Navy DDG-51 and DDG-1000 Destroyer Programs: Background and Issues for Congress

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Summary

The Navy’s FY2013 budget submission calls for procuring nine Arleigh Burke (DDG-51) class destroyers in FY2013-FY2017, in annual quantities of 2-1-2-2-2. The five DDG-51s scheduled for procurement in FY2013-FY2015, and one of the two scheduled for procurement in FY2016, are to be of the current Flight IIA design. The Navy wants to begin procuring a new version of the DDG-51 design, called the Flight III design, starting with the second of the two ships scheduled for procurement in FY2016. The two DDG-51s scheduled for procurement in FY2017 are also to be of the Flight III design. The Flight III design is to feature a new and more capable radar called the Air and Missile Defense Radar (AMDR). The Navy this year is requesting congressional approval to use a multiyear procurement (MYP) arrangement for the nine DDG-51s scheduled for procurement in FY2013-FY2017.

The Navy’s proposed FY2013 budget requests $3,048.6 million to complete the procurement funding for the two DDG-51s scheduled for procurement in FY2013. The Navy estimates the total procurement cost of these ships at $3,149.4 million, and the ships have received $100.7 million in prior-year advance procurement (AP) funding. The FY2013 budget also requests $466.3 million in AP funding for DDG-51s to be procured in future fiscal years. Much of this AP funding is for Economic Order Quantity (EOQ) procurement of selected components of the nine DDG-51s to be procured under the proposed FY2013-FY2017 MYP arrangement. The Navy’s proposed FY2013 budget also requests $669.2 million in procurement funding to help complete procurement costs for three Zumwalt (DDG-1000) class destroyers procured in FY2007-FY2009, and $223.6 million in research and development funding for the AMDR.

A Government Accountability Office (GAO) report released on January 24, 2012, discusses several potential oversight issues for Congress regarding the Navy’s plans for procuring DDG-51s, particularly the Flight III version. Some of these issues were first raised in this CRS report; the GAO report developed these issues at length and added some additional issues. Potential FY2013 issues for Congress concerning destroyer procurement include the following:

- whether actions should be taken to mitigate the significant projected shortfall in cruisers and destroyers;
- whether to approve the Navy’s request for a DDG-51 MYP arrangement beginning in FY2013, and if so, whether it should include Flight III DDG-51s;
- whether there is an adequate analytical basis for procuring Flight III DDG-51s in lieu of the previously planned CG(X) cruiser, and whether an analysis of alternatives (AOA) or the equivalent of an AOA should be performed before committing to the development and procurement of Flight III DDG-51s;
- whether the Flight III DDG-51 would have sufficient air and missile capability to adequately perform future air and missile defense missions;
- cost, schedule, and technical risk in the Flight III DDG-51 program;
- whether the Flight III DDG-51 design would have sufficient growth margin for a projected 35- or 40-year service life;
- whether the categorization of the Flight III DDG-51 program in the DOD acquisition process provides for a sufficient level of oversight for the program; and
- schedule risk for recently procured Flight IIA DDG-51s.
Navy DDG-51 and DDG-1000 Destroyer Programs: Background and Issues for Congress

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Introduction

This report presents background information and potential oversight issues for Congress on the Navy’s Arleigh Burke (DDG-51) and Zumwalt (DDG-1000) class destroyer programs. The Navy’s proposed FY2013 budget requests funding for the procurement of two DDG-51s. The Navy this year is also requesting congressional approval to use a multiyear procurement (MYP) arrangement for the nine DDG-51s scheduled for procurement in FY2013-FY2017. Decisions that Congress makes concerning these programs could substantially affect Navy capabilities and funding requirements, and the U.S. shipbuilding industrial base.

Background

DDG-51 Program

General

The DDG-51 program was initiated in the late 1970s.1 The DDG-51 is a multi-mission destroyer with an emphasis on air defense (which the Navy refers as anti-air warfare, or AAW) and blue-water (mid-ocean) operations. DDG-51s, like the Navy’s 22 Ticonderoga (CG-47) class cruisers,2 are equipped with the Aegis combat system, an integrated ship combat system named for the mythological shield that defended Zeus. CG-47s and DDG-51s consequently are often referred to as Aegis cruisers and Aegis destroyers, respectively, or collectively as Aegis ships. The Aegis system has been updated several times over the years. Existing DDG-51s (and also some CG-47s) are being modified to receive an additional capability for ballistic missile defense (BMD) operations.3

The first DDG-51 was procured in FY1985. A total of 66 have been procured through FY2012, including 62 in FY1985-FY2005, none during the four-year period FY2006-FY2009, one in FY2010, two in FY2011, and one more in FY2012. The first DDG-51 entered service in 1991, and a total of 61 were in service as of the end of FY2011. Of the 65 DDG-51s procured through FY2011, General Dynamics Bath Iron Works (GD/BIW) of Bath, ME, is the builder of 35, and Ingalls Shipbuilding of Pascagoula, MS, a division of Huntington Ingalls Industries (HII), is the builder of 30.

The DDG-51 design has been modified over time. The first 28 DDG-51s (i.e., DDGs 51 through 78) are called Flight I/II DDG-51s. Subsequent ships in the class (i.e., DDGs 79 and higher) are

1 The program was initiated with the aim of developing a surface combatant to replace older destroyers and cruisers that were projected to retire in the 1990s. The DDG-51 was conceived as an affordable complement to the Navy’s Ticonderoga (CG-47) class Aegis cruisers.

2 A total of 27 CG-47s were procured for the Navy between FY1978 and FY1988; the ships entered service between 1983 and 1994. The first five, which were built to an earlier technical standard, were judged by the Navy to be too expensive to modernize and were removed from service in 2004-2005.

3 The modification for BMD operations includes, among other things, the addition of a new software program for the Aegis combat system and the arming of the ship with the SM-3, a version of the Navy’s Standard Missile that is designed for BMD operations. For more on Navy BMD programs, CRS Report RL33745, Navy Aegis Ballistic Missile Defense (BMD) Program: Background and Issues for Congress, by Ronald O’Rourke.
referred to as Flight IIA DDG-51s. The Flight IIA design, first procured in FY1994, implemented a significant design change that included, among other things, the addition of a helicopter hangar. The Flight IIA design has a full load displacement of about 9,500 tons, which is similar to that of the CG-47.

**Figure 1. DDG-51 Flight IIA Destroyer**

DDG-51s were originally built with 35-year expected service lives. The Navy’s February 2010 report on its FY2011 30-year (FY2011-FY2040) shipbuilding plan stated that the Navy intends to extend the service lives of Flight IIA DDG-51s to 40 years. The Navy is implementing a program for modernizing all DDG-51s (and CG-47s) so as maintain their mission and cost effectiveness out to the end of their projected service lives.

Older CRS reports provide additional historical and background information on the DDG-51 program.

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5 For more on this program, see CRS Report RS22595, Navy Aegis Cruiser and Destroyer Modernization: Background and Issues for Congress, by Ronald O’Rourke.
6 See CRS Report 94-343, Navy DDG-51 Destroyer Procurement Rate: Issues and Options for Congress, by Ronald O’Rourke (April 25, 1994; out of print and available directly from the author), and CRS Report 80-205, The Navy’s (continued...)
Resumption of Flight IIA DDG-51 Procurement in FY2010

The Navy in July 2008 announced that it wanted to end procurement of DDG-1000 destroyers (see “DDG-1000 Program” below) and resume procurement of Flight IIA DDG-51s. The announcement represented a major change in Navy planning: prior to the announcement, the Navy for years had strongly supported ending DDG-51 procurement permanently in FY2005 and proceeding with procurement of DDG-1000 destroyers. The Navy’s FY2010 budget, submitted in May 2009, reflected the Navy’s July 2008 change in plans: the budget proposed truncating DDG-1000 procurement to the three ships that had been procured in FY2007 and FY2009, and resuming procurement of Flight IIA DDG-51s. Congress, as part of its action on the FY2010 defense budget, supported the proposal.

Procurement of First Flight III DDG-51 Planned for FY2016

The Navy’s FY2011 budget, submitted in February 2010, proposed another major change in Navy plans—terminating a planned cruiser called the CG(X) in favor of procuring an improved version of the DDG-51 called the Flight III version. Rather than starting to procure CG(X)s around FY2017, Navy plans call for procuring the first Flight III DDG-51 in FY2016.

Compared to the Flight IIA DDG-51 design, the Flight III design is to feature a new and more capable radar called the Air and Missile Defense Radar (AMDR). The version of the AMDR to be carried by the Flight III DDG-51 is smaller and less powerful than the one envisaged for the CG(X): The Flight III DDG-51’s AMDR is to have a diameter of 12 or 14 feet, while the AMDR envisaged for the CG(X) would have had a substantially larger diameter.

(...continued)

The Navy testified in February 2012 that the Flight III design will also use an all-electric propulsion system, in contrast to the mechanical propulsion system used on the Flight IIA design and other Navy surface combatants.\(^{11}\)

As mentioned earlier, the two DDG-51s that the Navy wants to procure in FY2016 include the final Flight IIA DDG-51 and the first Flight III DDG-51. The combined cost for these two ships shown in the Navy’s FY2013 budget submission suggests that the Navy estimates the procurement cost of the first Flight III DDG-51 at roughly $2.3 billion. The FY2013 budget estimates that the two Flight III DDG-51s scheduled for procurement in FY2017 would cost an average of $2.12 billion each.

**Request for Multiyear Procurement (MYP) in FY2013-FY2017**

The Navy this year is requesting congressional approval to use a multiyear procurement (MYP) arrangement\(^{12}\) for the nine DDG-51s scheduled for procurement in FY2013-FY2017. This MYP arrangement would include the final six Flight IIA DDG-51s in FY2013-FY2016 and the first three Flight III DDG-51s in FY2016-FY2017. It would be the third MYP arrangement for the DDG-51 program: The program used an MYP arrangement to procure 13 ships (all Flight IIA ships) in FY1998-FY2001, and another MYP arrangement to procure 11 ships (again all Flight IIA ships) in FY2002-FY2005.

The Navy estimates that procuring the nine DDG-51s scheduled for procurement in FY2013-FY2017 under an MYP arrangement would reduce their combined procurement cost by $1,538.1 million in then-year dollars, or about 8.7%, compared to procuring these nine ships with separate annual contracts. The estimated savings when calculated in real (i.e., inflation-adjusted) terms are $1,400.1 million in constant FY2012 dollars, or about 8.5%. The estimated savings when calculated on a net present value (NPV) basis are $1,308.1 million, or about 8.4%.\(^{13}\)

**DDG-1000 Program**

The DDG-1000 program was initiated in the early 1990s.\(^{14}\) The DDG-1000 is a multi-mission destroyer with an emphasis on naval surface fire support (NSFS) and operations in littoral (i.e., near-shore) waters. The DDG-1000 is intended to replace, in a technologically more modern form, the large-caliber naval gun fire capability that the Navy lost when it retired its Iowa-class

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\(^{11}\) In his prepared statement for a February 16, 2012, hearing before the House Armed Services Committee on the Department of the Navy’s proposed FY2013 budget, Admiral Jonathan Greenert, the Chief of Naval Operations, stated, “Our Lewis and Clark class supply ships now employ an all-electric propulsion system, as will our new Zumwalt and Flight III Arleigh Burke class destroyers (DDG).” (Statement of Admiral Jonathan Greenert, Chief of Naval Operations, Before the House Armed Services Committee [hearing] on FY 2013 Department of the Navy Posture, February 16, 2012, , p. 10.)

\(^{12}\) For an explanation of MYP, see CRS Report R41909, *Multiyear Procurement (MYP) and Block Buy Contracting in Defense Acquisition: Background and Issues for Congress*, by Ronald O'Rourke and Moshe Schwartz.

\(^{13}\) Department of the Navy, *Department of the Navy Fiscal year (FY) 2013 Budget Estimates, Justification of Estimates, Shipbuilding and Conversion, Navy*, February 2012, Exhibit MYP-4 Present Value Analysis (Navy) (MYP, page 9 of 9), PDF page 155 of 246.

\(^{14}\) The program was originally designated DD-21, which meant destroyer for the 21\(^{st}\) Century. In November 2001, the program was restructured and renamed DD(X), meaning a destroyer whose design was in development. In April 2006, the program’s name was changed again, to DDG-1000, meaning a guided missile destroyer with the hull number 1000.
battleships in the early 1990s, to improve the Navy’s general capabilities for operating in
defended littoral waters, and to introduce several new technologies that would be available for
use on future Navy ships. The DDG-1000 was also intended to serve as the basis for the Navy’s
now-canceled CG(X) cruiser.

The DDG-1000 is to have a reduced-size crew of 142 sailors (compared to roughly 300 on the
Navy’s Aegis destroyers and cruisers) so as to reduce its operating and support (O&S) costs. The
ship incorporates a significant number of new technologies, including an integrated electric-drive
propulsion system and automation technologies enabling its reduced-sized crew.

With an estimated full load displacement of 15,482 tons, the DDG-1000 design is roughly 63%
larger than the Navy’s current 9,500-ton Aegis cruisers and destroyers, and larger than any Navy
destroyer or cruiser since the nuclear-powered cruiser *Long Beach* (CGN-9), which was procured
in FY1957.

The first two DDG-1000s were procured in FY2007 and split-funded (i.e., funded with two-year
incremental funding) in FY2007-FY2008; the Navy’s FY2013 budget submission estimates their
combined procurement cost at $7,795.2 million. The third DDG-1000 was procured in FY2009
and split-funded in FY2009-FY2010; the Navy’s FY2013 budget submission estimates its
procurement cost at $3,674.9 million.

The estimated combined procurement cost for all three ships in the FY2013 budget submission—
$11,470.1 million—is $161.3 million, or about 1.4%, higher than the figure of $11,308.8 million
shown in the FY2012 budget, which in turn was $1,315.5 million, or about 13.2%, higher than
the figure of $9,993.3 million shown in the FY2011 budget. The Navy stated the following
regarding the 13.2% increase between the FY2011 and FY2012 budgets:

> The increase in end cost between PB11 [the President’s proposed budget for FY2011] and
PB12 is $1,315.5M [million] for all three ships. $211.7M was added via Special Transfer
Authority to address ship cost increases as a result of market fluctuations and rate
adjustments on DDG 1000 and DDG 1001. $270M was added due to updated estimates for
class services and technical support that would have been spread throughout ships 4-7. The
remaining $833.8M was added to fund to the most recent estimate of construction and
mission systems equipment (MSE) procurement costs.

All three ships are to be built at GD/BIW, with some portions of each ship being built by Ingalls
Shipbuilding for delivery to GD/BIW. Raytheon is the prime contractor for the DDG-1000’s
combat system (its collection of sensors, computers, related software, displays, and weapon
launchers). The Navy awarded GD/BIW the contract for the construction of the second and third
DDG-1000s on September 15, 2011.

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15 The Navy in the 1980s reactivated and modernized four Iowa (BB-61) class battleships that were originally built
during World War II. The ships reentered service between 1982 and 1988 and were removed from service between

16 For more on integrated electric-drive technology, see CRS Report RL30622, *Electric-Drive Propulsion for U.S. Navy
Ships: Background and Issues for Congress*, by Ronald O’Rourke.

17 Navy information paper dated May 2, 2011, and provided by the Navy to CRS on June 9, 2011. See also John M.

For additional background information on the DDG-1000 program, see Appendix A.

Projected Shortfall in Cruisers and Destroyers

As discussed in another CRS report, the Navy’s planned fleet of 313 ships includes, among other things, a requirement for maintaining a force of 94 cruisers and destroyers.\(^{19}\) The cruiser-destroyer force-level goal was previously 88 ships; it was increased to 94 ships in an April 2011 Navy report to Congress on naval force structure and ballistic missile defense.\(^{20}\)

The FY2012 30-year (FY2012-FY2041) shipbuilding plan submitted by the Navy in late May 2011 does not contain enough destroyers to maintain a force of 94 cruisers and destroyers consistently over the long run. As shown in Table 1, the Navy projects that implementing the 30-year shipbuilding plan would result in a cruiser-destroyer force that drops below 94 ships in FY2025, reaches a minimum of 68 ships (i.e., 26 ships, or about 28%, below the required figure of 94 ships) in FY2034, and remains 16 or more ships below the 94-ship figure through the end of the 30-year period.

The projected cruiser-destroyer shortfall is the largest projected shortfall of any ship category in the Navy’s 30-year shipbuilding plan.

The figures shown in Table 1 do not reflect a Navy proposal in the FY2013 budget to retire seven Aegis cruisers in FY2013 and FY2014, years before the ends of their expected service lives. The early retirements of these seven cruisers would reduce the total cruiser-destroyer fleet size by seven ships in the earlier years of Table 1.
## Table 1. Projected Cruiser-Destroyer Shortfall

As shown in Navy’s FY2012 30-Year Shipbuilding Plan

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**Source:** Table prepared by CRS based on Navy’s FY2012-FY2041 30-year shipbuilding plan. Percentage figures rounded to nearest percent.
Surface Combatant Construction Industrial Base

All cruisers, destroyers, and frigates procured since FY1985 have been built at General Dynamics’ Bath Iron Works (GD/BIW) shipyard of Bath, ME, and Ingalls Shipbuilding of Pascagoula, MS, a division of Huntington Ingalls Industries (HII). Both yards have long histories of building larger surface combatants. Construction of Navy surface combatants in recent years has accounted for virtually all of GD/BIW’s ship-construction work and for a significant share of Ingalls’ ship-construction work. (Ingalls also builds amphibious ships for the Navy.) Navy surface combatants are overhauled, repaired, and modernized at GD/BIW, Ingalls, other private-sector U.S. shipyards, and government-operated naval shipyards (NSYs).

