



ISAF COIN Advisory & Assistance Team (CAAT)

29 October 09

“We need to think and act very differently to be successful.”

**GEN Stanley A. McChrystal
Commander, ISAF**

Report Documentation Page

Form Approved
OMB No. 0704-0188

Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

1. REPORT DATE 29 OCT 2009	2. REPORT TYPE	3. DATES COVERED 00-00-2009 to 00-00-2009			
4. TITLE AND SUBTITLE ISAF COIN Advisory & Assistance Team (CAAT)		5a. CONTRACT NUMBER			
		5b. GRANT NUMBER			
		5c. PROGRAM ELEMENT NUMBER			
6. AUTHOR(S)		5d. PROJECT NUMBER			
		5e. TASK NUMBER			
		5f. WORK UNIT NUMBER			
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) International Security Assistance Force (ISAF), NATO Headquarters, Blvd Leopold III, 1110 Brussels, Belgium,		8. PERFORMING ORGANIZATION REPORT NUMBER			
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)		10. SPONSOR/MONITOR'S ACRONYM(S)			
		11. SPONSOR/MONITOR'S REPORT NUMBER(S)			
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES Counterinsurgency Leaders? Workshop, 27-29 Oct, Fort Leavenworth, KS					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT Same as Report (SAR)	18. NUMBER OF PAGES 12	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			

Agenda



- **Problem/Solution**
- **Mission and Intent**
- **CAAT Employment Strategy**
- **Organizational Design**
- **Network of Partners**
- **Discussion**



Problem

- Units and organizations arrive in theater at different levels of COIN training and expertise.
- Insufficient or no unity of effort for COIN from RC to RC, between Civil/Military, and among NATO Allies.
- Inadequate visibility for COMISAF on implementation of COIN approach/best practices.



Solution

- A **credible** Combined, Civil/Military, Multi-disciplinary element(s), versed in all aspects of COIN, capable of traveling throughout the theater of operations and conducting the following missions:
 - **Augment** the continuous, formal dialog between COMISAF and subordinate Commanders/Civilian Leadership.
 - A second set of eyes that **provides unbiased, critical analysis, and recommended solutions.** (COMISAF's two way feedback mechanism).
 - **Over watch** key transitional points in the campaign such as RIP/TOA, major increases/decreases of forces in specific regions, task organization and command relationship changes.
 - **Teach, coach, and mentor** BCT/BN CDRs, Civilian Leadership, and their respective staffs, on the conduct of **integrated** COIN operations.
 - **Capture best practices and lessons learned** and rapidly disseminate to the force.
 - **Focuses on** integrated approach to COIN: staff synchronization, inter-agency, PRT, Afghan capacity building, STRATCOM, KLEs, and ANSF partnering.
 - **Help Develop Learning Organizations.** Build **"Afghan Hands"**.



Mission Statement and Intent



1 of 2

Mission: Assist commanders to integrate all aspects of COIN operations

Purpose: To assist Commanders, identify trends, and disseminate lessons learned, in order to facilitate ISAF organizational and cultural change

Key tasks:

- Understand how COMISAF intent is being operationalized in each Regional Command
- Provide a review of staffing processes that advance or impede COIN efforts
- Identify best COIN practices and disseminate throughout the theater and national training bases



