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   TACOM LCMC Industrial Base Engineering Support - Commanders’Conference

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*Standard Form 298 (Rev. 8-98)*  
Prescribed by ANSI Std Z39-18
Provide an overview of the U.S. Army Tank Automotive Research, Development and Engineering Center’s (TARDEC’s) Industrial Base Database and the Sustainment Engineering Risk Assessment.
Agenda

- Industrial Base Environment
- TARDEC Industrial Base Support
- Industrial Base Culture Change
- IBIT/IBET Mission
- TARDEC’s DMSMS Contract
- Industrial Base Database
- Sustainment Engineering Risk Assessment (SERA)
Ground Equipment Support

Escalating Support Challenges (production & sustainment)

- Increasing O&S requirements (65-80% of Life Cycle Cost)
- Equipment condition due to deployments (Degradation)
- Obsolescence of Army systems due to age (25-40 yrs)
- Loss/change of manufacturing sector for COTS (Support Strategy Risk)
- Inconsistent lifecycle sustainment policy & planning (Organic vs CLS vs TDPs?)
- Inconsistent engineering/design influence for sustainment (Poor Planning)
- Stove-piped industrial base issue investigation & resolution (ILSC & PM versus LCMC)
- Negative economic trends impacting commercial industrial base (Industrial Base Risk)
- Environmental and safety impacts

Result = Increase in Re-active Support Issues
Solution = Pro-active Logistics Engineering Support
Industrial Base Engineering Team (IBET)

TARDEC Engineers:

- Support LCMC Industrial Base requirements
- Provide investigation
- Leverage experience, capability & expertise
- Provide quick response to problems
- Support proactive management
- Improve LCMC communication
- Apply disciplined processes
- Implement LCMC wide solutions (standardization)

TARDEC POC: IBET Team Leader, Mr. Tony Mitek
Industrial Base Culture Change

**Past Support** = Component or platform focus

- Lack of standardized LCMC strategies
- Separate platform support
- Focus on select STS & OEM supported platforms
- Individual “isolated” platform solutions
- LCMC and experience was not leveraged or shared
- No pro-active Industrial Base or DMSMS management

**Current/Future Support** = LCMC consideration & application

- Industrial Base Integration Team (IBIT) Process (2007) = LCMC focus
- Leverages & shares common/existing LCMC solutions & capability
- Interfaces with broad commercial industrial base (DMSMS contract)
- Pro-active LCMC Industrial Base monitoring (capability & risk)
- Leverages & cultivates non-traditional sources of capability
- Documents IBIT issues and provides user access (IBIT Console)
One Team One Vision

Industrial Base Engineering Team IBET

Testing, Verification and Validation
 Operational Impact Analyses
 Reverse Engineering
 Strategic Materials
 DMSMS Management & Operation
 Tracking of Bills of Material and Technical Data Packages

Industrial Capability Assessments
 Defense Priorities Allocation System
 Industrial Labor Relations
 Production Readiness Review
 Surge and Contingency Operations
 Committee on Foreign Investment in the United States (CFIUS)

IB Issues PEOs, ILSC, Depots, OEMs, Etc.
Automation Alley, Michigan’s largest technology business association, is currently on contract with TARDEC to provide industrial base support for the TACOM LCMC Diminishing Manufacturing Sources and Material Shortages (DMSMS) program. The contract with Automation Alley has created a capability to establish commercial industrial base visibility and communicate TACOM LCMC requirements with companies across the United States.

Current Efforts:
- Industrial Base Data & Communication Tool
- TACOM LCMC Industrial Base Health/Risk Assessments
- Sustainment Engineering Risk Assessments (SERA) of TACOM Equipment
- Cadmium/Hex Chrome Replacement (High Purity Aluminum) Capability
- Advanced Aviation Forward Area Refueling System (AAFARS) Tech Data Development
- Common Automotive/TACOM LCMC Industrial Base Sector Study

TARDEC DMSMS Contract Officer’s Representative (COR), Mr. Stan Michener
LCMC Vendor Database

- TACOM LCMC Vendor Industrial Database (Total 20,000 + vendors)
  - Warren
  - Natick
  - RIA
  - DLA

- Identification of TACOM’s Sustainment Industrial Base (Vendors)
- Communication with Industrial Base capability
- Search capability (database and nation-wide)
- Sector studies
- Bi-annual health assessments
- Web Portal Access
- Geo-Tech visual tool solution
- Trend analysis
Company Search – provides relevant company information
Company Search – provides relevant company information