Lockheed Martin and Raytheon are generally considered the two leading Navy surface combatant radar makers and combat system integrators. Northrop Grumman is a third potential maker of Navy surface combatant radars. Lockheed is the lead contractor for the DDG-51 combat system (the Aegis system), while Raytheon is the lead contractor for the DDG-1000 combat system, the core of which is called the Total Ship Computing Environment Infrastructure (TSCE-I). Lockheed has a share of the DDG-1000 combat system, and Raytheon has a share of the DDG-51 combat system. Lockheed, Raytheon, and Northrop are competing to be the maker of the AMDR to be carried by the Flight III DDG-51.

The surface combatant construction industrial base also includes hundreds of additional firms that supply materials and components. The financial health of Navy shipbuilding supplier firms has been a matter of concern in recent years, particularly since some of them are the sole sources for what they make for Navy surface combatants.

FY2013 Funding Request

The Navy’s proposed FY2013 budget requests $3,048.6 million to complete the procurement funding for the two DDG-51s scheduled for procurement in FY2013. The Navy estimates the total procurement cost of these ships at $3,149.4 million, and the ships have received $100.7 million in prior-year advance procurement (AP) funding. The FY2013 budget also requests $466.3 million in AP funding for DDG-51s to be procured in future fiscal years. Much of this AP funding is for Economic Order Quantity (EOQ) procurement of selected components of the nine DDG-51s to be procured under the proposed FY2013-FY2017 MYP arrangement. The Navy’s proposed FY2013 budget also requests $669.2 million in procurement funding to help complete procurement costs for three Zumwalt (DDG-1000) class destroyers procured in FY2007-FY2009, and $223.6 million in research and development funding for the AMDR. The funding request for the AMDR is contained in the Navy’s research and development account in Project 3186 (“Air and Missile Defense Radar”) of Program Element (PE) 0604501N (“Advanced Above Water Sensors”).
Issues for Congress

The Navy’s plan for procuring Flight IIA DDG-51s followed by Flight III DDG-51s poses several potential oversight issues for Congress. A January 2012 Government Accountability Office (GAO) report discusses a number of these issues. Some of the issues discussed in the GAO report were first raised in this CRS report; the GAO report developed these issues at length and added some additional issues.

Potential FY2013 issues for Congress concerning destroyer procurement include the following:

- whether actions should be taken to mitigate the significant projected shortfall in cruisers and destroyers;
- whether to approve the Navy’s request for a DDG-51 MYP arrangement beginning in FY2013, and if so, whether it should include Flight III DDG-51s;
- whether there is an adequate analytical basis for procuring Flight III DDG-51s in lieu of the previously planned CG(X) cruiser, and whether an analysis of alternatives (AOA) or the equivalent of an AOA should be performed before committing to the development and procurement of Flight III DDG-51s;
- whether the Flight III DDG-51 would have sufficient air and missile capability to adequately perform future air and missile defense missions;
- cost, schedule, and technical risk in the Flight III DDG-51 program;
- whether the Flight III DDG-51 design would have sufficient growth margin for a projected 35- or 40-year service life;
- whether the categorization of the Flight III DDG-51 program in the DOD acquisition process provides for a sufficient level of oversight for the program; and
- schedule risk for recently procured Flight IIA DDG-51s.

Each of these issues is discussed below.

Projected Cruiser-Destroyer Shortfall

One issue for Congress is whether actions should be taken to mitigate the significant projected shortfall in cruisers and destroyers shown in Table 1. Options for mitigating this projected shortfall include the following:

- adding DDG-51s to the Navy’s shipbuilding plan; and
- extending the service lives of Flight I/II DDG-51s to 40 or 45 years (i.e., 5 or 10 years beyond their currently planned 35-year service lives).

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The discussion here is based on a notional goal of achieving a cruiser-destroyer force that builds up to, and then does not drop below, 95% of the 94-ship cruiser-destroyer force-level requirement. This equates to a cruiser-destroyer force that builds up to, and then does not drop below, 90 ships.

Adding 22 DDG-51s to the shipbuilding plan between now and FY2029 would achieve this notional goal. Since procurement of Ohio replacement (SSBN[X]) ballistic missile submarines starting in FY2021 could complicate the Navy’s ability to afford to procure other kinds of Navy ships starting in FY2021, one option would be to add some or most of these 22 DDG-51s to the shipbuilding plan prior to FY2021.

A second potential option for substantially mitigating the project cruiser-destroyer would be to extend the lives of most or all of the Navy’s 28 Flight I/II DDG-51s to 40 or 45 years (i.e., 5 or 10 years beyond their currently planned 35-year service lives). If feasible, this option could be much less expensive on a per-hull basis than adding DDG-51s to the shipbuilding plan. The life-extended Flight I/II DDG-51s, however, might be less capable than new DDG-51s added to the shipbuilding plan, making the calculation of the relative cost effectiveness of these two options more complex.

Extending the service lives of Flight I/II DDG-51s could require increasing, perhaps soon, funding levels for the maintenance of these ships, to help ensure they would remain in good enough shape to eventually have their lives extended for another 5 or 10 years. This additional maintenance funding would be on top of funding that the Navy has already programmed to help ensure that these ships can remain in service to the end of their currently planned 35-year lives. The potential need to increase maintenance funding soon could make the question of whether to extend the lives of these ships a potentially near-term issue for policymakers.

The options of adding DDG-51s to the shipbuilding plan and extending the lives of Flight I/II DDG-51s (if feasible) are not mutually exclusive; a combination of both options could be employed to mitigate the projected cruiser-destroyer shortfall. Table 2 shows three possible combinations of adding DDG-51s to the shipbuilding plan and extending the service lives of Flight I/II DDG-51s (if feasible) that would prevent the cruiser-destroyer force from dropping below 90 ships in coming years.

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23 Due to the uneven age distribution of the Navy’s cruisers and destroyers, a cruiser-destroyer force that does not drop below 95% of the force-level requirement in any year might in some years have more than 95% (and perhaps even more than 100%) of the force-level requirement. Some observers might consider a 5% shortfall relative to the force-level requirement acceptable in terms of the additional risk it might create in terms of the Navy being able to perform projected missions. Other observers might consider a lesser or greater percentage shortfall to be acceptable in terms of additional risk created for performing projected missions.
Table 2. Notional Options for Mitigating Projected Cruiser-Destroyer Shortfall
Three notional combinations that would prevent cruiser-destroyer force from dropping below 90 ships

<table>
<thead>
<tr>
<th>Service life extensions for Flight I/II DDG-51s (if feasible)</th>
<th>and</th>
<th>DDG-51s added to shipbuilding plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Option 1 No service life extensions</td>
<td>and</td>
<td>Add 22 DDG-51s to plan between now and FY2029</td>
</tr>
<tr>
<td>Option 2 Extend lives to 40 years (5-year extension)</td>
<td>and</td>
<td>Add 13 DDG-51s to plan—2 between now and FY2023, another 11 by FY2034</td>
</tr>
<tr>
<td>Option 3 Extend lives to 45 years (10-year extension)</td>
<td>and</td>
<td>Add 2 DDG-51s to plan between now and FY2023</td>
</tr>
</tbody>
</table>

Source: CRS analysis based on U.S. Navy data.

A January 16, 2012, press report stated:

The Navy will take a close look at a looming cruiser and destroyer gap over the next several budget cycles to see how the problem might be mitigated, Vice Adm. Terry Blake, deputy chief of naval operations for integration of capabilities and resources (N8), said last....

He said the Navy would consider a range of options, including extending the service lives of vessels and implementing rotational crewing.

“We have highlighted the problem,” he said. “We're going to have to have a deliberate discussion over the next several POMs [program objective memoranda] to deal with that issue....”

Request for Multiyear Procurement (MYP) in FY2013-FY2017

Another issue for Congress is whether to approve the Navy’s request for a DDG-51 MYP arrangement beginning in FY2013, and if so, whether it should include Flight III DDG-51s. As mentioned earlier, the Navy this year is requesting congressional approval to use a multiyear procurement (MYP) arrangement for the nine DDG-51s scheduled for procurement in FY2013-FY2017. This MYP arrangement would include the final six Flight IIA DDG-51s in FY2013-FY2016 and the first three Flight III DDG-51s in FY2016-FY2017.

In assessing whether to approve the Navy’s request for a DDG-51 MYP arrangement beginning in FY2013, and if so, whether it should include Flight III DDG-51s, Congress may consider various factors, including the following three:

- the potential for additional reductions to planned defense spending levels;
- congressional knowledge of the Flight III DDG-51 design; and
- DDG-51 design stability during the period covered by the proposed MYP arrangement.

Each of these factors is discussed below.

**Potential for Additional Reductions to Planned Defense Spending Levels**

Supporters of the proposed MYP arrangement could argue that, particularly given the potential under the Budget Control Act of 2011 (S. 365/P.L. 112-25 of August 2, 2011) for further reductions to planned levels of defense spending, policymakers should attempt to achieve savings in defense spending wherever possible, and that the savings that would be realized under the proposed MYP arrangement would contribute to this effort.

Skeptics of the proposed MYP arrangement could argue that given the potential for further reductions to planned levels of defense spending, it would be risky to enter into a commitment to procure a certain minimum number of DDG-51s over the next five years, and that using annual contracting, although more expensive than using an MYP arrangement, would give policymakers more flexibility for making changes in DDG-51 procurement rates in response to potential future reductions in defense spending.

**Congressional Knowledge of Flight III Design**

As mentioned earlier (see “Procurement of First Flight III DDG-51 Planned for FY2016” in “Background”), the Navy has announced that the Flight III design will be equipped with the AMDR and will use an all-electric propulsion system. The exact size and capabilities of the AMDR, however, are not known, and no details have been announced about the ship’s all-electric propulsion system. Little else has been announced about the configuration, capabilities, and cost of the Flight III design.

Supporters of the proposed MYP arrangement could argue that since the Flight III design will be a derivative of the well-known Flight IIA design, Congress already has significant knowledge about the configuration, capabilities, and cost of the Flight III design.

Skeptics of the proposed MYP arrangement could argue that the ultimate degree of difference between the Flight III design and the Flight IIA design is unclear—particularly given the uncertainty over the exact size and capabilities of the AMDR, the lack of details over the all-electric propulsion system, and the limited amount of other information available about the ship—and that it would be imprudent for Congress to commit now to the procurement in FY2016 and FY2017 of ships whose configuration, capabilities, and cost are not well understood.

**Design Stability**

The statute covering MYP contracts—10 U.S.C. 2306b—states that an MYP contract can be used for a DOD procurement program when the Secretary of Defense finds, among other things, “that there is a stable design for the property to be acquired and that the technical risks associated with such property are not excessive.” For Navy shipbuilding programs, demonstrating the existence of a stable design traditionally has involved building at least one ship to that design and confirming, through that ship’s construction, that the design does not need to be significantly changed. This is a principal reason why MYP contracts have not been used for procuring the lead ships in Navy shipbuilding programs.

Skeptics of using an MYP contract to procure the first Flight III DDG-51 could argue that the extent of design changes in the Flight III design—including the change in the ship’s radar, associated changes in the ship’s power-generation and cooling systems, and the change to an all-
electric propulsion system—make the ship different enough from the Flight IIA design that a stable design for the Flight III design has not yet been demonstrated. They can also note that the previous two DDG-51 MYP arrangements did not encompass a shift in DDG-51 flights, and that the first of these two MYP contracts began in FY1998, four years after the first Flight IIA DDG-51 was procured.

Supporters of using an MYP contract to procure the first Flight III DDG-51 could argue that notwithstanding design changes in the Flight III design, the vast majority of the DDG-51 design will remain unchanged, and that the stability of the basic DDG-51 design has been demonstrated through many years of production. They could also argue that although the two previous DDG-51 MYP contracts did not encompass shift in DDG-51 flights, they nevertheless encompassed major upgrades in the design of the DDG-51.

**Navy Perspective**

The Navy’s FY2013 budget submission states:

The DDG 51 Class program is technically mature. To date 65 ships have been awarded, including 37 Flight IIA ships. Of the 65 ships awarded, 61 have delivered, and four are in construction. The program has successfully implemented capability upgrades during production while continuing to maintain configuration stability. The FY02-05 MYP ships included Baseline 7 Phase I.R combat system upgrade. The Baseline 7 Phase I.R combat system was introduced on the second FY02 ship (DDG 104). A total of 10 ships with the Baseline 7 Phase I.R combat system were awarded as part of the FY02-05 MYP. The FY98-FY01 MYP consisted of 13 ships. The SPY-1D radar on the 3rd ship of the MYP (DDG 91) was successfully replaced with the SPY-1D(V). This evolutionary approach allows the program to successfully incorporate the latest technologies while sustaining configuration stability and mitigating cost and schedule risk. At contract award, the nine ships proposed in this multiyear will be of the same configuration (Flight IIA). However, it is anticipated that one FY16 and two FY17 ships will incorporate Flight III capability as an engineering change proposal to mitigate the impact of MYP pricing. The Flight III ECP will not be awarded until the Flight III Milestone Decision Authority approves the configuration. The new Flight III radar (AMDR-S) will not be part of the multi-year procurement.

The Flight III DDGs will utilize the same hull and major systems as current Flight IIA DDGs including LM 2500 propulsion gas turbines, Mk 41 Vertical Launch System, Mk 45 five inch Gun Weapon System, Mk 15 Phalanx Weapon System (CIWS), AN/SQQ-89 Undersea Warfare System and Tactical Tomahawk Weapon Control System. The principle dimensions and hull form will be unchanged from Flight IIA DDGs. The AN/SPY-1D(V) radar will be replaced with the AMDR-S radar and the ship’s power and cooling systems will be upgraded to support the new radars. The deckhouse will be modified to accept the new radar arrays. The shipbuilding contracts will be fixed price incentive contracts, the same as previous DDG 51 Class ships. The overall ship design impact of these changes is estimated to be similar to those introduced on DDG 91 in FY98 as part of the FY98-FY01 MYP.25

A May 6, 2011, Navy point paper similarly stated that

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the Navy has successfully introduced major upgrades in conjunction with the two previous DDG 51 Class MYPs.

In the FY 1998 – FY 2001 MYP, the Navy conducted a competitive procurement for 13 Flight IIA DDGs. Major upgrades were introduced on the third ship of that procurement, DDG 91. The upgrades for DDG 91 included upgrading the Aegis Combat System from Baseline 6 Phase III to Baseline 7 Phase 1; replacement of the AN/SPY-1D radar with the AN/SPY-1D(V) including a new signal processor; upgrades to the power and cooling systems for the new radar; replacement of the computing system for the Aegis Weapon System with Commercial-Off-the-Shelf (COTS) computers; and the introduction of the Remote Minehunting System (RMS). All of the FY 1998 – FY 2001 DDGs were delivered on schedule and within budget.

In the FY 2002 – FY 2005 MYP, the Navy conducted a competitive procurement for 11 additional Flight IIA DDGs. Major upgrades were introduced on the second ship of that procurement, DDG 103. The upgrades for DDG 103 included upgrading the Aegis Combat System from Baseline 7 Phase 1 to Baseline 7 Phase 1R; upgrades to improve SPY-1D(V) radar performance; implementation of Identification Friend or Foe (IFF) Mode 5; integration of the Digital Fire Control Interface (DFCI) capability; power modifications to increase survivability; and implementation of a Blown Optical Fiber (BOF) cable plant. Additionally, a DDG Modernization effort was introduced on the last two ships of the FY 2002 – FY 2005 MYP (DDG 111 / DDG 112). These modernization initiatives consisted of replacing the Fiber Optic Data Multiplex System (FODMS) with the Gigabit Ethernet DMS (GEDMS); implementation of Machinery Control System (MCS) upgrades to support a single Central Control Station (CCS) watchstander; introduction of a Digital Video Surveillance System (DVSS) and introduction of an Integrated Bridge and Navigation System (IBNS). The first nine of the FY 2002 – FY 2005 DDGs have been delivered on schedule and within budget, and the final two ships are currently on track to be delivered on schedule and within budget.

The major upgrades in the FY 1998 – FY 2001 and FY 2002 – FY 2005 MYPs were included in the Navy’s Request for Proposals (RFPs) as separately priced Engineering Change Proposals (ECPs). For upgrades where final Government Furnished Information (GFI) was not available at the time that the RFP was issued, the Navy utilized a Design Budget process. Design Budgeting is an approach used when complete system design and installation details are not available at the time the RFP is issued. Not-to-Exceed parameters (e.g., cable counts, weight, power consumption, size, etc.) are provided to the shipbuilders for use in the preparation of their bids. The Design Budgeting process has been successfully used by the DDG 51 Program since the first ship of the Class, USS ARLEIGH BURKE (DDG 51).

The primary change for the planned Flight III DDGs is the replacement of the AN/SPY-1D(V) radar with the Air and Missile Defense Radar (AMDR) including power and cooling upgrades to support the AMDR. An approach similar to that used in the FY 1998 – FY 2001 and FY 2002 – FY 2005 MYPs may be utilized for the FY 2013 – FY 2017 MYP. The RFP would be structured around nine Flight IIA DDGs with ECPs and/or Design Budgets for the planned Flight III upgrades included in the RFP as separately priced items. These items would be awarded in time to support Flight III design and material procurement, but only after Milestone Decision Authority approval.\(^\text{26}\)

\(^{26}\) Source: Navy point paper dated May 6, 2011, and provided by the Navy to CRS on May 12, 2011.
GAO Perspective

The January 2012 GAO report on DDG-51 acquisition stated:

Despite uncertainty in the costs of the DDG 123, the Flight III lead ship, the Navy currently plans to buy the ship as part of a multiyear procurement, including 8 DDG Flight IIA ships, and award the contract in fiscal year 2013. Multiyear contracting is a special contracting method to acquire known requirements for up to 5 years if, among other things, a product's design is stable and technical risk is not excessive. According to the Navy, from fiscal year 1998 through 2005, the Navy procured Flight IIA ships using multiyear contracts yielding significant savings estimated at over $1 billion. However, the Navy first demonstrated production confidence through building 10 Flight IIA ships before using a multiyear procurement approach. While Flight III is not a new clean sheet design, the technical risks associated with AMDR and the challenging ship redesign as well as a new power and cooling architecture coupled with the challenges to construct such a dense ship, will make technical risk high. Further, technical studies about Flight III and the equipment it will carry are still underway, and key decisions about the ship have not yet been made. DDG 123 is not due to start construction until fiscal year 2016. If the Navy proceeds with this plan it would ultimately be awarding a multiyear contract including this ship next fiscal year, even though design work has not yet started and without sufficient knowledge about cost or any construction history on which to base its costs, while waiting until this work is done could result in a more realistic understanding of costs. Our prior work has shown that construction of lead ships is challenging, the risk of cost growth is high, and having sufficient construction knowledge is important before awarding shipbuilding contracts.

