The topic of human dimensions of strategic leadership is linked to the institutional learning objectives of the U.S. Army War College. This selected bibliography lists references for readings on leadership ethics, communication, and organizational leadership skills and development.
PREFACE

The topic of Human Dimensions of Strategic Leadership is linked to the Institutional Learning Objectives of the U.S. Army War College. This selected bibliography lists references for readings on leadership ethics, communication, and organizational leadership skills and development.

With certain exceptions, the materials in this bibliography are dated 2010 to the present. For older materials, please see Human Dimensions of Strategic Leadership, compiled by Lenore K. Garder, January 2010. All items are available through the USAWC Library. For your convenience, we have added U.S. Army War College Library call numbers, Internet addresses, or database links at the end of each entry. Web sites were accessed September 2013.

Due to licensing agreements, access to articles in the Library’s subscription databases is limited to current USAWC faculty, staff, and students. When off-network, USAWC personnel should use their login and password for remote access. For the Army community stationed elsewhere or deployed, many articles are online in AKO’s “My Library” databases. Local libraries are another option.

This bibliography and others compiled by our research librarians are available online through the Library’s home page at http://www.usawc.libguides.com/bibliographies.

For additional information, please contact the Research, Instruction, and Access Services Division, U.S. Army War College Library, by sending an e-mail message to USAWC.LibraryR@us.army.mil, or by phoning DSN 242-4259 or Commercial (717) 245-4259.

Compiled by
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Research Librarian
HUMAN DIMENSIONS OF STRATEGIC LEADERSHIP

A Selected Bibliography

September 2013

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**CIVIL-MILITARY RELATIONS**

**Books, Documents, and Internet Resources**


**U.S. Army War College Student Papers**


**Periodical Articles**


Han, Jeffrey S., and Brion D. Youtz. “Grains of Truth: The Role of Civil-Military Support Elements in Special Operations.” *Special Warfare* 25, no. 3 (July-September 2012): 40-45. [ProQuest](http://proquest.com)


Rafuse, Ethan S. “General McClellan and the Politicians Revisited.” *Parameters* 42, no. 2 (Summer 2012): 71-85. [ProQuest](http://proquest.com)


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**U.S. Army War College Student Papers**


**Periodical Articles**


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**Books, Documents, and Internet Resources**


Hodges, Dwayne G. An Executive Position on Military Leadership. Wilmington University, 2012. 303pp. ProQuest Dissertations


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Caldwell, Cam. “Duties Owed to Organizational Citizens—Ethical Insights for Today’s Leader.” *Journal of Business Ethics* 102, no. 3 (September 2011): 343-356. ProQuest


Hunter, Samuel T. “(Un)Ethical Leadership and Identity: What Did We Learn and Where Do We Go from Here?” *Journal of Business Ethics* 107, no. 1 (April 2012): 79-87. ProQuest


Marston, Jeffrey C. “An Ethical Leader for Today.” *Marine Corps Gazette* 97, no. 2 (February 2013): 35-37. ProQuest


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Cook, Martin L., and Don Snider. “‘2011 Ethics Conference - Panel Discussion: Strategic Leaders; Stewards of the Profession of Arms.’ *U.S Naval War College YouTube Channel* streaming video. 94 min. February 2011. http://www.youtube.com/watch?v=aMPPWuQYDUs&feature=share&list=PL6A48FBF905DC6285


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FOCUSED LEADERSHIP SKILLS AND DEVELOPMENT

Books, Documents, and Internet Resources


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Doty, Joe, and Jeffrey E. Fenlason. “Real Lessons Learned for Leaders after Years of War.” *Military Review* 92, no. 2 (March-April 2012): 81-89. ProQuest


Gouge, Amy L. “Strategic Leadership Competencies Cannot Wait: Army Logistician.” *Army Sustainment* 42, no. 2 (March-April 2010) ProQuest


Westbrook, Marie A. “Building an Architecture for Leadership Development.” *Public Manager* 41, no. 3 (Fall 2012): 60-63. ProQuest


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Williams, Thomas J. “Senior Leader Development and Resiliency: Part 1.” *U.S. Army War College YouTube Channel* streaming video. 52 min. August 9, 2012. [http://www.youtube.com/watch?v=5X5VxmDxWig](http://www.youtube.com/watch?v=5X5VxmDxWig)

Williams, Thomas J. “Senior Leader Development and Resiliency: Part 2.” *U.S. Army War College YouTube Channel* streaming video. 40 min. August 9, 2012. [http://www.youtube.com/watch?v=eZJHyBIOisY](http://www.youtube.com/watch?v=eZJHyBIOisY)
ORGANIZATIONAL CLIMATE, CHANGE, AND DECISION MAKING

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Pierce, James G. *Is the Organizational Culture of the U.S. Army Congruent with the Professional Development of Its Senior Level Officer Corps?* Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2010. 151pp. (U413 .A66L48 no. 41) [http://handle.dtic.mil/100.2/ADA528831](http://handle.dtic.mil/100.2/ADA528831)


Schultz, Roger W. *Exploring Leadership within the Modern Organization: Understanding the Dynamics of Effective Leadership of a Virtual, Multigenerational Workforce*. Capella University, 2010. 239pp. ProQuest Dissertations


Summers, Ann L. *Theoretical Analysis of Leadership Style Preferences among Millennial Generation Company-Grade Army Officers*. University of Maryland University College, 2011. 128pp. ProQuest Dissertations


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Chamberlin, Laurie. “Cultivating Leadership at Every Level of Your Organization.” *Strategic Finance* 92, no. 6 (December 2010): 1-17, 61. [EBSCO OmniFile](http://ebsofil.com)


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**WOMEN AND LEADERSHIP**

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Garrett-Howard, Camille Elaine. *Factors Influencing Advancement of Women Senior Leaders in Aerospace Companies*. Walden University, 2012. 130pp. ProQuest Dissertations


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Kemp, Barbara. *Ethical Leadership*. Annapolis: United States Naval Academy, September 2011. [http://libguides.usna.edu/leadership](http://libguides.usna.edu/leadership)


**WEBSITES**


PATHWAYS TO UPDATING RESEARCH

Current Awareness Guide:

Library guide to current resources, which features tailored RSS feeds delivering U.S. Army War College publications and other pertinent material.

Leadership, Management, and Organizational Issues

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Strategic Leadership, Military and Competencies

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Strategic Military Leadership and Skills

Journals with a Focus on Leadership:


Journal of Leadership Studies. Library print holdings begin with 2011. Also available online 2009-present from Wiley.


Negotiation Journal. Library print holdings begin with 1996. Also available online 1997-present from Wiley; beginning with 1999 in ProQuest.