Mission Statement and Intent

2 of 2



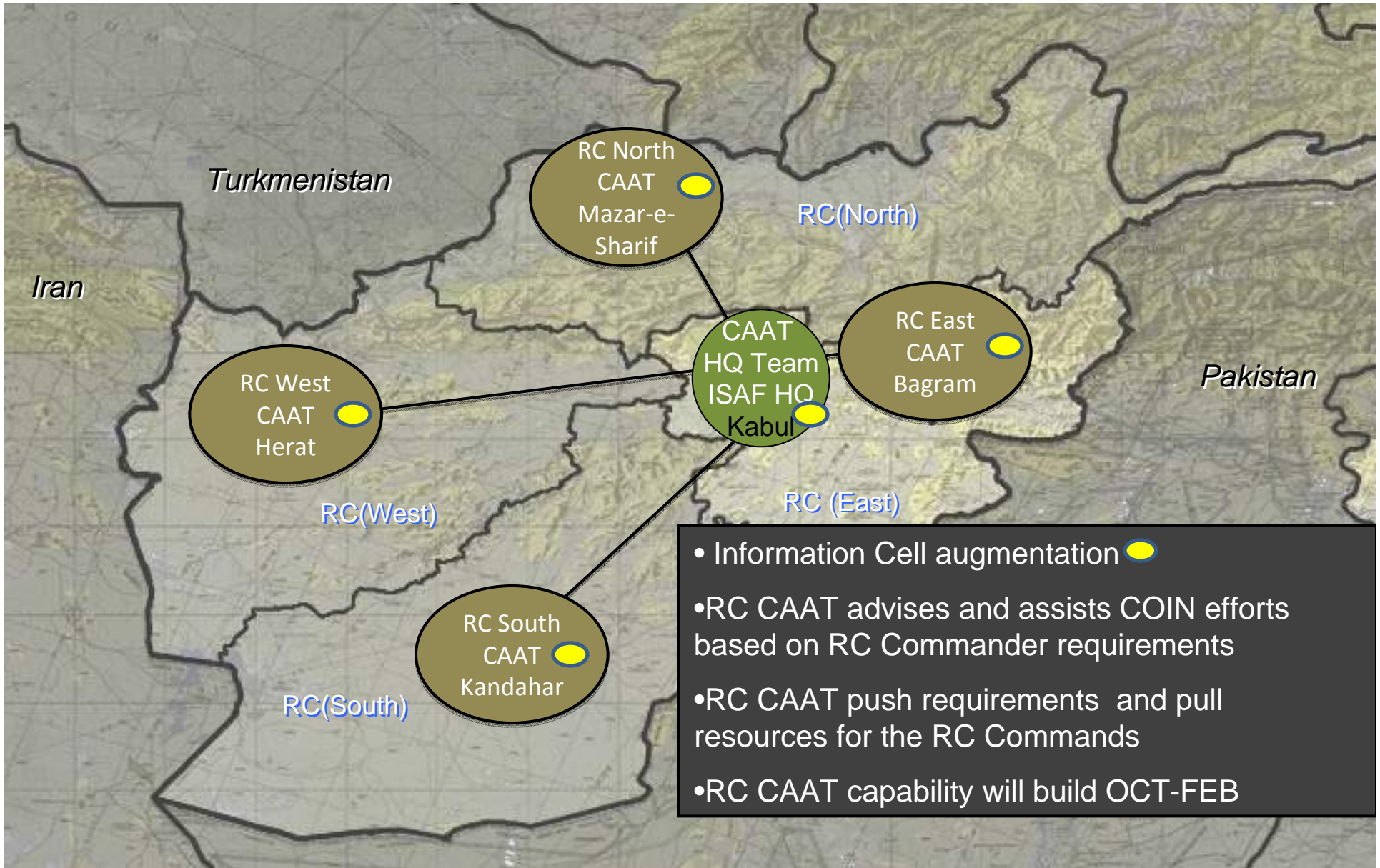
Key tasks (continued):

- Establish consistent collaboration with national training bases and institutions to maintain relevancy regarding current theater trends
- Enhance situational awareness/understanding of ISAF COIN efforts in cooperation with AFGHAN partners
- Facilitate unity of effort through a fully integrated civ/mil team that leverages a combined approach to COIN and builds Afghan capacity

End State: A combined AFGHAN & ISAF team conducting effective COIN operations across all lines of effort