If the Navy pursues a multiyear shipbuilding contract that includes the lead ship of Flight III, visibility over the risks inherent in lead ship construction could be obscured.

We also recommend that the Secretary of Defense take the following two actions:

2. Ensure that the planned DDG 51 multiyear procurement request does not include a Flight III ship.

Regarding our fifth recommendation [number 2 above] that DOD not include a Flight III ship in its planned DDG 51 multiyear procurement request, DOD partially concurred, stating that it is following the statutory requirements for multiyear procurement authority. DOD commented that it will select an acquisition approach that provides flexibility and minimizes the cost and technical risk across all DDG 51 class ships. DOD expects to make a determination on including or excluding Flight III ships within the certification of the planned multiyear procurement that is due to Congress by March 1, 2012. While the Secretary can certify that due to exceptional circumstances, proceeding with a multiyear contract is in the “best interest” of DOD, notwithstanding the fact that one or more of the conditions of the required statutory certification are not met, requesting a multiyear procurement in March 2012 that includes the lead Flight III ship carries significant risk. DOD will be committing to a cost with no actual construction performance data on which to base its estimates and a ship concept and design that are not finalized. While DOD argued that it has in the past included DDG 51’s that were receiving major upgrades in multiyear procurements, as this report shows, planned changes for Flight III could far exceed those completed in past DDG 51 upgrades. We therefore believe that, in view of the current uncertainty and risk, our recommendation remains valid to exclude a Flight III ship from the upcoming multiyear procurement request.

In the coming years, the Navy will ask Congress to approve funding requests for DDG 51 Flight III ships and beyond. Without a solid basis of analysis, we believe Congress will not have assurance that the Navy is pursuing an appropriate strategy with regard to its future...
3. include the lead DDG 51 Flight III ship in a multi-year procurement request only when the Navy has adequate knowledge about ship design, cost, and risk.27

Flight III DDG-51: Analytical Basis

Another issue for Congress is whether there is an adequate analytical basis for procuring Flight III DDG-51s in lieu of CG(X)s, and whether an analysis of alternatives (AOA) or the equivalent of an AOA should be performed before committing to the development and procurement of Flight III DDG-51s.28

Those who believe there is an adequate analytical basis for canceling the CG(X) and instead procuring Flight III DDG-51s could argue the following:

- Shifting to procurement of Flight III DDG-51s in FY2016, like shifting to procurement of Flight IIA DDG-51s in FY1994, would simply extend the DDG-51 production effort, and therefore would not amount to the initiation of a new shipbuilding program that would require an AOA or the equivalent of an AOA.

- The Navy’s proposal to cancel the CG(X) and instead procure Flight III DDG-51s reflects substantial analytical work in the form of the CG(X) AOA, additional Navy studies that were done to support the 2008-2009 proposal to end DDG-1000 procurement and restart DDG-51 procurement, and the 2009 Navy destroyer hull/radar study that examined options for improving the AAW and BMD capabilities of the DDG-51 and DDG-1000 destroyer designs through the installation of an improved radar and combat system modifications.


28 The issue of whether there is an adequate analytical basis for canceling the CG(X) and instead procuring Flight III DDG-51s is somewhat similar to an issue raised by CRS several years ago as to whether there was an adequate analytical basis for the Navy’s decision that a ship like the LCS—a small, fast ship with modular payload packages—would be the best or most cost-effective way to fill gaps the Navy had identified in its capabilities for countering submarines, small surface attack craft, and mines in heavily contested littoral areas. (See, for example, the September 5, 2002, update of CRS Report RS21305, Navy Littoral Combat Ship (LCS): Background and Issues for Congress, by Ronald O’Rourke, or the October 28, 2004, and the October 28, 2004, update of CRS Report RL32109, Navy DDG-51 and DDG-1000 Destroyer Programs: Background and Issues for Congress, by Ronald O’Rourke.)

The Navy eventually acknowledged that, on the question of what would be the best approach to fill these capability gaps, “the more rigorous analysis occurred after the decision to move to LCS.” (Spoken testimony of Vice Admiral John Nathman, Deputy Chief of Naval Operations (Warfare Requirements and Programs), at an April 3, 2003, hearing on Navy programs before the Projection Forces subcommittee of the House Armed Services Committee. At this hearing, the chairman of the subcommittee, Representative Roscoe Bartlett, asked the Navy witnesses about the Navy’s analytical basis for the LCS program. The witnesses defended the analytical basis of the LCS program but acknowledged that “The more rigorous analysis occurred after the decision to move to LCS.” (See U.S. Congress, House Committee on Armed Services, Subcommittee on Projection Forces, Hearing on National Defense Authorization Act for Fiscal Year 2004—H.R. 1588, and Oversight of Previously Authorized Programs. 108th Cong., 1st sess., Mar. 27, and Apr. 3, 2003, (Washington: GPO, 2003), p. 126. For an article discussing the exchange, see Jason Ma, “Admiral: Most LCS Requirement Analysis Done After Decision To Build,” Inside the Navy, Apr. 14, 2003.)
Those who question whether there is an adequate analytical basis for canceling the CG(X) and instead procuring Flight III DDG-51s could argue the following:

- Procuring Flight III DDG-51s starting in FY2016 represents a significant change from the previous plan to procure CG(X)s starting around FY2017. Given the scope of the design modifications incorporated into the Flight III DDG-51 and the number of years that the design would be procured, the Navy’s plan amounts to the equivalent of a new shipbuilding program whose initiation would require an AOA or the equivalent of an AOA.

- The CG(X) AOA focused mainly on examining radar and hull-design options for a cruiser with a large and powerful version of the AMDR, rather than radar- and hull-design options for a smaller destroyer with a smaller and less powerful version of the AMDR. The Navy’s 2009 destroyer hull/radar study was focused on answering a somewhat narrowly defined question: what would be the lowest-cost option for improving the AAW and BMD performance of a DDG-51 or DDG-1000 by a certain amount through the installation of an improved radar and an associated modified combat system? An adequate analytical basis for a proposed program change of this magnitude would require an AOA or equivalent study that rigorously examined a broader question: given projected Navy roles and missions, and projected Navy and DOD capabilities to be provided by other programs, what characteristics of all kinds (not just AAW and BMD capability) are needed in surface combatants in coming years, and what is the most cost-effective acquisition strategy to provide such ships?

The January 2012 GAO report on DDG-51 acquisition stated:

The Navy relied on its 2009 Radar/Hull Study as the basis to select DDG 51 over DDG 1000 to carry the Air and Missile Defense Radar (AMDR) as its preferred future surface combatant—a decision that may result in a procurement of up to 43 destroyers and cost up to $80 billion over the next several decades. The Radar/Hull Study may not provide a sufficient analytical basis for a decision of this magnitude. Specifically, the Radar/Hull Study:

- focuses on the capability of the radars it evaluated, but does not fully evaluate the capabilities of different shipboard combat systems and ship options under consideration,

- does not include a thorough trade-off analysis that would compare the relative costs and benefits of different solutions under consideration or provide robust insight into all cost alternatives, and

- assumes a significantly reduced threat environment from other Navy analyses, which allowed radar performance to seem more effective than it may actually be against more sophisticated threats....

This study played a central role in determining future Navy surface combatant acquisitions by contributing to a selection of the Navy’s preferred radar, combat system and ship solutions, making it, in essence, an AOA. Namely, the Radar/Hull Study provided analysis of the capability of multiple ship and radar alternatives against a revised IAMD capabilities gap, informing the selection of DDG 51 with AMDR as its preferred ship and radar combination. However, it does not provide an adequate evaluation of combat system and ship characteristics, and does not include key elements that are expected in an AOA that would help support a sound, long-term acquisition program decision.
Navy officials who were involved in the Radar/Hull Study told us that the capability of the technology concepts they evaluated was considered a major priority, and that the goal was identifying the most capable solution to meet the IAMD threat in the near-term that was also cost-effective. Within this context, the study team analyzed the capability of the radar variants considered. The Navy determined that a dual-band radar (S- and X-Band radars working together as an integrated unit) was required to effectively perform IAMD. As a result, the study team focused on assessing several different combinations of S- and X-Band radars....

The maximum radar size studied in the Radar/Hull Study was a 14-foot radar, since this was determined to be the largest size of radar that the DDG 51 hull could carry and the largest radar that DDG 1000 could carry without substantial deckhouse modifications. These radars were evaluated first against each other, and then combinations of radars were evaluated and compared with the capability of the current S-Band SPY-1D(V) radar installed on recent DDG 51 ships. All provided enhanced power over and above that of SPY-1D(V); this difference was quantified as a “SPY+” (in decibels) equating to the increase in target tracking range for a fixed amount of resources over the SPY-1D(V) radar. SPY+15 has a 32 times better signal to noise factor—or intensity of the returning radar signal echoing off a target over the intensity of background noise—than a SPY-1D(V) radar. Radars with additional average power and larger antennas have enhanced sensitivity, and thus better performance in advanced threat environments. The Navy found that the SPY+15 S-Band radars performed better than the SPY+11 S-Band radars, and the Radar/Hull Study’s independent red team described the capability of SPY+15 as marginally adequate. The Navy also found that the AMDR-S performed IAMD better than the VSR+. For the X-Band, the Radar/Hull Study identified that SPY-3 performed better than SPQ-9B.

Although the Navy considered capability as a driving factor in its decision making, the Radar/Hull Study did not include a thorough comparative analysis of the capabilities of the two combat system architectures—Aegis on DDG 51 and the Total Ship Computing Environment (TSCE) on DDG 1000—into which the radars would need to be integrated. Other than assessing the BMD capability that Aegis currently possesses and the absence of BMD capability in TSCE, the Navy evaluated Aegis and TSCE by focusing on the amount of new software code that it estimated would be required to integrate the radars and to effectively perform IAMD and the costs and risks involved in this development. Such analysis is important because selection of a combat system essentially determines the ship choice, and the combat system is the interface between the radar and the ship’s weapons. Since TSCE does not currently have an inherent BMD capability, the Navy identified several ways to add this capability using Aegis software and hardware. Similarly, changes were assessed to Aegis to provide it enhanced IAMD capability and the ability to leverage a dual-band radar....

Though TSCE was intended to be the combat system architecture for CG(X) and thus would have been modified to perform BMD, the Radar/Hull Study states that developing a BMD capability “from scratch” for TSCE was not considered viable enough by the study team to warrant further analysis, particularly because of the investment already made in the Aegis program. The Navy concluded that developing IAMD software and hardware specifically for TSCE would be more expensive and present higher risk. Ultimately, the Navy determined that Aegis was its preferred combat system option. Navy officials stated that Aegis had proven some BMD capability and was widely used across the fleet, and that the Navy wanted to leverage the investments it had made over the years in this combat system, especially in its current development of a version that provides a new, limited IAMD capability.

While the Navy’s stated goal for the Radar/Hull Study was to identify the most capable solutions with an additional goal of affordability, the Navy selected Aegis based largely on its assessment of existing BMD capability, development costs and risk, and not on an
analysis of other elements of combat system capability. Specifically, beyond the fact that Aegis already has a level of proven BMD capability and TSCE does not, other characteristics of the two combat systems that can contribute to overall performance were not evaluated.... Since this analysis was not conducted, any impact of these capabilities on IAMD or other missions or how each system compares with each other is unknown.

While considering the resident BMD capabilities of Aegis and comparing software development costs and risks are essential to making a decision, without a thorough combat system assessment, the Navy cannot be sure how other combat system characteristics can contribute to overall performance.

Because Aegis is carried by DDG 51 and not DDG 1000 ships, selection of Aegis as the preferred combat system essentially determined the preferred hull form. The Radar/Hull Study did not include any significant analysis of the ships themselves beyond comparing the costs to modify the ships to carry the new radar configurations and to procure variants of both types. Several characteristics associated with the ships (such as displacement or available power and cooling) were identified in the study.

The ships were evaluated on their ability to meet Navy needs and the impact of these ship characteristics on costs. However, there was no documented comparison or discussion of the benefits or drawbacks associated with any additional capabilities that either ship may bring. Navy officials told us that these characteristics were not weighted or evaluated against one another. Other ship variables that directly relate to ship capability and performance—such as damage tolerance and stealth features that were explicitly designed into DDG 1000—were not discussed in the Radar/Hull Study, even though they were discussed in the MAMDJF AOA. The MAMDJF AOA notes that a stealthy ship is harder for enemy forces to detect and target, thus making it more likely that a stealthy ship would be available to execute its BMD mission. However, senior Navy officials told us that the Radar/Hull Study did not consider the impact of stealth on performance because the study assumed that stealth would not have a significant impact on performance in IAMD scenarios. Navy officials added that any additional benefits provided by DDG 1000 stealth features were not worth the high costs, and that adding larger radars to DDG 1000 would reduce its stealth. However, no modeling or simulation results or analysis were presented to support this conclusion....

These characteristics [characteristics that were evaluated in the MAMDJF AOA that could have been evaluated in the Radar/Hull Study] influence performance, and each ship option has strengths and weaknesses that could have been compared to help provide a reasonable basis for selecting a ship. For example, DDG 1000 has enhanced damage survivability and reduced ship signatures, while DDG 51 is capable of longer time-on-station and endurance.

The Radar/Hull Study did not include a robust trade-off analysis for the variants studied to support the Navy’s DDG 51 selection decision, which is currently planned to result in an acquisition of 22 modified Flight III DDG 51s and a further 21 modified DDG 51s known as Flight IV. DOD acquisition guidance indicates that a discussion of trade-offs between the attributes of each variant being considered is important in an AOA to support the rationale and cost-effectiveness of acquisition programs. A trade-off analysis usually entails evaluating the impact on cost of increasing the capability desired, essentially answering the question of how much more will it cost to get a greater degree of capability. A trade-off analysis allows decision makers to determine which combination of variables provides the optimal solution for a cost they are willing to pay. For the Radar/Hull Study, the Navy examined 16 different combinations of ship, radar, and combat system options based around DDG 51 and DDG 1000....

The Radar/Hull Study documents full cost data for only 4 of the 16 ship variants; 8 ship variants have no cost data, and 4 others do not have ship procurement and operations and
support costs. Instead, the Radar/Hull Study provided full cost data for only the most expensive and least expensive DDG 51 and DDG 1000 variants (high and low), and operations and support costs for these four variants. Higher costs were largely driven by the combat system selected. For example, the high DDG 1000 variant included a 14-foot AMDR coupled with a SPY-3 radar, and the more expensive combat system solution, which comprised replacing the central core of DDG 1000’s TSCE combat system with the core of the Aegis combat system. The high DDG 51 variant included a 14-foot AMDR coupled with a SPY-3 radar and the Aegis combat system. The low DDG 1000 variant coupled a 12-foot VSR+ with the SPY-3 radar and a less expensive combat system solution involving replacing only portions of TSCE with portions of Aegis. The low DDG 51 included VSR+ coupled with the SPQ-9B radar and the Aegis combat system. In both the DDG 1000 high and low cases, the combat system solutions would be equally capable; the difference was in the level of effort and costs required to implement the changes. Since only a high and low version of DDG 1000s were priced out, the study did not include a DDG 1000 variant with AMDR and the less complicated TSCE combat system upgrade that may be a less expensive—but equally capable—option. Because this variant was not included in the study, cost data were not provided. This study also presented a brief analysis of operations and support costs; the Navy concluded that it found only negligible differences between the operations and support costs for the DDG 51 and DDG 1000 variants. Previous DDG 1000 cost estimates had indicated 28 percent lower long-term costs than DDG 51. While both ships had increases in these costs, the Navy determined in the Radar/Hull Study that adding additional crew to DDG 1000 to perform BMD-related tasks and increased fuel costs were more significant for that ship, and made the costs essentially equal between the two ships....

Navy officials agreed that they could have developed cost estimates for all 16 of the variants, but stated that there was a time constraint for the study that prohibited further analysis, and that they believed that pricing the high and low options was enough to bound the overall costs for each ship class. Without complete cost data for all variants, the Navy could not conduct a thorough trade-off analysis of the variants that fell between the high and low extremes because the costs of these variants are unknown. DOD acquisition guidance highlights the importance of conducting a trade-off analysis. Conducting a trade-off analysis with costs for all the variants would have established the breakpoints between choices, and identified potential situations where a cheaper, slightly less capable ship or a more expensive but much more capable ship might be a reasonable choice....

