AD NUMBER

AD829482

LIMITATION CHANGES

TO:
Approved for public release; distribution is unlimited.

FROM:
Distribution authorized to U.S. Gov't. agencies and their contractors; Critical Technology; 06 FEB 1967. Other requests shall be referred to Assistant Chief of Staff for Force Development, Attn: FOR-OT-RD, Department of the Army, Washington, DC 20310. This document contains export-controlled technical data.

AUTHORITY

AGO, D/A ltr, 29 Apr 1980
THIS REPORT HAS BEEN DELIMITED AND CLEARED FOR PUBLIC RELEASE UNDER DOD DIRECTIVE 5200.20 AND NO RESTRICTIONS ARE IMPOSED UPON ITS USE AND DISCLOSURE.

DISTRIBUTION STATEMENT A

APPROVED FOR PUBLIC RELEASE;

DISTRIBUTION UNLIMITED.
IN REPLY REFER TO
AGAM-P (M) (3 Feb 67) FOR OT

6 February 1967

SUBJECT: Operational Report - Lessons Learned, HQ 2d Surgical Hospital (Mobile Army)

TO: SEE DISTRIBUTION

1. Forwarded as inclosure is Operational Report - Lessons Learned Headquarters, 2d Surgical Hospital (Mobile Army) for Quarterly Period Ending 31 October 1966. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

DISTRIBUTION:
Commanding General
US Army Combat Developments Command
US Continental Army Command
Commandants
US Army Command and General Staff College
US Army War College
US Army Air Defense School
US Army Artillery and Missile School
US Army Armor School
US Army Chemical Corps School
US Army Engineer School
US Army Military Police School
US Army Infantry School
US Army Intelligence School
US Army Medical Field Service School
US Army Ordnance School

This document is subject to special export controls and each transmittal to foreign governments or foreign nationals may be made only with prior approval of the

OFFICE OF ASSISTANT CHIEF OF STAFF
FOR FORCE DEVELOPMENT
(FOREST-0-RD) WASH., DC 20310
DISTRIBUTION: (Cont'd)
US Army Quartermaster School
US Army Security Agency School
US Army Signal School
US Army Transportation School
US Army Civil Affairs School
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1966 (RCS CSFOR-65) (U)

SECTION I

SIGNIFICANT ORGANIZATIONAL ACTIVITIES

During the reporting period much progress was made toward completing
the hospital compound. Major items completed were: Transition from dirt
floors to cement pads in the billeting area using the self help program;
showers for enlisted personnel, sandbag protection for both patients and assigned
personnel. Construction well underway but not yet completed includes covered
walkways throughout the hospital area, and a hot water system for entire
hospital area.

The base Development Planning Board has approved plans for a permanent
type billeting complex for hospital personnel. Present plans provide for female
BOQ's, Field Grade and Company Grade BOQ, NCO and lower grade quarters and other
related buildings. Construction is tentatively scheduled to begin 1 December
1966.

During the quarter, the hospital admitted for definitive treatment 558
military personnel, two (2) Red Cross employees, one (1) American civilian
employee, sixty (60) Vietnamese civilians, nine (9) Vietnamese military
personnel, three (3) ROK military personnel and one (1) Viet Cong POW.

At 2230 hours, 3 September 1966, the 1st Air Cavalry Base Camp here at
An Khe, RVN, experienced another major mortar attack from hostile forces
which lasted approximately 30 minutes. Numerous casualties resulted from
the action, most of which were the results of mortar fragments. There was
a total of twenty-six (26) of the more seriously injured admitted to this
facility.

Communication is a continuing problem. Telephone service has proven
inadequate. Efficient patient evacuation is often hampered because of the
inability to communicate with medical regulating officer at higher headquarters.
Effort is being made to obtain radio communication which we hope will
alleviate the problem.