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<th>Automation Alley</th>
<th>Detroit Chamber</th>
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**Company Details**

- **Annual Revenue:**
  - **Employees:** 233
  - **Year Established:** 1966
  - **Risk Score ON**: Low Risk
  - **SIC Code:** 35440000

- **Plant/Factory Size:** 76,000
- **Location Type:** Headquarters
- **Stock Ticker:**
- **Ownership:** Private
- **Longitude:** -85.574688
- **Latitude:** 44.744723
- **Company ASA:** Century-Sun Metal Treating
- **Foreign Trade Imports/Exports:**

**Address Information**

- **Billing Address:** 2410 W Aero Park CT
  - **Shipping Address:**
  - **Grand Traverse**
  - **County - Billing:** Grand Traverse

**Classification Information**

- **DUNS Number:** 068802867
- **Primary Product:**
  - **Small Business Designation:** Veteran
  - **Industry:** Special dies, tools, jigs, and fixtures,
Company Search – provides relevant company information
### TACOM Industrial Base Health Assessments

**FSCs:** 2520

**Total # of CAGE Codes:** 721

**Total # of Small Business:** 33

**CAGE Code Breakdown:**

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<th>Prescreen_Score</th>
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<th>O小</th>
<th>SDV</th>
<th>SDV_QF</th>
<th>SBA_Cert_SDB</th>
<th>8(a)</th>
<th>VOB-A5</th>
<th>AbilityOne_A7</th>
<th>Natick</th>
<th>Rock Island</th>
<th>Warren</th>
<th>Natick</th>
<th>Rock Island</th>
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</tbody>
</table>

**Count of Financial Risk Scores:**

- **High Risk:** 20
- **Medium Risk:** 29
- **Low Risk:** 313
- **Not Available:** 359

[Chart showing prescreen scores with categories for High Risk, Medium Risk, Low Risk, and Not Available]

**TECHNOLOGY DRIVEN. WARFIGHTER FOCUSED.**
AR 700 – 127 (ILS Mgt) Mandates Post-fielding Sustainment Readiness Reviews (SRR)

- Should Occur at least every 5 years after IOC.
- Ensure that the support system is working effectively throughout the life cycle.
- Measure how well the support system performs against the plan (supportability strategy).
- Recommend adjustment to the support system when not achieving the desired readiness / availability outcomes.
- Recommend design changes based upon Reliability, Maintainability, and Supportability (RMS) data.
- Review unresolved material release conditions.
- Optimize program resources.
- Review transition plans from interim contractor support to Organic Support.
- Report and resolve outstanding operational and developmental performance deficiencies
SERA Objective

• Proactively evaluate equipment data and identify industrial base related obsolescence and sustainment risk.

• Leverages all existing available data (support strategy and usage).

• Identify and document system, platform, or vehicle level obsolescence evidence.

• Provide platform or equipment managers factual documentation necessary to forecast resources via Army Working Capital Fund (AWCF) Sustainment System Technical Support (SSTS), and plan corrective actions and material change efforts.
Data Sources

- PMR
  - P-coded NSNs
- OSMIS
  - PMR NSNs with order History
- FEDLOG
  - MATCAT & WSC to ID specific vehicle families
- ILAP
  - Maintenance Records
- LIW / Other
  - 60 plus data elements

**Source Identifier and Timestamp applied to each NSN**

**DATA INTEGRITY CHECKS**
- Canceled NSNs identified
- Replacement NSNs added
- Duplicate NSNs removed
- Duplicate company names for same CAGE code scrubbed

**Initial Unique NSN list**

**Clean NSN List**
Process

1. Define Target System for Evaluation
2. Develop Master NSN List
3. Extract Functional NSN Data
4. Populate SERA Data Fields
5. Organize and Parse Data
6. Develop Algorithms, Flags, and other Gauges to Highlight Risk
7. Compute SERA Master Risk Priority Indicator (RPI)
8. Sort NSN’s into Segments and Evaluate
   - High RPI
   - Med RPI
   - Low RPI
9. Evaluate all NSN’s based on various Risk Decision Rules
10. Report Results targeting Financial, Part Delivery, Industrial Base, or Material Risk Areas
# Sustainment Analysis