Further, the Navy also did not prioritize what aspects of the radar, combat system, and ship it valued more than others, which could also be used to inform a trade-off analysis. For example, if performance is valued more than cost, choosing a ship variant that has 10 percent more performance than another variant but with a 20 percent increase in cost might be in the Navy’s best interest. Alternatively, if cost was weighted more than performance, the Navy might choose the cheaper and slightly less capable ship as it would be able to get a 20 percent reduction in cost with only a 10 percent reduction in performance. Similarly, the study did not discuss the Navy’s preferences with regard to ship characteristics and the impact that differences in these characteristics might have on a trade-off analysis. For example, Navy officials told us that electrical power was a major concern for future destroyers, but the considerable difference in available power between DDG 51 and DDG 1000 (approximately 8,700 kilowatts for DDG 51 after the addition of a supplemental generator required) was not compared in a trade-off analysis. Finally, the Navy did not assess potential impacts of ship selection on future fleet composition. The MAMDJF AOA found that more capability can be obtained by fewer, more capable ships (meaning those with larger radars) than a greater number of less capable ships (meaning those with smaller radars). This could change the acquisition approach and would result in different program costs as a result if it is found that fewer, more capable ships are more cost-effective than many, less capable ships.
Navy officials told us that some of these trade-offs were not done in the Radar/Hull Study because they were already studied in the MAMDJF AOA. However, that study, using a different threat environment and ship concepts, eliminated the DDG 51 variant from further consideration as a single ship solution; it also eliminated the DDG 1000 option without a radar larger than the 14-foot design that was considered in the Radar/Hull Study. Consequently, its analysis is not directly comparable or interchangeable with the Radar/Hull Study. When comparing the raw ship data from the Radar/Hull Study, we found that the two ships offer different features worth evaluating. For example, all DDG 1000 variants offer more excess cooling and service life allowance, meaning the ability of the ship to accommodate new technologies over the life of the ship without major, costly overhauls than DDG 51 variants, while DDG 51 variants offer greater endurance and lower procurement costs.

As this table shows, these two ships offer different characteristics. Both were deemed capable of carrying AMDR, but without conducting a trade-off analysis of these characteristics, the Navy did not consider their relative merit and the significance, if any, of any differences between the two. Senior Navy officials told us that it is now conducting these types of trade-off analyses; however, these analyses are focused only on assessing various DDG 51 configurations, and were not done to help inform the ship selection decision. A preliminary finding of these new analyses is that the cost of Flight III is estimated to range from $58 billion to $64 billion (in constant 2012 dollars), including research and development and procurement.

The Radar/Hull Study assumed a significantly reduced threat environment compared to the earlier MAMDJF AOA and other Navy studies. How the threat is characterized is important because against a reduced threat environment, a less capable radar than what was identified as necessary in the MAMDJF AOA was described by the Radar/Hull Study as marginally adequate. Both the Radar/Hull Study and MAMDJF AOA analyzed the performance of radars in several different classified tactical situations that presented threats of varying levels of complexity. The most stressing situations involved a number of different air and missile threats and a complex timing of events. In the MAMDJF AOA, these tactical situations involved many different types of simultaneous threats and larger radars, and were developed in consultation with the Office of Naval Intelligence—the agency tasked to provide validated threat intelligence to support Navy and joint, Navy-led acquisition programs—as well as MDA. Conversely, the subsequent Radar/Hull Study assumed a significantly reduced threat environment and smaller radar solutions than did the MAMDJF AOA. This study modeled radar performance based on a very limited air and missile threat which are both quantitatively and qualitatively less stressing than the threat environment established in the MAMDJF AOA, in other Navy and DOD threat analyses, and in system guideline documents for AMDR. Also, the Office of Naval Intelligence was not actively engaged in the Radar/Hull Study. The system guideline documents for AMDR that were generated at approximately the same time as the Radar/Hull Study also included significantly more taxing tactical situations than the Radar/Hull Study, and in some cases they are even more stressing than those found in the MAMDJF AOA. The Office of Naval Intelligence also provided input to these AMDR system guidelines.

The Navy believes that some of the differences in the threat environment result from the different timeframes for the Radar/Hull Study and the MAMDJF AOA; the MAMDJF AOA states that it is based on a 2024 through 2030 timeframe while the Radar/Hull Study states that it is based on a 2015 through 2020 timeframe. However, Navy officials also told us that the IAMD threats are actually emerging more rapidly than they had assumed in the MAMDJF AOA, which could mean that some of the MAMDJF AOA threats may be present earlier. The Navy does not document why the Radar/Hull Study based its analysis on a reduced threat environment compared to the MAMDJF AOA, since both studies are attempting to identify solutions to the same capabilities gap and set of requirements. Navy
officials later told us that the assumption in the Radar/Hull Study was that no single Navy ship would likely have to deal with all the threats in the battlespace, compared to the threat environment in the MAMDJF AOA where more of a single-ship solution was considered. However, other Navy studies developed in a similar timeframe to the Radar/Hull Study describe a larger number of threats than the Radar/Hull Study. Further, while the Navy’s assumption may account for some of the quantitative differences between the Radar/Hull Study and all the other Navy studies we analyzed, it should have no bearing on the qualitative difference in the composition of the threat, since this is a variable that is independent of Navy concepts of operations and is a variable over which the Navy has no influence.

The Navy is in the early stages of a potential $80 billion investment in up to 43 DDG 51 destroyers to provide IAMD capability for potentially up to the next 60 years. Such investment decisions cannot be made without some degree of uncertainty; they will always involve risks—especially in the early stages of a program. Yet, a decision of this magnitude should proceed with a solid base of analysis—regarding the alternatives, cost, and technical risks—as well as a plan for oversight that provides sufficient leverage and flexibility to adapt to information as it emerges. These pieces are not sufficiently in place, at least with respect to Flight III and AMDR. To its credit, the Navy’s goal was to move towards a lower-cost solution that could be rapidly fielded; however, there are a number of key shortfalls in the Navy’s analysis in support of its decisions. As it stands, the Navy risks getting a solution that is not low cost, will not be fielded in the near-term, or meet its long-term goals. DDG 51 may ultimately be the right decision, but at this point, the Navy’s analysis has not shown this to be the case. Specific issues include:

• The Navy’s choices for Flight III will likely be unsuitable for the most stressful threat environments it expects to face.

• While the Navy potentially pursued a lower-cost ship solution, it did not assess the effect of this decision in terms of long-term fleet needs where more of these ships may be required to provide the same capability of a smaller number of more costly, but more capable, ships.

• Though the Navy hopes to leverage sensor netting to augment the capability of these ships, there is a shortage of analysis and testing with operational assets to demonstrate that this is a viable option.

• The Navy clearly states in recent AMDR documents that a new, as-of-yet undefined ship is required to meet its desired IAMD capability. However, it has not yet articulated its long-term plans for a new surface combatant that is sized to be able to carry a larger AMDR, and such a ship is not currently in the Navy’s long-range shipbuilding plan.

• Without a robust operational test program that will demonstrate both DDG 51 with the modified Aegis combat system and the new AMDR, the Navy cannot be sure that the ships can perform the IAMD mission as well as planned.

We recommend that the Secretary of Defense direct the Secretary of the Navy to take the following three actions:

1. Conduct a thorough AOA in accordance with DOD acquisition guidance for its future surface combatant program to include: (a) a range of representative threat environments developed in concert with the intelligence community; (b) results of its ongoing Flight III studies and full cost estimates in advance of awarding DDG 51 Flight III production contracts; (c) implications of the ability of the preferred ship to accommodate new technologies on future capabilities to determine the most suitable ship to carry AMDR and meet near-term IAMD requirements and provide a path to far-term capabilities; (d)
implications on future fleet composition; and (e) an assessment of sensor netting—conducted in consultation with MDA and other cognizant DOD components—to determine the risks inherent in the sensor netting concept, potential current or planned programs that could be leveraged, and how sensor netting could realistically be integrated with the selected future surface combatant to assist in conducting BMD. This AOA should be briefed to the Joint Requirements Oversight Council....

DOD did not agree with our first recommendation to conduct an AOA to support its future surface combatant selection decision, stating that its previous analyses—specifically the MAMDJF AOA and the Radar/Hull Study—comprise a body of work that satisfies the objectives of an AOA. However, DOD did not present any additional evidence to refute our findings. DOD did agree that an assessment of sensor netting needs to be performed. Our analysis shows that the Radar/Hull Study, which was the key determinant in the DDG 51 decision, was a departure from the MAMDJF AOA. These studies are neither complementary nor can they be aggregated. While both sought to determine the best solution to address identified integrated air and missile defense gaps, the Radar/Hull Study essentially answered a different question than the MAMDJF AOA. In essence, it was attempting to identify a cost-constrained, less robust solution, which makes analysis from one study not always appropriate to apply to the other. Specifically, the MAMDJF AOA considered a significantly more taxing threat environment than the Radar/Hull Study, requiring ships carrying very large radars to independently manage these threats. Alternatively, the Radar/Hull Study considered a much less taxing threat environment, allowing for ships carrying smaller radars but that would need to work together to be effective. Ultimately, the MAMDJF AOA eliminated DDG 51 from consideration as a single-ship solution. DOD also states that it is currently conducting additional studies on Flight III, but since these are solely focused on DDG 51, they do not provide any additional insight into the decision as to the appropriate ship that might be used to supplement the Navy’s existing analysis. As we note in this report, the proposed program calls for an investment of up to approximately $80 billion for 43 destroyers, and likely more if the Navy chooses to pursue a Flight IV concept. Given the scope of the Navy’s plans, a thorough AOA is essential to affirm that the decision made is the right one and a sound investment moving forward. This AOA should be briefed to Joint Requirements Oversight Council because of the magnitude of this potential acquisition and because of the joint service interest in IAMD that make it important to have an overarching body review the Navy’s analysis and decisions. We believe that this recommendation remains valid....

In the coming years, the Navy will ask Congress to approve funding requests for DDG 51 Flight III ships and beyond. Without a solid basis of analysis, we believe Congress will not have assurance that the Navy is pursuing an appropriate strategy with regard to its future surface combatants, including the appropriate level of oversight given its significant cost. To help ensure that the department makes a sound investment moving forward, Congress should consider directing the Secretary of Defense to:

1. require the Navy to submit a thorough, well-documented AOA for the its future surface combatant program that follows both DOD acquisition guidance and the elements outlined in our first recommendation prior to issuing solicitations for any detail design and construction contracts of DDG 51 Flight III ships....

Flight III DDG-51: Adequacy of AAW and BMD Capability

Another issue for Congress is whether the Flight III DDG-51 would have sufficient AAW and BMD capability to adequately perform future AAW and BMD missions.

The Flight III DDG-51 would have more AAW and BMD capability than the current DDG-51 design, but less AAW and BMD capability than was envisioned for the CG(X), in large part because the Flight III DDG-51 would be equipped with a 12- or 14-foot-diameter version of the AMDR that would have more sensitivity than the SPY-1 radar on Flight IIA DDG-51s, but less sensitivity than the substantially larger version of the AMDR that was envisioned for the CG(X). The CG(X) also may have had more missile-launch tubes than the Flight III DDG-51.

Supporters of the Navy’s proposal to procure Flight III DDG-51s could argue that a 12- or 14-foot-diameter version of the AMDR would provide the DDG-51 with sufficient AAW and BMD capability to perform projected AAW and BMD missions because this radar would be substantially more capable than the SPY-1 radar currently on DDG-51s, and because Flight III DDG-51s (and other Navy ships) would also benefit from data collected by other sensors, including space-based sensors.

Skeptics could argue that Flight III DDG-51s might not have sufficient AAW and BMD capability because a 12- or 14-foot-diameter AMDR would be substantially less capable than the substantially larger AMDR that the Navy previously believed would be needed to adequately perform projected AAW and BMD missions, because the off-board sensors on which the Flight III DDG-51 would rely for part of its sensor data that might turn out to be less capable as the Navy assumed in 2008 that they would be, and because the off-board sensors and their related data-communication links could in any event be vulnerable to enemy attack.

The January 2012 GAO report on DDG-51 acquisition stated that

the Navy’s choice of DDG 51 as the platform for AMDR limits the overall size of the radar to one that will be unable to meet the Navy’s desired (objective) IAMD [integrated air and missile defense] capabilities. If the Navy selects a 12-foot AMDR—which may reduce the impacts on the ship and design—it may not be able to meet the requirements for AMDR as currently stated in the Navy’s draft capabilities document....

Flight III with a 14-foot AMDR will not be powerful enough to meet the Navy’s objective, or desired IAMD capabilities. The shipyards and the Navy have determined that 14-foot radar arrays are the largest that can be accommodated within the confines of the existing DDG 51 configuration. Adding a radar larger than 14 feet to DDG 51 is unlikely without major structural changes to the ship. AMDR is being specifically developed to be a scalable radar—meaning that it can be increased in size and power to provide enhanced capability against emerging threats.

According to AMDR contractors, the Navy had originally contracted for an investigation of a Variant 2 AMDR with a sensitivity of SPY+40, but this effort was cancelled. They added that the maximum feasible size of AMDR would be dictated by the ship and radar power and cooling demands, but that they had investigated versions as large as 36 feet. Leveraging AMDR’s scalability will not be possible on DDG 51 without major changes, such as a new deckhouse or adding to the dimensions of the hullform itself by broadening the beam of the ship or adding a new section (called a plug) to the middle of the ship to add length. Navy officials have stated that adding a plug to DDG 51 is not currently a viable option due to the complexity, and that a new ship design is preferable to a plugged DDG 51.
The Navy has not yet determined the size of AMDR for Flight III, and two sizes are under consideration: a 14-foot AMDR with a sensitivity of SPY+15, and a 12-foot AMDR with a sensitivity of SPY+11. According to a draft AMDR Capability Development Document, the Navy has identified that an AMDR with SPY+15 will meet operational performance requirements against the threat environment illustrated in the Radar/Hull Study. This document also notes that a significantly larger SPY+30 AMDR is required to meet the Navy’s desired capability (known as objective) against the threat environment illustrated in the MAMDJF AOA. The Navy could choose to change these requirements. The MAMDJF AOA eliminated the DDG 51-based SPY+15 solution from consideration in part due to the limited radar capability, and identified that a radar closer to SPY+30 power with a signal to noise ratio 1,000 times better than SPY+0 and an array size over 20 feet is required to address the most challenging threats. If a 12-foot array is chosen, the Navy will be selecting a capability that is less than the “marginally adequate” capability offered by a SPY+15 radar as defined by the Radar/Hull Study red team assessment. According to Navy officials, only through adding additional square footage can the Navy effectively make large improvements in the sensitivity of the radar the SPY+30 radar considered in the MAMDJF AOA could only be carried by a newly designed cruiser or a modified San Antonio class ship, and only a modified DDG 1000 and could carry the approximately SPY+25 radar. According to the draft AMDR Capability Development Document, the Navy’s desired IAMD capability can only be accommodated on a larger, currently unspecified ship. As part of the MAMDJF AOA, the Navy identified that DDG 1000 can accommodate a SPY+25 radar. As part of a technical submission to the Navy, BIW—the lead designer for DDG 1000—also identified a possible design for a 21-foot radar on DDG 1000. The Navy did not include a variant with this size radar in the Radar/Hull Study.

According to senior Navy officials, since the MAMDJF AOA was released the Navy has changed its concept on the numbers of Navy ships that will be operating in an IAMD environment. Rather than one or a small number of ships conducting IAMD alone and independently managing the most taxing threat environments without support, the Navy now envisions multiple ships that they can operate in concert with different ground and space-based sensor assets to provide cueing for AMDR when targets are in the battlespace. This cueing would mean that the shooter ship could be told by the off-board sensors where to look for a target, allowing for earlier detection and increased size of the area that can be covered. According to the Navy, this concept—referred to as sensor netting—can be used to augment the reduced radar capability afforded by a 12 or 14-foot AMDR as compared to the larger radars studied in the MAMDJF AOA. For example, the Navy cited the use of the Precision Tracking Space System program as an example of sensors that could be leveraged. However, this program (envisioned as a constellation of missile tracking satellites) is currently in the conceptual phase, and the independent Radar/Hull Study red team stated that the development timeline for this system is too long to consider being able to leverage this system for Flight III. Navy officials told us that another option would be to leverage the newly completed Cobra Judy Replacement radar ship and its very powerful dual-band radar to provide cueing for DDG 51s. This cueing could allow the DDG 51s to operate a smaller AMDR and still be effective. The Cobra Judy Replacement ship is comparatively cheaper than DDG 51s (approximately $1.7 billion for the lead ship), and was commercially designed and built. However, it is not a combatant ship, which would limit its employment in a combat environment and make it difficult to deploy to multiple engagement locations.

Senior Navy officials told us that the concept of sensor netting is not yet well defined, and that additional analysis is required to determine what sensor capabilities currently exist or will be developed in the future, as well as how sensor netting might be conceptualized for Flight III. Sensor netting requires not only deployment of the appropriate sensors and for these sensors to work alone, but they also need to be able to share usable data in real-time with Aegis in the precise manner required to support BMD engagements. Though sharing data among multiple sensors can provide greater capabilities than just using individual stand-
alone sensors, officials told us that every sensor system has varying limitations on its accuracy, and as more sensors are networked together and sharing data, these accuracy limitations can compound. Further, though there have been recent successes in sharing data during BMD testing, DOD weapons testers responsible for overseeing BMD testing told us that there have also been issues with sending data between sensors. Although sensor technology will undoubtedly evolve in the future, how sensor netting will be leveraged by Flight III and integrated with Navy tactics to augment Aegis and the radar capability of Flight III is unknown...

The Navy’s choices for Flight III will likely be unsuitable for the most stressful threat environments it expects to face....

We recommend that the Secretary of Defense direct the Secretary of the Navy to take the following three actions:

2. Report to Congress in its annual long-range shipbuilding plan on its plans for a future, larger surface combatant, carrying a more capable version of AMDR and the costs and quantities of this ship....

DOD concurred with our second recommendation that the Navy report to Congress in its annual long-range shipbuilding plan on its plans for a future larger surface combatant carrying a more capable version of AMDR. Given the assessments that the Navy is currently conducting on surface combatants, the Navy’s next submission should include more specific information about its planned future surface combatant acquisitions.30

Flight III DDG-51: Cost, Technical, and Schedule Risk

Another issue for Congress concerns cost, technical, and schedule risk for the Flight III DDG-51. As mentioned earlier, the Navy’s FY2012 budget submission estimates the procurement cost of the first Flight III DDG-51 at $2.56 billion. A November 16, 2011, press report, citing cost data that shipyards had provided to the Navy in 2009, stated that the first Flight III destroyer could cost between $2.7 billion and $3.7 billion.31 It is not clear whether these figures include the detailed design/nonrecurring engineering (DD/NRE) costs for the Flight III design, which conceivably could total hundreds of millions of dollars.32 If these figures do include the DD/NRE costs for the Flight III design, then the second and subsequent Flight III ships might cost substantially less than the first Flight III ship.

