retrograde type maneuver, principally aimed at harassing and impeding the Aggressor's advance. On 25 February 1961, US forces of US Army Caribbean, made contact with the Aggressor at Pina and Puerto Pilon, and after an intensive fire fight, caused the Aggressor force to break contact. On 26 February 1961, a small Aggressor Task force consisting of tanks and motorcycles, crossed the Panamanian border and was reported to be proceeding down International Highway east at an estimated speed of 25mph. On 27 February Aggressor conducted a parachute assault in the vicinity of Rio Hato. This assault was preceded by air strikes at David (8°06' - 80°59'), and the Canal Zone. The strikes at the Canal Zone were limited to military installations and airfields. The parachute unit, an estimated regiment, secured the airstrip at Rio Hato, left an estimated Battalion to defend the area, and proceeded to Penonome (8°33' - 80°21').

On 28 February 1961, Aggressor Force at Cocle del Norte was reported to be proceeding south down an unnamed road toward Penonome and toward a link-up with the parachute forces. The Mechanized Task force was reported in the vicinity of Bocas de Monte (8°21' - 82°10').

(2) Friendly: United States Army Caribbean has the mission of defending the Panama Canal Zone against any invasion attempt by the Aggressor. Contact with the Aggressor has been made at Pina and Puerto Pilon. Aggressor air has inflicted some damage within the Canal Zone; Howard AFB has had major runway damage and it is not operational. Other airfields in Panama and Canal Zone are operational. Other damage has been light. Panama Canal remains operational. On 25 February the OAS Military Commission report determined an immediate threat to the Canal Zone and the Republic of Panama. Based on this, the OAS Military Commission recommended an organized OAS force to dispel the Aggressors from the Republic of Panama. The Commander in Chief, Caribbean Command has been designated as the Commander of all OAS Forces. Commander in Chief, Caribbean Command will pass operational control of all ground forces to Commanding General, US Army Caribbean, on order. A force consisting of one CONUS Airborne Battle Group (reinforced), staging from a base in CONUS, one Brazilian Parachute Company, one Peruvian Parachute Infantry Company (-) and one company of Infantry from Colombia, staging out from South American Bases, will make a concentrated airborne/airlanded assault in the Rio Hato area to destroy the

Aggressor forces. The Peruvian Parachute Company (-) will spearhead the airborne assault, followed by the Brazilian Parachute Company and 1st Airborne Battle Group, 503d Infantry respectively. Upon the securing of the landing zone, one company of infantry from Colombia will be airlanded. Commander, Combined American Forces (COMAMFOR) directs Commander, Combined American Land Forces (COMLANFOR) to initiate the airborne assault at 010730, March 1961, to seize the Rio Hato airstrip and drop zone.

Upon receipt of order from COMAMFOR to pass the operational control of all ground forces to COMLANFOR, operational control will be passed to CO, 1st Airborne Battle Group, 503d Infantry, who is designated as Field Commander, Combined American Land Forces (FIELD COMLANFOR).

INITIAL SITUATION:

COMLANFOR issues Operation order T 1-61 to CO of each participating force, which directs the Airborne assault in the Rio Hato area and designates initial objectives for each force. Appendix 1, Scenario Overlay. CO 1st Airborne Battle Group will assume operational control of all ground forces, on order, and will become FIELD COMLANFOR.

FIRST REQUIREMENT:

Actions and orders of all elements of the Combined American Land Forces. Conduct the action.

SECOND SITUATION:

All objectives but one are secured in the face of light resistance. One dominating terrain objective (Obj # 2) is defended tenaciously by an Aggressor force with small arms, machine guns and mortar fire. Appendix 1, Scenario Overlay.

SECOND REQUIREMENT:

Development of the situation, actions and orders of all echelons.
NOTE: This defensive position requires maneuver and additional fire power before attacking element can secure the objective.

THIRD SITUATION:

Airhead has been cleared, all initial objectives taken.

NOTE: Umpires do not permit any movement of OAS forces beyond phase line Alfa; (PL A) except patrols. Appendix 1, Scenario Overlay.

THIRD REQUIREMENT:

Plans and actions of all elements for defending the airhead to include counterattack plans, and to prepare plans for attacking to the North to destroy Aggressor forces.

FOURTH SITUATION:

A mobile Aggressor force attacks the airhead and effects a penetration.

FOURTH REQUIREMENT:

Implementation of counterattack plans. Actions of all elements in reduction of penetration.

FIFTH SITUATION:

Airhead is restored. COMLANFOR orders (00 T 2-61) a daylight attack to the North on D / 1 to seize Objective #6 and be prepared to continue the attack on order to seize Objective 7. Appendix 1. Scenario Overlay.

NOTE: Except for patrols, OAS forces are not permitted beyond phase line Alfa (PL A) until initiation of the attack at daylight on D / 1.

FIFTH REQUIREMENT:

Plans and actions of all elements.

SIXTH SITUATION:

OAS forces initiate attack at daylight D / 1, and simultaneously an Aggressor force which has infiltrated the airhead from the West in the vicinity of the National Highway engages OAS reserve forces units in the rear area. This requires maneuver of reserve elements to eliminate the rear area penetration.

SIXTH REQUIREMENT:

Development of the situation and actions of all elements.

NOTE: Controllers permit aggressor rear area force to be rapidly overcome. OAS forces must take necessary action to process and interrogate prisoners of war. Except for patrols, OAS forces are not permitted to advance North beyond Phase line Bravo (PL B).

SEVENTH SITUATION:

When Objective #6 has been secured, OAS forces are directed to continue the attack to the North to seize Objective #7.

SEVENTH REQUIREMENT:

Actions of all elements in the attack.

NOTE: Except for patrols, OAS forces are not permitted to advance beyond Phase line Charlie (PL C) prior to daylight on D / 2.

EIGHTH SITUATION:

Objective #7 is seized in the afternoon of D / 1. Aggressor resistance stiffens with evidence of imminent counterattack.

EIGHTH REQUIREMENT:

Plans and actions of all elements in reorganization of units and defense of Objective #7 and planning for early resumption of the attack.

NINTH SITUATION:

Aggressor launches a limited counterattack to disrupt OAS forces.

NINTH REQUIREMENT:

Actions of all elements to repel aggressor attack.

TENTH SITUATION:

Aggressor forces are repelled and withdraw to the North. OAS forces regroup and prepare to continue the attack on D / 2. COMLANFOR directs the initiation of plans for the tactical withdrawal of two (2) US Rifle Companies for redeployment by air to other threatened areas.

TENTH REQUIREMENT:

Orders and actions of all elements in reorganization of units and planning for resumption of the attack. Preparation of plans for the tactical withdrawal of two (2) US Rifle Companies.

ELEVENTH SITUATION:

COMLANFOR directs resumption of the attack at daylight on D / 2 to seize Objective #8 and also directs execution of withdrawal of the two (2) US Rifle Companies during the night for redeployment by air at 0730 on D / 2. Appendix 1, Scenario Overlay.

ELEVENTH REQUIREMENT:

Actions and orders of all elements.

NOTE: Except for patrols, Controllers do not permit OAS forces to advance beyond phase line Charlie (PL C).

TWELFTH SITUATION:

OAS forces advance slowly against stubborn Aggressor resistance and seize Objective #8 during the afternoon of D / 2 and prepare defensive positions in anticipation of Aggressor counterattack.

TWELFTH REQUIREMENT:

Actions and orders of all echelons.

THIRTEENTH SITUATION:

Aggressor counterattack does not materialize and OAS forces prepare for a daylight offensive on D / 3 to destroy remaining Aggressor forces and seize Objective #9.

THIRTEENTH REQUIREMENT:

Actions and orders of all echelons.

NOTE: Immediately after troops move from assembly areas to begin the attack on Objective #9, the maneuver will be terminated. The OAS forces commence administrative air movement to Fort Kobbe and Albrook AFB immediately after termination of the exercise.