During this reporting period, a significant change of personnel was
made within the unit. Key changes were as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Anthony Ballard, MC</td>
<td>CO</td>
<td></td>
</tr>
<tr>
<td>Major Horace W. Gaines, MSC</td>
<td>XO</td>
<td>Chief of Prof Svc</td>
</tr>
<tr>
<td>Major Alcide Lanous, MC</td>
<td></td>
<td>Chief, Nurse</td>
</tr>
<tr>
<td>Major Muriel J. McCausland, ANC</td>
<td></td>
<td>Chief of Surgery</td>
</tr>
<tr>
<td>CPT Albert F. Peters, MC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1SG Donald G. Carmier</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

In addition to key changes above, all assigned MC and ANC personnel,
plus NCO section chiefs have reported to this organization within the past
60 days.

Inclosure 1
AVGA-MB-GB-SA 6 November 1966
SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending 31 October 1966 (RCS CSFOR-65) (U)

The medical and nursing personnel at this hospital have volunteered much of their off duty time to provide technical assistance to the An Khe civilian dispensary. Presently, the staff is serving as consultants on cases referred from the dispensary. Emergency as well as some elective surgical care has been provided by the staff of this facility.

UP Para 7, SC 246, Hq USASC Saigon, APO San Francisco 96307, dated 27 October 1966, the 20th Preventive Medical Detachment was attached to this Headquarters for rations, quarters and administration. The detachment consists of one (1) officer and eleven (11) enlisted men. The mission of the 20th Medical Detachment is provide preventive medical support to the US Military personnel in an area between 17° north to 13° south in South Vietnam.

Peace Chapel was dedicated 22 September 1966. A copy of the history of the chapel is attached as inclosure #1.

SECTION II - COMMANDER'S OBSERVATIONS AND RECOMMENDATIONS

Part I Observations (Lessons Learned)

STAFF ASSIGNMENTS

ITEM: Between 15 Sep 66 and 15 Oct 66, the unit underwent a complete turnover of officers and NCO's.

DISCUSSION: When a unit undergoes such a turn-over of personnel, it results in unnecessary delay to reach operational effectiveness. To insure continuity in efficiency, a concerted effort should be made to integrate new staffs with theater oriented personnel.

CONTROL OF BLOOD DONORS

ITEM: At 1600 hours 4 October 1966, a CV 2 plane crashed within the perimeter of Camp Radcliff with 32 persons aboard. Nineteen casualties were admitted to this facility.

DISCUSSION: Because of the nature of the accident, several patients have massive hemorrhage. This rapidly depleted our banked blood supply. A request for blood donors was issued by the base radio station. Hundreds answered the request. Our laboratory facilities were inadequate to handle that size group.

OBSERVATION: Telephone requests to units will better regulate the flow of donors in such an emergency.

PERSONNEL AUTHORIZATION

ITEM: TO&E 8-571E, surgical hospital does not provide the proper number
AVGA-MB-GB-SA

6 November 1966

SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending 31 October 1966 (RCS CSFOR-65) (U)

of administrative enlisted personnel to function efficiently in this theater.

DISCUSSION: It has been determined that the following minimum requirements for augmentation of hospital headquarters exist:

a. Hq Section: The increased administrative workload in the Hq section requires the addition of one clerk typist, grade E4, MOS 71B10.

b. Registrar Section: This is the most improperly staffed section in the hospital. Suitable for operation in a stateside training atmosphere, the efficient operation of the section in a wartime, 24 hour day atmosphere requires the addition of three (3) Medical Records Clerks, grade E4 MOS 71G20.

Part 2 Recommendations

Personnel: a review of TO&E for surgical operating in RVN be made and consideration be given to augment same with sufficient personnel to function efficiently.