Some observers have expressed concern about the Navy’s ability to complete development of the AMDR and deliver the first AMDR to the shipyard by 2019, in time to support the construction schedule for a first Flight III DDG-51 procured in FY2016. The Navy could respond to a delay in the development of the AMDR by shifting the procurement of the first Flight III DDG-51 to FY2017 or a later year, while continuing to procure Flight IIA DDG-51s.

32 It is a traditional Navy budgeting practice to attach the DD/NRE costs for a new ship class to the procurement cost of the lead ship in the class. Although the Flight III design would not constitute a completely new class of ship, it is possible the Navy will employ a similar budgeting practice in reporting the procurement cost of the first Flight III ship.
The January 2012 GAO report on DDG-51 acquisition stated:

The Navy plans to procure the first of 22 Flight III DDG 51s in 2016 with the new AMDR and plans to achieve Flight III initial operational capability in 2023. Other than AMDR, the Navy has not identified any other technologies for inclusion on Flight III or decided on the size of AMDR. Although the analysis supporting Flight III discusses a 14-foot AMDR, senior Navy officials recently told us that a 12-foot AMDR may also be under consideration. While the Navy is pursuing a thoughtful approach to AMDR development, it faces several significant technical challenges that may be difficult to overcome within the Navy’s current schedule. The red team assessment of an ongoing Navy Flight III technical study found that the introduction of AMDR on DDG 51 leads to significant risks in the ship’s design and a reduced future capacity and could result in design and construction delays and cost growth on the lead ship. Given the level of complexity and the preliminary Navy cost estimates, the Navy has likely underestimated the cost of Flight III.

AMDR represents a new type of radar for the Navy, which the Navy believes will bring a significantly higher degree of capability than is currently available to the fleet. AMDR is to enable a higher degree of IAMD than is possible with the current legacy radars. Further, the Navy believes that through the use of active electronically scanned array radars, AMDR will be able to “look” more places at one time, thus allowing it to identify more targets with better detection sensitivity.

- AMDR-S: a 4-faced S-Band radar providing volume search for air and ballistic missile defense; It will also allow the radar to view these targets with better resolution. AMDR is conceived to consist of three separate parts:
  - AMDR-X: a 3-faced, 4-foot by 6-foot X-Band radar providing horizon search (as well as other tasks such as periscope and floating mine detection); and
  - Radar suite controller: interface to integrate the two radars and interface with the combat system.

Three contractors are under contract to mature and demonstrate the critical AMDR-S radar technology required; the acquisition of the AMDR-X portion is still in the preliminary stage, and the Navy plans to award a contract for it in fiscal year 2012.

The Navy recognized the risks inherent in the AMDR-S program early on, and implemented a risk mitigation approach to help develop and mature specific radar technologies that it has identified as being particularly difficult. Additionally, the Navy used an initial AMDR-S concept development phase to gain early contractor involvement in developing different concepts and earlier awareness of potential problems. In September 2010, the Navy awarded three fixed-priced incentive contracts to three contractors for a 2-year technology development phase. All three contractors are developing competing concepts with a goal of maturing and demonstrating S-Band and radar suite controller technology prototypes. In particular, the contractors are required to demonstrate performance and functionality of radar algorithms in a prototype one-fifth the size of the final AMDR-S.

The Navy has estimated that AMDR will cost $2.2 billion for research and development activities and $13.2 billion to procure at most 24 radars. At the end of the 2-year phase, the Navy will hold a competition leading to award of an engineering and manufacturing contract to one contractor.

AMDR is first scheduled to be delivered to a shipyard in fiscal year 2019 in support of DDG 123—the lead ship of Flight III.
AMDR-S relies on several cutting-edge technologies. Three of the most significant of these pertain to digital beamforming, the transmit/receive modules, and the radar/combate system interface....

Though the Navy has been pursuing risk mitigation efforts related to some key AMDR technologies, realizing AMDR will require overcoming several significant technical challenges. For example, though the Navy worked with the United Kingdom on a radar development program to demonstrate large radar digital beamforming, including limited live target testing, the technical challenges facing the development of AMDR have not been fully mitigated by these efforts. The joint radar development program used a digital beamforming architecture different than what is intended for AMDR, and the demonstrator was much smaller than what is envisioned for AMDR-S. Further, the Navy’s previous effort also did not demonstrate against BMD targets, which are the most stressful for the radar resources. The Navy told us that the contractors have been successful in their AMDR development efforts to date, and that power and cooling requirements may be less than initially estimated. However, substantial work remains, and failure to achieve any of these technologies may result in AMDR being less effective than envisioned. AMDR development is scheduled for 10 years, compared with 9 years for the DDG 1000’s VSR.

Integration with the Aegis combat system may also prove challenging: Aegis currently receives data from only a single band SPY-1D(V) radar, and adding AMDR will require modifying Aegis to receive these data, to accommodate some new capabilities, and to integrate Aegis with the radar suite controller. The Navy has deferred this integration, as it recently decided to eliminate AMDR integration work from its upcoming Aegis upgrade (ACB 16) contract, although Navy officials pointed out that this work could be started later under a separate contract. If the Navy does not fund AMDR integration work in ACB 16, this work may not be under way until the following ACB upgrade, which could be completed in 2020 at the earliest if the Navy remains on the same 4 year upgrade schedule. With an initial operating capability for Flight III planned for 2023, this could leave little margin for addressing any problems in enabling AMDR to communicate with the combat system.

DDG 51 is already the densest surface combatant class; density refers to the extent to which ships have equipment, piping, and other hardware tightly packed within the ship spaces. According to a 2005 DOD-sponsored shipbuilding study, the DDG 51 design is about 50 percent more dense and complex than modern international destroyers. High-density ships have spaces that are more difficult to access; this results in added work for the shipbuilder since there is less available space to work efficiently. As a legacy design, the ship’s physical dimensions are already fixed, and it will be challenging for the Navy to incorporate AMDRs’ arrays and supporting equipment into this already dense hullform. Some deckhouse redesign will be necessary to add the additional radar arrays: a current DDG 51 only carries four SPY radar arrays, while Flight III is envisioned to carry four AMDR-S arrays plus three additional AMDR-X band arrays. The deckhouse will need to be redesigned to ensure that these arrays remain flush with the deckhouse structure. Adding a 14-foot AMDR to DDG 51 will also require significant additional power generating and cooling equipment to power and cool the radar. Navy data show that as a result of adding AMDR the ships will require 66 percent more power and 81 percent more cooling capacity than current DDG 51s. If the Navy elects to use a smaller AMDR for Flight III these impacts may be reduced, but the ship would also have a significant reduction in radar performance.

The addition of AMDR and the supporting power and cooling equipment will significantly impact the design of Flight III. For example, additional large cooling units—each approximately 8 feet by 6 feet—required to facilitate heat transfer between the radar coolant and the ship’s chilled water system will have to be fit into the design. Similarly, a new electrical architecture may be required to power AMDR, which would result in changes to many electrical and machinery control systems and the addition of a fourth large generator.
The red team assessment of the Navy’s ongoing Flight III technical study found that modifying DDG 51 to accommodate these changes will be challenging with serious design complexity. Since Flight III design work is just in the concept phases, it is currently unknown how the additional cooling and power generating units added to support AMDR will be arranged, or any impact they will have on ship spaces and habitability. For example, the Navy is currently considering five possible cooling unit configurations. Of these, one cannot be arranged within the existing spaces, another will be very difficult to arrange, and three of these options will require significant changes to the arrangements of the chilled water systems. Similarly, all of the options the Navy is considering for possible power generation options will require rearrangement and some impact on other spaces, including encroachment on storage and equipment rooms. Navy officials told us that hybrid electric drive is being researched for Flight III, and the Navy has awarded a number of contracts to study concepts.

Not only can density complicate design of the ship as equipment needs to be rearranged to fit in new items, but Navy data also show that construction of dense vessels tends to be more costly than construction of vessels with more open space. For example, submarine designs are more complicated to arrange and the vessels are more complicated and costly to build than many surface ships. DDG 1000 was designed in part to have reduced density, which could help lower construction costs. According to a 2005 independent study of U.S. naval shipbuilding, any incremental increase in the complexity of an already complex vessel results in a disproportionate increase in work for the shipbuilder, and concluded that cost, technical and schedule risk, and the probability of cost and schedule overrun all increase with vessel density and complexity. The Navy told us that this technology has the ability to generate an additional 1 megawatt of electricity, and thus could potentially obviate the need for an additional generator to support AMDR. However, adding hybrid electric drive would require additional design changes to accommodate the new motors and supporting equipment. Therefore, further adding to the density of DDG 51 to incorporate AMDR is likely to result in higher construction costs and longer construction schedules than on Flight IIA ships....

Costs of the lead Flight III ship will likely exceed current budget estimates. Although the Navy has not yet determined the final configuration for the Flight III ships, regardless of the variant it selects, it will likely need additional funding to procure the lead ship above the level in its current shipbuilding budget. The Navy has estimated $2.6 billion in its fiscal year 2012 budget submission for the lead Flight III ship. However, this estimate may not reflect the significant design and construction challenges that the Navy will face in constructing the Flight III DDG 51s—and the lead ship in particular. In fact, the Navy’s most current estimates for a range of notional Flight III options are between $400 million and $1 billion more than current budget estimates, depending on the configuration and equipment of the variant selected....

Further, across the entire flight of 22 ships, the Navy currently estimates Flight III research and development and procurement costs to range from $58.5 billion to $64.1 billion in constant 2012 dollars. However, the Navy estimated in its 2011 long-range shipbuilding plan to Congress that these same 22 ships would cost approximately $50.5 billion in constant 2012 dollars, depending on the extent of changes to hullform, the Navy may need at least $4.2 billion to $11.4 billion more to procure DDG 51 Flight III ships....

Based on past experience, the Navy’s estimates for future DDG 51s will likely increase further as it gains greater certainty over the composition of Flight III and beyond. At the beginning of a program, uncertainty about cost estimates is high. Our work has shown that over time, cost estimates become more certain as the program progresses—and generally increase as costs are better understood and program risks are realized. Recent Navy shipbuilding programs, such as the Littoral Combat Ship program, initially estimated each
ship to cost less than $220 million. This estimate has more than doubled as major elements
of the ships' design and construction became better understood. In the case of Flight III, the
Navy now estimates 3 to 4 additional crew members will be required per Flight III ship to
support the IAMD mission and AMDR than it estimated in the earlier Radar/Hull Study.
Increases in the cost of Flight III would add further pressure to the Navy’s long-range
shipbuilding plan. Beginning in 2019, the Navy will face significant constraints on its
shipbuilding account as it starts procuring new ballistic missile submarines to replace the
current Ohio class. The Navy currently estimates that this program will cost approximately
$80.6 billion in procurement alone, with production spanning over a decade....

We recommend that the Secretary of Defense direct the Secretary of the Navy to take the
following three actions:...

3. In consultation with MDA and DOD and Navy weapons testers, define an operational
testing approach for the Aegis ACB-12 upgrades that includes sufficient simultaneous live-
fire testing needed to fully validate IAMD capabilities....

DOD also agreed with our third recommendation on live-fire testing of Aegis ACB-12
upgrades, stating that the Navy and the MDA—working under Office of the Secretary of
Defense oversight—are committed to conducting adequate operational testing of ACB-12,
but did not offer concrete steps they would take to address our concerns. Moving forward,
DOD should demonstrate its commitment to fully validating IAMD capabilities by including
robust simultaneous operational live-fire testing of multiple cruise and ballistic missile
targets in its Aegis Test and Evaluation Master Plan that is signed by Director, Operational
Test and Evaluation.33

Flight III DDG-51: Growth Margin

Another issue for Congress is whether the Flight III DDG-51 design would have sufficient growth
margin for a projected 35- or 40-year service life. A ship’s growth margin refers to its capacity for
being fitted over time with either additional equipment or newer equipment that is larger, heavier,
or more power-intensive than the older equipment it is replacing, so as to preserve the ship’s
mission effectiveness. Elements of a ship’s growth margin include interior space, weight-carrying
capacity, electrical power, cooling capacity (to cool equipment), and ability to accept increases in
the ship’s vertical center of gravity. Navy ship classes are typically designed so that the first ships
in the class will be built with a certain amount of growth margin. Over time, some or all of the
growth margin in a ship class may be used up by backfitting additional or newer systems onto
existing ships in the class, or by building later ships in the class to a modified design that includes
additional or newer systems.

Modifying the DDG-51 design over time has used up some of the design’s growth margin. The
Flight III DDG-51 would have less of a growth margin than what the Navy would aim to include
in a new destroyer design of about the same size.

Supporters of the Navy’s proposal to procure Flight III DDG-51s could argue that the ship’s
growth margin would be adequate because the increase in capability achieved with the Flight III
configuration reduces the likelihood that the ship will need much subsequent modification to
retain its mission effectiveness over its projected service life. They could also that, given

33 Government Accountability Office, Arleigh Burke Destroyers[:] Additional Analysis and Oversight Required to
Support the Navy’s Future Surface Combatant Plans, GAO-12-113, January 2012, pp. 31-38, 45-48, 53.
Navy DDG-51 and DDG-1000 Destroyer Programs: Background and Issues for Congress

technology advances, new systems added to the ship years from now might require no more (and possibly less) space, weight, electrical power, or cooling capacity than the older systems they replace.

Skeptics could argue that there are uncertainties involved in projecting what types of capabilities ships might need to have to remain mission effective over a 35- or 40-year life, and that building expensive new warships with relatively modest growth margins consequently would be imprudent. The Flight III DDG-51’s growth margin, they could argue, could make it more likely that the ships would need to be removed from service well before the end of their projected service lives due to an inability to accept modifications needed to preserve their mission effectiveness. Skeptics could argue that it might not be possible to fit the Flight III DDG-51 in the future with an electromagnetic rail gun (EMRG) or a high-power (200 kW to 300 kW) solid state laser (SSL), because the ship would lack the electrical power or cooling capacity required for such a weapon. Skeptics could argue that EMRGs and/or high-power SSLs could be critical to the Navy’s ability years from now to affordably counter large numbers of enemy anti-ship cruise missiles (ASCMs) and anti-ship ballistic missiles (ASBMs) that might be fielded by a wealthy and determined adversary. Skeptics could argue that procuring Flight III DDG-51s could delay the point at which EMRGs or high-power SSLs could be introduced into the cruiser-destroyer force, and reduce for many years the portion of the cruiser-destroyer force that could ultimately be backfitted with these weapons. This, skeptics could argue, might result in an approach to AAW and BMD on cruisers and destroyers that might ultimately be unaffordable for the Navy to sustain in a competition against a wealthy and determined adversary.34

The January 2012 GAO report on DDG-51 acquisition stated:

The addition of equipment to Flight III adds weight to the ship, and adding the large, heavy AMDR arrays to the deckhouse will also change the ship’s center of gravity—defined as the height of the ship’s vertical center of gravity as measured from the bottom of the keel, including keel thickness. Weight and center of gravity are closely monitored in ship design due to the impact they can have on ship safety and performance. The Navy has required service life allowances (SLA) for weight and center of gravity for ships to allow for future changes to the ships, such as adding equipment and reasonable growth during the ship’s service life—based on historical data—without unacceptable compromises to hull strength, reserve buoyancy, and stability (e.g., tolerance against capsizing). Adding new systems or equipment may require mitigating action such as removing weight (e.g., equipment, combat systems) from the ship to provide enough available weight allowance to add desired new systems or equipment. A reduced center of gravity may require mitigation such as adding additional weight in the bottom of the ship to act as ballast, though this could also reduce the available weight allowance. These changes all require redesign which can increase costs, and this design work and related costs can potentially recur over the life of the ship.

The Navy is considering a range of design options to deal with adding AMDR and its supporting power and cooling equipment. None of the DDG 51 variants under consideration as part of an ongoing Navy study meet Navy SLA requirements of 10 percent of weight and 1 foot of center of gravity for surface combatants.... several variants provide less than half of the required amounts.

34 For more on potential shipboard lasers, see CRS Report R41526, Navy Shipboard Lasers for Surface, Air, and Missile Defense: Background and Issues for Congress, by Ronald O'Rourke.

Congressional Research Service 31
The Navy has determined that only by completely changing the material of the entire fore and aft deckhouses and the helicopter hangars to aluminum or composite as well as expanding the overall dimensions of the hull (especially the width, or beam) can the full SLA be recovered for a Flight III with a 14-foot AMDR. Though a decision has not yet been made, at this time Navy officials do not believe that a composite or aluminum deckhouse will be used. The Navy also told us that removing combat capability from DDG 51 may be required in an effort to manage weight after adding AMDR, effectively reducing the multimission functionality of the class. Navy officials stated that SLA has not always been required, and that this allowance is included in designs to eventually be consumed. They pointed to other classes of ships that were designed with less than the required SLA margins and that have performed adequately. However, as shown in Table 10, our analysis of the data indicates that these ships have faced SLA-related issues.

According to Navy data, delivery weight of DDG 51s has gotten considerably heavier over the course of building the class, with current 51s weighing approximately 700-900 long tons (a measure of ship displacement) more than the first DDG 51s. Further, while the current DDG 51s can accept both an increase in weight or rise in the center of gravity, the ships are already below the required center of gravity allowances, though Navy officials told us that this could be corrected with ballasting if the Navy opted to fund the change. In commenting on the ongoing Navy study, the independent red team identified reduced SLA as a significant concern for Flight III, and noted that if the Navy does not create a larger hull form for Flight III, any future ship changes will be significantly constrained....