TIME SCHEDULE

<u>EVENT</u>	<u>TO COMMENCE</u>	<u>TO BE COMPLETED</u>
First Requirement	010600 Mar 61	010930 Mar 61
Second Requirement	010930 Mar	011100 Mar
Third Requirement	011100 Mar	011300 Mar
Fourth Requirement	011300 Mar	011600 Mar

Fifth Requirement	011600 Mar	020630 Mar
Sixth Requirement	020630 Mar	021030 Mar
Seventh Requirement	021030 Mar	021430 Mar
Eighth Requirement	021430 Mar	021530 Mar
Ninth Requirement	021530 Mar	021700 Mar
Tenth Requirement	021700 Mar	022000 Mar
Eleventh Requirement	022000 Mar	030630 Mar
Twelfth Requirement	030630 Mar	031700 Mar
Thirteenth Requirement	031700 Mar	040630 Mar

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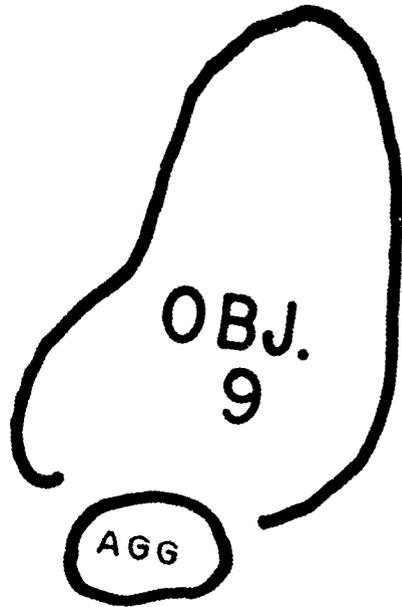
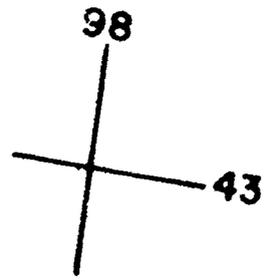
Appendix
1-Scenario Overlay

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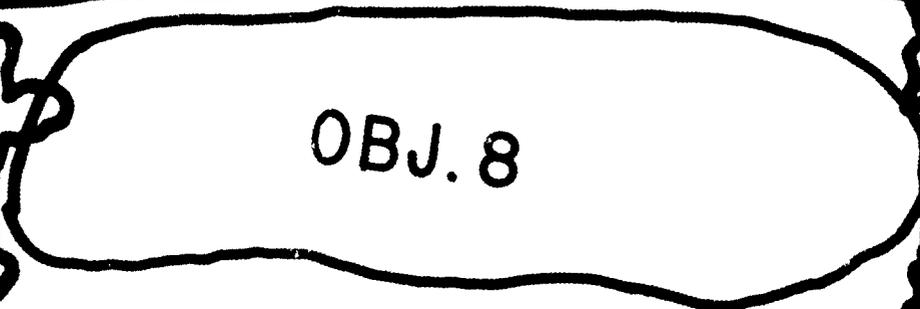
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PL'D'

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PL 'C'

OBJ. 7

PL 'B'

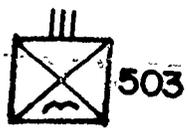
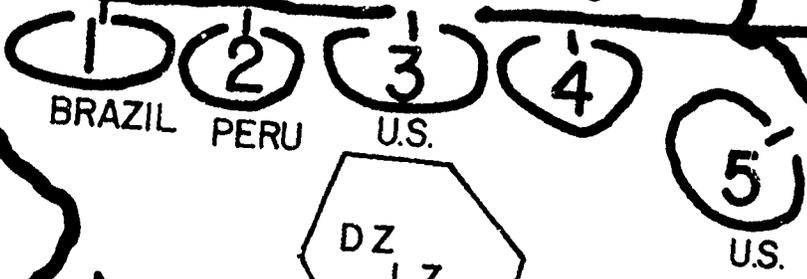
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OBJ. 6

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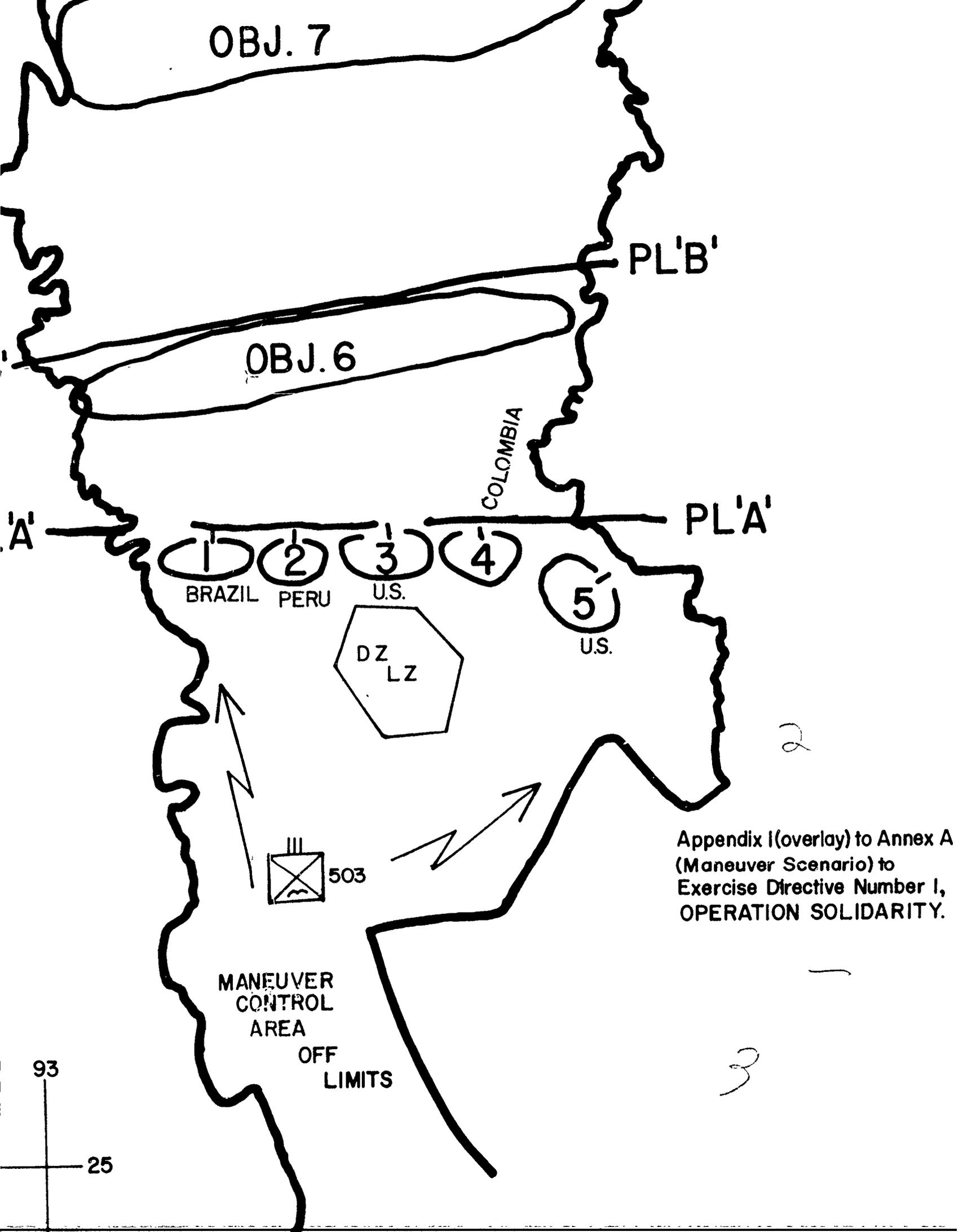
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MANEUVER CONTROL

Appendix I (overlaid)
(Maneuver Scenario)
Exercise Directive
OPERATION SO

2



Appendix I (overlay) to Annex A
(Maneuver Scenario) to
Exercise Directive Number I,
OPERATION SOLIDARITY.

HEADQUARTERS USARCARIB
Fort Amador, Canal Zone
8 February 1961

ANNEX B (Intelligence Plan) to Exercise Directive Nr 1 - OPERATION
SOLIDARITY

1. ENEMY FORCES AND DISPOSITIONS - Appendix 1 (Aggressor Plan and Situation)
2. ENEMY SITUATION - Appendix 1 (Aggressor Plan and Situation)
3. RELEASE OF AGGRESSOR INFORMATION.
 - a. Aggressor information will be released to participating forces in accordance with the Information Distribution Plan (Appendix 2).
 - b. Release of information will be dictated by the actual steps taken by the unit to obtain such information. If a unit attempts to procure information in a manner not contemplated in the Information Distribution Plan, the Unit Controller will only release such information that could logically be obtained under the circumstances in accordance with the situation.
4. ENEMY REPRESENTATION
 - a. Aggressor Forces will be played in accordance with FM 30-101, 30-102, and 30-103.
 - b. Instructions to Aggressor Forces, Appendix 3 (Instructions to Aggressor Forces) to Annex B (Intelligence Plan) to Exercise Directive Nr 1 - OPERATION SOLIDARITY.
 - c. Aggressor Forces employed in forward battle areas will be utilized on the general basis of one platoon representing one company. The ground occupied will be that which the represented unit would occupy. Flanks must be marked. Aggressor representation in other areas will be by token forces on a ratio determined by the Chief Controller.
 - d. Aggressor forces will be under the command of CO, 2d BG, 10th Inf. The Aggressor Commander will be under direct command of the Chief Controller.
 - e. Physical contact between Aggressor and participating troops will be avoided unless specifically provided for in the Information Distribution Plan and under no circumstances will bodily contact be permitted.
 - f. Aggressor troops will wear the prescribed Aggressor Uniform as indicated in Appendix 3 (Instructions to Aggressor Forces). Aggressor agents will wear parts of Aggressor uniforms which will be clearly visible and easily differentiated from civilians who may stray into the maneuver area.