ANTHONY BALLARD
Major, MC
Commanding

COPIES FURNISHED:
1 - Commander-in Chief, USARPAC
   ATTN: GPOP-MH, APO 96558 (Direct)

3 - Commanding General, USARV
   ATTN: AVC-DH, APO 96307 (Direct)

1 - Commanding General, USASUPCOM, Qui Nhon
   ATTN: Historian, APO 96238 (Direct)

1 - Commanding Officer, 34th S&S Bn
   ATTN: S-1, APO 96294 (Direct)
AVCA-MB-GB-B (6 November 1966) 1st Ind

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1966 (RCS CSFOR-65)(U)

Headquarters, 55th Medical Group, APO 96238, 11 November 1966

THRU: Commanding Officer, 44th Medical Brigade, ATTN: Historian,
APO 96307

Commanding General, 1st Logistical Command, ATTN: AVLC GO-H,
APO 96307

Commanding General, United States Army, Vietnam, ATTN: AVC-DH,
APO 96307

Commander-in-Chief, United States Army, Pacific, ATTN: GPOP-MH,
APO 96307

TO: Assistant Chief of Staff for Force Development
Department of the Army, Washington, D. C. 20310

I concur generally in the observations and recommendations submitted
by the Commanding Officer, 2d Surgical Hospital. Both of the major problem
areas reiterated in his report, poor telephone communications in Viet Nam,
and the desirability of effective reorganization of medical units, were
submitted as recommendations by this headquarters in its Operational Report -
Lessons Learned for Quarterly Period Ending 31 July 1966.

TEL: QN 679

ROBERT H. HOLZMUTH
Lieutenant Colonel, MC
Acting Commander

1 Incl 4th of HC DA
Brochure, "The Miracle of
Ponco Chapel", CH (Mal) Leo Reacock
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1966 (HCS CSFOR-65) (U)

HEADQUARTERS, 44th Medical Brigade, APO 96307, 24 November 1966

TO: Commanding General, 1st Logistical Command, ATTN: AVCA-GO-O, APO 96307

1. The 2nd Surgical Hospital was operational during the entire report period.

2. Reference Section II, Part I, Item 1, basic report. Many units are faced with a mass exodus and replacement after a year in country. Shifting of personnel between units is done to some extent to distribute the time of rotation. To reduce this problem to 50% requires at least 24 months to avoid interruption of any unit's operation.

3. Reference Section II, Part I, Item 3, and Part II, basic report. The requirement of this unit for additional clerical personnel is reflected in every unit in this command. It is the result of a large administrative load, disproportionate to a combat zone. True enough, the basic TOE of the surgical hospital is inadequate to accommodate more than essential operational requirements. Unit has been instructed to submit a MTOE for the additional requirements. Units are required to maintain stateside administrative procedures, with a staff geared strictly for field operations.

4. Concur with all other comments of the hospital commander, and those comments contained in 1st Indorsement.

FOR THE COMMANDER:

[Signature]

Lynx 988

RICHARD M. HERRICK
Major, MSO
Adjutant
AVCA GO-0 (6 Nov 66) 3d Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966 (RCS CSFCR-65)

HEADQUARTERS, 1st Logistical Command, APO 96307 1 DEC 1966
TO: Deputy Commanding General, US Army Vietnam, ATTN: AVHGC-DH, APO 96307

1. The Operational Report - Lessons Learned submitted by the 2d MASH for the quarter ending 31 July 1966 is forwarded herewith.

2. Concur with the basic report as modified by the comments contained in the preceding indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: Lynx 782

[Signature]

CLIFF A. DOYLE
Capt., ASC
AAM. AG
SUBJECT: Operational Report—Lessons Learned for the Period Ending 31 October 1966 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307

TO: Commander in Chief, United States Army, Pacific, ATTN: GFO-OT APO 96558

1. This headquarters has reviewed the Operation Report—Lessons Learned from Headquarters 2d Surgical Hospital (Mobile Army) for the period ending 31 October 1966.

2. Concur with the basic report as modified by the previous endorsements.

FOR THE COMMANDER:

K. D. HAMILTON
Lt. Col, AGC
Asst. Adjutant General

1 Incl
nc
SUBJECT: Operational Report-Lessons Learned for the Period Ending 31 October 1966

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:

[Signature]

1 Incl
nc

G. L. McCULLIN
CPT, ASC
Asst AG