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AUTHORITY
AGO D/A ltr, 29 Apr 1980

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AD 862860

DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGDA (M) (26 Nov 69) FOR OT UT 693271 5 December 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army Depot Long Binh, Period Ending 31 July 1969

SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation in accordance with paragraph 4b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

1 Incl
as

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23

DEPARTMENT OF THE ARMY
HEADQUARTERS, US ARMY DEPOT LONG BINH
APO 96332

AVCA SGN FD MGT 10 August 1969

SUBJECT: Operational Report United States Army Depot, Long Binh - Lessons Learned for Quarterly Period Ending 31 July 1969

THRU: Commanding General
US Army Support Command, Saigon
ATTN: AVCA SGN GO S
APO US Forces 96491

TO: Department of the Army
ATTN: ACofS for Force Development
Washington, D.C. 20310

SECTION I

OPERATIONS: SIGNIFICANT ACTIVITIES

1. COMMAND:

Due to the short tour of twelve months in Vietnam, a 40% percent turnover of command within Troop Command, USADLB, was experienced. At the end of the reporting period the Command and Staff of Troop Command was as follows:

NAME	DUTY ASSIGNMENT
LTC Robert U. Boyd Jr.	Commanding Officer
MAJ John E. Weeks	Executive Officer
CPT Edward J. Lee	Adjutant
MAJ George R. Zobrak	Operations Officer
1LT Anthony Colodonato	Intelligence Officer
MAJ William P. Smith	Chaplain

FOR OT UT
693271

CPT Richard A. Hurka	Company A
CPT William J. Kelley	Company B
CPT Lewis F. Willhite	Company C
CPT Charles Lagansky	Company D
CPT Carl D. Cox	Company E
CPT Clyde W. Howard	Company F
CPT Ernie O. Niemi	Security Guard Company
1LT Robert L. Dunn	74th Engineer Detachment
1LT Steven Rutt	518th Engineer Detachment

2. RELOCATION: During the reporting period the Command continued to implement the relocation of activities into the New Depot Complex, Long Binh Post, Vietnam. The Food Management Division began phasing into the Depot Non-perishable Class I stocks from its Class I storage location in Long Binh. All combat rations and condiments have been relocated and most new receipts from port are being received at the Depot. Based upon the availability of space at the Depot, it is planned to have dry operations at Long Binh phased-out by 30 September 1969. Preparations are being made for the operations of the new cold storage warehouses under construction at the Depot. If building occupancy dates remain firm these facilities will become operational during the next reporting period. At present, Company B has approximately 100 personnel remaining in Saigon.

3. VISITORS: The continuing expansion of facilities and operations of the command have resulted in the USADLB becoming one of the Major activities within the Vietnam theater of operations. As a result the orientation and briefing of senior personnel continued during the reporting period. Our visitors included the following:

NAME	DUTY POSITION
LTG Mildren	Deputy Commanding General, USARV
MG Heiser	Commanding General, 1st Logistical Comd.
MG Case	Commanding General, MECOM
BG Halper	Comptroller, USARPAC

BG Hurow	Commanding General, USASUPCOM
BG Powell	ADC for Support, Americal Div.
Mr. Lee	GS 15 Equivalent, Combat Development Comd
COL Guerin	Deputy G-4, USARPAC
COL Rahn	G-4, USARPAC
COL Lewis	SP&O 1st Logistical Comd.

4. TACTICAL DEFENSIVE OPERATIONS TRAINING: Units of Troop Command experienced no great difficulties during this reporting period, however, with the additional area needed for the depot in the 208 area, the bunker line has been extended and 13 new bunkers constructed, utilizing personnel from Security Guard Company. Other units of Troop Command have supplemented Security Guard Company, with 67 Special Guards, 45 Gray Guards, and 44 Reactionary Force Guards during this reporting period, resulting in additional training requirements, weapons qualifications and special guard instructions for these personnel to be qualified to perform guard duty.