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Maj Gen

APPENDICES:

1. Aggressor Plan & Situation (Special Distr)
2. Information & Distribution Plan (Special Distr)
3. Instructions to Aggressor Forces (Special Distr)

DISTRIBUTION: Same as Exercise Directive

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HEADQUARTERS USARCARIB
Fort Amador, Canal Zone
8 February 1961

ANNEX C (Administration and Logistics) to Exercise Directive Solidarity

1. General. This administrative order provides for the administrative and logistical support of all troops participating in Operation Solidarity.
2. Materiel and Services.
 - a. Supply.
 - (1) Class I.
 - (a) All assault troops will enter objective area with minimum of 2/3 operational ration on D-Day.
 - (b) Resupply on D-Day of 2 days' rations, combat, individual from supply point (NV 958249) per following schedule:
 - 1 1/503 and attached units 1300R.
 - 2 Aggressor forces 1400R.
 - (c) Base Camp -- field type "A" delivered daily from Corozal to distribution point, Rio Hato.
 - (d) Salt tablets, insect repellent and water purification tablets, as required; 1st day supply to accompany troops.
 - (2) Class II & IV.
 - (a) Select items enumerated in Appendix 1 will be available for issue to S-4, 1/503.
 - (b) Signal and Ordnance repair teams will maintain a limited amount of spare parts and expendable supplies for common items of equipment.
 - (3) Class III.
 - (a) Premium MOGAS and diesel oil distribution point (NV 958249) can-for-can exchange, bulk issue, and normal dispensing.

(4) Class III A.

(a) JP-4 fuel supplied by Air Force at Rio Hato air strip.

(b) 80; 100/130; and 115/145 octane aviation gasoline at Howard Field, Canal Zone.

(5) Class V.

Ammunition resupply -- items enumerated in Appendix 1 will be available for issue at Rio Hato.

(6) Water.

(a) Units obtain water from WSP; local water contaminated.

(b) WSP 1 -- (NV 958249).

(c) WSP 2 -- (TBA).

b. Transportation.

(1) Highway.

(a) MSR Balboa -- Rio Hato: C-2 to JCT C-2 and K-55; K-55 to JCT K-55 and K-2; K-2 to JCT K-5; K-5 to Rio Hato.
Transisthmian: Balboa -- Madden Wye -- Roque -- Check Point 20 -- Cristobal.

(b) Traffic control to be exercised by Provost Marshal, USARCARIB.

(2) Rail.

Panama railroad is operated by Panama Canal Company. Request for services will be submitted to Transportation Officer, USARCARIB, ATTN: Chief, Terminal Division, TP 87-6295.

(3) Inland and Coastal Waterways.

(a) Terminals Division,

1 Provide harbor craft, as required, for search and rescue under operational control of CAirC.

2 Provide LCMs for movement of cargo between Rodman Naval Station and Rio Hato.

(b) Canal Crossings -- Pacific Area.

1 Miraflores Bridge -- Two-way traffic except when used by oversized vehicles.

2 Thatcher Ferry -- Schedule of Operations: daily 0600 to 2000R. Ramp capacity 20 tons. Vertical clearance 13 ft; horizontal clearance 10 ft.

(4) Pipelines. (Not applicable)

(5) Air.

(a) Cargo. Booking, checking, documentation, and delivery (to and from terminal) of Army-sponsored cargo by Transportation Officer, USARCARIB.

(b) Personnel. Space allocations, port call and movement instructions for Army-sponsored personnel by Transportation Officer, USARCARIB.

(c) USARCARIB Transportation Liaison Office located at Hangar Nr 1, Albrook Air Force Base, TP 86-4133.

(d) Army Aircraft Maintenance. TC Army aircraft field maintenance shop, Howard Field, Hangar Nr 1.

(6) Movement Control.

Movement of oversized vehicles will be cleared through Highway Division, TP 87-7117. This includes all vehicles which exceed 8 ft in width; 13.5 ft in height; and 25 tons weight; or 39 ft 3 in in over-all length.

c. Services.

(1) Units, organizations, and activities will support troops participating in Operation Solidarity within their capabilities and as directed.

- (2) Chemical. Provide chemical munitions, as required.
- (3) Engineer. Provide engineer stock-funded supplies as approved for temporary loan. Provide engineer back-up for 518th Engineer Company.
- (4) Ordnance. Provide direct support services at Rio Hato and explosive ordnance disposal services.
- (5) Medical. Appendix 2.
- (6) Quartermaster. Provide stock-funded supplies as approved for temporary loan.
- (7) Signal. Provide communications, signal supply and maintenance, and photographic coverage, as required.
- (8) Transportation. Publish a detailed transportation plan (Appendix 3) to support the deployment, operation, and redeployment of all participating in this operation.

3. Evacuation and Hospitalization.

- a. The Surgeon, USARCARIB, will coordinate medical support for all phases of Operation Solidarity.
- b. A 30-bed, collecting-clearing station will be established at Rio Hato Base Camp. Aid station will be established vicinity of spectator area.
- c. Casualties requiring medical treatment which is not within the capability of the Army medical facilities at Rio Hato will be air evacuated to Albrook AFB by the First Aeromedical Evacuation Group for treatment at U. S. Army Dispensary, Fort Clayton, or Gorgas Hospital, Canal Zone.
- d. The First Aeromedical Evacuation Group will provide a daily flight between the Canal Zone and Fort Bragg.
- e. Simulated casualty play will not commence until after the reorganization phase.
- f. See Appendix 2 for detailed plan.

4. Personnel.

- a. Strengths. Personnel daily summary as of 2400 submitted by 0600R daily to Umpire Control and maneuver controller (two copies required).
- b. Replacements.
- (1) Daily requisitions for replacements for combat units based upon replacing only those losses assessed by umpires. Requisitions will utilize as authorized strength actual unit strength at the start of the exercise.
 - (2) Umpires assessed casualties will be reintroduced into the exercise as replacements.
 - (3) USARCARIB Replacement Company -- to be announced (D-Day).
- c. Morning Reports. Information copies of all morning reports will be furnished daily to the Commanding Officer, 62d DPU, Fort Amador, Canal Zone, by the most expeditious means.
- d. Nonbattle Casualty Reporting (Actual).
- (1) General. The requirement for prompt, complete, and accurate casualty information can be met by following the procedures outlined in this directive, AR 600-67. Commanders must stress the responsibility of each individual to report essential information promptly and accurately. Unless such information is reported promptly, it may become distorted or lost entirely during the course of the exercise.
 - (2) Responsibilities.
 - (a) Commanders of separate subordinate units on TDY within this command will:
 - 1 Report directly to Hq USARCARIB, Fort Amador, Canal Zone, ATTN: Casualty Unit, any case of non-battle dead, missing, or seriously ill or injured personnel assigned or attached to their organization. All available information concerning casualties occurring among troops from Central and South America will also be reported to this headquarters for disposition.

2 In the event of nonbattle dead or missing; prepare, sign, and forward to Hq USARCARIB, ATTN: AG Casualty Branch, a letter of sympathy to the next of kin or emergency addressee for review for clarity, comprehension and accuracy, within 24 hours after the initial notification to Department of the Army by the Adjutant General, USARCARIB.

(b) Commanders of medical units will inform the organization commander whenever death or serious illness of an individual occurs while hospitalized.

(c) Commanders of separate subordinate units assigned to the command will:

1 Report casualties as prescribed in Memorandum 8, USARCARIB, 11 February 1959.

2 Assist all attached units participating in the exercise in the rendition of casualty reports.

(d) AG, USARCARIB, is responsible for reporting all cases to The Adjutant General, Washington, D. C. Information copies of each report will be furnished the parent unit in CONUS.

(3) Reports.

(a) Initial reports of nonbattle dead, missing, or seriously ill will be made by telephone to Hq USARCARIB immediately, as follows:

1 During duty hours: Casualty Unit, AG-MPA, Hq USARCARIB, Fort Amador, Canal Zone (TP 82-4157).

2 After duty hours: Staff Duty Officer, Hq USARCARIB, Fort Amador, Canal Zone (TP 82-2100 or 82-5131).

(b) Initial reports will furnish information as required in Appendix I, II, or III, AR 600-67, as appropriate. However, initial reports will not be delayed when complete information is not immediately available. When an incomplete report is submitted, the missing information will be procured as soon as possible and furnished to Hq USARCARIB.

(4) Release of Names of Nonbattle Casualties. The names of nonbattle losses occurring outside CONUS will be released only in accordance with the following:

- (a) Immediately, if notification has been made by Hq USAR-CARIB to the next of kin or emergency addressee residing within the Caribbean Command.
- (b) In all other cases, not less than 48 hours after dispatch of report to The Adjutant General, Department of the Army, by the Adjutant General, USARCARIB, unless definite information is available that notification to the next of kin or emergency addressee has been accomplished.
- (c) If military personnel are involved in accidents outside military jurisdiction, where names of persons involved are already available to the public press, names of fatalities may be verified immediately when queried by the local public press.

e. Locator Service.

- (1) Locator service for personnel of visiting participating troop units will be accomplished by the Adjutant General, USARCARIB. Telephone locator service will be provided by AG Communications Branch (TP 82-3202), during regular working hours. After working hours, locator service will be provided by the Staff Duty Officer (TP 82-2100 or 82-5131).
- (2) Locator service for VIPs and observers during the exercise will be the responsibility of the Visitors Bureau (TP 82-3154 or 82-2158). Post exercise locator service for VIPs and observers will be the responsibility of AG Communications Branch (TP 82-3202).

f. Emergency Leave. Requests for emergency leave which are substantiated by reports from the American Red Cross or other recognized agencies may be approved by commanders of separate subordinate units on TDY to this command.

g. Discipline, Law, and Order.

