1. REPORT DATE
03 MAY 2007

2. REPORT TYPE

3. DATES COVERED
00-00-2007 to 00-00-2007

4. TITLE AND SUBTITLE
Managing Prepositioned Munitions in the U.S. European Command

5a. CONTRACT NUMBER

5b. GRANT NUMBER

5c. PROGRAM ELEMENT NUMBER

5d. PROJECT NUMBER

5e. TASK NUMBER

5f. WORK UNIT NUMBER

6. AUTHOR(S)

7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES)
ODIG-AUD (ATTN: Audit Suggestions), Department of Defense Inspector General, 400 Army Navy Drive (Room 801), Arlington, VA, 22202-4704

8. PERFORMING ORGANIZATION REPORT NUMBER

9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)

10. SPONSOR/MONITOR’S ACRONYM(S)

11. SPONSOR/MONITOR’S REPORT NUMBER(S)

12. DISTRIBUTION/AVAILABILITY STATEMENT
Approved for public release; distribution unlimited

13. SUPPLEMENTARY NOTES

14. ABSTRACT

15. SUBJECT TERMS

16. SECURITY CLASSIFICATION OF:
   a. REPORT
      unclassified
   b. ABSTRACT
      unclassified
   c. THIS PAGE
      unclassified

17. LIMITATION OF ABSTRACT
   Same as Report (SAR)

18. NUMBER OF PAGES
   22

19a. NAME OF RESPONSIBLE PERSON
Additional Copies

To obtain additional copies of this report, visit the Web site of the Department of Defense Inspector General at http://www.dodig.mil/audit/reports or contact the Secondary Reports Distribution Unit at (703) 604-8937 (DSN 664-8937) or fax (703) 604-8932.

Suggestions for Future Audits

To suggest ideas for or to request future audits, contact the Office of the Deputy Inspector General for Auditing at (703) 604-9142 (DSN 664-9142) or fax (703) 604-8932. Ideas and requests can also be mailed to:

ODIG-AUD (ATTN: Audit Suggestions)
Department of Defense Inspector General
400 Army Navy Drive (Room 801)
Arlington, VA 22202-4704

Acronyms

CADS Containerized Ammunition Distribution System
GAO Government Accountability Office
GWOT Global War on Terrorism
NATO North Atlantic Treaty Organization
USAFE U.S. Air Forces in Europe
USAREUR U.S. Army Europe
USCENTCOM U.S. Central Command
USEUCOM U.S. European Command
USMARFOREUR U.S. Marine Corps Forces Europe
USNAVEUR U.S. Naval Forces Europe
MEMORANDUM FOR UNDER SECRETARY OF DEFENSE FOR ACQUISITION,
TECHNOLOGY, AND LOGISTICS
COMMANDER, U.S. EUROPEAN COMMAND
DIRECTOR, JOINT STAFF
ASSISTANT SECRETARY OF THE AIR FORCE
(FINANCIAL MANAGEMENT AND COMPTROLLER)
AUDITOR GENERAL, DEPARTMENT OF THE ARMY
NAVAL INSPECTOR GENERAL


We are providing this report for information and use. No written response to this report was required, and none was received. Therefore, we are publishing this report in final form.

We appreciate the courtesies extended to the staff. Questions should be directed to Mr. Donald A. Bloomer at (703) 604-8863 (DSN 664-8863) or Mr. Leon D. Bryant at (703) 604-8859 (DSN 664-8859). See Appendix G for the report distribution. The audit team members are listed inside the back cover.

By direction of the Deputy Inspector General for Auditing:

Wanda A. Scott
Assistant Inspector General
Readiness and Operations Support
Managing Prepositioned Munitions in the U.S. European Command

Executive Summary

Who Should Read This Report and Why?  DoD personnel responsible for managing munitions supporting DoD prepositioning plans in a combatant command’s theater should read this report.  The report provides information on U.S. European Command (USEUCOM) efforts to manage its prepositioned munitions program while downsizing and transforming its forces to meet 21st-century challenges.