Officials told us that a major consideration in the future will be electrical power. While Flight III will most likely not leverage technologies developed as part of the DDG 1000 program because of DDG 51’s design constraints, Navy officials stated that [the projected future] Flight IV [version of the ship] may carry some form of the integrated power system developed for DDG 1000. The Navy examined the use of the integrated power system for Flight III in the Flight Upgrade Study, but found that it was not currently viable due to current component technology. The constrained nature of Flight III will likely limit the ability of the Navy to add future weapon technologies to these ships—such as an electromagnetic rail gun or directed energy weapons as these technologies mature—unless the Navy wants to remove current weapon systems. For example, the ongoing Navy Flight Upgrade Study examined an option to add a small rail gun by removing the ship’s main 5-inch gun and the forward 32-cell missile launcher system. It is unknown when these future technologies may be used.35

Flight III DDG-51: Level of Oversight

Another issue for Congress concerns whether the categorization of the Flight III DDG-51 program in the DOD acquisition process provides for a sufficient level of oversight for the program. The January 2012 GAO report on DDG-51 acquisition stated that

since the DDG 51 program is no longer in the DOD milestone review process, decision makers currently cannot take advantage of knowledge gained through a thorough review of the program typically provided at a milestone. Further, since the Navy is responsible for acquisition oversight of the program, there is no requirement for a DOD-level assessment before making further investments in the program....

Given the potential technology, design, and construction risks, and level of the investment, the current level of program oversight for DDG 51 Flight III may not be sufficient. The DDG 51 program has a long history and has already passed through all of the DOD acquisition milestone reviews (formerly Milestones 0 through IV, now Milestones A through C), and is now an Acquisition Category (ACAT) 1C program. A program’s acquisition category is based on its location in the acquisition process, dollar value, and Milestone Decision Authority special interest, and the acquisition category determines the program’s decision authority. For an ACAT 1C program, the Assistant Secretary of the Navy (Research, Development, and Acquisition) is ultimately the Milestone Decision Authority. As the Milestone Decision Authority, the Assistant Secretary is designated as having the authority to approve entry of an acquisition program into the next phase of the acquisition process, and is accountable for cost, schedule, and performance reporting to higher authority, including congressional reporting. This differs from the higher-level ACAT 1D designation, where the Undersecretary of Defense for Acquisition, Technology and Logistics is the Milestone Decision Authority. The ACAT 1D designation provides a higher level of oversight to the program, and also provides enterprisewide visibility over acquisition program decisions.

Although it is a potentially $64 billion investment spanning decades, DDG 51 program office officials do not believe that the Flight III changes are significant enough to warrant a return to ACAT 1D oversight. According to officials, since the AMDR program—which they believe is the risky element of Flight III—is already an ACAT 1D on its own and is also progressing through the milestone process, the ship does not warrant ACAT 1D designation. Similarly, program officials have stated that they believe AMDR has sufficient oversight for Flight III and that it is unnecessary for the ship to repeat any milestones. However, significant re-design and changes to the hull and mechanical and electrical systems will be required for Flight III, which could bring potentially significant risks not being captured by AMDR oversight alone. For example, the addition of AMDR requires a challenging ship redesign and software modifications to Aegis to integrate the new radar. Further, the program has historically switched from ACAT 1C to ACAT 1D during the transition from Flight I to Flight II which introduced new capabilities. Our analysis shows that Flight III meets DOD criteria for ACAT ID...

Officials from the Office of the Secretary of Defense have indicated support for designating the Flight III program an ACAT 1D program, though a final decision is not expected until 2012 at the earliest. It has also not been decided if the program will be required to return to a prior milestone, a decision also not expected until 2012 at the earliest. Typically, a milestone review gives decision makers an opportunity to evaluate important program documentation to help demonstrate that the program has the appropriate knowledge to proceed with development or production. In preparation for a milestone, programs submit documents for well over 10 information requirements, including an independent cost estimate, and technology readiness and affordability assessments. Though the Navy is working on a draft capabilities document for Flight III, without a milestone decision there may be no requirement to compel the Navy to develop this document. Further, without a milestone there will be no requirement for the Navy to seek an independent cost estimate from the office of Cost Assessment and Program Evaluation, typically submitted at a milestone review. According to Navy officials, they may consider developing a life-cycle cost estimate prior to requesting approval for the multiyear procurement approach. The DDG 51 program last conducted an independent cost estimate in 1993....

If the milestone decision authority remains at its current level, needed scrutiny may not occur. While the proper milestone entry may be discretionary, it is clear that the cost and risk of Flight III and AMDR warrant additional oversight....

We also recommend that the Secretary of Defense take the following two actions:
1. Upgrade the oversight of the Navy’s future surface combatant program to ACAT 1D status, and ensure that the appropriate milestone entry point is selected to provide cost baselines and assessments of design and technical risks and maturity.:

DOD disagreed with our fourth recommendation [number 1 above] to upgrade the acquisition category designation of the Navy’s future surface combatant program to ACAT ID at this time, stating that a determination on the ACAT designation of DDG 51 Flight III will be made by the fourth quarter of fiscal year 2012, once sufficient information is available. If the results of the Navy’s analysis continue to support a DDG 51 Flight III as the appropriate solution, our analysis shows that Flight III already meets criteria for ACAT ID status, and that this status provides an enhanced level of oversight appropriate for a program of this magnitude. This strategy is also in line with the past flight upgrades that were also conducted under ACAT ID status. We therefore believe this recommendation remains valid.:

In the coming years, the Navy will ask Congress to approve funding requests for DDG 51 Flight III ships and beyond. Without a solid basis of analysis, we believe Congress will not have assurance that the Navy is pursuing an appropriate strategy with regard to its future surface combatants, including the appropriate level of oversight given its significant cost. To help ensure that the department makes a sound investment moving forward, Congress should consider directing the Secretary of Defense to:

2. elevate the ACAT status of the DDG 51 Flight III to an ACAT ID level if the decision is made to continue pursuing the program.:

Flight IIA DDG-51: Schedule Risk

Another issue for Congress concerns schedule risk for recently procured Flight IIA DDG-51s. The January 2012 GAO report on DDG-51 acquisition stated:

While the shipbuilders’ planned production schedules are generally in line with past shipyard performance, the delivery schedule for the first [Flight IIA] restart ship (DDG 113) may be challenging because of a significant upgrade in the Aegis combat system, where major software development efforts are under way and a critical component has faced delays. Although the Navy plans to install and test this upgrade on an older DDG 51 (DDG 53) prior to installation on DDG 113, delays in these efforts could pose risks to a timely delivery in support of DDG 113 and ability to mitigate risk. If this occurs, the Navy may need additional time to identify, analyze, and work to resolve problems with the combat system—adding pressure to the schedule for DDG 113.:

The schedules [for building the Flight IIA ships], while in line with past performance, are contingent on achieving an optimum build sequence, meaning the most efficient schedule for constructing a ship, including building the ship from the bottom up and installing ship systems before bulkheads have been built and when spaces are still easily accessible. Shipbuilders generate specific dates for when systems need to arrive at the shipyard in order to take advantage of these efficiencies. According to shipyard officials, approximately 10 percent to 12 percent of the suppliers for the restart ships will be new vendors. Some key pieces of equipment—like the main reduction gear, the machinery control system, and the engine controllers—will now be government-furnished equipment, meaning that the Navy

will be responsible for ensuring an on-time delivery to the shipyard, not the shipbuilder. For the main reduction gear, the Navy is now contracting with a company that bought the gear production line from the past supplier, and while this supplier builds reduction gears for San Antonio class ships, it does not have experience building DDG 51 main reduction gears. An on-time delivery of this key component is particularly important to the schedule because it is installed early in the lower sections of the ship. A delay in a main reduction gear could result in a suboptimal build sequence as the shipbuilder has to restructure work to leave that space open until the gear arrives. The Defense Contract Management Agency reports production of the first gear ship set is progressing well, and that Navy officials are tracking the schedule closely.

A major change for the restart ships is a significant upgrade to the Aegis combat system currently underway. This upgrade, known as Advanced Capability Build 12 (ACB 12), will be retrofitted on some of the current fleet of DDG 51s (starting with DDG 53); following DDG 53, the upgrade will also be installed on the restart ships (starting with DDG 113). The retrofit on DDG 53 will provide the Navy with a risk mitigation opportunity, since any challenges or problems can be identified and resolved prior to installation on DDG 113. The Navy believes this is the most complex Aegis upgrade ever undertaken and will enable the combat system to perform limited IAMD for the first time. This upgrade will also move the Navy towards a more open architecture combat system, meaning that there will be a reduction of proprietary software code and hardware so that more elements can be competitively acquired in the future. To date, Lockheed Martin maintains intellectual property rights over some Aegis components. ACB 12 requires both software and hardware changes, and consists of three related development efforts: (1) development of a multimission signal processor (MMSP), (2) changes to the ballistic missile suite (BMD 5.0), and (3) changes to the Aegis combat system core. While the Navy manages the development of MMSP and ACB 12, MDA manages the development of BMD 5.0. Table 8 describes each of the three efforts.

While the Navy has made significant progress in developing the components of ACB 12, MMSP is proving more difficult than estimated and is currently 4 months behind schedule, with $10 million in cost growth realized and an additional $5 million projected. A substantial amount of software integration and testing remains before MMSP can demonstrate full capability and is ready for installation on DDG 53—and later DDG 113. While all of the software has been developed, only 28 percent of the eight software increments have been integrated and tested. The integration phase is typically the most challenging in software development, often requiring more time and specialized facilities and equipment to test software and fix defects. According to the Navy, the contractor underestimated the time and effort required to develop and integrate the MMSP software. In December 2010, MMSP was unable to demonstrate planned functionality for a radar test event due to integration difficulties, and MMSP more recently experienced software problems during radar integration which resulted in schedule delays. In response, the contractor implemented a recovery plan, which included scheduling additional tests and replanning the remaining work to improve system stability. However, the recovery plan compresses the time allocated for integrating MMSP with the rest of the combat system from 10 months to 6 months.

In order to meet schedule goals and mitigate software development risk in the near term, the contractor also moved some development of MMSP capability to future builds. However, this adds pressure to future development efforts and increases the probability of defects and integration challenges being realized late in the program. The contractor already anticipates a 126 percent increase in the number of software defects that it will have to correct over the next year, indicating the significant level of effort and resources required for the remaining development. According to the program office, the high level of defects Each defect takes time to identify and correct, so a high level of defects could result in significant additional work and potentially further delays if the contractor cannot resolve the defects as planned.
The Navy believes the schedule risk associated with this increase is understood and anticipates no further schedule impacts. However, the Defense Contract Management Agency, which is monitoring the combat system development for the Navy, has characterized the MMSP schedule as high risk.

The Navy will not test ACB 12’s IAMD capabilities with combined live ballistic and cruise missile tests until after it certifies the combat system. Certification is an assessment of the readiness and safety of ACB 12 for operational use including the ability to perform Aegis ship missions. The Navy and MDA plan to determine future opportunities for additional testing to prove the system. The Navy plans to leverage a first quarter fiscal year 2015 test that MDA does not actually characterize as an IAMD test to demonstrate IAMD capabilities.

The Navy initially planned to test the combat system’s IAMD tracking capability during a BMD test event to occur by third quarter fiscal year 2013. The test—tracking and simulated engagement of BMD and air warfare targets—would have provided confidence prior to certification of ACB 12 that the software worked as intended. However, this event was removed from the test schedule. The Navy now plans to test tracking and simulated IAMD engagement capability during a BMD test event in third quarter 2014. According to the Navy, this is the earliest opportunity for sea-based testing of the ACB 12 upgrade installed on DDG 53. This event will help demonstrate functionality and confidence in the system, but only allows five months between the test and certification of the system to resolve any problems that may be identified during testing. The Navy and MDA plan on conducting a live ballistic missile exercise in second quarter fiscal year 2014, this will only test the combat system’s BMD capability, not IAMD. Consequently, the Navy will certify that the combat system is mission ready without validating with live ballistic and cruise missile targets that it can perform the IAMD mission. The first IAMD test with live targets is not scheduled until first quarter fiscal year 2015.

Delays in MMSP could also lead to concurrence between final software integration and the start of ACB 12 installation on DDG 53. Although the Navy has stated that the contractor is currently on schedule, if the contractor is unable to resolve defects according to plan, Aegis Light-Off (when the combat system is fully powered on for the first time) on DDG 53 could slip or the test period could move closer to the start of installation on DDG 113, which could limit risk mitigation opportunities. Contractor officials told us that they plan to deliver the combat system hardware to the shipyard for installation on DDG 113 in May 2013. While the Navy believes the current schedule allows time for the Navy and contractor to remedy any defects or problems found with ACB 12 before it is scheduled to be installed on DDG 113, we have previously reported that concurrent development contributes to schedule slips and strains resources required to develop, integrate, test, and rework defects, which could encroach into this buffer.

Additionally, if DDG 53 is not available when currently planned to begin its upgrade, this process could also be delayed. DDG 53’s upgrade schedule already slipped from May 2012 to September 2012, and any significant shifts could mean further schedule compression, or if it slipped past the start of installation on DDG 113 this new-construction ship could become the ACB 12 test bed, which would increase risk.

Options for Congress

In general, options for Congress concerning destroyer acquisition include the following:

- approving, rejecting, or modifying the Navy’s procurement, advance procurement, and research and development funding requests for destroyers and their associated systems (such as the AMDR);
- establishing conditions for the obligation and expenditure of funding for destroyers and their associated systems; and
- holding hearings, directing reports, and otherwise requesting information from DOD on destroyers and their associated systems.

In addition to these general options, below are some additional acquisition options relating to destroyers that Congress may wish to consider.

Adjunct Radar Ship

The Navy canceled the CG(X) cruiser program in favor of developing and procuring Flight III DDG-51s reportedly in part on the grounds that the Flight III destroyer would use data from off-board sensors to augment data collected by its AMDR. If those off-board sensors turn out to be less capable than the Navy assumed when it decided to cancel the CG(X) in favor of the Flight III DDG-51, the Navy may need to seek other means for augmenting the data collected by the Flight III DDG-51’s AMDR.

One option for doing this would be to procure an adjunct radar ship—a non-combat ship equipped with a large radar that would be considerably more powerful than the Flight III DDG-51’s AMDR. The presence in the fleet of a ship equipped with such a radar could significantly improve the fleet’s AAW and BMD capabilities. The ship might be broadly similar to (but perhaps less complex and less expensive than) the new Cobra Judy Replacement missile range instrumentation ship (Figure 2), which is equipped with two large and powerful radars, and

39 As described by DOD,

The COBRA JUDY REPLACEMENT (CJR) program replaces the capability of the current United States Naval Ship (USNS) Observation Island (OBIS), its COBRA JUDY radar suite, and other mission essential systems. CJR will fulfill the same mission as the current COBRA JUDY/OBIS. CJR will collect foreign ballistic missile data in support of international treaty verification. CJR represents an integrated mission solution: ship, radar suite, and other Mission Equipment (ME). CJR will consist of a radar suite including active S-Band and X-Band Phased Array Radars (PARs), weather equipment, and a Mission Communications Suite (MCS). The radar suite will be capable of autonomous volume search and acquisition. The S-Band PAR will serve as the primary search and acquisition sensor and will be capable of tracking and collecting data on a large number of objects in a multi-target complex. The X-Band PAR will provide very high-resolution data on particular objects of interest.…

The OBIS replacement platform, USNS Howard O. Lorenzen (Missile Range Instrumentation Ship (T-AGM) 25), is a commercially designed and constructed ship, classed to American Bureau of Shipping standards, certified by the U.S. Coast Guard in accordance with Safety of Life at Sea, and in compliance with other commercial regulatory body rules and regulations, and other Military Sealift Command (MSC) standards. The ship will be U.S. flagged, operated by a Merchant Marine (continued...)
which has an estimated total acquisition cost of about $1.7 billion. One to a few such adjunct radar ships might be procured, depending on the number of theaters to be covered, requirements for maintaining forward deployments of such ships, and their homeporting arrangements. The ships would have little or no self-defense capability and would need to be protected in threat situations by other Navy ships.

**Figure 2. Cobra Judy Replacement Ship**

![Source: Naval Research Laboratory (http://www.nrl.navy.mil/PressReleases/2010/image1_74-10r_hires.jpg, accessed on April 19, 2011).](image)

**Flight III DDG-51 With Increased Capabilities**

Another option would be to design the Flight III DDG-51 to have greater capabilities than what the Navy is currently envisioning. Doing this might well require the DDG-51 hull to be lengthened—something that the Navy currently does not appear to be envisioning for the Flight III design. Navy and industry studies on the DDG-51 hull designed that were performed years ago suggested that the hull has the potential for being lengthened by as much as 55 feet to accommodate additional systems. Building the Flight III DDG-51 to a lengthened configuration.

(continued)

or MSC Civilian Mariner crew, with a minimum of military specifications. The ship is projected to have a 30-year operating system life-cycle.

The U.S. Navy will procure one CJR for the U.S. Air Force using only Research, Development, Test and Evaluation funding. CJR will be turned over to the U.S. Air Force at Initial Operational Capability for all operations and maintenance support....

Program activities are currently focused on installation and final integration of the X and S-band radars onto the ship at Kiewit Offshore Services (KOS) following completion of radar production and initial Integration and Test (I&T) at Raytheon and Northrop Grumman (NG). Raytheon and its subcontractors have completed I&T of the X-band radar and X/S ancillary equipment at KOS. The S-band radar arrived at KOS on February 19, 2011. The United States Naval Ship (USNS) Howard O. Lorenzen (Missile Range Instrumentation Ship (T-AGM) 25) completed at-sea Builder’s Trials (BT) in March 2011. The ship is expected to depart VT Halter Marine (VTHM) and arrive at KOS in the third quarter of Fiscal Year 2011 (3QFY11).