- (1) Straggler Lines Pan American Highway.

40

(2) STRAGGLER Control Post 953266.

(3) STRAGGLER Collecting Point (to be announced).

h. Prisoners of War.

(1) USARCARIB PW Collecting Point (to be announced).

(2) USARCARIB Band be prepared to furnish to the Provost Marshal on call not to exceed fifteen (15) men for use in controlling prisoners of war.

i. Recovery and Disposition.

(1) Mail.

(a) General. The Adjutant General, USARCARIB, will establish liaison at the Fort Clayton and Fort Kobbe post offices to facilitate the flow and delivery of mail for personnel not permanently assigned to this command. Delivery of mail to units permanently assigned to this command (regardless of whether they are participating in the exercise or not) will conform to current procedures.

(b) Mail Address. The use of APO designation in mailing addresses is not recommended for United States personnel and not authorized for non-U.S. personnel. Owing to length of the exercise, and to expedite delivery of mail, geographical designations in mailing address will be utilized as follows:

1 Participating U. S. Troop Units from CONUS.

Grade, name, service number
Unit and/or organization
Fort Kobbe, Canal Zone

2 Participating Troops from Central and South America.

Grade, name, service or individual identification number
Unit and/or organization
Name of Country
Fort Clayton, Canal Zone

3 VIPs and Observers (who desire delivery of mail through this headquarters.)

Grade, name, service number, as appropriate
Headquarters USARCARIB
Fort Amador, Canal Zone
ATTN: Visitors Bureau

4 Umpires (on TDY to this command).

Grade, name, service number
Umpire Headquarters, Operation Solidarity
Fort Clayton, Canal Zone

- (c) Dispatch of Mail. Official and personal mail for dispatch will be forwarded to the servicing post office. Canal Zone postage is required for both types of mail. Customs requirements for duty free entry of bona fide gifts are contained in AR 65-17 and Circular 55-2, this headquarters. 1959.

(2) Band -- Supports Maneuver Controller D-2 through D plus 4.

5. Civil Affairs.

- a. All civilian communities and housing areas adjacent to and outside the Rio Hato reservation are off limits to U. S. forces.
- b. Military Police will patrol civilian communities during the period of the exercise to insure noninterference by U. S. military forces.
- c. Recreational visits to the Republic of Panama are authorized after the exercise.

6. Miscellaneous.

- a. Rear Boundry. 946240-962250-957268-985278.
- b. Headquarters.

(1) Controller Headquarters 956248.

(2) Maneuver Control Headquarters, 956246 -- near beach and CO's mess (in three sheds).

c. Protection. 1st BG/20th Infantry protects Maneuver Controller Headquarters and Controller Headquarters.

d. Safety.

- (1) References. AR 385-10, AR 385-20, AR 385-40, and Circular 385-1, USARCARIB, dated 9 November 1959.
- (2) Purpose. The purpose of this directive is to define the Army Safety Policy, establish accident prevention responsibilities, identify accident reporting forms, and furnish other information to assist commanders in the planning and application of safety to activities of Exercise Operation Solidarity.
- (3) Policy. The safety policy of the Army is to reduce and keep accidental manpower and monetary losses to a minimum, thus providing more efficient utilization of resources and advancing combat efficiency of the Army.
- (4) Responsibility. Commanders at every echelon are responsible for insuring that adequate safe practices and safe physical standards are incorporated in all directives, standing operating procedures and training doctrine, and that standards are fully complied with in all operations and activities for which they are responsible.
- (5) Commanders are particularly requested to insure an effective purposeful and concerted attack on accidents during Exercise Operation Solidarity, especially accidental deaths, injuries, and property damage which result from faulty operation of Army vehicles. Special emphasis should be placed on the following:
 - (a) Orient all vehicle operators on the rough roads and hazardous terrain in the area. Remind drivers of the importance of evaluating road, weather, vehicle load, visibility, and other conditions, and direct that vehicle speeds be reduced as required to insure maximum safety in Army vehicle operation. Army vehicles will only be operated by drivers who have a valid U. S. Government Motor Vehicle Operators Identification Card, S. F. 46.
 - (b) Due to previous military use of the Rio Hato training area, personnel must be informed that unexploded grenades,

mines, shells, duds, etc., are present in the Rio Hato area and should only be handled by qualified Ordnance explosives personnel. Any of these items found should be reported to appropriate headquarters.

- (c) Caution personnel against falls and tripping by being watchful for holes, vines, rocks, etc., especially on nighttime maneuvers.
 - (d) Caution personnel against overexposure to sun and swimming at unauthorized beaches. Swimming at Rio Hato will be restricted to one beach, and then no less than two swimmers. As an added safety precaution, the "Buddy System" will be used in swimming.
 - (e) Caution personnel against accidental weapon discharge and general safety in handling small arms. Blank ammunition will be handled as though it were live ammunition, and will not be tampered with or altered in any manner. Only at safe distances will blank ammunition be fired at buildings, vehicles, or personnel.
- (6) Unit Safety Officers. Commanders of separate subordinate units from CONUS and units of this command participating in Exercise Operation Solidarity will appoint a safety officer for his unit, and furnish copy of order to this headquarters, ATTN: Exercise Safety Director, prior to start of the exercise. Unit safety officers will provide thorough investigation of accidents and insure accuracy and completeness of individual reports. Prompt submission of reports by units will be helpful to this headquarters in developing analysis of Exercise Operation Solidarity accident experience and the preparation of special reports required by the Department of the Army.
- (7) Report Forms. Forms used in reporting and number of copies required are as follows:
- (a) DA Form 285. This form is used for reporting Army aircraft accidents, Army vehicle accidents, fires and other property damage, disabling injuries, and all other accidents involving Army personnel and equipment,

except first aid nondisabling injuries. The original and one copy of this report is required, except in case of fatality (3 copies), property damage accidents in excess of \$1,000 (3 copies), and aircraft accidents (7 copies).

- (b) DA Form 1051. This form is used for reporting first aid nondisabling injuries. Two copies are required.
 - (c) CARIB Form 168, Accident and Exposure Report. This form is designed for consolidating unit accident experience and exposure. Each unit will prepare this report and submit to this headquarters on the last day or day following completion of Exercise Operation Solidarity. Original and one copy required.
- (8) Mr. Thomas E. Miller, Safety Branch, Office of the Assistant Chief of Staff, G-1, this headquarters, is appointed Safety Director for Exercise Operation Solidarity. Commanders and safety officers of units participating in Exercise Operation Solidarity will coordinate their safety activities with the Exercise Safety Director and provide him with reports required by this directive.
- (9) This directive does not relieve commanding officers of their responsibility for reporting casualties as prescribed in AR 600-65 and AR 600-67.

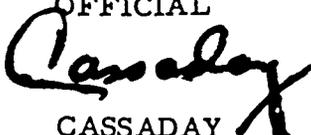
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Appendices

1. Resupply at Rio Hato
(to be published)
2. Medical Support Plan
3. Transportation Plan
(to be published)
4. Personnel Daily Summary

DISTRIBUTION: Same as Exercise Directive

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APPENDIX 2 (Medical Support Plan) to ANNEX C (Administration and Logistics) to Exercise Directive.

1. Policies.

- a. Evacuation of jump casualties will be closely coordinated with assault forces to assure that all troops are accounted for during the reorganization.
- b. Medical support will be provided to the maximum extent possible by Army medical facilities at Rio Hato.
- c. Casualties with minor injuries or illness will not be evacuated beyond the medical facility in which adequate treatment can be provided.
- d. Casualties requiring medical treatment which is not within the capability of the Army medical facilities in the maneuver area will be air evacuated to U. S. Army Dispensary, Fort Clayton, or to Gorgas Hospital, Canal Zone.
- e. No simulated casualties will be designated during the assault and reorganization. The maneuver surgeon, in coordination with the maneuver controller, will determine the exact time at which simulated casualty play will commence.

2. Execution -- Concept of Operations.

- a. Present Mission. Army Medical Service facilities and activities, USARCARIB, continue present missions during the entire maneuver.
- b. Army Medical Support Mission. This support will be provided in three (3) phases.
 - (1) Phase I. This phase will consist of primary medical field support for the DZ/LZ in the Rio Hato area, to include emergency medical care by medical aidmen and evacuation to Medical collecting points and thence to a Medical Collecting-Clearing Station as medically indicated. This support to be provided by organic medical elements of TOE units participating in the exercise and selected medical elements of TD units in the Panama area. During this phase, all Army medical personnel are under the operational control of the maneuver surgeon, who will

be appointed by the Chief Surgeon, USARCARIB. This phase will begin on D-2 and end on D-Day when all actual casualties have been evacuated from all echelons of Army field medical support facilities in the DZ/LZ area as determined by the maneuver surgeon. Upon completion of this phase, at the discretion of the maneuver surgeon, all TOE medical elements will pass to the operational control of their parent units and all TD medical elements will be released for return to their regularly assigned duties.