5. PERSONNEL, ADMINISTRATION, MORALE AND DISCIPLINE:

a. Personnel: At the end of this reporting period, authorized Military strength was 2,907, authorized Department of the Army Civilian strength was 84, authorized Local National Civilian strength was 1543. Assigned Military was 2875 or 98% of the Military authorization; The Department of the Army Civilian assigned strength was 71 or 84% of its authorization and the Local National strength assigned was 2989 or 193% of the total authorized. On 25 March 1969, USADLB received 1st Log Comd. Message 4234, advising that our manpower voucher would be changed from 3149 to 1543 Local National Civilians. USADLB is now in the process of reducing its Local National strength to meet the new authorization.

b. Administration:

(1) Twenty-one requests for assistance were processed by the Depot Inspector. One pre-AGI inspection was conducted during the month of June. All non-appropriated funds within the Depot were reviewed and inspected. Spot checks, staff visits and informal inspections were conducted. Received a satisfactory rating during FY 69 AGI.

(2) Preparation of the Manpower Utilization Survey Report entered final stages with the review of draft Schedules X for the depot. The

complete report will be submitted to the USARPAC team early in August in preparation for the Manpower Survey scheduled 1-29 September 1969.

c. Personnel Changes: The following changes occurred during the quarter reported.

(1) COL R. Blyth replaced COL Cooper as Director of Supply & Transportation.

(2) MAJ W. Smith replaced MAJ Sessums as Troop Command Chaplain.

(3) MAJ R. Sessums replaced MAJ Robinson as Depot Chaplain.

d. Moral and Discipline: Moral within the units of the United States Army Depot Long Binh continues to be high and discipline is excellent.

6. PLANS AND OPERATION.

a. CG, 1st Logistical Command directed that the road net work and commodity yards in Honai and Vung Tau Property Disposal Yards be reshaped and scaled against erosion at the earliest practicable date and that specialized equipment be installed within 30 days after receipt. To date program has been limited to minor ditching and road reshaping accomplished thru self-help. PA&E was fully committed on other command interest projects and was unable to provide the personnel and equipment required for the job. The equipment installation project is still in the planning and detailed drawing stages with actual construction scheduled to begin in the early part of August 1969.

b. The ADLB Motor Vehicle fleet, materials handling equipment and special purpose equipment were in a seriously deteriorated condition at the beginning of the reporting period. In an effort to retain mobility and to continue storage operations the equipment had been kept operational far beyond the useful life of the equipment. The resulting maintenance workload was beyond the capacity of our maintenance facilities and resulted in further deterioration of the fleet. A concerted effort to identify and remove "DOG" vehicles from our fleet in conjunction with superb supply from our higher headquarters resulted in the replacement of approx 60% of the Depot equipment with new or rebuilt vehicles. The program is continuing and though the Depot is under its authorized allowance in most equipment areas, a significantly larger number of vehicles area available to support the Depot requirements.

c. As an adjunct to the revitalization of the Depot equipment, an equipment operator retraining course was established with the assistance of the pertinent commodity command customs assistance representatives.

Emphasis is being placed upon the importance of operator maintenance in relationship to material readiness and step by step practical exercises assure that each operator is fully familiar with all steps in the preventive maintenance program. In as much as all operators must attend the retraining course the resultant increase in effectiveness of operator maintenance should retain our equipment fleet at a high operational level.

d. Only one completed facility was signed over to the depot during the reporting period. This was the first 166,750 CU FT section of the 2 million dollar Cold Storage Warehouse. The complete 667,000 CF facility is schedule for turn over on 23 September. Notice to proceed on construction of the following depot facilities was given the contractor during the month of July:

Operational Lighting	4 Areas
Fire Stations (2)	Main depot, Area 208
Computer Storage Building	1,530 SF
Cement Storage Warehouse	120,000 SF
Warehouses, PDO (2)	96,000 SF

The 19,000 linear feet depot perimeter security fence and lighting project is 20% complete with half of the chain link fence installed. The proposed dispensary project could not be justified and was cancelled as not required. It was felt that the present First Aid Station was adequate for the depot Medical needs. On a self-help basis the Facilities Division hauled nearly 2000 CU Yards of crushed rock and built a 30 x 30 office building in preparing the Depot Gas Generation Pad for operation. Three raised hardstands were constructed to support the oxygen, acetylene and carbon dioxide plants. Weather and equipment breakdowns hampered the project throughout. Also on a self-help basis the Facilities Division presented the depot with its first set of Flag Poles. The poles which can be viewed from most depot locations stand 45 feet tall. Depot flags flew for the first time on Memorial Day, 30 May 1969. The Long Binh Post Base Development Board approved the location of the following facilities for the depot during the quarter:

Paving	6 miles
Motor Pool	155,000 SF
Security Fencing	16,960 LF
Hardstand	145.600 SF

Admin Buildings	4,900 SF
Street Lighting	18,000 SF

e. Property Disposal Activities.