CAAT Employment Strategy



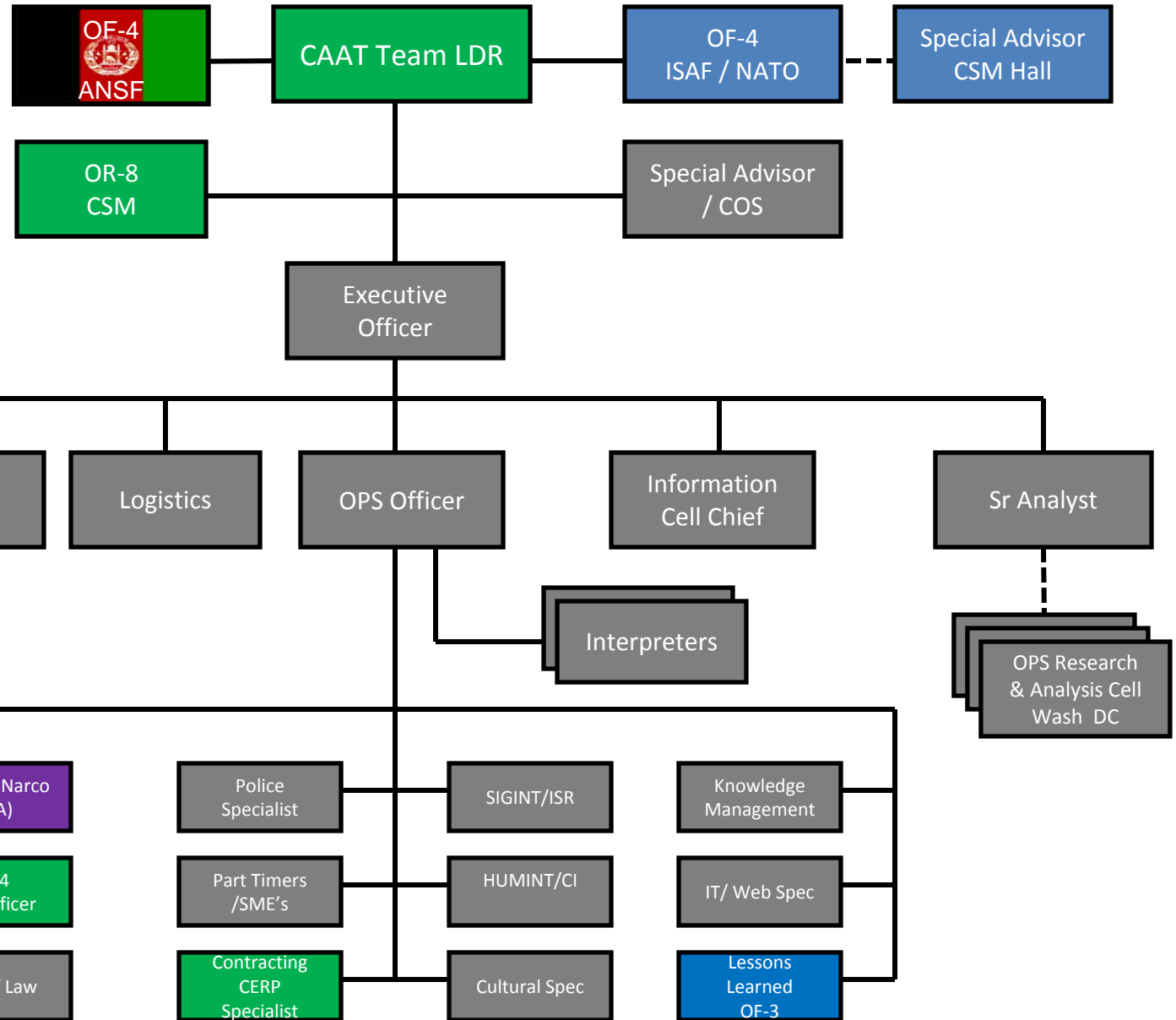


KABUL CAAT TEAM



US Mil	5
Contractors	19
USG	2
AFGHAN	3
NATO	2
Total	21