USEUCOM has significantly downsized its forces, infrastructure, and materiel as a result of the end of the Cold War and ongoing DoD transformation. USEUCOM continues to transform its forces to meet future challenges and threats within the European theater and achieve U.S. strategic goals. The USEUCOM Service Components store and manage prepositioned munitions in theater. U.S. Special Operations Command Europe relies on the other Service Components for materiel for its forces.

Results. The downsizing and transforming of USEUCOM forces have allowed munitions managers to identify excess and unserviceable munitions stored in their stockpiles. In 2006, USEUCOM participated in Exercise Turbo Containerized Ammunition Distribution System, shipping 1,465 containers of excess munitions back to continental U.S. ammunition depots. In 2008, USEUCOM munitions managers plan to participate in the exercise again to remove additional excess munitions resulting from ongoing transformation. USEUCOM has an effective ammunition demilitarization program for unserviceable munitions, which is managed by U.S. Army Europe. European contractors are demilitarizing the munitions in theater, avoiding the costs of shipping the munitions to the United States.

DoD transformation has streamlined the management of prepositioned munitions. By realigning their forces, the Service Components are able to consolidate munitions infrastructure and reduce their munitions requirements. U.S. Army Europe and U.S. Air Forces in Europe are developing joint ammunition initiatives to support a rapid response by USEUCOM to global requirements.

In addition, USEUCOM has sent excess munitions from its theater to fill munitions shortages in other combatant commands. USEUCOM has provided more than 25,000 short tons of munitions to U.S. Central Command’s Global War on Terrorism operations.
Internal controls were adequate in the USEUCOM munitions storage areas. We identified no material internal control weaknesses in the safety or security of the munitions storage areas.

**Summary.** USEUCOM has effectively managed its prepositioned munitions program while downsizing and continuing to transform. Munitions managers have identified excess and unserviceable munitions during DoD transformation. USEUCOM continues to transform its forces and review its objectives for prepositioned munitions to support future theater and global requirements.

**Management Comments.** We provided a draft of this report on March 26, 2007. No written response to this report was required, and none was received. Therefore, we are publishing this report in final form.
# Table of Contents

**Executive Summary**

**Background**

**Objectives**

**Review of Internal Controls**

**Finding**

- U.S. European Command’s Management of Prepositioned Munitions

**Appendixes**

- A. Scope and Methodology
- B. Prior Coverage
- C. Glossary
- D. Exercise Turbo Containerized Ammunition Distribution System 2006
- E. Observations on Ammunition Storage at Munitions Sites Visited
- F. Munitions Under Contract for Demilitarization
- G. Report Distribution
Background

The U.S. European Command (USEUCOM) is one of nine unified combatant commands. It is the geographic combatant command responsible for more than 90 countries covering all of Europe and some parts of Africa. Its mission is to promote stability throughout its area of responsibility. USEUCOM comprises the following Service Components: U.S. Army Europe (USAREUR), U.S. Naval Forces Europe (USNAVEUR), U.S. Marine Corps Forces Europe (USMARFOREUR), U.S. Air Forces in Europe (USAFE), and U.S. Special Operations Command Europe. As of October 2006, USEUCOM had a force of more than 100,000, which it continues to reduce.

In addition to carrying out its own mission, USEUCOM supports other combatant commands and the North Atlantic Treaty Organization (NATO). It is a supporting combatant command to U.S. Central Command (USCENTCOM) for Global War on Terrorism (GWOT) operations; it enhances transatlantic security through support to NATO; and it continues to promote regional stability and U.S. interests in Europe, Africa, the Middle East, and Russia.

Since the end of the Cold War, USEUCOM has been transforming to meet future challenges and threats. During the Cold War, USEUCOM was a fight-in-place force prepared for a large-scale conflict. After the Cold War, USEUCOM ceased having an operations plan—a detailed plan for contingencies to which resources have been committed—and developed the following concept plans, which do not commit forces or resources, for its area of responsibility:

- U.S. support to NATO “out of area” operations (South Caucasus Region),
- counterproliferation of weapons of mass destruction,
- peace operations (West Africa),
- defense of Southeast Turkey, and
- stability operations for Nigeria.