(1) Continuous efforts are being made to report property for sale. As of 25 July 1969, $3,364,488 has been reported to FESO for sale. A total of $4,880,575 has been sold but not released to the purchaser.

(2) Considerable progress has been made in removal of scrap property. Total removals during this period was 15,317 S/T.

(3) During this period a total of $2,372,163 was shipped to MAAG KOREA. A total of $386,950 was shipped to MAAG TAIWAN.

(4) As of this date, MAAG Korea has a total of $1,411,179 reserved awaiting a release. MAAG Taiwan has a total of $547,569 reserved awaiting a release. MAAG Philippines has a total of $124,368 awaiting a release. The above property is expected to be shipped within the next 30 days.

f. Serious erosion was experienced throughout the Depot at the onset of the monsoon season. Areas of new earth bordering operational hardstand, ditch banks, and unimproved areas within the Depot were subjected to extensive damage. Limited remedial action by PA&E was augmented by a depot self-help program and permanent damage was minimized. Ditch banks and eroded areas endangering hardstand were reshaped and sprayed with soil binder; ditches and run off drains were cleared and reshaped by hand after each deluge; crushed rock and laterite fill was utilized to form drainage surface in semi-improved areas required for operational use; grass was planted in same areas adjacent to buildings during the earlier parts of the report period. The containment action is continuing on a daily basis. A project for soil stabilization for the Depot has been submitted to eliminate this problem during the next monsoon season.

g. The Storage Division of USADLB has assumed the storage mission for Non-Standard Repair Parts and Special Service equipment. A major emphasis has been placed on location surveys, research of warehouse denials, receipt processing and shipping of material release orders. The second inventory of USADLB will be completed the later part of August with plans being made for Project Count Always. Significant lessons learned have been generated by all of the activities that have been refined and reorganized to meet the assigned mission. The Vehicle Park staffing and operational procedures have been revised to provide for a more efficient operation. A-sets, Kits, and outfits area was established to assemble all of the unit before placing into storage. Condition coding has become part of the in-storage operation and the impact has not as yet been fully realized as this refinement is ne-

cessary but will require additional coordination of the entire 3 SVN systems

h. ECMY phased out operation in Area 206 with the last issue of asphalt being made on 14 July 1969.

i. Gen Heiser directed the phase out of the Vung Tau Storage Site by 31 October 1969. ECMY is preparing a phase out plan to be submitted to the USADLB by 2 August 1969.

j. Stock Control functions at Vung Tau were mechanized, then combined with Long Binh records, and all were converted to 3SVN in April.

k. ECMY Project Count II Inventory was completed on 29 July 1969. 4,141 lines were inventoried with 787 lines over and 721 line short for an adjusted value of $592,105.87.

l. The 53rd General Support Group assumed operational control of the CC&S activities on 24 July 1969. However, personnel will remain assigned to the Depot for rations, quarters, logistical support and military justice.

7. LOGISTICS:

Depot Workload:

a. Class I - Received and Issued

MONTH	S/T RECEIVED	S/T ISSUED	S/T HANDLED
May	18,866	15,656	34,522
June	23,407	22,170	45,577
July	22,763	21,287	44,050

b. Class II, VII & IX - Received and Issued

May	27,415	26,582	53,997
June	21,189	32,699	53,888
July	19,025	32,092	51,117

c. Class IV Received and Issued

May	11,157	32,694	43,851
June	49,797	32,434	82,231

MONTH	S/T RECEIVED	S/T ISSUED	S/T HANDLED
July	24,421	35,065	59,486

8. ORGANIZATION STRUCTURE: See Inclosure 1.

SECTION II, LESSONS LEARNED
COMMANDER'S OBSERVATIONS, EVALUATIONS AND RECOMMENDATIONS

1. PERSONNEL:

Personnel Services.

OBSERVATION: Assignment of Personnel and Validation of Security Clearances takes an excessive amount of time.

EVALUATION:

(1) Personnel are attached to units, i.e. Company A with duty at four separate locations. Due to distance and dispersion, control of these personnel and personnel actions are hampered.

(2) Excessive periods of time are lost Validating Security Clearances, conducting local files check and pulling DA Form 873 from 201 files for key personnel due to the distance to Bien Hoa and lack of transportation to the 537 PSC.