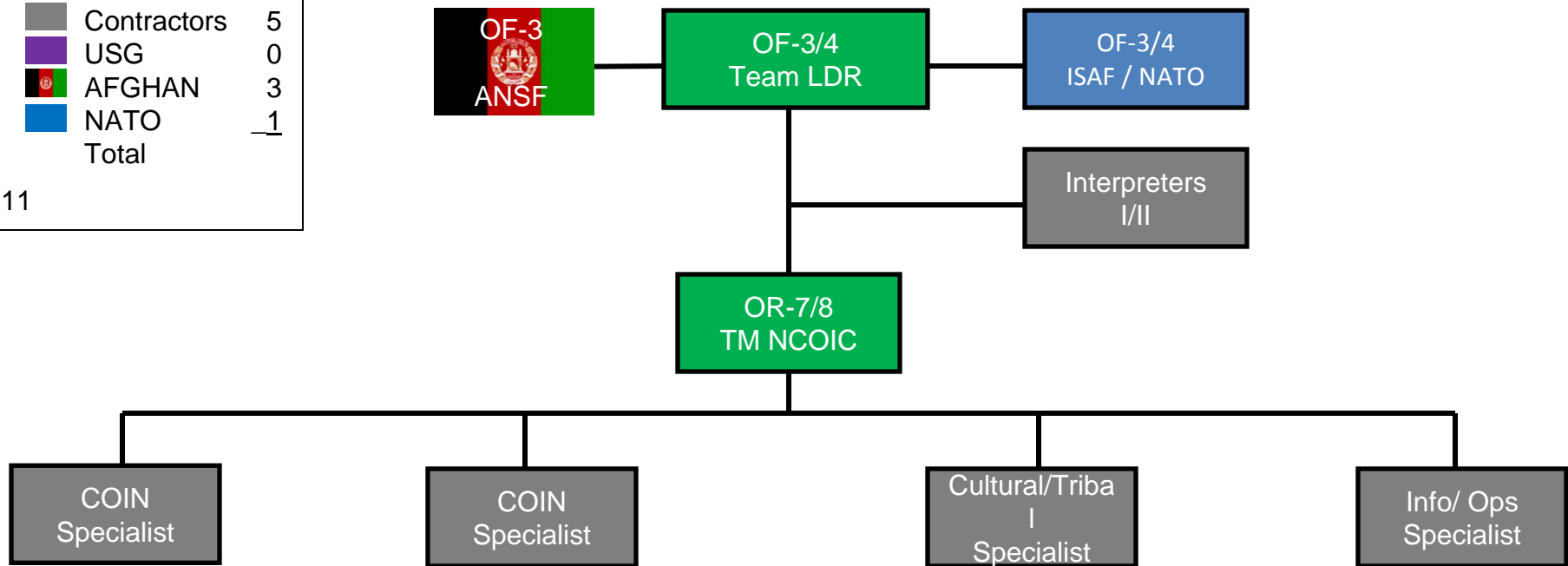
31










RC CAAT TEAM

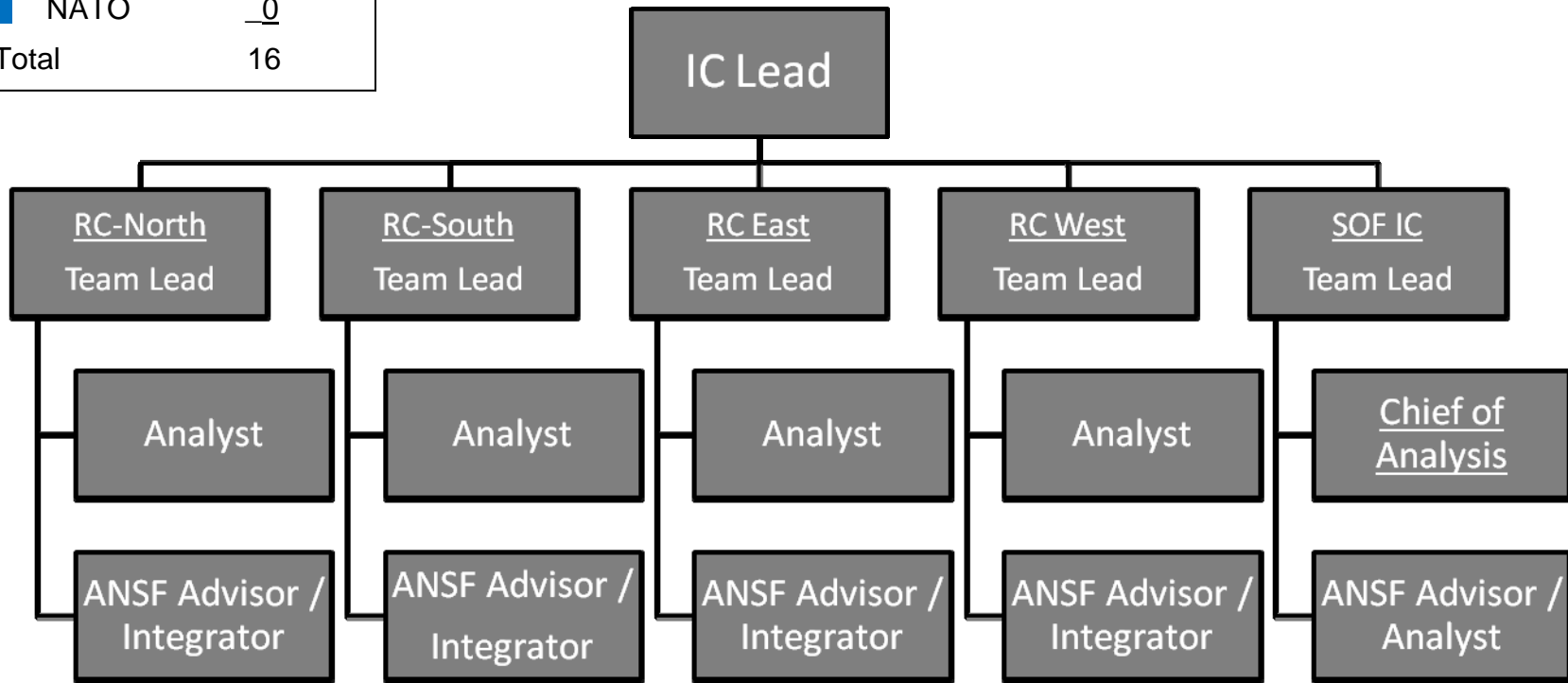
	US Mil	2
	Contractors	5
	USG	0
	AFGHAN	3
	NATO	1
	Total	11