USEUCOM continues to refine its daily operations and strategically reposition its forces to support DoD transformation. The repositioning of forces has affected how the Services preposition war reserve materiel in a combatant command theater.

USEUCOM prepositions munitions to give itself a strategic advantage in areas with high potential for conflict. Before USEUCOM prepositioned munitions in its theater, supplies and equipment were brought from the continental United States to the location of conflict by airlift or sealift. Compared with moving munitions from the United States, prepositioning munitions in the European theater is more cost-effective than airlift and is quicker than sealift.

Prepositioning on Land. USEUCOM stores munitions on land to support theater and global requirements. USEUCOM has munitions storage areas in several countries—Germany, Greece, Italy, Norway, Spain, and the United
Kingdom. The Service Components are responsible for managing munitions storage areas, while European contractors assist with daily operations such as security and handling.

**Prepositioning on Ships.** DoD prepositions materiel aboard ships to serve as swing stocks for the combatant commands. See Appendix C for definitions of swing stocks and other terms. DoD has prepositioned several ships in the USEUCOM theater. The ships are not dedicated to a theater but can be allocated and apportioned to a combatant commander as needed. The Military Sealift Command oversees the DoD afloat prepositioning program. Of the 36 ships in the program, 7 predominantly store bulk containerized sustainment ammunition.

**Participating in Turbo Containerized Ammunition Distribution System.** Exercise Turbo Containerized Ammunition Distribution System (CADS) tests joint capabilities to transport munitions in 20-foot military shipping containers. The Joint Chiefs of Staff direct and fund Exercise Turbo CADS, and the U.S. Transportation Command sponsors the exercise. In 2006, USEUCOM used Exercise Turbo CADS to remove excess munitions from the European theater to continental U.S. ammunition depots. See Appendix D for details about USEUCOM participation in Exercise Turbo CADS 2006. USEUCOM is planning to participate in Exercise Turbo CADS 2008 to remove additional munitions.

**Objectives**

Our overall audit objective was to evaluate management of prepositioned munitions by USEUCOM. Specifically, we reviewed the effect that DoD transformation and the Global War on Terrorism have had on the prepositioned munitions program in the USEUCOM theater. See Appendix A for a discussion of the scope and methodology. See Appendix B for prior audit coverage related to the objectives.

**Review of Internal Controls**

USEUCOM internal controls over munitions storage areas provided adequate safety and security. We identified no material internal control weaknesses, although we did not test inventory accountability. See Appendix E for information on the condition of the storage areas visited.
U.S. European Command’s Management of Prepositioned Munitions

USEUCOM managed prepositioned conventional munitions while carrying out DoD transformation and supporting the Global War on Terrorism (GWOT). Munitions management during USEUCOM transformation involved:

- participating in Exercise Turbo CADS, which shipped excess munitions back to ammunition depots in the continental United States, and
- using European contractors as part of an ammunition demilitarization program to dispose of expired and unserviceable munitions.

In addition, USEUCOM provided 25,000 short tons of munitions to USCENTCOM GWOT operations. As a result, USEUCOM has been able to remove excess munitions, support other combatant commands, and manage remaining munitions stockpiles.

Management of Prepositioned Munitions

USEUCOM has an effective prepositioned munitions program. As part of that program, the Service Components of USEUCOM—with the exception of U.S. Special Operations Command Europe—manage their munitions separately and store them in various locations. U.S. Special Operations Command Europe forces rely on the other Service Components for materiel. Site visits to six ammunition storage facilities revealed the munitions are stored in secure facilities and in serviceable condition. See Appendix E for a list of the munitions sites visited and the auditors’ observations on ammunitions storage.

**U.S. Army Europe.** Before June 2006, the Army stored two types of munitions stocks in Europe. U.S. Army Materiel Command managed Army prepositioned stocks, while USAREUR managed theater stocks. Army prepositioned stocks are prepositioned materiel for forces not stationed in theater to fall in on; theater stocks are stored to support forces stationed in theater.

