Range of Future Threats

**Threat components:**
- Nation States or Proxies with a range of capabilities
- Desire to preclude U.S. from its “way of war”
- Capabilities that affect the strategic calculus -- missiles, nuclear weapons and terror sponsorship ... specifically designed to impact U.S. actions

**Capabilities:**
- Space, Cyber, SAMs, MANPADs, ATGMs, Rockets, IEDs

- Anti-access/area denial campaigns, strategic thru tactical
- Seek overmatch over small unit operations
- Use violence, intimidation, coercion against U.S. supporters
- WMD capable... but still seeking nuclear
- Avoid detection, targeting by operating among the people
- Slow or halt our momentum through the integration of terrain, obstacles and fires
- Increased use of robotics and unmanned aerial systems
- Employ electronic warfare
- Conduct sophisticated information campaigns

**Elements of a Complex Environment:** No Central Control; Threat, Malicious, and Neutral/Friendly Actors; Technology Enables Effective Action – Violent and Nonviolent – and Rapid Adaptation; Lack of Governance or Rule of Law
Presented at the 2012 Science, Technology & Requirements Forum held 17-18 October in Fort Leonard Wood, MO.
What the Army Must Do: Prevent, Shape, and Win

Strategic guidance requires the Army to conduct a wide range of missions while retaining the ability to focus more narrowly on projecting power to deter and defeat aggression once a specific threat emerges.

The combination of a narrow focus within a wide lens allows the Army to adjust more rapidly to potential threats.
The Army of 2020

**Prevent Conflict**
Train, equip, posture capable and credible forces to deter adversaries

**Shape the Environment**
Provide a sustained, stabilizing presence to gain access, understand the operational environment, build capacity

**Win: Decisively, Dominantly**
Deploy forces, prevail in war and defend the homeland in support of joint force commanders

**Supporting Ideas:**
- Fight & Win our Nation’s Wars
- Responsive to Combatant Commanders
- Depth & Versatility to the Joint Force through AC/RC Capabilities
- Integrated & Synchronized with the Joint Force
- Flexible & Agile across the full Range of Military Operations
- Innovative & Adaptive Leaders and Units
- Organized, Trained, & Equipped for Unmatched Lethality applied Lawfully, Expertly, & Discriminately

*The Army of 2020 Must Prevent, Shape, and Win Decisively Across a Wide Range of Military Operations*