- (2) Phase II. This phase will consist of medical field support for the tactical exercise in the Rio Hato area to include emergency medical care by medical aidmen and evacuation to aid stations and to a Medical Collecting-Clearing Station, as indicated. This support to be provided by organic medical elements of TOE units participating in the maneuver. Unit surgeons will retain usual operational control during this phase. This phase will begin on D-Day immediately following Phase I and will end on D plus 2 upon completion of the tactical maneuver at Rio Hato. During this phase, technical staff supervision will be exercised by the maneuver surgeon over all Medical Service troops.
- (3) Phase III. This phase will consist of primary medical support for:
 - (a) The 1st Airborne Battle Group, 503d Infantry (reinforced) while in garrison and undergoing jungle warfare training at Fort Kobbe. This support to be provided by organic medical elements of the 1st Airborne Battle Group and the U. S. Army Dispensary, Fort Kobbe.
 - (b) The Latin American troops while in garrison at Fort Clayton. This support to be provided by the Fort Clayton Dispensary. This phase will begin on arrival of these units at Fort Clayton and will end upon the units' redeployment to their home station.
- c. Air Evacuation of Sick and Injured from Rio Hato. Aeromedical evacuation of actual casualties from Rio Hato DZ/LZ will be provided by the First Aeromedical Evacuation Group to Albroom AFB.
- d. Hospitalization. This medical support will be provided by the Canal Zone Government (Gorgas Hospital) in coordination with

surgeon, CAirC, and maneuver surgeon. In Phase III, the current Medical SOP for referrals to Gorgas Hospital will apply.

e. First Aeromedical Evacuation Group will provide a daily flight between the Canal Zone and Fort Bragg.

f. Casualty Flow.

- (1) During Phase I, actual casualties will be given first aid by medical personnel prepositioned on the Rio Hato DZ/LZ. Ambulatory injured will be directed to the nearest of five collecting points located at coordinates listed respectively: (a) 965278, (b) 967284, (c) 967288, (d) 962291, (e) 958288. Nonambulatory injured will be given first aid, will be properly tagged, and will be transported by ambulance to the Collecting-Clearing Station (960279). Patients requiring evacuation to a hospital will, after treatment, be processed by the Forward Aeromedical Evacuation Team (approximately 962277) for air evacuation to Albrook AFB.
- (2) Commencing with Phase II, the Medical Collecting-Clearing Station will be relocated to the Base Camp area (956246). Casualties will be cared for at this point to the maximum possible extent to include X-Ray services. Casualties requiring treatment beyond the capabilities of this medical facility will be air evacuated to Albrook AFB.
- (3) During Phase III, sick and injured will be evacuated from unit or post dispensaries by ambulance directly to Gorgas Hospital.

3. Coordination Instructions Subordinate Units.

a. Army Medical Support Personnel and Services -- Phase I.

- (1) Chief Surgeon, USARCARIB, will appoint a maneuver surgeon and a Medical Service Corps administrative assistant to exercise operational control over all Army Medical activities of the maneuver during this phase.
- (2) Maneuver surgeon will supervise the organization, operations, and training of medical elements of TOE and TD units participating in the maneuver during this phase, and keep the Chief Surgeon, USARCARIB, informed regarding casualties and general progress of medical support efforts.

- (3) U. S. Army Dispensary, Fort Clayton, will provide one (1) MSC officer and fifteen (15) medical aidmen for deployment in DZ area for immediate medical care and evacuation support for the personnel Air Drop (D-Day). Four (4) of the total aidmen provided will be ambulance drivers.
- (4) Medical Platoon, Hq & Hq Company, 1st Battle Group, 20th Infantry will establish and operate Medical collecting points on perimeter of DZ. Personnel required are one (1) MC officer and five (5) aidmen.
- (5) Medical Platoon, Hq & Hq Company, 1st Battle Group, 20th Infantry, will establish and operate a Medical Collecting-Clearing Station adjacent to Rio Hato DZ/LZ (960279), staffed with two (2) MC, one (1) MSC officer, and ten (10) aidmen. One (1) of the two MCs required will be provided by the Fort Clayton Dispensary.
- (6) U. S. Army Dispensary, Fort Kobbe, will provide one (1) ambulance driver (aidman) to the First Aeromedical Evacuation Group to assist in aeromedical evacuation of casualties.
- (7) U. S. Army Dispensary, Fort Gulick, will provide one (1) enlisted ambulance driver (aidman) to assist in clearing DZ of casualties.
- (8) Medical Elements, 1st Airborne Battle Group, 503d Infantry, will assist in clearing the DZ of casualties to the necessary extent as determined by the maneuver surgeon.
- (9) Army Medical Liaison Branch (Gorgas Hospital) will:
 - (a) Meet ambulances incoming from Albrook AFB to assist in processing patients for hospital admission.
 - (b) Collect Army Medical Service property as soon as possible after arrival at Gorgas Hospital and arrange for property return to Medical Supply Depot, Madden Wye, Canal Zone.
 - (c) Collect and forward all Emergency Medical Tags (DA Form 8-26) to Office of the Chief Surgeon, Building 519, Fort Clayton, Canal Zone.

- (10) Weapons and items of individual and organizational equipment in possession of actual casualties to be air evacuated will be withdrawn from the individual at the Medical Collecting Clearing Station, tagged with the name, service number, and organization of the individual, and returned to the S-4, Hq & Hq Company, 1st Airborne Battle Group, 503d Infantry.

b. Army Medical Support Personnel and Services -- Phase II.

- (1) Maneuver surgeon will provide staff supervision, technical assistance, and logistical support during this phase of the maneuver.
- (2) Medical Platoon, Hq & Hq Company, 1st Battle Group, 20th Infantry, will provide medical support to troops, and relocate the Collecting-Clearing Station to the Base Camp area (956246).
- (3) Medical Platoon, Hq & Hq Company, 1st Battle Group, 20th Infantry, will continue to operate the Medical Collecting-Clearing Station in base camp area throughout this phase, in support of all personnel participating in the maneuver.
- (4) Medical Element, 1st Airborne Battle Group, 503d Infantry, will provide medical support to the troops of their Battle Group to and including evacuation of casualties to the Medical Collecting-Clearing Station operated in the Base Camp area.
- (5) Chief Surgeon, USARCARIB, will provide and train four (4) litter bearers to assist in off-loading actual casualties at Albrook AFB to Commander, 5700th USAF Dispensary, not later than 0730R, D-Day.
- (6) Weapons and items of individual and organizational equipment in possession of simulated casualties will remain with the individual at all times during medical evacuation.

c. Army Medical Support Personnel and Services -- Phase III.

- (1) Chief Surgeon, USARCARIB, will provide staff supervision, technical assistance, and logistical support during this phase of the maneuver.

- (2) U. S. Army Dispensary, Fort Kobbe, will provide usual medical support to all troops on Fort Kobbe.
- (3) Medical Elements, 1st Airborne Battle Group, 503d Infantry, will assist in medical support for troops on Fort Kobbe to the extent considered necessary and will provide needed medical support during jungle warfare training as determined by the CO, Fort Kobbe.
- (4) U. S. Army Dispensary, Fort Clayton, will provide medical support for Latin American troops at Fort Clayton.

4. Medical Supply.

- a. Chief Surgeon, USARCARIB, will provide medical supply support in accordance with current SOP.
- b. Army Medical Support, Supply -- Phase I.
 - (1) U. S. Army Dispensary, Fort Clayton, will equip aidmen, provided by that dispensary, with suitable emergency medical aid supplies and equipment for use in the DZ area.
 - (2) Medical Platoon, 1st Battle Group, 20th Infantry, will provide six (6) 1/4-ton, M38A1, field ambulances for use in clearing the DZ and evacuating casualties to medical installations in the maneuver area. Four (4) of these ambulances, less drivers, will be released by the 1st Battle Group, 20th Infantry, to the 1st Airborne Battle Group, 503d Infantry, upon completion of Phase I. One (1) ambulance will remain under the control of the maneuver surgeon until released by him. One (1) ambulance will be provided for the use of the First Aeromedical Evacuation Group. This ambulance will remain under the control of this group until released to the Surgeon, 1st Battle Group, 20th Infantry.
 - (3) Medical Platoon, Hq & Hq Company, 1st Battle Group, 20th Infantry, will provide organic medical TOE equipment and supplies for the establishment and operation of medical collecting points and Medical Collecting-Clearing Station in support of this phase.
 - (4) Army Aviation Detachment, USARCARIB, will furnish two (2) operationally manned reconnaissance helicopters with litter

carrying capability to the maneuver surgeon for use in evacuation of casualties from the perimeter of the DZ (Medical Collecting Points) to the Medical Collecting Station, Rio Hato.

- (5) Signal Officer, USARCARIB, will provide eight (8) radios, PRC-6 or PRC-10, to the maneuver surgeon for intra-medical facilities communication in the Rio Hato maneuver area.
- (6) Transportation Officer, USARCARIB, will provide one (1) bus, motor, 36-passenger, with driver, and OVM conversion kit for 18-litter capacity ambulance, to the Surgeon, CAirC, for use in transporting casualties from Albrook AFB to Gorgas Hospital.

c. Army Medical Support, Supply -- Phase II.