U.S. Army management identified excess prepositioned munitions in the European theater. USAREUR and the Army Materiel Command transferred some excess to fill munitions shortages in the other combatant commands. USAREUR participated in Exercise Turbo CADS 2006, shipping 3,937 short tons of additional excess munitions back to U.S. ammunition depots. The Army used the exercise to remove all its prepositioned stock munitions, leaving theater stocks as the only munitions in the USEUCOM theater.

**U.S. Naval Forces Europe.** USNAVEUR prepositions ordnance in the Mediterranean Sea that supports USEUCOM and global requirements. USNAVEUR manages surface and aviation ordnance for the Navy. Additionally, USNAVEUR prepositions ground munitions and manages aviation munitions for
the Marines. Prepositioned ordnance supports Fleet Forces Command and Marine Forces Command forces deploying in support of USEUCOM and global operations. The prepositioned ordnance program of USNAVEUR also supports U.S. Naval Forces Central Command, which does not preposition ordnance in the USCENTCOM theater.

USNAVEUR ordnance managers identified and are managing excess ordnance in their stockpiles. USNAVEUR shipped 20 containers of excess ordnance to ammunition depots in the continental United States during Exercise Turbo CADS 2006. Also, USNAVEUR continues to use space available aboard passing Navy ships to remove excess ordnance from the theater.

**U.S. Marine Corps Forces Europe.** As of October 2006, there were no Marine combat forces assigned to the European theater. USMARFOREUR prepositions munitions for deploying Marine forces supporting USEUCOM and global requirements. The Marine Prepositioning Programs Section, the Marine Corps Systems Command, and USNAVEUR manage the Marines’ prepositioned munitions stockpiles in Europe.

USMARFOREUR prepositions both aviation and ground munitions in Spain and Norway. Naval Station Rota, in Spain, stores prepositioned munitions that support Marine Expeditionary Units and air combat elements. The Marine Corps Prepositioning Program-Norway, mandated by the Secretary of Defense in 2005, stores 30 days of munitions that support a brigade-level Marine Air-Ground Task Force.

The managers of the Marine Corps European munitions stockpiles identified and are managing excess munitions. USMARFOREUR participated in Exercise Turbo CADS 2006, shipping 209 containers of excess munitions to continental U.S. ammunition depots.

**U.S. Air Forces in Europe.** USAF stores and manages munitions known as war reserve materiel in the USEUCOM theater. War reserve materiel consists of conventional munitions and precision guided missiles. USAF munitions support USEUCOM concept plans, NATO, GWOT operations, and the operations plans of both USCENTCOM and U.S. Pacific Command.

USAF munitions managers identified and are managing excess prepositioned munitions in the USEUCOM theater. USAF participated in Exercise Turbo CADS 2006 to move 772 containers of munitions to continental U.S. ammunition depots, including all munitions from the Moron, Spain, munitions storage area. USAF has identified more than 12,000 short tons of additional excess munitions, which it plans to remove from theater during Exercise Turbo CADS 2008.

**Demilitarization Program.** USEUCOM has an ammunition demilitarization program for its Service Components; USAREUR, 21st Theater Support Command, manages this program. As of October 2006, there were contracts in place with European contractors to demilitarize more than 4,600 short tons of expired and unserviceable munitions. The Services’ munitions managers have identified additional munitions needing demilitarization and will require further funding. The demilitarization of ammunition in the European theater avoids significant costs of transporting unserviceable munitions to the continental United States. Appendix F contains a list of items scheduled for demilitarization.
Transformation’s Effect on Prepositioned Munitions

DoD transformation has resulted in USEUCOM strategically restructuring its forces to meet future theater and global challenges. Transformation has caused USEUCOM Service Components to reduce their stockpiles to support smaller and more capable forces.