RECOMMENDATION: To facilitate above, A PSC team of the 537th Personnel Services Company be located in Troop Command area on Long Binh Post, with all records of Troop Command personnel.

2. OPERATIONS:

a. Locator Change Cards.

OBSERVATION: It became increasingly apparent that there were loopholes in the coding of locator change cards as "adds or kills"

EVALUATION: A positive method of identification of adds and kills was required. In addition, an easier visible check was also desirable.

RECOMMENDATION: The coding format of identifying adds and kills be changed to A and K in CC 65. The computer validation was changed to reject any code other than A or K.

b. R&U Support.

OBSERVATION: PA&E establishing an R&U Detachment at the depot immeasurably has improved the Maintenance Service Order (MSO) Support to the depot, however the service received on Job Order Request, DA Form 2701, is non-existent. PA&E has been unable to respond to depot request for repair and alteration of minor facilities. Job orders submitted 10-12 months ago have not been acted on.

EVALUATION: It appears that PA&E is either understaffed or lacks the organization to cope with the tremendous R&U mission it has for Long Binh Post.

RECOMMENDATION: That the use of engineer troop labor be considered to supplement the PA&E effort and where possible approve accomplishment of R&U projects on self-help basis.

c. Security Operation.

OBSERVATION: Troop Command is furnishing support to two different groups plus Long Binh Post for defense and contingency plans in addition to the internal security of US Army Depot, Long Binh.

EVALUATION: Security Guard Company was originally organized for internal defense of the US Army Depot, Long Binh. Additional requirements for the defense of LBP and contingency plans of the 48th General Support Group, 53rd General Support Group and Long Binh Post indicate a reevaluation of the size of the Security Guard Company must be made immediately to determine a final organizational structure to handle all perimeter and guard commitments.

RECOMMENDATION: That Troop Command be given only the requirements necessary for internal security of US Army Depot, Long Binh and be responsible only for the subsector in the 53rd General Support Group sector and be dropped as a subsector in the 48th Transportation Group sector.

d. Dissemination of Supply Information.

OBSERVATION: For many months chaplains have made trips to the depot to pick up supplies, then were frustrated in the attempt because of improper requisitioning procedures or because the item had no on-hand balance. This situation has in part been alleviated through the dissemination of supply information in the form of a Supply Information Letter dated 17 May 1969.

EVALUATION: The number of requisitions filled has increased and the number of hand-carry requisitions being turned back have been reduced since the new supply information has reached the hands of many III & IV Corps Chaplains.

RECOMMENDATIONS: That the Depot Chaplain be invited to speak to the Monthly training conferences of Chaplains in III and IV Corps.

e. Management and Accounting for Inventory by Condition Code.

OBSERVATION: Implementation of major programs by headquarters elements should be offered the advantages to be gained from experienced personnel at the implementing level. This may be attained by down staffing of draft procedures and regulations prior to official publication and implementation.

EVALUATION: Condition Coding of depot assets was implemented simultaneously with cyclic inventory under Project Count II by direction of Headquarters, 1st Logistical Command. The essentials to provide continuity were omitted in that adequate data systems programs to support condition coded records at USAICCV and depot level were not developed and tested prior to the implementation. As the cyclic inventory and condition coding progressed, the inability within data systems element to effectively cope with and support the coding became most apparent from the storage and stock control division standpoints. Condition coded assets were not recorded on locator records by code. Inventory count cards produced subsequent to the basic cyclic inventory were not keyed to a designated condition code, the end product being that all assets under inventory were summarized and adjusted under Condition Code "A" account. The implementation of condition coding failed to provide for data systems release of assets by other than Condition "A" stock; thereby by-passing and building issuable assets in other than Condition "A" while drawing off the Code "A" stock.

RECOMMENDATION

(1) That down staffing to no less than depot level be initiated for major programs and procedures where intricate and detailed requirements prevail or may develop.

(2) That prior to development and publication of headquarters directives and regulations, data system requirements and capabilities be determined and the directive or regulation fully consider the system application.

(3) That implementation dates be established based on data system programing and test leadtime capability in order that necessary system programs will coincide with the effective date of directives and regulations.

3. TRAINING:

a. Drivers Training.

OBSERVATION: The Drivers Training program was found to be ineffective

in as far as training the Vehicle operators on operation and preventive maintenance.