- (1) Medical Platoon, Hq & Hq Company, 1st Battle Group, 20th Infantry, will provide organic medical equipment and supplies for the establishment and operation of Medical Collecting-Clearing Station, Base Camp area.
- (2) Medical Elements, 1st Airborne Battle Group, 503d Infantry, will provide organic medical equipment and supplies for the establishment and operation of Army Medical support facilities for their own troops during the tactical maneuver phase, except for four (4) ambulances, less drivers, which will be furnished to the 1st Airborne Battle Group, 503d Infantry, by the 1st Battle Group, 20th Infantry, immediately following the completion of Phase I.
- (3) 1st Battle Group, 20th Infantry, will provide field X-Ray equipment in support of the Base Camp Collecting-Clearing Station and a suitable generator for operating this X-Ray equipment.

d. Army Medical Support, Supply -- Phase III.

- (1) U. S. Army Dispensary, Fort Kobbe, will provide normal medical supply support to all troops on Fort Kobbe.
- (2) Medical Elements, 1st Airborne Battle Group, 503d Infantry, will provide organic medical equipment and supplies for the establishment and operations of medical facilities in support of jungle warfare training as determined by the CO, Fort Kobbe.

Ambulance provided by the 1st Battle Group, 20th Infantry, during Phase II will be released to that unit immediately preceding this phase of the maneuver, or sooner, as determined by the Battle Group Surgeon, 1st Airborne Battle Group, 503d Infantry.

e. Army Medical Support, Supply -- All Phases.

(1) Replenishment of consumable medical supplies will be provided by the Medical Supply Officer, Office of the Chief Surgeon, USARCARIB, in accordance with current command supply procedures.

(2) Medical Elements, 1st Airborne Battle Group, 503d Infantry, will be satellited on the U. S. Army Dispensary, Fort Kobbe, for replenishment of consumable medical supplies throughout the maneuver. This will be an issue of consumer-to-consumer basis, and reimbursement will not be required.

5. Housing and Mess for Casualties. The Base Camp Commander, Rio Hato, will provide suitable semi-permanent housing and messing facilities for an estimated thirty (30) casualties to be cared for in the Base Camp Area Medical Collecting-Clearing Station.

6. Sanitation. See paragraph 15, USARCARIB Circular 40-8, dated 4 January 1961.

7. Communications.

a. Signal Officer, USARCARIB, will provide either PRC-6 or PRC-10 radios, or a combination of both, for intra-medical facilities communications during Phase I of the maneuver. Distance, nature of the terrain involved, and radio frequencies available will determine final decision as to types of radios to be used.

b. Inter-command and -service communications will be provided in accordance with Communications Annex to Operations Order for all phases of the maneuver.

8. Coordination of Inter-service and U. S. Government Agencies Medical Responsibilities.

a. Army Medical Support - All Phases.

(1) First Aëromedical Evacuation Group will provide air evacuation during Phases I and II from Rio Hato landing field for casualties requiring evacuation.

(2) Surgeon, CAirC, will:

(a) Coordinate the admission to Gorgas Hospital for all casualties air evacuated by the First Aeromedical Evacuation Group.

(b) Provide surface transportation for casualties from Albrook AFB to Gorgas Hospital.

b. Army Medical Support - All Phases.

(1) Health Bureau, Canal Zone Government (Gorgas Hospital) will:

(a) Provide hospitalization throughout the maneuver.

(b) Be prepared to receive, admit, and administer to casualties at Gorgas Hospital throughout the maneuver.

(2) Coordination for hospitalization will be accomplished between the Surgeon, CAirC; Director, Health Bureau; and the Chief Surgeon, USARCARIB.

9. Administration.

a. Supplemental instructions will be issued as required for the organization, specific deployment, and administration of medical facilities in support of the DZ/LZ during Phase I.

b. Unit surgeons of the TOE units, participating in the tactical maneuver (Phase II), will provide the medical support data for Operations Orders for their units as required by unit commanders concerned.

c. Based on requirements of the Commanding Officer, Fort Kobbe, the OIC, Fort Kobbe Dispensary, will provide medical support for airborne troops in garrison and for jungle warfare training conducted during Army Medical Support Phase III.

d. The OIC, Fort Clayton Dispensary, will provide medical support for Latin American troops at Fort Clayton during Army Medical Support Phase III.

- e. A diary or log will be kept at each operating medical element.
- f. A narrative mission report will be prepared at each operating medical element and will be submitted to the next operational control level. A copy of the report will be sent to the Chief Surgeon, USARCARIB.
- g. Deficiencies in equipment, organization, and techniques will be reported to the appropriate authority within ten (10) days after the completion of the maneuver. A copy of these reports will be submitted to the responsible commanders with information copy to the Chief Surgeon, USARCARIB.

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Classification:
 Clasificación
 Classificação

Personnel Daily Summary
 Sumario Diario del Personal
 Sumario Diario de Pessoal

UNITS UNIDAD UNIDADES	AUTHORIZED STRENGTH FUERZA AUTORIZADA FORÇA AUTORIZADA	CASUALTIES PERIDAS BAIXAS DE COMBATE Batlo Non-Battlo BATALLA NO EN BATALLA Combatte Nac- Combarorte	REMARKS NOTAS NOTAS
PRESENT FOR DUTY STRENGTH PRESENTE PARA SERVICIO PRESENTE PARA SERVICIO	A Off Oficiales Oficiales	B WO Oficiales Asimilados Sub-Tenentes	C EM Clases de Soldados Pracas
D Off Oficiales Oficiales	E WO Oficiales Asimilados Sub-Tenentes	F EM Clases de Soldados Pracas	G
H	I		

Oficial
 BLIGHT
 Coronel

BOGART
 General Mayor
 General de Divisao

Appendix 4 - Annex C (Administration and Logistics) to Exercise Directive No 1 - OPERATION SOLIDARITY
 Apndice 4 - Anexo C (Administración y Logística) a la Directiva No 1 del Ejercicio - OPERACION SOLIDARIDAD

HEADQUARTERS, USARCARIB
Fort Amador, Canal Zone
8 February 1961

Annex D (Control) to Exercise Directive Nr 1 - OPERATION SOLIDARITY

1. GENERAL

a. OPERATION SOLIDARITY is a tactical exercise organized and conducted as a controlled maneuver. Control is kept to a minimum consistent with insuring that the exercise progresses logically and that the training requirements listed in the Directive are met.

b. Control personnel will familiarize themselves with this plan, the problem scenario, and pertinent portions of appropriate field manuals depending on assignment. An over-all understanding of the objectives of the exercise, the concept of the exercise, and the organization of the exercise by Control personnel is considered essential.

2. CONTROLLER ORGANIZATION

Appendix 1, Controller Distribution Plan.

3. CONTROLLER FUNCTIONS

Appendix 2, Functions, Control Group.

4. CONTROLLER ASSIGNMENTS

Colonel Charles V. Wilson, CO 2nd Battle Group, 10th Infantry, is designated Chief Controller for the Exercise. Staff and unit assignments of Controller personnel will be made by Chief Controller. A list of assignments will be published at a later date as Appendix 3 to this Annex.

5. CONTROLLER COMMUNICATIONS

The Control communications plan will be developed by the Signal Officer USARCARIB. In general, Controller communications nets will parallel the nets of participating tactical units. Control Communications plan, Appendix 4 to be published.

6. CONTROL SCHOOL

Controllers will receive an orientation on general duties prior to the exercise. The conduct of the orientation will be the responsibility of the Chief Controller. Following the general orientation, controllers will receive instruction on their specific duties for the exercise. Details will be published later as appendix 5 to this Annex.

7. IDENTIFICATION

a. Participants will wear the following identification:

(1) CINCARIB, CARIBCOM Staff, Maneuver Director and USAR-CARIB staff: A red and white loop on the left side under the arm and over the shoulder.

(2) Controllers: A white cloth loop on the left side under the arm and over the shoulder.

(3) OAS Forces: Regulation uniform of the Armed Forces.

(4) Aggressor Force: Aggressor uniform and insignia as prescribed in FM 30-101.

(5) Observers and other neutral personnel: A green cloth loop on the left side under the arm and over the shoulder.

b. Vehicles:

(1) CINCARIB, CARIBCOM Staff: Maneuver Director and USARCARIB Staff: A red and white flag approximately one (1) foot square on a four (4) foot staff fastened to the right front bumper of the vehicle. (Upper half white, lower half red.)

(2) Control Group: A white flag approximately one (1) foot square on a four (4) foot staff fastened to the right front bumper.

(3) OAS Forces: As prescribed in AR 746-2300-1

(4) Aggressor Force: As prescribed in FM 30-101

(5) Other neutral vehicles: A green flag one (1) foot square on a four (4) foot staff fastened to the right front bumper.

8. TRANSPORTATION

Annex B, Administration and Logistics.