**U.S. Army Europe.** USAREUR is transforming its munitions stockpiles, infrastructure, and forces. During the Cold War, USAREUR prepositioned more than 300,000 short tons of ammunition at more than 100 ammunition storage points. As of October 2006, USAREUR had 40,000 short tons of munitions at five ammunition storage points within the USEUCOM theater. The new munitions requirements will support brigade combat teams, which are replacing heavy armored divisions. Munitions managers in USAREUR have reduced costs by consolidating and closing ammunition storage facilities.

**U.S. Naval Forces Europe.** In 2005, USNAVEUR reduced its ordnance requirement from 2.3 million pounds net explosive weight to 1.0 million pounds net explosive weight. USNAVEUR continues to consolidate its ordnance storage infrastructure, with plans to stop using two of five ordnance depots. USNAVEUR identified more than $3 million in potential monetary benefits from reduced annual operating costs associated with this consolidation.

**U.S. Marine Corps Forces Europe.** DoD transformation has primarily affected the Marines’ prepositioning of munitions in Norway. The Marines began prepositioning munitions in Norway during the Cold War, under the Norway Air-Landed Marine Expeditionary Brigade program. This program limited the Marines’ use of stored materiel to the defense of Norway. In 2005, the Secretary of Defense signed a new memorandum of agreement transforming the program into the Marine Corps Prepositioning Program-Norway. This program allows for prepositioned materiel stored in six caves in Norway to support USEUCOM and global mission requirements. USMARFOREUR continues to review and adjust its prepositioning objectives to better support the Marines’ global requirements.

**U.S. Air Forces in Europe.** USAFE continues to transform its conventional munitions program. During the Cold War, USAFE stored more than 260,000 short tons of munitions at 57 munitions storage areas in the USEUCOM theater. As of October 2006, USAFE had stored approximately 44,000 short tons at nine locations. USAFE stores munitions at six munitions storage locations and the three main operating bases: Aviano Air Base, Spangdahlem Air Base, and Royal Air Force Lakenheath. USAFE is planning to consolidate the munitions storage locations into three munitions hubs that will provide up to 30 days of munitions to the main operating bases. USAFE plans to close a munitions storage area in Hochspeyer, Germany, during 2007.

**Joint Ammunition Initiatives.** USAREUR and USAFE are collaborating on joint ammunition initiatives. These Service Components are developing rapid-response packages that will be stored at air bases in the USEUCOM theater. Joint initiatives will increase USEUCOM capabilities for immediate response. In an emerging initiative, the Army may transfer the munitions storage area at Camp Darby in Italy to USAFE. By controlling Camp Darby, USAFE would enhance
its capability to distribute bulk and containerized ammunition in support of USEUCOM task force requirements.

Support to GWOT on Munitions

USEUCOM has supported and continues to support USCENTCOM GWOT operations. As of October 2006, four of the USEUCOM Service Components had supported GWOT operations with more than 25,000 short tons of munitions. The table below details the ammunition that USEUCOM Service Components have provided to USCENTCOM GWOT operations.

**Munitions Provided to Global War on Terrorism Operations by the U.S. European Command**
(as of October 2006)

<table>
<thead>
<tr>
<th>Service Component</th>
<th>Quantity (short tons)</th>
<th>Types of Munitions</th>
</tr>
</thead>
<tbody>
<tr>
<td>USAREUR</td>
<td>2,000</td>
<td>Hellfire missiles and conventional munitions</td>
</tr>
<tr>
<td>USNAVEUR</td>
<td>8,000</td>
<td>Tomahawk missiles and conventional munitions</td>
</tr>
<tr>
<td>USMARFOREUR</td>
<td>1,700</td>
<td>Maverick missiles and conventional munitions</td>
</tr>
<tr>
<td>USAFE</td>
<td>13,800</td>
<td>Precision guided and conventional munitions</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>25,500</strong></td>
<td></td>
</tr>
</tbody>
</table>