(Department of Defense, Selected Acquisition Report (SAR), Cobra Judy Replacement, December 31, 2010, pp. 3-5.)

could make room for additional power-generation and cooling equipment, additional vertical launch system (VLS) missile tubes, and larger growth margins. It might also permit a redesign of the deckhouse to support a larger and more capable version of the AMDR than the 12- or 14-foot diameter version currently planned for the Flight III DDG-51. Building the Flight III DDG-51 to a lengthened configuration would increase its develop cost and its unit procurement cost. The increase in unit procurement cost could reduce the number of Flight III DDG-51s that the Navy could afford to procure without reducing funding for other programs.

**DDG-1000 Variant With AMDR**

Another option would be to design and procure a version of the DDG-1000 destroyer that is equipped with the AMDR and capable of BMD operations. Such a ship might be more capable in some regards than the Flight III DDG-51, but it might also be more expensive to develop and procure. An AMDR-equipped, BMD-capable version of the DDG-1000 could be pursued as either a replacement for the Flight III DDG-51 or a successor to the Flight III DDG-51 (after some number of Flight III DDG-51s were procured). A new estimate of the cost to develop and procure an AMDR-equipped, BMD-capable version of the DDG-1000 might differ from the estimate in the 2009 destroyer hull/radar study due to the availability of updated cost information for building the current DDG-1000 design.

**New-Design Destroyer**

Another option would be to design and procure a new-design destroyer that is intermediate in size between the DDG-51 and DDG-1000 designs, equipped with the AMDR, and capable of BMD operations. This option could be pursued as either a replacement for the Flight III DDG-51 or a successor to the Flight III DDG-51 (after some number of Flight III DDG-51s were procured). Such a ship might be designed with the following characteristics:

- a version of the AMDR that is larger than the one envisioned for the Flight III DDG-51, but smaller than the one envisioned for the CG(X);
- enough electrical power and cooling capacity to permit the ship to be backfitted in the future with an EMRG or high-power SSL;
- more growth margin than on the Flight III DDG-51;
- producibility features for reducing construction cost per ton that are more extensive than those on the DDG-51 design;
- automation features permitting a crew that is smaller than what can be achieved on a Flight III DDG-51, so as to reduce crew-related life-cycle ownership costs;
- physical open-architecture features that are more extensive than those on the Flight III DDG-51, so as to reduce modernization-related life-cycle ownership costs;
- no technologies not already on, or being developed for, other Navy ships, with the possible exception of technologies that would enable an integrated electric drive system that is more compact than the one used on the DDG-1000; and
- DDG-51-like characteristics in other areas, such as survivability, maximum speed, cruising range, and weapons payload.
Such a ship might have a full load displacement of roughly 11,000 to 12,000 tons, compared to about 10,000 tons for the Flight III DDG-51, 15,000 or more tons for an AAW/BMD version of the DDG-1000, and perhaps 15,000 to 23,000 tons for a CG(X).41

**Legislative Activity for FY2013**

**FY2013 Funding Request**

The Navy’s proposed FY2013 budget requests $3,048.6 million to complete the procurement funding for the two DDG-51s scheduled for procurement in FY2013. The Navy estimates the total procurement cost of these ships at $3,149.4 million, and the ships have received $100.7 million in prior-year advance procurement (AP) funding. The FY2013 budget also requests $466.3 million in AP funding for DDG-51s to be procured in future fiscal years. Much of this AP funding is for Economic Order Quantity (EOQ) procurement of selected components of the nine DDG-51s to be procured under the proposed FY2013-FY2017 MYP arrangement. The Navy’s proposed FY2013 budget also requests $669.2 million in procurement funding to help complete procurement costs for three Zumwalt (DDG-1000) class destroyers procured in FY2007-FY2009, and $223.6 million in research and development funding for the AMDR. The funding request for the AMDR is contained in the Navy’s research and development account in Project 3186 (“Air and Missile Defense Radar”) of Program Element (PE) 0604501N ("Advanced Above Water Sensors").

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41 The cost and technical risk of developing the new destroyer’s hull design could be minimized by leveraging, where possible, existing surface combatant hull designs. The cost and technical risk of developing its combat system could be minimized by using a modified version of the DDG-51 or DDG-1000 combat system. Other development costs and risks for the new destroyer would be minimized by using no technologies not already on, or being developed for, other Navy ships (with the possible exception of some integrated electric drive technologies). Even with such steps, however, the cost and technical risk of developing the new destroyer would be greater than those of the Flight III DDG-51. The development cost of the new destroyer would likely be equivalent to the procurement cost of at least one destroyer, and possibly two destroyers.

The procurement cost of the new destroyer would be minimized by incorporating producibility features for reducing construction cost per ton that are more extensive than those on the Flight III DDG-51. Even with such features, the new destroyer would be more expensive to procure than the Flight III DDG-51, in part because the Flight III DDG-51 would leverage many years of prior production of DDG-51s. In addition, the new destroyer, as a new ship design, would pose more risk of procurement cost growth than would the Flight III DDG-51. The procurement cost of the new destroyer would nevertheless be much less than that of the CG(X), and might, after the production of the first few units, be fairly close to that of the Flight III DDG-51.
Appendix A. Additional Background Information on DDG-1000 Program

This appendix presents additional background information on the DDG-1000 program.

Program Origin

The program known today as the DDG-1000 program was announced on November 1, 2001, when the Navy stated that it was replacing a destroyer-development effort called the DD-21 program, which the Navy had initiated in the mid-1990s, with a new Future Surface Combatant Program aimed at developing and acquiring a family of three new classes of surface combatants:

- a destroyer called DD(X) for the precision long-range strike and naval gunfire mission,
- a cruiser called CG(X) for the air defense and ballistic missile mission, and
- a smaller combatant called the Littoral Combat Ship (LCS) to counter submarines, small surface attack craft (also called “swarm boats”) and mines in heavily contested littoral (near-shore) areas.

On April 7, 2006, the Navy announced that it had redesignated the DD(X) program as the DDG-1000 program. The Navy also confirmed in that announcement that the first ship in the class, DDG-1000, is to be named the Zumwalt, in honor of Admiral Elmo R. Zumwalt, the Chief of Naval operations from 1970 to 1974. The decision to name the first ship after Zumwalt was made by the Clinton Administration in July 2000, when the program was still called the DD-21 program.

New Technologies

The DDG-1000 incorporates a significant number of new technologies, including a wave-piercing, tumblehome hull design for reduced detectability, a superstructure made partly of large sections of composite (i.e., fiberglass-like) materials rather than steel or aluminum, an integrated

42 The DD-21 program was part of a Navy surface combatant acquisition effort begun in the mid-1990s and called the SC-21 (Surface Combatant for the 21st Century) program. The SC-21 program envisaged a new destroyer called DD-21 and a new cruiser called CG-21. When the Navy announced the Future Surface Combatant Program in 2001, development work on the DD-21 had been underway for several years, while the start of development work on the CG-21 was still years in the future. The current DDG-1000 destroyer CG(X) cruiser programs can be viewed as the descendants, respectively, of the DD-21 and CG-21. The acronym SC-21 is still used in the Navy’s research and development account to designate the line item (i.e., program element) that funds development work on both the DDG-1000 and CG(X).

43 For more on the LCS program, see CRS Report RL33741, Navy Littoral Combat Ship (LCS) Program: Background, Issues, and Options for Congress, by Ronald O'Rourke.

44 For more on Navy ship names, see CRS Report RS22478, Navy Ship Names: Background for Congress, by Ronald O'Rourke.

45 A tumblehome hull slopes inward, toward the ship’s centerline, as it rises up from the waterline, in contrast to a conventional flared hull, which slopes outward as it rises up from the waterline.
electric-drive propulsion system,\textsuperscript{46} a total-ship computing system for moving information about the ship, automation technologies enabling its reduced-sized crew, a dual-band radar, a new kind of vertical launch system (VLS) for storing and firing missiles, and two copies of a 155mm gun called the Advanced Gun System (AGS). The AGS is to fire a new rocket-assisted 155mm shell, called the Long Range Land Attack Projectile (LRLAP), to ranges of more than 60 nautical miles. The DDG-1000 can carry 600 LRLAP rounds (300 for each gun), and additional rounds can be brought aboard the ship while the guns are firing, creating what Navy officials call an “infinite magazine.”

### Planned Quantity

When the DD-21 program was initiated, a total of 32 ships was envisaged. In subsequent years, the planned total for the DD(X)/DDG-1000 program was reduced to 16 to 24, then to 7, and finally to 3.

### Construction Shipyards

Under a DDG-1000 acquisition strategy approved by the Under Secretary of Defense for Acquisition, Technology, and Logistics (USD AT&L) on February 24, 2004, the first DDG-1000 was to have been built by HII/Ingalls, the second ship was to have been built by GD/BIW, and contracts for building the first six were to have been equally divided between HII/Ingalls\textsuperscript{47} and GD/BIW.

In February 2005, Navy officials announced that they would seek approval from USD AT&L to instead hold a one-time, winner-take-all competition between HII/Ingalls and GD/BIW to build all DDG-1000s. On April 20, 2005, the USD AT&L issued a decision memorandum deferring this proposal, stating in part, “at this time, I consider it premature to change the shipbuilder portion of the acquisition strategy which I approved on February 24, 2004.”

Several Members of Congress also expressed opposition to Navy’s proposal for a winner-take-all competition. Congress included a provision (Section 1019) in the Emergency Supplemental Appropriations Act for 2005 (H.R. 1268/P.L. 109-13 of May 11, 2005) prohibiting a winner-take-all competition. The provision effectively required the participation of at least one additional shipyard in the program but did not specify the share of the program that is to go to the additional shipyard.

On May 25, 2005, the Navy announced that, in light of Section 1019 of P.L. 109-13, it wanted to shift to a “dual-lead-ship” acquisition strategy, under which two DDG-1000s would be procured in FY2007, with one to be designed and built by HII/Ingalls and the other by GD/BIW.

Section 125 of the FY2006 defense authorization act (H.R. 1815/P.L. 109-163) again prohibited the Navy from using a winner-take-all acquisition strategy for procuring its next-generation destroyer. The provision again effectively requires the participation of at least one additional

\textsuperscript{46} For more on integrated electric-drive technology, see CRS Report RL30622, Electric-Drive Propulsion for U.S. Navy Ships: Background and Issues for Congress, by Ronald O’Rourke.

\textsuperscript{47} At the time of the events described in this section, HII was owned by Northrop Grumman and was called Northrop Grumman Shipbuilding (NGSB).
shipyard in the program but does not specify the share of the program that is to go to the additional shipyard.

On November 23, 2005, the USD AT&L, granted Milestone B approval for the DDG-1000, permitting the program to enter the System Development and Demonstration (SDD) phase. As part of this decision, the USD AT&L approved the Navy’s proposed dual-lead-ship acquisition strategy and a low rate initial production quantity of eight ships (one more than the Navy subsequently planned to procure).

On February 14, 2008, the Navy awarded contract modifications to GD/BIW and HII/Ingalls for the construction of the two lead ships. The awards were modifications to existing contracts that the Navy has with GD/BIW and HII/Ingalls for detailed design and construction of the two lead ships. Under the modified contracts, the line item for the construction of the dual lead ships is treated as a cost plus incentive fee (CPIF) item.

Until July 2007, it was expected that HII/Ingalls would be the final-assembly yard for the first DDG-1000 and that GD/BIW would be the final-assembly yard for the second. On September 25, 2007, the Navy announced that it had decided to build the first DDG-1000 at GD/BIW, and the second at HII/Ingalls.

On January 12, 2009, it was reported that the Navy, HII/Ingalls, and GD/BIW in the fall of 2008 began holding discussions on the idea of having GD/BIW build both the first and second DDG-1000s, in exchange for HII/Ingalls receiving a greater share of the new DDG-51s that would be procured under the Navy’s July 2008 proposal to stop DDG-1000 procurement and restart DDG-51 procurement.48

On April 8, 2009, it was reported that the Navy had reached an agreement with HII/Ingalls and GD/BIW to shift the second DDG-1000 to GD/BIW, and to have GD/BIW build all three ships. HII/Ingalls will continue to make certain parts of the three ships, notably their composite deckhouses. The agreement to have all three DDG-1000s built at GD/BIW was a condition that Secretary of Defense Robert Gates set forth in an April 6, 2009, news conference on the FY2010 defense budget for his support for continuing with the construction of all three DDG-1000s (rather than proposing the cancellation of the second and third).

**Procurement Cost Cap**

Section 123 of the FY2006 defense authorization act (H.R. 1815/P.L. 109-163 of January 6, 2006) limited the procurement cost of the fifth DDG-1000 to $2.3 billion, plus adjustments for inflation and other factors. Given the truncation of the DDG-1000 program to three ships, this unit procurement cost cap appears moot.

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2010 Nunn-McCurdy Breach, Program Restructuring, and Milestone Recertification

On February 1, 2010, the Navy notified Congress that the DDG-1000 program had experienced a critical cost breach under the Nunn-McCurdy provision. The Nunn-McCurdy provision (10 U.S.C. 2433a) requires certain actions to be taken if a major defense acquisition program exceeds (i.e., breaches) certain cost-growth thresholds and is not terminated. Among other things, a program that experiences a cost breach large enough to qualify under the provision as a critical cost breach has its previous acquisition system milestone certification revoked. (In the case of the DDG-1000 program, this was Milestone B.) In addition, for the program to proceed rather than be terminated, DOD must certify certain things, including that the program is essential to national security and that there are no alternatives to the program that will provide acceptable capability to meet the joint military requirement at less cost.\(^4^9\)

The Navy stated in its February 1, 2010, notification letter that the DDG-1000 program’s critical cost breach was a mathematical consequence of the program’s truncation to three ships.\(^5^0\) Since the DDG-1000 program has roughly $9.3 billion in research and development costs, truncating the program to three ships increased to roughly $3.1 billion the average amount of research and development costs that are included in the average acquisition cost (i.e., average research and development cost plus procurement cost) of each DDG-1000. The resulting increase in program acquisition unit cost (PAUC)—one of two measures used under the Nunn-McCurdy provision for measuring cost growth\(^5^1\)—was enough to cause a Nunn-McCurdy critical cost breach.

In a June 1, 2010, letter (with attachment) to Congress, Ashton Carter, the DOD acquisition executive (i.e., the Under Secretary of Defense for Acquisition, Technology and Logistics), stated that he had restructured the DDG-1000 program and that he was issuing the certifications required under the Nunn-McCurdy provision for the restructured DDG-1000 program to proceed.\(^5^2\) The letter stated that the restructuring of the DDG-1000 program included the following:

- A change to the DDG-1000’s design affecting its primary radar.
- A change in the program’s Initial Operational Capability (IOC) from FY2015 to FY2016.
- A revision to the program’s testing and evaluation requirements.

Regarding the change to the ship’s design affecting its primary radar, the DDG-1000 originally was to have been equipped with a dual-band radar (DBR) consisting of the Raytheon-built X-

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\(^4^9\) For more on the Nunn-McCurdy provision, see CRS Report R41293, The Nunn-McCurdy Act: Background, Analysis, and Issues for Congress, by Moshe Schwartz.

\(^5^0\) Source: Letter to congressional offices dated February 1, 2010, from Robert O. Work, Acting Secretary of the Navy, to Representative Ike Skelton, provided to CRS by Navy Office of Legislative Affairs on February 24, 2010.

\(^5^1\) PAUC is the sum of the program’s research and development cost and procurement cost divided by the number of units in the program. The other measure used under the Nunn-McCurdy provision to measure cost growth is average program unit cost (APUC), which is the program’s total procurement cost divided by the number of units in the program.

\(^5^2\) Letter dated June 1, 2010, from Ashton Carter, Under Secretary of Defense (Acquisition, Technology and Logistics) to the Honorable Ike Skelton, with attachment. The letter and attachment were posted on InsideDefense.com (subscription required) on June 2, 2010.
band SPY-3 multifunction radar (MFR) and the Lockheed-built S-band SPY-4 Volume Search Radar (VSR). (Raytheon is the prime contractor for the overall DBR.) Both parts of the DBR have been in development for the past several years. An attachment to the June 1, 2010, letter stated that, as a result of the program’s restructuring, the ship is now to be equipped with “an upgraded multifunction radar [MFR] and no volume search radar [VSR].” The change eliminates the Lockheed-built S-band SPY-4 VSR from the ship’s design. The ship might retain a space and weight reservation that would permit the VSR to be backfitted to the ship at a later point. The Navy states that

As part of the Nunn-McCurdy certification process, the Volume Search Radar (VSR) hardware was identified as an acceptable opportunity to reduce cost in the program and thus was removed from the current baseline design.

Modifications will be made to the SPY-3 Multi-Function Radar (MFR) with the focus of meeting ship Key Performance Parameters. The MFR modifications will involve software changes to perform a volume search functionality. Shipboard operators will be able to optimize the SPY-3 MFR for either horizon search or volume search. While optimized for volume search, the horizon search capability is limited. Without the VSR, DDG 1000 is still expected to perform local area air defense.

The removal of the VSR will result in an estimated $300 million net total cost savings for the three-ship class. These savings will be used to offset the program cost increase as a result of the truncation of the program to three ships. The estimated cost of the MFR software modification to provide the volume search capability will be significantly less than the estimated procurement costs for the VSR.53

A July 26, 2010, press report quotes Captain James Syring, the DDG-1000 program manager, as stating: “We don’t need the S-band radar to meet our requirements [for the DDG-1000],” and “You can meet [the DDG-1000’s operational] requirements with [the] X-band [radar] with software modifications.”54

An attachment to the June 1, 2010, letter stated that the PAUC for the DDG-1000 program had increased 86%, triggering the Nunn-McCurdy critical cost breach, and that the truncation of the program to three ships was responsible for 79 of the 86 percentage points of increase. (The attachment stated that the other seven percentage points of increase are from increases in development costs that are primarily due to increased research and development work content for the program.)

