Army Transformation: A Selected Bibliography

Legacy Force: Sustain & Recapitalize

Objective Force: Science and Technology \(\rightarrow\) R&D & Procurement

Interim Force: Initial Brigade Combat Team \(\rightarrow\) Interim

Objective Force

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August 2001
“America's Army places soldiers on point in a dangerous world because they are the surest signs of the commitment of the Nation. Our non-negotiable contract with the American people is to be a warfighting Army -- persuasive in peace, invincible in war. Therefore, my overarching goal as CSA must be to provide the leadership, grounded in a vision for the future, to keep this Army the preeminent land warfighting force in the world. We will aspire to be the most esteemed institution in the Nation, the most respected Army in the world, and the most feared ground force to those whose actions would threaten the vital interests of the United States.”


“TRANSFORMING THE ARMY. True transformations of standing armies are rare. Most changes are developmental, occur incrementally and are managed within existing systems over a long period of time. However, with the publication of the Army Chief of Staff's Intent and Vision Statement in late 1999, the Army embarked upon a rapid and dramatic transformation toward a more 'responsive, deployable, agile, versatile, lethal, survivable, and sustainable force.' The transformation will make light forces more lethal, survivable and tactically mobile while heavy forces will become more strategically deployable, agile, and less reliant on a large logistical tail. The intent is to enhance our Nation's ability to meet its national security and military strategies by increasing the ground combat forces immediately available to the NCA and warfighting CINCs. The transformation will ultimately impact nearly every organization in the Army. The speed and scope of the transformation also will profoundly affect all Army systems related to doctrine, training, organizations, leader development, materiel and soldier support.”

Preface

“Army Transformation” is a special theme at the U.S. Army War College. This bibliography was compiled to present selected USAWC Library materials, and Internet sites that reflect the theme. Most of the books, documents, and periodical articles are dated 1999 to the present. For your convenience we have added our call numbers at the end of each book and document entry. Please keep in mind that call numbers may vary from library to library.

This bibliography is also available on the Internet through our Library’s homepage <http://carlisle-www.army.mil/library/>.

For additional information, please contact the Research and Information Services Branch, U.S. Army War College Library, by sending an e-mail message to libraryr@awc.carlisle.army.mil, or by phoning Commercial (717) 245-4260 or DSN 242-4260.

Jacqueline S. Bey, compiler
ARMY TRANSFORMATION

A Selected Bibliography

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Books and Documents


U.S. Center for Army Lessons Learned. *First Look!: Force XXI Combat Engineers and the Engineer-Bradley Fighting Vehicle (E-BFV)*. Fort Leavenworth, KS: U.S. Center for Army Lessons Learned, 2000. 1 vol. (U408.3.C24 no. 00-01)

U.S. Center for Army Lessons Learned. *Interim Brigade Combat Team (IBCT): Tactics, Techniques and Procedures*. Fort Leavenworth, KS: U.S. Center for Army Lessons Learned, 2001. 1 vol. (U408.3.C24 01-18)


Student Papers

The following U.S. Army War College Strategy Research Project (SRP) papers, and Senior Service College Fellowship (SSC) papers are also available from the Defense Technical Information Center and the National Technical Information Service. Please note, references in this section are listed in an abbreviated bibliographic format.


Weafer, Thomas W.  Averting the Train Wreck of Captain Attrition -- A Leadership Solution.  
24pp.  (AD-A391-215)

Wentz, Paul.  Ready for Change: Establish a Logistics Officer Corps.  Strategy Research  

Wiseman, John W.  Transformation of the Kosovo Liberation Army: A Way to an End?  
20pp.  (AD-A391-259)

Worthington, Glenn, Walter Golden, and Terry Kraft.  Strategic Recruiting: How to Man the  
Force of the Future.  USAWC Senior Service College Fellowship paper.  Carlisle Barracks:  
U.S. Army War College, 27 April 2000.  56pp.  (AD-A380-086)

Periodical Articles

Abrams, John N.  “Training and Doctrine Command Supports Army Transformation.”  Army  
50 (October 2000): 73-76+.


Army AL&T 00 (March-April 2000): 13-16.

Arata, Stephen A.  “The Example of French Light Armored Forces.”  Army 50 (September  

Atkeson, Edward B.  “Main Battle Tanks: To Be or Not to Be?”  Army 50 (January 2000):  
37-40.

Aubin, Stephen P.  “Stumbling toward Transformation: How the Services Stack Up.”  Strategic  


Barbour, Bo, and Bill Hix.  “Dominant Warrior: An Objective Force at War in 2015.”  Military  


Caldwell, John S., Jr., and Donald F. Schenk. “Equipping the Brigade Combat Team.” Army AL&T 00 (March-April 2000): 22-23.


Hall, Robert E. “The Noncommissioned Officer Corps: Meeting the Army’s Challenges.” Army 49 (October 1999): 31-36.


Nelson, Harold W. "The United States Army and 225 Years of Service: ‘This We’ll Defend’." Army 50 (June 2000): 57-59.


Reed, Brian J., and David R. Segal. “The Impact of Multiple Deployments on Soldiers’ Peacekeeping Attitudes, Morale, and Retention.” Armed Forces and Society 27 (Fall 2000): 57-78.


Wright, Anthony O. “Concept and Organization of the IBCT Engineer Company.” Engineer (May 2001): 6-9

Selected Internet Sites