EVALUATION: Through observation of the program, it was recommended that the Motor Pool request professional assistance from Saigon Support Command. This assistance was granted and a TACOM representative was sent to the Motor Vehicle Branch to provide all assistance necessary, not only with Driver Training, but in other areas of the Motor Pool.

RECOMMENDATION: Sections requiring technical assistance or professional assistance be encourage to contact Saigon Support Command for the required assistance and recommendations.

b. Unskilled R&U Personnel.

OBSERVATION: Training of unskilled personnel in the simple construction techniques is a full time job for supervisory personnel in the Utility Section of the Division. Personnel E-5 and below in the section do not have the talents required for simple construction efforts.

EVALUATION: Current TDA provides for the 76V MOS for the Utility Section. Personnel are not sufficiently trained in construction technique to provide supervision over Local Nationals construction personnel nor able to accomplish these projects themselves.

RECOMMENDATIONS: That change to TDA for construction type MOS's covering the following fields be approved:

Electrician

Carpenter

Heavy Truck Drivers

Engineer Equipment Operators

Construction Foreman

c. Training Prior to Arrival in Vietnam.

OBSERVATION: Supply personnel in any 76 MOS should receive forklift operator training as part of the MOS qualification.

EVALUATION: Supply personnel are required to spend approximately one week in being trained to operate forklift, since there is a continual requirement for skilled operators but not enough trained personnel being received. With only a 1 year tour, personnel should be qualified to the

maximum extent possible before being sent to Vietnam. A large amount of stock is damaged due to newly trained personnel performing without any experience. MHE is a prime commodity and any training that can prolong its usefulness should be made.

RECOMMENDATION: That the above training be implemented to the maximum extent prior to arrival in Vietnam.

d. Project Skills.

OBSERVATION:

(1) Skills I Alpha: The depot is continuing to implement this phase of Project Skills. The depot commander and directors hold a 3 hour briefing and tour for all newly assigned key personnel. The briefing and tour is scheduled monthly and covers such topics as the depots mission, functions, physical location in RVN and LBP, past history, etc. Additionally, the depot has a USADLB briefing and tour for US Officers all ranks, newly assigned to 1st Log Comd. This tour is usually conducted twice a month and the average party consists of 30 people. The depot also conducts special orientation/indoctrination briefing for VIP:

(2) Skills I Bravo: 23 formalized courses of instruction have been established to date. In addition to these courses, we send qualified personnel to Cam Ranh Bay, Vung Tau and other locations for training that is not offered at the depot.

(3) Skills I Charlie: All newly assigned depot personnel receive some form of OJT. However, a formalized OJT program has not been established to date.

EVALUATION: The alpha and bravo phases of Project Skills have proven to be highly effective.

RECOMMENDATION:

(1) Supervisory personnel must constantly be alert to the need for continuous training of military personnel. Mission performance capability increases consistent with increased capability of the work force.

(2) The Charlie phase of Project Skills has not been emphasized at the depot. In this connection, from 1 Jan 69 through 30 Jun 69, approximately 30 accidents involving MHE have taken place at the depot. The majority of these accidents were due to negligence on the part of the operator. It is believed that through proper OJT and closer supervision in their working areas, most of these accidents may have been avoided.

5. INTELLIGENCE: None

6. LOGISTICS:

a. Lack of lumber and Pallet Kits.

OBSERVATION: During the quarter the depot box shop effort came to a standstill due to non-receipt of lumber and pallet kits.

EVALUATION: The depot has not received a single requisitioned pallet or box in over 6 months. The tight control placed on issues prevented the Box Shop from pre-cutting and assembling packing and crating materials without pallet/box pre-cut kits. Depot monthly requirements for these items are approximately 8,000.

RECOMMENDATION: That concentrated effort be made up the chain of command to expedite delivery of pallet/box kits to the depot. Also, if possible, have lumber transshipped from other RVN depots to the USADLB.

b. Repair Parts Supply.

OBSERVATION: Continued difficulty replenishing parts for MHE.

EVALUATION: Presently the hand carry requisition is being utilize through property. This has enabled us to get necessary parts that are actually in stock but which have not been received through 02 and 05 requisitions.

RECOMMENDATION: Use the hand carry method and the limited local procurement to supplement normal requisitions.