9. CONTROLLER CHECKLISTS

a. Controller checklists will be developed for the use of all Controllers down to and including platoons. The checklists will be used as guides in the preparation of Controller periodic Reports (par 10, below). Ratings will be made as follows:

- (1) "S" Satisfactory
- (2) "U" Unsatisfactory

b. "U" ratings will be further explained on the reverse side of the Controller periodic report.

10. REPORTS

a. During the exercise the provisions of paragraphs 41, 42 and 43 FM 105-5, will govern the chain of command for controller reports will parallel that of participating units. Tactical communication channels will not be utilized for controller communications, except in emergencies. Control communications will not be used for tactical communications under any condition.

b. Each Controller will submit a final report to the next superior Controller at the conclusion of the exercise. The Chief Airborne Battle Group Controller will render a consolidated final report to the Chief Controller. This report will include comments on the following:

- (1) Control System
- (2) Outstanding performance by an individual or activity.
- (3) Status of intelligence training
- (4) Any other comments of importance pertaining to the operations of OAS forces.

11. EXERCISE TIME

Actual time will be used hour for hour on a 1 to 1 ratio after D-3 days.

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APPENDICES:

- 1 - Controller Distribution Plan (Limited distribution)
- 2 - Functions, Control Group.
- 3 - Individual Controller Assignments (to be published-Limited distribution)
- 4 - Controller Communications Plan (to be published-Limited distribution)
- 5 - Orientation and Training Schedule for Controllers (to be published - Limited distribution)

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USA Aggressor Center - 2

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for Shelton
SCHMELZER
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HEADQUARTERS, USARCARIB
Fort Amador, Canal Zone
8 February 1961

Appendix 2 (Functions, Control Group) to Annex D (Control) to Exercise
Directive Nr 1 - OPERATION, SOLIDARITY.

1. CG, USARCARIB, as Maneuver Controller, conducts the Exercise and acts as the Superior Commander of both the OAS Forces and the Aggressor Forces as well as the Control Group.
2. MANEUVER CONTROLLER HEADQUARTERS (USARCARIB) operates as Control headquarters in addition to being the controlling headquarters of all OAS Forces.
3. The Chief Controller commands all Controllers. He coordinates the maneuver play between the Unit Controllers and the Aggressor Forces. He is responsible for administration of the control system.
4. Maneuver Controller Headquarters Staff (USARCARIB) - Performs as higher headquarters staff for both forces, initiating and controlling play of the exercise through issuance of orders and information to units. Appropriate reports and plans of subordinate headquarters will be required. This staff is also responsible for the pertinent administration and logistical support of all Army Forces in the exercise.
5. The Chief Controller, Airborne Battle Group, assisted by the staff and smaller unit controllers will:
 - a. Observe Operations of the Commanders and staffs and note performance.
 - b. Accomplish required checklists and reports.
 - c. Keep higher and subordinate control personnel informed of unit progress and activities.
 - d. Insure realistic, logical development of the exercise in accordance with problem scenario. In this connection, phase lines to assist in control will be established on a control overlay.
 - e. Direct and supervise the functioning of the company and platoon controllers of the Airborne Battle Group.

6. Controller duties will be performed in accordance with FM 105-5
Maneuver Control, dated February 1958.

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HEADQUARTERS USARCARIB
Fort Amador, Canal Zone
8 February 1961

Annex E (Public Information) to Exercise Directive No. 1-OPERATION
SOLIDARITY.

1. SITUATION. Four nations of the Americas (Brazil, Colombia, Peru and the United States) combine land, sea and air forces in Panama for a training exercise directed by the United States' unified Caribbean Command under the provisions outlined in the Rio Pact. This exercise demonstrates the cooperation and capability of participating member nations of the Organization of American States to take positive action to meet an armed attack against any country of the Western Hemisphere. OPERATION SOLIDARITY provides training for headquarters staffs in the conduct of joint/combined operations and provides training for troops of participating forces in simulated war-time situations. United States participation exercises the mobility plans of trained and ready strike forces -- the Strategic Army Corps (STRAC) of the U. S. Army and the Tactical Air Command (TAC) of the U. S. Air Force. Commander in Chief, Caribbean Command is the exercise director and is responsible for all public information activities pertaining to the exercise.

a. Agencies and organizations of the U. S. Department of Defense and the military departments, the U. S. Information Agency and the national military establishments of the participating South American republics provide guidance and/or assistance in conducting a strong and positive information program for OPERATION SOLIDARITY.

b. An estimated maximum of 125 representatives of public news media of the four participating OAS countries arrive in the Canal Zone concurrently with exercise troops to obtain news coverage of OPERATION SOLIDARITY; they depart at the termination of the exercise, D plus 3 to D plus 5.

c. Members of the U. S. Information Service accompanying the public news media representatives of participating South American republics assist the military information personnel in communicating the objectives, operations and progress of the exercise to the media representatives and to the public of South America. They are accorded full courtesies of press and observers.

d. Military information and pictorial personnel accompanying the national military forces of all participating American countries are attached to the Exercise Public Information Officer (EPIO) or his deputies (DEPIO) for land, sea or air as appropriate on arrival in the Canal Zone and serve their respective forces within the framework of this plan. Attached information and pictorial personnel revert to the control of parent national force upon departure from the Canal Zone.

e. The Public Affairs Officer, Caribbean Command, is responsible for the conduct of the overall exercise public information program; establishes necessary liaison and coordination with agencies and subordinate offices and organizations of the U.S. Department of Defense, the U.S. military departments, the U.S. Information Agency and the national military establishments of the participating South American republics; provides security review for material intended for release not otherwise covered by applicable directives of the participating services; establishes the Solidarity Press Center in Building 130, Fort Clayton, to provide 24-hour service to news media representatives during Phase II; designates a Press Center Operations Officer; establishes a Solidarity Pictorial Division integrating the personnel and equipment resources of the participating forces along service lines to provide complete pictorial coverage of the exercise; designates Pictorial Officer; establishes a Solidarity Audio-Visual Division integrating resources of the Caribbean Forces Network and those of the participating forces to provide complete audio-visual coverage of the exercise; designates an Audio-Visual Officer.

2. MISSION. The public information program of OPERATION SOLIDARITY furthers worldwide understanding and support of the force potential available to the Organization of American States for execution of its treaty pledges of mutual assistance against aggression; portrays the mutual cooperation and respect developed among the participating citizen-servicemen of the American republics during the training exercise as a strong contributing factor toward hemispheric solidarity; develops the image of the modern American military man as the product of a free and peaceful society of American nations and defender of the Free World.

3. EXECUTION.

a. Concept of operations.

Phase I - From initial press release coordinated between U.S. Department of Defense and the Caribbean Command through the movement of exercise forces to staging areas and/or departure air fields, with conduct of appropriate public information coverage and release

decentralized to participating forces.

Phase II - From arrival of exercise forces at staging areas and/or departure airfields through the deployment to the objective area, maneuver and withdrawal of forces to the Canal Zone and until departure from the Canal Zone, with conduct of public information coverage decentralized to the control of DEPIO's for land, sea and air channeled through EPIO at the Solidarity Press Center for release.

Phase III - Following departure of exercise forces from the Canal Zone, with appropriate public information coverage and release decentralized to participating forces.

b. Information Officer, USARCARIB. As the Deputy Exercise Public Information Officer (Land):

(1) Is responsible for the conduct of the overall exercise public information program of the participating land forces.

(2) Establishes necessary liaison and coordination with EPIO, DEPIO's for Sea and Air, Solidarity Press Center, Solidarity Pictorial Division, Solidarity Audio-Visual Division, and information personnel of participating South American forces on their arrival in the Canal Zone.

(3) Supervises the attached U.S. Army information personnel from CONUS units on their arrival in the Canal Zone; integrates their activities with those of USARCARIB information personnel into the combined land public information program; coordinates with CONUS information personnel prior to their arrival and following their departure.

(4) Prepares in English, Spanish and Portuguese a pocket-size information folder on OPERATION SOLIDARITY containing a message from the Commander in Chief, Caribbean Command, together with umpire rules and information safety rules, identification, rights and restrictions and additional information helpful to troops arriving in the Panama area for training exercise; disseminate folder in sufficient quantity to provide one per visiting member of exercise maneuver and support forces which are scheduled into the RIO HATO training area.

c. Coordinating instructions.

(1) General.

(a) USARCARIB provides the Deputy Exercise Public

Information Officer for Land. and information, pictorial and other specialized personnel required to implement this plan.

(b) Public information officers at all echelons carry out their normal information responsibilities in addition to the duties assigned for this exercise.

(c) During Phase II, answer to inquiry from news media representatives will normally be made by the Deputy representing the service receiving the inquiry. Exceptions to this policy are questions on security, questions of inter-service nature, and controversial questions, which will be referred to the EPIO for answer. Inquiries received during Phase I or III will be answered by the participating service PIO receiving the inquiry.

(d) Provisions will be made in the troop information programs of the participating units for keeping their personnel currently informed about the exercise. This will include delineation of the individual's responsibility for support of the public information objectives of the exercise.

(e) Responsibility for the security clearance of all material released to news media will rest with the respective DEPIO. Questions of doubt will be resolved by the EPIO prior to release.

(2) Accidents.

