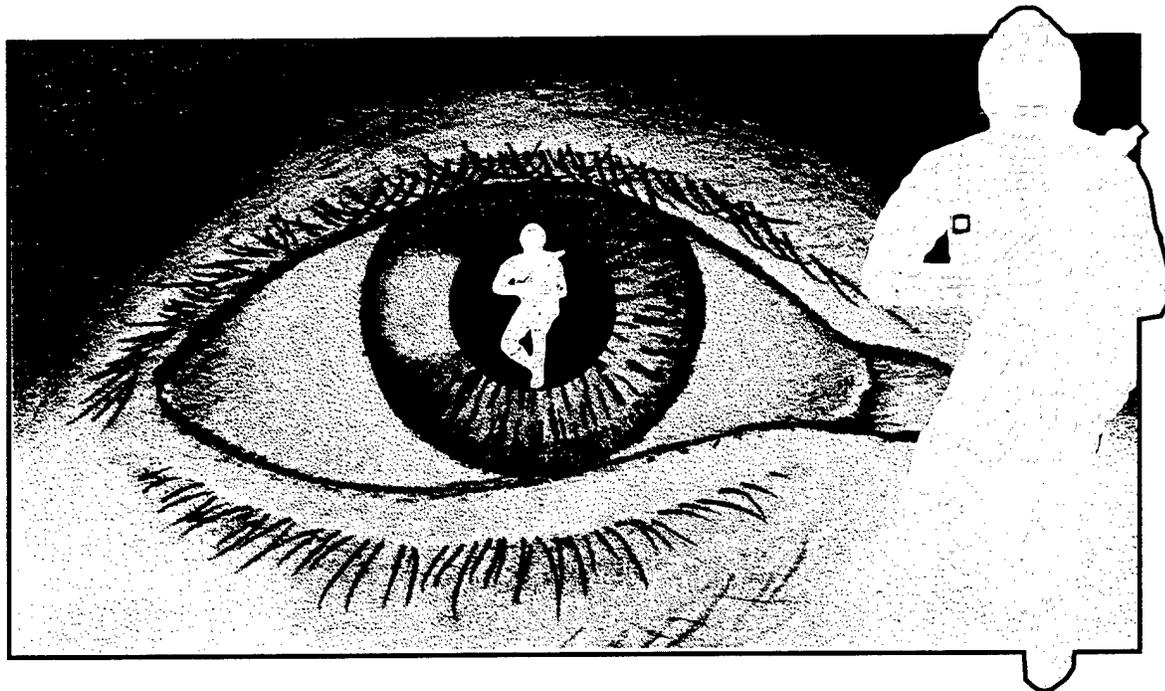


STRATEGIC VISION

A Selected Bibliography With Emphasis on Future Warfare



“We are at the dawn of a new century. Now is the moment to be farsighted as we chart a path into the new millennium.”

— President William J. Clinton. A National Security Strategy for a New Century. May 1997.

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“Strategic Vision is an essential element of political, corporate, and military leadership. The visioning process examines the future forces and trends that affect us individually and organizationally. By defining a desired future endstate and then communicating that vision to subordinates, the leader can shape and manage change toward that desirable end. Crucial to the visioning process are three interrelated activities--critical listening, creative thinking, and critical thinking....”

-- U.S. Army War College. AY99 Curriculum Guidance. Carlisle Barracks: 1998.

“Strategic vision is a mental image of what the future world ought to be like. (The prophet’s view). Development of a strategic vision is preceded by forecasting the actual, matter of fact, realistic and pragmatic future to create an estimate of what the future is likely to be. In doing this, the strategist looks at history, the current situation, and trends. Strategy is the crossover mechanism for moving from the world as forecasted to the world of our vision.

Strategic vision provides direction to both the formulation and execution of strategy. It makes strategy proactive, rather than reactive, about the future.”

-- Colonel Bruce B.G. Clarke, “Strategic Vision,” appendix 1, part 1 in Strategic Vision and Strategy Formulation: Capstone Exercise. Carlisle Barracks: U.S. Army War College, 1994, p. A-2.

“The Army must prepare itself for a major change in the way warfare will be conducted in the next century. Innovative application of new technologies will demand drastic differences in the Army of 2025. The leaders of the Army of the 21st Century will need to be able to perceive, comprehend and take advantage of the changing nature of technology as it drives changes in warfare. This includes an understanding of the geostrategic impact of the information and space environments on strategy and the art of war. To enter the debate and begin influencing the Army of the 21st Century, Army War College students need to be able to think beyond the current Army structures and programs. To accomplish this, students need to understand the relationship between Force XXI, Army XXI and the Army After Next Project and what the Army is trying to achieve with these programs.”

-- U.S. Army War College. AY99 Curriculum Guidance. Carlisle Barracks, 1998.

Preface

“Strategic Vision” and “Warfare in the 21st Century” are themes at the U.S. Army War College. These two themes are the focus of this bibliography designed to aid those engaged in thinking about alternative futures and those involved with developing long-range strategic plans.

Items included in the bibliography are available in the U.S. Army War College Library collection. For your convenience we have added our call numbers at the end of each book and document entry. Please keep in mind that call numbers may vary from library to library.

This bibliography is also available on the Internet through our Library’s home page (URL: <http://carlisle.www.army.mil/library/>).

Additional related bibliographies prepared by the U.S. Army War College Library include Revolution in Military Affairs (May 1996); Force XXI (April 1997); Senior Leadership and Command (June 1997); Communicative Arts (June 1997); and Information (February 1998). These bibliographies are also available through the Library’s home page.

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Jane E. Gibish, compiler

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STRATEGIC VISION

A SELECTED BIBLIOGRAPHY WITH EMPHASIS ON FUTURE WARFARE

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