Summary

USEUCOM has effectively managed its prepositioned munitions program while downsizing and continuing to transform its forces. Munitions managers have identified excess and unserviceable munitions during DoD transformation and used Exercise Turbo CADS 2006 to move excess munitions from USEUCOM theater to ammunition depots in the continental United States. USEUCOM is working with European contractors to demilitarize expired and unserviceable munitions in theater. USEUCOM has supported USCENTCOM GWOT operations with munitions and filled munitions shortages in other combatant commands. USEUCOM continues to transform its forces and review its objectives for prepositioned munitions to support future theater and global requirements.
Appendix A. Scope and Methodology

We evaluated the management of prepositioned munitions in the USEUCOM theater. Additionally, we evaluated the effects that DoD transformation and GWOT have had on the prepositioned munitions programs in the European theater. We reviewed the findings and recommendations of prior audits by the Government Accountability Office (GAO), U.S. Army Audit Agency, and Naval Audit Service. We reviewed applicable regulations and guidance, including the 2006 Quadrennial Defense Review, “Transformation Planning Guidance,” DoD Instruction 3000.4, and DoD Directive 3110.6.

We conducted interviews with officials from the Joint Staff, Army Materiel Command, Marine Corps Systems Command, Military Sealift Command, USEUCOM, USAREUR, USNAVEUR, USMARFOREUR, and USAFE to discuss the management of prepositioned munitions and effects that DoD transformation and GWOT have had on the prepositioned munitions program. Additionally, we conducted site visits at Miesau Army Depot, Naval Air Station Sigonella, Hammerkammen and Kavlaa munitions storage caves, Ramstein Air Base, and Spangdahlem Air Base to observe the Service Components’ management of munitions.

We performed this audit from September 2006 through January 2007 in accordance with generally accepted government auditing standards.

Use of Computer-Processed Data. We did not use computer-processed data to perform this audit.

Government Accountability Office High-Risk Area. The Government Accountability Office has identified several high-risk areas in DoD. This report provides coverage of DoD Support Infrastructure Management and DoD Supply Chain Management high-risk areas.

Internal Controls Program Review

DoD Instruction 5010.40, “Managers’ Internal Control (MIC) Program Procedures,” January 4, 2006, requires DoD organizations to implement a comprehensive system of management controls that provide reasonable assurance that programs are operating as intended and to evaluate the adequacy of the controls.

Scope of the Review of the Internal Controls Program. We reviewed the internal control program for the munitions storage areas. Specifically, we reviewed the safety and security procedures at the munitions storage areas. We did not test inventory accountability.

Adequacy of Internal Controls. The U.S. European Command’s munitions storage areas’ internal controls over safety and security were adequate; we identified no material internal control weaknesses.
Appendix B. Prior Coverage

During the last 5 years, the Government Accountability Office (GAO), the U.S. Army Audit Agency, and the Naval Audit Service have issued six reports discussing prepositioned war reserve materiel in the Military Departments and combatant commands.

**GAO**

GAO Report No. 05-427 “Defense Logistics: Better Management and Oversight of Prepositioning Programs Needed to Reduce Risk and Improve Future Programs,” September 6, 2005


**Army**


**Navy**

Appendix C. Glossary

**Afloat Prepositioning** – Prepositioning of ships loaded with equipment and supplies (including ammunition and petroleum) as an alternative to land-based programs. This concept provides ships and on-board force support equipment and supplies positioned near potential crisis areas for rapid delivery to joint airlifted forces in the area of operations. Afloat prepositioning enhances a force’s capability to respond to a crisis quickly.

**Concept Plan** – An abbreviated operations plan. It may require considerable expansion or alteration to convert it into a complete operations plan or operation order.

**Conventional Ammunition** – A device charged with explosives, propellants, pyrotechnics, or initiating composition for use in connection with defense or offense, including demolitions. Conventional ammunition includes small arms, mortar, cannon, artillery, and gunship ammunition, as well as bombs, rockets, projectiles, landmines, grenades, demolition materiel, flares, and pyrotechnics. Also known as *conventional munitions*.

**Net Explosive Weight** – The actual weight in pounds of explosive mixtures or compounds that is used to determine explosive limits.