(a) Accidents or incidents involving aircraft or other equipment or facilities of any of the participating services, as well as casualty information, will be handled in accordance with AR 360-80 and AFR 190-8, as amended.

(b) No verbal announcements of casualties by briefing officers at the scene of the exercise will be made prior to coordination by the EPIO or a member of the EPIO staff at the scene.

(c) Aside from fatalities, a casualty for public information purposes is defined as a person requiring medical evacuation to the United States or treatment at Gorgas Hospital in the CANAL ZONE.

(3) Releases.

(a) Initial public announcement of OPERATION SOLIDARITY will be prepared by the PAO, CARIBCOM for coordination with the Depart-

ment of Defense (DOD). No release regarding the exercise will be made by any of the participants prior to the initial public release.

(b) After the first public announcement has been made, the participating units of USARCARIB and those commands and units outside USARCARIB that are participating in or supporting the exercise, may develop and release material which has specific application to their activity in the exercise, with the following limitations:

1. The stated purpose, mission, concept of operations and objectives of OPERATION SOLIDARITY, as contained in the initial release, will not be amplified in any pre-exercise releases issued by component unit of USARCARIB, or those commands and units outside USARCARIB that are participating in or supporting the operations.

2. Designations of participating units and numbers of personnel may be added in local pre-exercise releases if not in conflict with security directives, but the detailed operational mission and plan of participation of such units will not be included beyond that contained in the initial release, without prior coordination with and approval of the PAO, CARIBCOM, through IO, USARCARIB.

3. Types and numbers of aircraft and other weapons or equipment designated for participation in the exercise will not be included in pre-exercise releases beyond that contained in the initial release, without prior coordination with and approval of PAO, CARIBCOM, through IO, USARCARIB.

4. There will be no atomic weapons play in the exercise. Atomic weapons delivery capability of any of the participating services, commands or units will not be included in exercise releases.

(c) An information copy of each pre-exercise release, except hometown, issued by the participating units of USARCARIB and those commands and units outside USARCARIB, will be forwarded by airmail or other expeditious means to the IO, USARCARIB, at the time of such release.

(d) Prior to the overseas movement phase of the exercise, a joint release will be prepared by the participating CONUS commands, covering details of the deployment from originating points to staging points, and submitted to PAO, CARIBCOM for approval by CINCARIB. Upon approval, this joint release will be issued by CONUS participating commands to U. S. news media and simultaneously released by PAO,

CARIBCOM, to local and South American news media.

(e) On the day of departure from staging areas, PAO, CARIBCOM, as EPIO, will issue a release to local and South American news media covering the movement. This release will be prepared in advance and provided to participating commands for simultaneous release to U. S. media.

(f) During Phase II of this plan, all releases pertaining to the exercise will be made by the EPIO staff through the DEPIO (Land) staff. The EPIO staff will service both local and national media in the UNITED STATES and SOUTH/CENTRAL AMERICA, at the same time furnishing to CONUS commands copies of what is released by the EPIO. CONUS commands may adapt such releases for local media. During Phase I and Phase III, releasing is at the discretion of participating commands and units, within the limitations of paragraph 3g (3) (b) above.

(4) Handling of News Media Representatives., It is anticipated that there will be great interest by news media representatives in covering all facets of the exercise. The following objectives must be met:

(a) News correspondents must be transported expeditiously and processed in a manner which will avoid undue friction or any display of inefficiency or irritation on the part of the military. In order to achieve this objective, all information and administrative personnel engaged in the information aspects of this exercise will be thoroughly oriented and rehearsed in their duties.

(b) Media representatives must be provided with every reasonable assistance in obtaining unclassified information required for their coverage.

(c) Assistance will be given the press in obtaining the most expeditious means of getting their stories and photographs back to their editors.

(d) Media representatives will be provided with living and working facilities conducive to productivity under the prevailing conditions.

(e) Full impartiality will be given to all accredited news-
men. Exclusive services involving initial news breaks (on information
not previously released) to selected individuals or groups will be care-
fully avoided.

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HEADQUARTERS, USARCARIB
Fort Amador, Canal Zone
8 February 1961

ANNEX F (Financial Management) to Exercise Directive Nr 1 -
OPERATION SOLIDARITY

1. General: Guidance herein pertains to those Exercise participants and USARCARIB Activities that may generate requirements for the expenditure of USARCARIB funds during the preparation, execution, and close-out phases of Operation Solidarity that are over and above normal operating costs and therefore, are properly chargeable to Activity Code 2040.1100, DA-USCONARC Directed Field Exercises.
2. Responsibilities:
 - a. USARCARIB Comptroller: Provide budgeting and funding support.
 - b. USARCARIB Finance Officer: Provide disbursing, collection, and accounting support.
 - c. Assistant Chief of Staff, G3: Provide guidance to Panama Area Activity Chiefs and approve the propriety of all costs to be charged to Activity Code 2040.1100.
 - d. Panama Area Activity Chiefs: Estimate, justify, and report costs that are directly attributable to Operation Solidarity.
3. Budgeting:
 - a. Budgeted costs to be financed by funds allocated to USARCARIB are reflected in Appendix 1.
 - b. Whenever additional funding requirements, not provided for in Appendix 1, are identified they should be explained, justified and referred promptly to the Comptroller through the ACofS, G3. Activity Chiefs will not initiate action to incur costs until approval has been received from the ACofS, G3.
4. Accounting:
 - a. The Installation Finance and Accounting Officer will establish records to accumulate all costs chargeable to Activity Code 2040.1100.

b. Activity Chiefs will make certain that supply requisitions; contracts, if any; time and attendance reports; or other cost documents clearly differentiate between normal operating costs and those to be charged to Activity Code 2040.1100.

5. Consumer Funding:

a. The existing buyer-seller relationship between USARCARIB Activities and Technical Service Stock Fund Branches will remain unchanged, except that Activity Code 2040.1100 will be cited on pertinent requisitions and will be routed through the Office of the ACofS, G3 for approval prior to submission to the appropriate Technical Service.

b. Non-Stock Fund items (free issue) such as assault wire and ammunition will not be charged to Activity Code 2040.1100. The latter has been established to accumulate only USARCARIB funded costs associated with OPERATION SOLIDARITY.

6. Pay and Allowances:

a. The following provisions apply to Exercise participants not stationed in the Panama Area:

(1) Observers and Controllers. Military personnel assigned for duty as an observer or Controller will make appropriate arrangements with their local finance and accounting officer for their normal monthly payments and advance of travel payments. During the period of temporary duty in this command, one partial payment will be authorized and made at the request of the individual concerned, based upon a military pay voucher prepared by the unit personnel officer of his parent unit to indicate the amount of the partial payment desired. The prepared military pay voucher will include the certificate for signature in accordance with par 27-122, AR 37-104.

(2) Mission Personnel. One partial payment is authorized for mission personnel during the period of temporary duty in connection with OPERATION SOLIDARITY. Military pay vouchers will be prepared by unit personnel officers prior to departure of the individual from his home station in accordance with par 27-25, AR 37-104. Local currency in the possession of foreign military personnel from various South American countries must be converted to US dollars prior to departure from home station as no facilities exist in this command for currency conversion.

(3) Military Personnel -- 1st Airborne Battle Group, 503d Infantry. Advance arrangements for payments must be made by unit personnel officers in coordination with the finance officer serving troops of the unit concerned.

b. USARCARIB Participants: Per diem allowances incident to temporary duty in the Rio Hato area during the period of this Exercise are not authorized.

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Appendix:
1 - Budget Estimates

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APPENDIX 1 (Budget Estimates) to ANNEX F (Financial Management)
to Exercise Directive - OPERATION SOLIDARITY

JOINT EXERCISE COSTS
(USARCARIB Participation)

	<u>Budgeted Costs</u> <u>FY 1961</u>
Travel and TDY	\$ 2,000
Transportation of Things	720
POL	6,100
Field and Organizational Maintenance Repair Parts	6,500
Other Expendables	14,080
Contractual Services (Civilian Laborers and Drivers)	500
	<hr/> \$29,900

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HEADQUARTERS USARCARIB
Fort Amador, Canal Zone
8 February 1961

Annex G (Rear Area Security) to Exercise Directive Nr 1 - OPERATION
SOLIDARITY

1. Purpose: To outline responsibilities of the Rear Area Security Controller (RASC) during OPERATION SOLIDARITY.
2. RASC: For OPERATION SOLIDARITY, the Base Camp Commander is designated RASC.
3. Mission: To provide for security and defense of units and activities within the rear area (base camp area), concurrent with the performance of primary mission, for a period of up to 24 hours without the assistance of Combined American Land Forces reserve forces.
4. Responsibilities:
 - a. The RASC will assume security of the rear area.
 - b. RASC, utilizing forces available, will organize the security of all units and activities within the Rear Area.
 - c. RASC, utilizing forces available, will plan for commitment of said forces in defense of the rear area in the event of:
 - (1) An organized Aggressor Guerrilla attack.
 - (2) Infiltration of rear area by Aggressor.
 - (3) Aggressor airborne assault.
 - (4) Any combination of above.

ACKNOWLEDGE:

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OFFICIAL:

for *K. Heltan*
SCHMELZER
G3