Quadrennial Defense Review


June 2001
“150 days after new President takes office”

SECDEF

Conduct a Review so as to:
- Delineate a National Defense Strategy
- Define:
  - Force Structure
  - Modernization
  - Infrastructure
  - Other Elements of Program & Policy
- Identify a Budget Plan
- Assess Political, Strategic & Military Risk

CJCS

Prepare and Submit:
- Assessment of Review
- Assessment of Risk

PRESIDENT

QDR Report

“In consultation with CJCS”

**ABSTRACT**

Objectives of Overall JS QDR Effort: Develop a QDR process that will shape defense policies. Ensure the process is strategy-based, not budget-based. Define a force structure responsive to the national military strategy, including plans for modernization, infrastructure, and resources. Build the future force without breaking current force.
Phase I: Organize
- CJCS Guidance
- JS Offsite
- JCS TANK, JROC Trip
- CINCs Conference
- Publish JS Notice

Phase II: Prepare
- Joint Strategy Review → insights
- Joint Vision 2020 → May 00 publication
- NMS 2000 → Dec 00 publication
- DYNAMIC COMMITMENT Games → insights
- Panel Analysis Definition → insights

Phase III: Execute
- OSD QDR Process
- CJCS Risk Assessment Process
**JS QDR Preparations: Objectives**

- **Objectives of Overall JS QDR Effort**
  - Develop a QDR process that will shape defense policies
  - Ensure the process is strategy-based, not budget-based
  - Define a force structure responsive to the national military strategy...including plans for modernization, infrastructure, and resources
  - Build the future force without breaking current force

- **Goals of JS QDR “Prepare Phase” (Jan - Dec 00)**
  - Enable CJCS to provide advice to incoming transition team
  - Prepare JS for “Execute Phase” (Jan - Sep 01)
    - Support OSD in overall conduct of the review
    - CJCS assessment of the review and assessment of risk

- **JS preparations designed to be “open and collaborative”**
JS “Prepare Phase” Organization

Joint Staff QDR Preparation Group

Director, JS QDR Preparation Group
VDJ-8

- Strategy and Risk Assessment
  J5 G/FO
- Force Generation, Capability & Structure
  J8 G/FO
- Modernization
  J8 G/FO
- Sustainment, Strategic Mobility & Infrastructure
  J4 G/FO

- Readiness
  J3 G/FO
- Transformation, Innovation, & Joint Experimentation
  J7 G/FO
- Information Superiority
  J6 G/FO
- Human Resources
  J1 O-6

Integration Group
Budget, Analysis, Admin Support
J8 G/FO

“As Needed”
JCS
JROCTAC
OPSDEPS

Service and CINC inputs
JS QDR Preparation Group: Process Model

1. Strategy
2. Warfighting Concepts
3. Requirements:
   - people
   - equipment
4. Force Structure
5. Resources:
   - $$
   - people

- Sufficient Resources?
  - Yes → Acceptable Risk?
    - Yes → JS Input to QDR Report
    - No → Adjust
  - No → Acceptable Risk?
    - Yes → JS Input to QDR Report
    - No → Adjust

Security Interests, Strategic Environment
Summary

- JS QDR preparations are underway

- No intent for JS efforts to be anything other than internal efforts -- trying to increase JS understanding of potential topics, not provide “answers”

- Recognize the need to stay “strategic” on potential QDR topics

- Have taken positive steps to ensure JS efforts remain “low” key and do not fuel public speculation or debate
Backups
**Joint Strategy Review 2000 Timeline**

- **Joint Vision Relook**
  - Publish JV 2020

- **Joint Strategy Review**
  - Initial Scoping
  - Dev Strategic Choices
  - Seminar Game
  - CJCS IPR
  - Draft NMS
  - Refine Draft
  - Staff NMS
  - Senior Review & Approval
  - Publish NMS 2000

- **Recommendations for NMS 2000**
- **Insights for QDR panels**
- **Options for DYNAMIC COMMITMENT Game 4**

- **3 strategic options considered against 3 primary scenarios and 3 contingencies from DPG-IPS/LRS**
- **Designed to investigate benefits and risks**
- **NOT designed to produce the “answer”**

- **Review game requirements, threats, scenarios, missions**

- **Review strategic options**

- **Election**
**DYNAMIC COMMITMENT Timeline**

- **Vignette and Database Development**
- **Pre-Game Preparation & Analysis**
  - Design/Rehearsal Game
  - Senior Decision-maker Seminar
- **POM Assessment Game**
  - For Record Game
  - 02-07 POM versus Current Strategy
  - Generate insights for CJCS from POM Assessment Game
- **Game Report**
- **JSR Excursion Game**
- **Election**

**Tasks:**
- Train Players
- Test Software
- Validate Game Procedures
- For Record Game
- 02-07 POM versus Current Strategy
- Generate insights for CJCS on strategic choices relative to 02-07 POM
JS QDR Panel Timeline

2000

JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC

JS Notice Published

Initial Planning Meeting

Facilitated Panel Workshops (Problem/Analysis Definition)

Panels develop insights on QDR topics (from the law)

Integration IPR

Integration IPR

Workshops on Defense Agencies

- 4-5 May: Education/brainstorming on common metrics
- 26 May: Cancelled/not required

Integration IPR

- Focus: insights on strategic options

- Focus: insights on current strategy/force

JS QDR GOSC approval of panel charters

- JS organization and process to support CJCS QDR legal requirements
- “Open and collaborative”