OFFICERSHIP AND THE PROFESSION
A Selected Bibliography

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September 2013
This selected bibliography lists references for readings on career path, education, civil-military relations, mentorship, and other topics directly related to the study of Officership and the Profession.
PREFACE

This selected bibliography lists references for readings on career path, education, civil-military relations, mentorship, and other topics directly related to the study of Officership and the Profession.

With certain exceptions, the materials cited are dated from 2010 to the present. For older resources, please see Officership and the Profession, compiled August 2010. All items are available through the USAWC Library. For your convenience, we have added U.S. Army War College Library call numbers, Internet addresses, or database links at the end of each entry. Web sites were accessed August 2013.

Due to licensing agreements, access to articles in the Library’s subscription databases is limited to current USAWC faculty, staff, and students. When off-network, USAWC personnel should use their login and password for remote access. For the Army community stationed elsewhere or deployed, many articles are online in AKO's "My Library" databases. Local libraries are another option.

This bibliography and others compiled by our research librarians are available online through the Library’s home page at http://usawc.libguides.com/bibliographies.

For additional information, please contact the Research, Instruction, and Access Services Division, U.S. Army War College Library, by sending an e-mail message to USAWC.LibraryR@us.army.mil, or by phoning (717) 245-3660.

Compiled by
Greta H. Andrusyszyn, MLS
Research Librarian
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GENERAL INFORMATION

Books, Documents, and Internet Resources


Periodical Articles


Dubik, James M. "Education, Experience and Training: Responsibilities to the Army as a Profession." *Army* 62, no. 6 (June 2012): 22-25. [ProQuest](http://www.proquest.com)

Feidler, Bob. "Renew the Commitment: Profession of Arms Is the Route to a Defended Nation." *Officer* 88, no. 3 (May-June 2012): 49. [ProQuest](http://www.proquest.com)


Kohn, Richard H. "First Priorities in Military Professionalism" *Orbis* 57, no. 3 (Summer 2013): 380-389. [Full Text](http://www.proquest.com)


### CAREER PATH AND EDUCATION

**Books, Documents, and Internet Resources**


**Periodical Articles**


Mahnken, Thomas G. "Sailing through the 'Fog of Peace'." *Proceedings: United States Naval Institute* 138, no. 2 (February 2012): 52-57. ProQuest


Vandergriff, Donald E. "When Do We Teach the Basics?" *Joint Force Quarterly*, no. 58 (3rd Quarter 2010): 69-74. [ProQuest](#)


Waters, Douglas E. "Understanding Strategic Thinking and Developing Strategic Thinkers." *Joint Force Quarterly*, no. 63 (4th Quarter 2011): 113-119. [ProQuest](#)


**Multimedia**


**CIVIL-MILITARY RELATIONS**

**Books, Documents, and Internet Resources**


**Periodical Articles**


Bacevich, Andrew J. "Whose Army?" *Daedalus* 140, no. 3 (Summer 2011): 122-134. [ProQuest](https://proquest.umi.com/)


Rafuse, Ethan S. "General McClellan and the Politicians Revisited." *Parameters* 42, no. 2 (Summer 2012): 71-85. [ProQuest]


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DOCTRINE AND GUIDANCE

Books, Documents, and Internet Resources


Periodical Articles


Cone, Robert W. "TRADOC [Training and Doctrine Command]: Leading the Transition." *Army* 62, no. 10 (October 2012): 81-82, 84, 86-87. ProQuest


Dempsey, Martin E. "Driving Change through a Campaign of Learning." *Army* 60, no. 10 (October 2010): 65-68, 70. ProQuest


**Multimedia**


**MENTORSHIP**

**Books, Documents, and Internet Resources**


**Periodical Articles**

Anthes, Erik J. "Completing the Chain: Mentorship Needed in Officer Basic Courses." *Army Sustainment* 44, no. 4 (July-August 2012): 23. ProQuest

Bishop, William H. "Position of Influence." *Proceedings: United States Naval Institute* 139, no. 3 (March 2013): 81-82. ProQuest


Kane, Robert C. "Good or Great: Colonel, It Is Up to You!" *Air & Space Power Journal* 25, no. 1 (Spring 2011): 6-9. ProQuest


**MORALS, VALUES, AND ETHICS**

**Books, Documents, and Internet Resources**


U.S. Department of the Army. *Center for the Army Profession and Ethic*. Links to research material such as case studies, publications, reports, and suggested reading lists. [http://cape.army.mil/](http://cape.army.mil/)


**Periodical Articles**


Culp, Clinton A. "Character Education: TBS [The Basic School] and Beyond." *Marine Corps Gazette* 96, no. 11 (November 2012): 73-78. ProQuest


Light, Mark F. "The Navy's Moral Compass: Commanding Officers and Personal Misconduct." *Naval War College Review* 65, no. 3 (Summer 2012): 136-152. ProQuest


Sennott, Daniel J. "Leaving the Service as a Form of Dissent." *Military Review* 92, no. 2 (March-April 2012): 64-70. ProQuest


**PERSPECTIVES ON THE PROFESSION**

**Books, Documents, and Internet Resources**


Westfield, Alan D. *The Meaning of Effective Leadership Based on Perspectives of Selected Army Officers*. Gonzaga University, 2012. 174pp. ProQuest Dissertations

**Periodical Articles**

Allen, Charles D. "The Path Ahead." Army 63, no. 7 (July 2013): 19. ProQuest


Bond, Kevin M. "Are We Professionals?" Joint Force Quarterly, no. 58 (3rd Quarter 2010): 62-68. ProQuest


Moten, Matthew. "Who Is a Member of the Military Profession?" *Joint Force Quarterly*, no. 62 (3rd Quarter 2011): 14-17. ProQuest


Ricks, Thomas E. "General Failure." [Culture of mediocrity within the Army's leadership ranks] *Atlantic Monthly*, November 2012, 98-109. EBSCO OmniFile


Snider, Don M. "The Army Profession, the Engineer Regiment, and the Character of Their Leaders." *Engineer* 38, no. 2 (April-June 2008): 24-25. ProQuest


Steele, Chuck. "America's Greatest Great War Flag Officer." *Naval History* 27, no. 3 (June 2013): 56-62. ProQuest

Ulmer, Walter F., Jr. "Toxic Leadership: What Are We Talking About?" *Army* 62, no. 6 (June 2012): 47-52. ProQuest


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OTHER BIBLIOGRAPHIES


CURRENT AWARENESS GUIDES