7. ORGANIZATION: None

8. DEPOT SAFETY PROGRAM:

a. Review of Depot Safety Programs.

OBSERVATION: During this quarter Commander's, Directors, Staff Agencies and supervisors were requested to review their current accident prevention programs and revise them where necessary or place additional measures in order to strengthen the safety program posture.

EVALUATION: This accelerated program has resulted in an overall decline of 15 disabling injuries and 2 fatalities with an increase of safety attitude among the employees toward the Depot Safety Program.

RECOMMENDATION: To further strengthen the Local National Safety

program and to reduce injuries and fatalities it is recommended that:

(1) Continued emphasis be given to the Local National program.

(2) Safety Orientation be given to new employees

(3) Safety Media be given widest dissemination.

(4) Supervisor Safety Meeting be held at least monthly.

(5) Short safety talks be given to employees on a be-weekly basis.

~~1 Incl~~
as
Incl wd HQ, DA

JOHN W. IRVING
Colonel, QMC
Commanding

AVCA SGN GO S (10 Aug 69) 1st Ind
SUBJECT: Operational Report of the United States Army Depot, Long Binh for the Period Ending 31 July 1969, RCS CSFOR-65 (RI)

HQ, US Army Support Command, Saigon, APO 96491 3 Sep 69

TO: Commanding General, 1st Logistical Command, ATTN: AVCA GO O
APO 96384

1. The Operational Report - Lessons Learned of the United States Army Depot, Long Binh for the Period Ending 31 July is forwarded in accordance with AR 525-15.

2. Reference Section I, page 4, paragraph 6b. CONCUR. The United States Army Depot, Long Binh has initiated a program to eliminate aged equipment. Classes presented to wheel vehicle drivers, rodeos for MHE and assistance from field maintenance technicians are part of this program to improve the maintenance posture.

3. Reference Section II, page 9, paragraph 2d. CONCUR. The Depot Chaplain visited many customers during the past quarter. During the visits he explained the supply system, methods of requisition both regular and hand carry, and encouraged customers to requisition their items to create demand. The Chaplain customers, their unit supply and DSUs, cooperated in requisitioning needed items and followed the guidance for hand carry requisitions. This resulted in a larger number of requisitions, a larger number of fills, and more accurate coordination of hand carry requisitions.

4. Reference Section II, page 10, paragraph 3. CONCUR. Full results from the driver's training program were not obtained. Additional follow-up action is required to (1) relieve drivers who did not attend the classes from driving duties, (2) schedule make up classes and (3) establish a continuing program to present this instruction quarterly. Until an effective vehicle control system is established the maintenance and utilization of equipment within the United States Army Depot, Long Binh will continue to be a problem.

5. The format for the US Army Depot, Long Binh Operational Report - Lessons Learned for Period Ending 31 July 1969 is incorrect. The proper format is as given in Appendix I, USARV Reg 525-15. The US Army Depot, Long Binh has been advised accordingly.

6. Lessons Learned, observations and recommendations are concurred in by

AVCA SGN GO S (10 Aug 69) 1st Ind 3 Sep 69
SUBJECT: Operational Report of the United States Army Depot, Long Binh for the Period Ending 31 July 1969 RCS CSFOR-65 (RI) (Con't)

this command, with the exceptions above. A copy of this indorsement has been provided the originating headquarters.

FOR THE COMMANDER:

TEL: LBN 2604

MICHAEL D. HUSTON
CPT, AGC
Asst AG

AVCA GO-MH (10 Aug 69) 2nd Ind
SUBJECT: Operational Report - Lessons Learned of the US Army Depot, Long Binh for Period Ending 31 July 1969 RCS CSFOR-65 (U)

DA, Headquarters, 1st Logistical Command, APO 96384 18 OCT 1969

TO: Commanding General, United States Army, Vietnam, ATTN: AVHGC-DST, APO 96375

1. The Operational Report - Lessons Learned submitted by Headquarters, US Army Depot, Long Binh for the quarterly period ending 31 July 1969 is forwarded.