Fusion Cell Augmentation

	US Mil	0
	Contractors	16
	USG	0
	AFGHAN	0
	NATO	0
Total		16

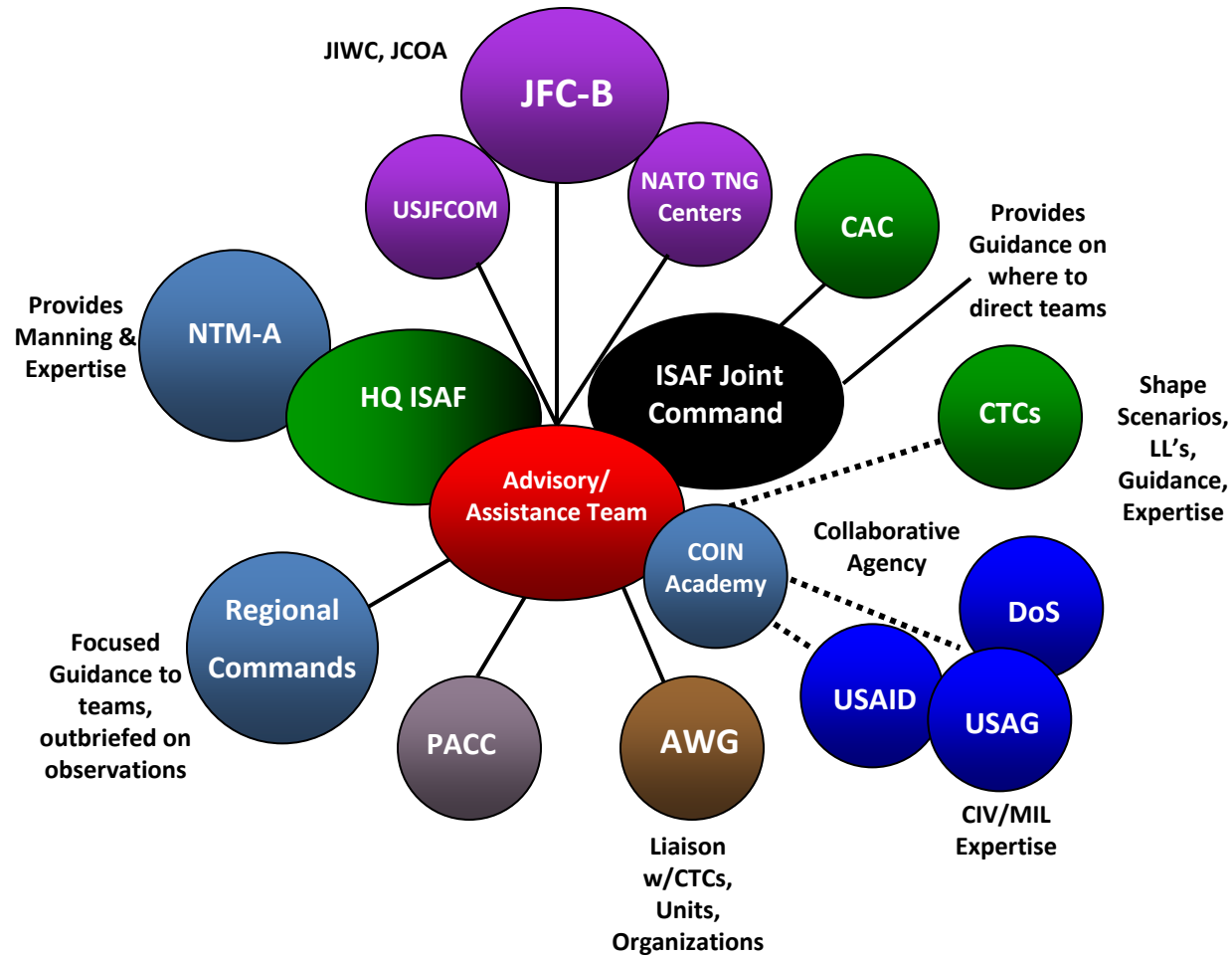




UNCLASSIFIED



Network of Partners



UNCLASSIFIED



UNCLASSIFIED



Discussion

UNCLASSIFIED