Carter also stated in his June 1, 2010, letter that he had directed that the DDG-1000 program be funded, for the period FY2011-FY2015, to the cost estimate for the program provided by the Cost Assessment and Program Evaluation (CAPE) office (which is a part of the Office of the Secretary of Defense [OSD]), and, for FY2016 and beyond, to the Navy’s cost estimate for the program. The program was previously funded to the Navy’s cost estimate for all years. Since CAPE’s cost estimate for the program is higher than the Navy’s cost estimate, funding the program to the CAPE estimate for the period FY2011-FY2015 will increase the cost of the program as it appears

53 Source: Undated Navy information paper on DDG-51 program restructuring provided to CRS and CBO by Navy Office of Legislative Affairs on July 19, 2010.

in the budget for those years. The letter states that DOD “intends to address the [resulting] FY2011 [funding] shortfall [for the DDG-1000 program] through reprogramming actions.”

An attachment to the letter stated that the CAPE in May 2010 estimated the PAUC of the DDG-1000 program (i.e., the sum of the program’s research and development costs and procurement costs, divided by the three ships in the program) as $7.4 billion per ship in then-year dollars ($22.1 billion in then-year dollars for all three ships), and the program’s average procurement unit cost (APUC), which is the program’s total procurement cost divided by the three ships in the program, as $4.3 billion per ship in then-year dollars ($12.8 billion in then-year dollars for all three ships). The attachment stated that these estimates are at a confidence level of about 50%, meaning that the CAPE believes there is a roughly 50% chance that the program can be completed at or under these cost estimates, and a roughly 50% chance that the program will exceed these cost estimates.

An attachment to the letter directed the Navy to “return for a Defense Acquisition Board (DAB) review in the fall 2010 timeframe when the program is ready to seek approval of the new Milestone B and authorization for production of the DDG-1002 [i.e., the third ship in the program].”

On October 8, 2010, DOD reinstated the DDG-1000 program’s Milestone B certification and authorized the Navy to continue production of the first and second DDG-1000s and commence production of the third DDG-1000.\(^{55}\)

Under Secretary of Defense Ashton Carter’s June 1, 2010, letter and attachment restructuring the DDG-1000 program and DOD’s decision on October 8, 2010, to reinstate the DDG-1000 program’s Milestone B certification (see Appendix A) raise the following potential oversight questions for Congress:

- Why did DOD decide, as part of its restructuring of the DDG-1000 program, to change the primary radar on the DDG-1000?
- What are the potential risks to the DDG-1000 program of changing its primary radar at this stage in the program (i.e., with the first ship under construction, and preliminary construction activities underway on the second ship)?
- How will the upgraded MFR differ in cost, capabilities, and technical risks from the baseline MFR included in the original DDG-1000 design?
- What is the net impact on the capabilities of the DDG-1000 of the change to the DDG-1000’s primary radar (i.e., of removing the VSR and upgrading the MFR)?
- Given change to the DDG-1000’s primary radar and the May 2010 CAPE estimates of the program’s program acquisition unit cost (PAUC) and average program unit cost (APUC), is the DDG-1000 program still cost effective?
- What impact on cost, schedule, or technical risk, if any, will the removal of the VSR from the DDG-1000 design have on the Navy’s plan to install the dual-band

\(^{55}\) Christopher J. Castelli, “Pentagon Approves Key Milestone For Multibillion-Dollar Destroyer,” Inside the Navy, November 22, 2010.
radar (DBR), including the VSR, on the Ford (CVN-78) class aircraft carriers CVN-78 and CVN-79.\(^\text{56}\)

March 2011 GAO Report

A March 2011 GAO report assessing major DOD weapon acquisition programs stated the following of the DDG-1000 program:

**Technology Maturity**

Three of DDG 1000’s 12 critical technologies are mature, and the remaining 9 have been demonstrated in a relevant environment. The Navy plans to fully demonstrate the integrated deckhouse before installation on the ship, but the remaining 8 technologies will not be demonstrated in a realistic environment until after ship installation. The design review for one of the technologies—the ship’s long-range land-attack projectile—was delayed from 2010 to 2011 to allow time to correct issues found during rocket motor testing, but program officials noted that the projectile has performed well and met accuracy and range requirements in flight tests completed to date. The total ship computing environment (phased over six releases and one spiral) is now nearing maturity, and, according to program officials, the integration and testing of software release 5 is complete. However, software development challenges remain. According to the Defense Contract Management Agency (DCMA), there has been significant cost growth due to testing delays for release 5, and several unresolved problems have been deferred to release 6. DCMA has reported that these deferred requirements, coupled with software requirements changes for release 6, could create significant cost and schedule challenges.

**Design Maturity**

The DDG 1000 design appears stable. The design was 88 percent complete at the start of lead ship construction and 100 percent complete shortly thereafter.

**Production Maturity**

The first DDG 1000 began construction in February 2009 and the Navy estimates that approximately 30 percent of the ship is complete. Fabrication of the second ship began in March 2010, and 38 percent of the units that make up the ship are now in various stages of production. The Navy reported that it contractually requires the shipbuilders to specify detailed structural attributes to be monitored during unit fabrication and integration in order to reduce the risk of rework. While the shipbuilders are not currently meeting some of the production metrics, program officials reported that these issues have been addressed in part by retraining personnel.

**Other Program Issues**

In fiscal year 2008, the Navy truncated the DDG 1000 program to three ships, triggering a Nunn-McCurdy unit cost breach of the critical threshold and a restructure of the program. To reduce program costs, DOD removed the volume search radar from the design, leaving only the multifunction radar on the ship. According to program officials, removing the volume search radar will save the program $300 million and will not preclude DDG 1000 from...\(^\text{56}\) For more on these aircraft carriers, see CRS Report RS20643, *Navy Ford (CVN-78) Class Aircraft Carrier Program: Background and Issues for Congress*, by Ronald O'Rourke.
meeting its key performance parameters. However, the software for the multifunction radar will have to be modified to provide a volume search capability that meets all planned threat scenarios. The program office has not yet estimated the cost of these multifunction radar modifications; it does not expect them to affect the program’s schedule. According to program officials, the ship could accept the volume search radar in the future because space and weight will be reserved, but there are currently no plans to include it. The program restructure also delayed initial operational capability by 1 year to the third quarter of fiscal year 2016 to allow additional time for the program to retire remaining software and production risks. The program expects all three ships to be operational by 2018.

Program Office Comments

In commenting on a draft of this assessment, the Navy stated that the program received milestone B approval, after the critical Nunn-McCurdy breach, in October 2010 and is closely monitoring and managing risk through comprehensive program metrics, program reviews, and an earned value management system. At the time of the review, all critical technologies had been at the appropriate level of maturity for the program phase. Earned value assessments of both shipbuilders and an independent logistics assessment are to be completed in fiscal year 2011. All 26 major mission systems equipment are in production and on track for on-time delivery to the shipyard. Software release 6 is on track to support land-based testing for the propulsion system and light off of the main engine. The first advanced gun system magazine was delivered on time and the first gun has been shipped for testing. A successful test mission readiness review and associated tests for the multifunction radar were completed in September 2010. The Navy also provided technical comments, which were incorporated as appropriate.57

Appendix B. Additional Background Information on CG(X) Cruiser Program

Background Information on CG(X) Program

The CG(X) cruiser program was announced by the Navy on November 1, 2001. The Navy wanted to procure as many as 19 CG(X)s as replacements for its 22 CG-47s, which are projected to reach the end of their 35-year service lives between 2021 and 2029. The CG-47s are multi-mission ships with an emphasis on AAW and (for some CG-47s) BMD, and the Navy similarly wanted the CG(X) to be a multi-mission ship with an emphasis on AAW and BMD. The CG(X) was to carry the Air and Missile Defense Radar (AMDR), a new radar that was to be considerably larger and more powerful than the SPY-1 radar carried on the Navy’s Aegis ships. Some press reports suggested that a nuclear-powered version of the CG(X) might have had a full load displacement of more than 20,000 tons and a unit procurement cost of $5 billion or more. The Navy’s FY2009 budget called for procuring the first CG(X) in FY2011. Beginning in late 2008, however, it was reported that the Navy had decided to defer the procurement of the first CG(X) by several years, to about FY2017. Consistent with these press reports, on April 6, 2009, the Navy on that date announced that it was launching a Future Surface Combatant Program aimed at acquiring a family of next-generation surface combatants. This new family of surface combatants, the Navy stated, would include three new classes of ships:

- a destroyer called the DD(X)—later redesignated DDG-1000—for the precision long-range strike and naval gunfire mission,
- a cruiser called the CG(X) for the AAW and BMD mission, and
- a smaller combatant called the Littoral Combat Ship (LCS) to counter submarines, small surface attack craft, and mines in heavily contested littoral (near-shore) areas.

The Future Surface Combatant Program replaced an earlier Navy surface combatant acquisition effort, begun in the mid-1990s, called the Surface Combatant for the 21st Century (SC-21) program. The SC-21 program encompassed a planned destroyer called DD-21 and a planned cruiser called CG-21. When the Navy announced the Future Surface Combatant Program in 2001, development work on the DD-21 had been underway for several years, but the start of development work on the CG-21 was still years in the future. The DD(X) program, now called the DDG-1000 or Zumwalt-class program, is essentially a restructured continuation of the DD-21 program. The CG(X) might be considered the successor, in planning terms, of the CG-21. After November 1, 2001, the acronym SC-21 continued for a time to be used in the Navy’s research and development account to designate a line item (i.e., program element) that funded development work on the DDG-1000 and CG(X).

58 The Navy on that date announced that it was launching a Future Surface Combatant Program aimed at acquiring a family of next-generation surface combatants. This new family of surface combatants, the Navy stated, would include three new classes of ships:

- a destroyer called the DD(X)—later redesignated DDG-1000—for the precision long-range strike and naval gunfire mission,
- a cruiser called the CG(X) for the AAW and BMD mission, and
- a smaller combatant called the Littoral Combat Ship (LCS) to counter submarines, small surface attack craft, and mines in heavily contested littoral (near-shore) areas.

The Future Surface Combatant Program replaced an earlier Navy surface combatant acquisition effort, begun in the mid-1990s, called the Surface Combatant for the 21st Century (SC-21) program. The SC-21 program encompassed a planned destroyer called DD-21 and a planned cruiser called CG-21. When the Navy announced the Future Surface Combatant Program in 2001, development work on the DD-21 had been underway for several years, but the start of development work on the CG-21 was still years in the future. The DD(X) program, now called the DDG-1000 or Zumwalt-class program, is essentially a restructured continuation of the DD-21 program. The CG(X) might be considered the successor, in planning terms, of the CG-21. After November 1, 2001, the acronym SC-21 continued for a time to be used in the Navy’s research and development account to designate a line item (i.e., program element) that funded development work on the DDG-1000 and CG(X).

59 For a discussion of nuclear power for Navy surface ships other than aircraft carriers, see CRS Report RL33946, Navy Nuclear-Powered Surface Ships: Background, Issues, and Options for Congress, by Ronald O’Rourke.

60 Zachary M. Peterson, “Navy Awards Technology Company $128 Million Contract For CG(X) Work,” Inside the Navy, October 27, 2008. Another press report (Katherine McIntire Peters, “Navy’s Top Officer Sees Lessons in Shipbuilding Program Failures,” GovernmentExecutive.com, September 24, 2008) quoted Admiral Gary Roughead, the Chief of Naval Operations, as saying: “What we will be able to do is take the technology from the DDG-1000, the capability and capacity that [will be achieved] as we build more DDG-51s, and [bring those] together around 2017 in a replacement ship for our cruisers.” (Material in brackets in the press report.) Another press report (Zachary M. Peterson, “Part One of Overdue CG(X) AOA Sent to OSD, Second Part Coming Soon,” Inside the Navy, September 29, 2008) quoted Vice Admiral Barry McCullough, the Deputy Chief of Naval Operations for Integration of Capabilities and Resources, as saying that the Navy did not budget for a CG(X) hull in its proposal for the Navy’s budget under the FY2010-FY2015 Future Years Defense Plan (FYDP) to be submitted to Congress in early 2009.

An earlier report (Christopher P. Cavas, “DDG 1000 Destroyer Program Facing Major Cuts,” DefenseNews.com, July 14, 2008) stated that the CG(X) would be delayed until FY2015 or later. See also Geoff Fein, “Navy Likely To Change...
Secretary of Defense Robert Gates announced—as part of a series of recommendations for the then-forthcoming FY2010 defense budget—a recommendation to “delay the CG-X next generation cruiser program to revisit both the requirements and acquisition strategy” for the program. The Navy’s proposed FY2010 budget deferred procurement of the first CG(X) beyond FY2015.

Cancellation of CG(X) Program

The Navy’s FY2011 budget proposed terminating the CG(X) program as unaffordable. The Navy’s desire to cancel the CG(X) and instead procure Flight III DDG-51s apparently took shape during 2009: at a June 16, 2009, hearing before the Seapower Subcommittee of the Senate Armed Services Committee, the Navy testified that it was conducting a study on destroyer procurement options for FY2012 and beyond that was examining design options based on either the DDG-51 or DDG-1000 hull form. A January 2009 memorandum from the Department of Defense acquisition executive had called for such a study. In September and November 2009, it was reported that the Navy’s study was examining how future requirements for AAW and BMD operations might be met by a DDG-51 or DDG-1000 hull equipped with a new radar. On December 7, 2009, it was reported that the Navy wanted to cancel its planned CG(X) cruiser and instead procure an improved version of the DDG-51. In addition to being concerned about the projected high cost and immature technologies of the CG(X), the Navy reportedly had concluded that it does not need a surface combatant with a version of the AMDR as large and capable as the one envisioned for the CG(X) to adequately perform projected AAW and BMD missions, because the Navy will be able to augment data collected by surface combatant radars with data collected by space-based sensors. The Navy reportedly concluded that using data collected by other sensors would permit projected AAW and BMD missions to be performed...
adequately with a radar smaller enough to be fitted onto the DDG-51.\textsuperscript{67} Reports suggested that the new smaller radar would be a scaled-down version of the AMDR originally intended for the CG(X).\textsuperscript{68}

The Navy’s February 2010 report on its FY2011 30-year (FY2011-FY2040) shipbuilding plan, submitted to Congress in conjunction with the FY2011 budget, states that the 30-year plan:

Solidifies the DoN’s [Department of the Navy’s] long-term plans for Large Surface Combatants by truncating the DDG 1000 program, restarting the DDG 51 production line, and continuing the Advanced Missile Defense Radar (AMDR) development efforts. Over the past year, the Navy has conducted a study that concludes a DDG 51 hull form with an AMDR suite is the most cost-effective solution to fleet air and missile defense requirements over the near to mid-term....

The Navy, in consultation with OSD, conducted a Radar/Hull Study for future destroyers. The objective of the study was to provide a recommendation for the total ship system solution required to provide Integrated Air and Missile Defense (IAMD) (simultaneous ballistic missile and anti-air warfare (AAW) defense) capability while balancing affordability with capacity. As a result of the study, the Navy is proceeding with the Air and Missile Defense Radar (AMDR) program....

As discussed above, the DDG 51 production line has been restarted. While all of these new-start guided missile destroyers will be delivered with some BMD capability, those procured in FY 2016 and beyond will be purpose-built with BMD as a primary mission. While there is work to be done in determining its final design, it is envisioned that this DDG 51 class variant will have upgrades to radar and computing performance with the appropriate power generation capacity and cooling required by these enhancements. These upgraded DDG 51 class ships will be modifications of the current guided missile destroyer design that combine the best emerging technologies aimed at further increasing capabilities in the IAMD arena and providing a more effective bridge between today’s capability and that originally planned for the CG(X). The ships reflected in this program have been priced based on continuation of the existing DDG 51 re-start program. Having recently completed the Hull and Radar Study, the Department is embarking on the requirements definition process for these AMDR destroyers and will adjust the pricing for these ships in future reports should that prove necessary.\textsuperscript{69}

In testimony to the House and Senate Armed Services Committees on February 24 and 25, 2010, respectively, Admiral Gary Roughead, the Chief of Naval Operations, stated:

Integrated Air and Missile Defense (IAMD) incorporates all aspects of air defense against ballistic, anti-ship, and overland cruise missiles. IAMD is vital to the protection of our force, and it is an integral part of our core capability to deter aggression through conventional means....


\textsuperscript{69} U.S. Navy, \textit{Report to Congress on Annual Long-Range Plan for Construction of Naval Vessels for FY 2011}, February 2010, pp. 12, 13, 19. The first reprinted paragraph, taken from page 12, also occurs on page 3 as part of the executive summary.
To address the rapid proliferation of ballistic and anti-ship missiles and deep-water submarine threats, as well as increase the capacity of our multipurpose surface ships, we restarted production of our DDG 51 Arleigh Burke Class destroyers (Flight IIA series). These ships will be the first constructed with IAMD, providing much-needed Ballistic Missile Defense (BMD) capacity to the Fleet, and they will incorporate the hull, mechanical, and electrical alterations associated with our mature DDG modernization program. We will spiral DDG 51 production to incorporate future integrated air and missile defense capabilities.

The Navy, in consultation with the Office of the Secretary of Defense, conducted a Radar/Hull Study for future surface combatants that analyzed the total ship system solution necessary to meet our IAMD requirements while balancing affordability and capacity in our surface Fleet. The study concluded that Navy should integrate the Air and Missile Defense Radar program S Band radar (AMDR-S), SPY-3 (X Band radar), and Aegis Advanced Capability Build (ACB) combat system into a DDG 51 hull. While our Radar/Hull Study indicated that both DDG 51 and DDG 1000 were able to support our preferred radar systems, leveraging the DDG 51 hull was the most affordable option. Accordingly, our FY 2011 budget cancels the next generation cruiser program due to projected high cost and risk in technology and design of this ship. I request your support as we invest in spiraling the capabilities of our DDG 51 Class from our Flight IIA Arleigh Burke ships to Flight III ships, which will be our future IAMD-capable surface combatant. We will procure the first Flight III ship in FY 2016.70

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