Multinational Force and Host-Nation Administration in Wartime Iraq: an Inter-ministerial Approach

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**Abstract**: The original document contains color images.
Background – Blackwater & the Bridge
Weapons Cache Locations
IED Factories
Operation AL FAJR

Iraqi Forces
- 3 IIF Bns
- 2 IAF Bns
- 2 SSF Bns
- 1 Commando Bn

US Forces
- 5 Marine Bns
- 3 Mech Inf Bns
- 1 Stryker Bn

Joint Fires
- Army Attack Aviation
- SOF (AC-130)
- Marine Air
- Carrier Air
- USAF
- Cannon & Mortar
Stabilization
Fallujah CMOC

- Coordination Center for Humanitarian Assistance
- Reconstruction Operations Center
- Convoy Control
- Media Center
- Claims Office
- NGO Information Center
- Potential “Town Hall” Meeting Center
- Facility for the Municipal Support Team and City Administration
District

**ECP 1** - Military Traffic Only

**ECP 4** - Not an initial entry point, for pedestrian traffic to and from hospital

**ECP 3** - 1, 2, 3, 4, 5, 6, 10

**ECP 5** - 7, 8, 9, 13, 15

**ECP 2** - 11, 12, 14, 16, 17, 18
Interministerial Management for Fallujah

NATIONAL LEVEL

LOCAL LEVEL

“Productive Ministries”:
Industry and Minerals
Electricity
Public Works
Defense
Interministerial Management

Municipal Support Team

MNF and MEF reps at weekly Baghdad Meeting (Thursday)

Tasking and Prioritization

Provincial and Military reps at weekly Fallujah Meeting (Monday)

Legend:
- Middle Star: Engaged, required to attend daily meetings.
- Middle Red Star: Engaged, required to attend weekly meetings.
- Middle of Camp Fallujah: Billeted at Camp Fallujah.
- Bottom star of command: Page instructions/Comm.

Note: List does not include Iraqi Intel Tm Ministry not engaged, required to attend daily meetings.

Appointed by PM/PM Office
Fallujah: Maintaining Momentum

- Commerce booming
- Residents turning in weapons caches
- Public order soldiers accepted, police being vetted
- Hundreds of government workers in everyday
- People rebuilding, kids back in school…

A Fallujah Model ??
Al Fajr Keys

- Plan Ahead
- Design Structure and Process
- Match Responsibility with Authority
- Build Civil-Military Relationships
Questions?