**Operations Plan** – A complete and detailed plan for the conduct of military operations that is prepared in response to actual and potential contingencies. It contains a full description of the concept of operations, including applicable annexes and time-phased force and deployment data. It identifies the specific forces, functional support, and resources required to execute the plan.

**Ordnance** – Ammunition, explosives, chemicals, pyrotechnics, bombs, weapon systems, and the support equipment required to operate a weapon.

**Short Ton** – 2,000 pounds

**Sustainment Stocks** – Stocks of materiel that support the execution of approved operations plans beyond the initial period covered by basic stocks and until resupply is available.

**Swing Stocks** – Swing stocks are positioned afloat or ashore and are capable of supporting the requirements of more than one contingency in more than one theater of operations.

**Theater** – The geographical area outside the continental United States for which a combatant commander has been assigned responsibility.
Appendix D. Exercise Turbo Containerized Ammunition Distribution System 2006

Table D-1. Composition of Shipment for Exercise Turbo CADS

<table>
<thead>
<tr>
<th>USEUCOM Component</th>
<th>Containers Shipped</th>
</tr>
</thead>
<tbody>
<tr>
<td>USAREUR</td>
<td>464</td>
</tr>
<tr>
<td>USNAVEUR</td>
<td>20</td>
</tr>
<tr>
<td>USMARFOREUR</td>
<td>209</td>
</tr>
<tr>
<td>USAFE</td>
<td>772</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,465</strong></td>
</tr>
</tbody>
</table>

Military Sealift Command contracted two ships to move the 1,465 containers of serviceable munitions to continental U.S. munitions depots.

Table D-2. Continental U.S. Ammunition Depots That Received Excess Munitions

<table>
<thead>
<tr>
<th>Destination</th>
<th>Location</th>
<th>Total Containers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anniston Army Depot</td>
<td>Anniston, AL</td>
<td>204</td>
</tr>
<tr>
<td>Crane Army Ammunition Activity</td>
<td>Crane, IN</td>
<td>154</td>
</tr>
<tr>
<td>Indian Head Division, Naval Surface</td>
<td>Indian Head, MD</td>
<td>3</td>
</tr>
<tr>
<td>Surface Warfare Center</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Letterkenny Army Depot</td>
<td>Chambersburg, PA</td>
<td>7</td>
</tr>
<tr>
<td>Lexington-Blue Grass Army Depot</td>
<td>Richmond, KY</td>
<td>314</td>
</tr>
<tr>
<td>McAlester Army Ammunition Plant</td>
<td>McAlester, OK</td>
<td>310</td>
</tr>
<tr>
<td>Red River Army Depot</td>
<td>Texarkana, TX</td>
<td>89</td>
</tr>
<tr>
<td>Tooele Army Depot</td>
<td>Tooele, UT</td>
<td>383</td>
</tr>
<tr>
<td>Whiteman Air Force Base</td>
<td>Johnson County, MO</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>1,465</strong></td>
</tr>
</tbody>
</table>
### Appendix E. Observations on Ammunition Storage at Munitions Sites Visited

<table>
<thead>
<tr>
<th>Service Component</th>
<th>Site</th>
<th>Location</th>
<th>Date of Visit</th>
<th>Auditors’ Storage Observations*</th>
</tr>
</thead>
<tbody>
<tr>
<td>USAREUR</td>
<td>Miesau Army Depot</td>
<td>Kaiserslautern, Germany</td>
<td>Oct. 24, 2006</td>
<td>Fair/Good</td>
</tr>
<tr>
<td>USNAVEUR</td>
<td>Naval Air Station Sigonella</td>
<td>Sigonella, Sicily</td>
<td>Nov. 1, 2006</td>
<td>Good</td>
</tr>
<tr>
<td>USMARFOREUR</td>
<td>Hammerkammen cave</td>
<td>Trondheim, Norway</td>
<td>Nov. 6, 2006</td>
<td>Excellent</td>
</tr>
<tr>
<td>USMARFOREUR</td>
<td>Kavlaa cave</td>
<td>Trondheim, Norway</td>
<td>Nov. 7, 2006</td>
<td>Excellent</td>
</tr>
<tr>
<td>USAFE</td>
<td>Ramstein Air Base</td>
<td>Kaiserslautern, Germany</td>
<td>Oct. 17, 2006</td>
<td>Good/Excellent</td>
</tr>
<tr>
<td>USAFE</td>
<td>Spangdahlem Air Base</td>
<td>Spangdahlem, Germany</td>
<td>Oct. 18, 2006</td>
<td>Good/Excellent</td>
</tr>
</tbody>
</table>