2. Pertinent comments follow:

a. Reference item concerning personnel services, page 8, paragraph 1. Nonconcur. The 537th Personnel Service Company tested the system being recommended by placing a records team, under the supervision of a Warrant Officer, in the Vung Tau area to support the 53d General Support Group. There were many problems encountered with this situation. The commanding officer of the PSC could exercise little or no control over the personnel of the team, and because of the spatial separation of the organization, the time lag in receiving reports at the PSC greatly hampered the reporting system of the PSC, particularly in the application of the PERMACAP system. The problems indicated are recognized. However, a more feasible solution appears to be to relocate the entire PSC to Long Binh rather than just a team.

b. Reference item concerning location change cards, page 8, paragraph 2a. Concur with exception that Code K should be Code D.

c. Reference item concerning PA&E facilities engineering support, page 9, paragraph 2b. Concur in part. The magnitude of the facilities engineering mission at Long Binh Post is recognized. It is further understood that PA&E will not receive an increased support capability. The Facilities Division, USADLB, is presently accomplishing minor repair and alteration of facilities on a self-help basis. Concur that, where possible, projects be accomplished by self-help and recommend that procedures be implemented to reduce JOR processing time for self-help projects. Nonconcur in the recommendation to consider use of engineer troop labor to supplement the PA&E work effort. Present engineer committment on higher priority work precludes use of engineer troop effort on minor repair and alteration of facilities.

d. Reference item concerning security operation, page 9, paragraph C. Long Binh Post is conducting a survey to determine a task force organization required for the defense of the Post. The survey is intended to assign larger security requirements to units with larger numbers of on post population.

e. Reference item concerning dissemination of supply information, page 9, paragraph 2d. Nonconcur. The requisition objectives are under constant supervision and evaluation. It is the conviction of the supervisory Chaplain and commodity manager that the requisition objectives are kept at realistic levels. For any zero balance there are due-ins, and there are no undue delays in filling requisitions. The education of Chaplains concerning requisitioning procedures is a continuing process due to the turnover of personnel. Efforts are made in each Support Command to brief 1st Logistical Command Chaplains in this matter and help is given to any other units requesting same.

f. Reference item concerning unskilled R&U personnel, page 11, paragraph 3b. Concur. However, US Army Depot, Long Binh is undergoing a USARPAC Manpower Utilization Survey. In accordance with USARPAC Reg 1-45-1, units undergoing a survey will minimize transfer and/or reassignments of personnel within the unit/activity. Additionally, internal reorganization will be held in abeyance pending completion of the survey. Upon approval and receipt of the manpower survey document, the depot will be required to prepare a detailed MTDA reflecting the approved recognized requirements. This proposed MTDA should provide appropriate grades and skills required for the performance of their assigned missions and workloads.

g. Reference item concerning Project Skills, page 12, paragraph 3d. To preclude further MHE accidents, a Skills I Bravo course in Commercial Forklifts has been established and 20 people per week are trained in this class.

h. Reference item concerning lack of lumber and pallet kits, page 13, paragraph 6a. The USAICCV is presently conducting a review for requirements of all types of pallets used in RVN. Messages have been sent to all US Army Depots requesting that they submit a 6 months requirement of pallets needed. Pallets (FSN 4990-223-6529) are on requisition and follow-up action has been initiated and will continue until such time as the item is received.

i. Reference item concerning repair parts supply, page 13, paragraph 6b. Concur. However, handcarry activity should be held to an absolute minimum.

j. Reference item concerning depot safety program, page 13, paragraph 8a. Concur. Action taken by forwarding headquarters is adequate. Recommendation is adequately covered in a revised safety regulation to be published by this headquarters. No action required by higher headquarters.

AVCA GO-MH
SUBJECT: Operational Report - Lessons Learned of the US Army Depot, Long Bin
for Period Ending 31 July 1969, RCS CSFOR-65 (U)

3. Concur with the basic report as modified by this and previous indorsement.

FOR THE COMMANDER:

TEL: LBN 4839

Thomas P. Ayle 2CT Abe
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AVHGC-DST (10 Aug 69) 3d Ind
SUBJECT: Operational Report United States Army Depot, Long Binh - Lessons Learned for Quarterly Period Ending 31 July 1969 RCS CSFOR-65 (R1)

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT, APO 96558

This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 July 1969 from Headquarters, US Army Depot Long Binh and concurs with the report as indorsed.

FOR THE COMMANDER:

Cy furn:
USA Depot, Long Binh
1st Log Comd

GPOP-DT (10 Aug 69) 4th Ind
SUBJECT: Operational Report of HQ, US Army Depot Long Binh for Period Ending 31 July 1969, RCS CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 29 OCT 1969

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:

C. L. Short

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