<table>
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<th>Weight Factor</th>
<th>Flag Description</th>
<th>Risk Condition</th>
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<td>5.0</td>
<td>Single or no CAGE Code</td>
<td>1: &lt;=1 CAGE Code</td>
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<tr>
<td>5.0</td>
<td>PBO 6-Month</td>
<td>1: Y</td>
</tr>
<tr>
<td>4.0</td>
<td>Zero Balance with Due Out</td>
<td>1: ZBAL=&quot;Y&quot; and OH&lt;0.5*RO</td>
</tr>
<tr>
<td>3.5</td>
<td>Acquisition Advice Code</td>
<td>1: AAC Y,V,N,X,T, Inactive or Nomen = Inactive</td>
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<tr>
<td>3.5</td>
<td>Top 15% CWT</td>
<td>1: &gt;= top 15% in latest year</td>
</tr>
<tr>
<td>3.5</td>
<td>Warehouse OH Stock &lt; RO</td>
<td>1: OH&lt;RO</td>
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<tr>
<td>3.0</td>
<td>Zero Stock with Recent Demand</td>
<td>1: OH=0 with Dmd in last 2 yrs</td>
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<tr>
<td>3.0</td>
<td>No Recent Demand</td>
<td>1: OSMIS &amp; ILAP=0 in last 2 yrs</td>
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<tr>
<td>3.0</td>
<td>D&amp;B High Risk Flag</td>
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<td>2.5</td>
<td>OCONUS Only CAGE Code</td>
<td>1: All CAGE Codes(&gt;0) = OCONUS</td>
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<td>Top 15% Closed Maint Workorder</td>
<td>1: &gt;= top 15%</td>
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<tr>
<td>2.5</td>
<td>Top 15% Open Maint W/O in past 12M</td>
<td>1: &gt;top 15%</td>
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<tr>
<td>2.5</td>
<td>Readiness Driver</td>
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<td>Closed Maint Workorder</td>
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<td>CWT Increasing</td>
<td>1: Latest FY &gt;1.1*Prev FY AND Latest FY &gt; Median</td>
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<td>2.0</td>
<td>Recent Back Order (60 day)</td>
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<tr>
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<td>Hazardous Materials</td>
<td>HMIC, HCC, &amp; characteristics</td>
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# Sustainment Analysis

## SERA Selection Matrix & Risk Priority Indicator

**Risk Priority Flags - Weighting Factors:**

1 3 5

When 0, RPI=0

<table>
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<tr>
<th>Line #</th>
<th>Normalized RPI (1.000 Scale)</th>
<th>Overall Risk Priority Indicator</th>
<th>FSC</th>
<th>FSC Group Description</th>
<th>NIIN</th>
<th>NOMENCLATURE</th>
<th>CON/REP</th>
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<th>Count of CAGE CODEs</th>
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Summary

Results from SERA

• Evaluate all known support risks
• Document fact-based evidence of risk
• Provide data for platform and / or strategic manager use
• Allow managers to tailor risk factors
• Could support Sustainment health Metrics
Questions
BACKUP
LCMC IBIT Console/Database

- Operational 08/2010
- User has direct access from TACOM LCMC Portal
- Captures LCMC industrial base issues
- User Inputs - Industrial Base Action Report (IBAR)
- Inputs can be either “information only” or “action requested”
- Provides visibility of LCMC wide issues, requirements or data
- Supports shared LCMC investigation/resolution
- Promotes standardization Across LCMC
- Provides LCMC historical data
Accessing the IBIT Console
Using the IBIT Console – Homepage
### Issue Data Tab

**IBIT Console**

![IBIT Console Interface](IBITConsole.png)

**Subject**: Please enter subject

**Requestor's Name**: Please enter requestor's name

**Requestor Ph. #**: Please enter requestor's phone number

**Issue Type**: Select an organization

**Organization**: Select an organization

**Issue Access**: Workgroup Only

**Cause**: Add, Remove

**Action Desc**: Action Request Description

**Urgent?**: Yes, No

**Justification**: Add, Remove

**Target Dt**: 12/16/2019

**Need To Know**: Add, Remove

**Programs Affected**: Programs Affected

**References**: Reference Field, Value

**Additional Info**

### IBIT Console Features

- Save Changes
- Cancel Changes
- Submit to IBIT Board
- Delete Draft Issue
Workgroup Member Tab