The auditors observed the conditions of USEUCOM ammunition storage areas. The following ratings are based on auditor observations because USEUCOM did not have promulgated guidance.

* Excellent – The ordnance is safe from the elements in a climate-controlled facility.
Good – The ordnance is safe from the elements but not in a climate-controlled facility.
Fair – The facility is not climate controlled, lacks interior lighting, and has exterior corrosion and a damp interior but is able to meet mission requirements.
Poor – The ordnance is not safe from the elements.
### Appendix F. Munitions Under Contract for Demilitarization

(as of October 2006)

<table>
<thead>
<tr>
<th>Type of Munitions</th>
<th>Short Tons</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dragon missiles</td>
<td>136</td>
</tr>
<tr>
<td>Cluster bombs-Norway</td>
<td>789</td>
</tr>
<tr>
<td>Non-self-destruct anti-tank mines</td>
<td>928</td>
</tr>
<tr>
<td>Phosphorus-filled munitions</td>
<td>267</td>
</tr>
<tr>
<td>Pyrotechnic items</td>
<td>384</td>
</tr>
<tr>
<td>Hazardous classes 1.1-1.4 and inert items</td>
<td>2,168</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>4,672</strong></td>
</tr>
</tbody>
</table>
Appendix G. Report Distribution

Office of the Secretary of Defense

Under Secretary of Defense for Acquisition, Technology, and Logistics
  Director, Acquisition Resources and Analysis
Under Secretary of Defense (Comptroller)/Chief Financial Officer
  Deputy Chief Financial Officer
  Deputy Comptroller (Program/Budget)
Under Secretary of Defense for Personnel and Readiness
  Director, Program Analysis and Evaluation

Joint Staff

Director, Joint Staff

Department of the Army

Assistant Secretary of the Army (Financial Management and Comptroller)
Auditor General, Department of the Army
  Head Commander, U.S. Army Materiel Command

Department of the Navy

Assistant Secretary of the Navy (Manpower and Reserve Affairs)
Auditor General, Department of the Navy
  Deputy Naval Inspector General for Marine Corps Matters
  Inspector General of the Marine Corps

Department of the Air Force

Assistant Secretary of the Air Force (Financial Management and Comptroller)
Auditor General, Department of the Air Force

Combatant Commands

Commander, U.S. Joint Forces Command
  Inspector General, U.S. Joint Forces Command
Commander, U.S. European Command
Commander, U.S. Central Command
Commander, U.S. Transportation Command
Other Defense Organizations

Director, Defense Finance and Accounting Service

Non-Defense Federal Organization

Office of Management and Budget

Congressional Committees and Subcommittees, Chairman and Ranking Minority Member

Senate Committee on Appropriations
Senate Subcommittee on Defense, Committee on Appropriations
Senate Committee on Armed Services
Senate Committee on Homeland Security and Governmental Affairs
House Committee on Appropriations
House Subcommittee on Defense, Committee on Appropriations
House Committee on Armed Services
House Committee on Oversight and Government Reform
House Subcommittee on Government Management, Organization, and Procurement, Committee on Oversight and Government Reform
House Subcommittee on National Security, and Foreign Affairs, Committee on Oversight and Government Reform
Team Members


Wanda A. Scott
Donald A. Bloomer
Keith M. Owens
Leon D. Bryant
Bryan M. Chavez
Jessica R. Crotts
Alan J. Woolard
Allison E. Tarmann