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AUTHORITY
AGO D/A ltr, 29 Apr 1980
SUBJECT: Operational Report - Lessons Learned, Headquarters, 36th Transportation Battalion (Truck), Period Ending 31 October 1967

TO: SEE DISTRIBUTION

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2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

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KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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DEPARTMENT OF THE ARMY
HEADQUARTERS 36th TRANSPORTATION BATTALION (TRUCK)
APO 96312

SUBJECT: HIC WIZEQAAA, Operational Report for the Quarterly Period Ending 31 October 1967 RCS CSPOR-65 (U)

TM:
Commanding Officer, 500th Transportation Group (Motor Transport)
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Commanding Officer, US Army Support Command San Francisco
ATTN: 53, APO San Francisco 96312
Commanding General, 1st Logistical Command, ATTN: AVCA CO-O,
ATTN: AVCC-DST
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Commander, US Army Pacific, ATTN: CPOP-OT
ATTN: CPOP-OT
Assistant Chief of Staff for Force Development, Department
of the Army, Washington, D. C. 20310

The operational report for this headquarters for the quarterly
period ending 31 October 1967 is forwarded in accordance with

M. A. GAINEY JR.
LTC, TC
Commanding

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DEPARTMENT OF THE ARMY
HEADQUARTERS 36TH TRANSPORTATION BATTALION (TRUCK)
APO 96312

SUBJECT: UIC MKQ-45, Operational Report for Quarterly Period Ending
31 October 1967, RCS CSPOR-65 (U)

1 November 1967

SECTION I. SIGNIFICANT ORGANIZATION OR UNIT ACTIVITIES

1. (FOUO) Organization: The 36th Transportation Battalion (Truck) has changed from the previous reporting period. The current organizational structure is attached as inclosure 1. There was one unit attachment and one unit detachment during this reporting period. The 63rd Transportation Company (Light Truck) located at Chu Lai and Duc Pho, RVN was detached from this battalion 3 August 1967, and attached to US Army Support Command, Qui Nhon, APO 96286. The 529th Transportation Company (Light Truck), formerly stationed at Phan Rang, was attached to this battalion 24 September 1967. The 3rd Platoon of the 529th Transportation Company remained at Phan Rang and fourteen (14) enlisted men with seven (7) task vehicles remained at Phan Thiet, all currently in a combat service support role. Two platoons of the 442nd Transportation Company (Medium Truck) were temporarily located at Qui Nhon and Pleiku from 29 Jan 67 to 17 Aug 67. Both platoons relocated to Cam Ranh Bay 17 Aug 67. Twenty seven (27) personnel and nineteen (19) vehicles of the 564th Transportation Platoon relocated to Tay Hoa 30 Oct 67, and are currently involved in port and beach clearance operations. This headquarters and its attached units were engaged in operations for a total of 92 days during the reporting period.

2. (U) Personnel and Administration:
   a. Personnel status remained constant with the following assignments and reassignments during the reporting period.

   (1) 6 September 1967 - CPT Ralph D. Gowen replaced MAJ James V. Rochester as Detachment Commander and Battalion S-1. MAJ Rochester departed upon completion of his overseas tour.

   (2) 6 September 1967 - CPT David J. Kauchek replaced 1LT William P. Scauldin as the S4 Officer. 1LT Scauldin departed upon completion of his overseas tour.

   (3) 25 September 1967 - CPT Robert P. Clark replaced 1LT Jack Riley as the assistant S3 Officer. 1LT Riley was reassigned to 442nd Transportation Company as Platoon Leader and subsequently departed upon completion of his overseas tour.

   b. CPT John W. Webb, Battalion Maintenance Officer, started collecting clothing, soap, and sewing articles for the Vietnamese refugees located at Dung Loc refugee village, seven miles west of Ba Ngoi. Assisting
FT Webb is his wife who is the Director of Education at the First Methodist Church in Sheboygan, Wisconsin. The church school classes of the 6-7-8th grades adopted this project for the year of 1967. To date 230 pounds of clothing and other miscellaneous items have been distributed.

c. The 36th Transportation Battalion (Truck) employs four (4) Vietnamese Nationals to perform maintenance services within the battalion headquarters. These services are maintenance of buildings and renovation of existing structures. Troop labor is employed whenever large construction projects are contemplated.

d. Awards and decorations were presented during the period as follows:

(1) Bronze Star - 7

(2) Army Commendation Medal - 4

e. The battalion's personnel strength at the beginning and end of the quarter, and at the close of each month, was as follows:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>1 Aug 67</th>
<th>31 Aug 67</th>
<th>30 Sep 67</th>
<th>31 Oct 67</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHD, 36th Trans Bn</td>
<td>16</td>
<td>16</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>63rd Trans Co</td>
<td>166</td>
<td>166</td>
<td>200</td>
<td>200</td>
</tr>
<tr>
<td>62nd Trans Co</td>
<td>189</td>
<td>189</td>
<td>185</td>
<td>185</td>
</tr>
<tr>
<td>515th Trans Co</td>
<td>225</td>
<td>225</td>
<td>225</td>
<td>225</td>
</tr>
<tr>
<td>529th Trans Co</td>
<td>165</td>
<td>165</td>
<td>165</td>
<td>165</td>
</tr>
<tr>
<td>564th Trans Plt</td>
<td>31</td>
<td>31</td>
<td>31</td>
<td>31</td>
</tr>
<tr>
<td>670th Trans Co</td>
<td>180</td>
<td>180</td>
<td>180</td>
<td>180</td>
</tr>
<tr>
<td>Total</td>
<td>773</td>
<td>811</td>
<td>851</td>
<td>885</td>
</tr>
</tbody>
</table>

f. Personnel replacements and rotations for the quarter were as follows:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>August Gains</th>
<th>August Loses</th>
<th>September Gains</th>
<th>September Loses</th>
<th>October Gains</th>
<th>October Loses</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHD, 36th Trans Bn</td>
<td>14</td>
<td>10</td>
<td>10</td>
<td>2</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>63rd Trans Co</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>62nd Trans Co</td>
<td>38</td>
<td>40</td>
<td>32</td>
<td>11</td>
<td>7</td>
<td>8</td>
</tr>
<tr>
<td>515th Trans Co</td>
<td>36</td>
<td>35</td>
<td>49</td>
<td>10</td>
<td>14</td>
<td>10</td>
</tr>
<tr>
<td>529th Trans Co</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6</td>
<td>10</td>
</tr>
<tr>
<td>56th Trans Plt</td>
<td>7</td>
<td>1</td>
<td>1</td>
<td>13</td>
<td>11</td>
<td>7</td>
</tr>
<tr>
<td>670th Trans Co</td>
<td>35</td>
<td>33</td>
<td>25</td>
<td>16</td>
<td>21</td>
<td>11</td>
</tr>
<tr>
<td>Total</td>
<td>150</td>
<td>119</td>
<td>117</td>
<td>52</td>
<td>80</td>
<td>50</td>
</tr>
</tbody>
</table>

g. Promotion allocations received and promotions made within the battalion included:
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SUNJECT: UTC WCKQAAA, Operational Report for Quarterly Period Ending 31 October 1967, RCS CSPOR-65 (U)

1 November 1967

h. The number of reenlistments and percentage of eligibles within the battalion during the reporting period were:

<table>
<thead>
<tr>
<th></th>
<th>August</th>
<th>September</th>
<th>October</th>
</tr>
</thead>
<tbody>
<tr>
<td>First-term RA</td>
<td>0</td>
<td>0</td>
<td>1/100%</td>
</tr>
<tr>
<td>Career RA</td>
<td>1/80%</td>
<td>1/100%</td>
<td>0</td>
</tr>
<tr>
<td>AVG</td>
<td>2/100%</td>
<td>0</td>
<td>1/25%</td>
</tr>
<tr>
<td>Total</td>
<td>2/100%</td>
<td>1/25%</td>
<td>1/25%</td>
</tr>
</tbody>
</table>

1. Personnel: All officers and enlisted personnel authorized in the battalion and attached units are assigned, reflecting 100% assigned strength.

3. (FOO0) Operations and Intelligence:

a. The battalion currently has two principal missions; port and beach clearance and line haul convoys. Passenger movements involved only a minor portion of the operation. There were 6,835 personnel transported during August, 1,855 during September, and 948 during October. The most significant movement of personnel was the movement of the 3/506 Infantry Battalion from the debarkation point at Cam Ranh Bay to their field location at Phan Rang, RVN, 26 October 1967.

b. Several outstanding achievements occurred during the reporting period from the standpoint of operational accomplishments.

(1) On 24 August 1967, the 515th Transportation Company (Light Truck) completed a drive away convoy operation between Cam Ranh Bay and Qui Nhon, RVN. A total of 100 vehicles and 914 tons of cargo were moved. The unit returned to Cam Ranh Bay by airlift.

(2) The 670th Transportation Company (Medium Truck) (Composite) conducted a field test on a conex transporter vehicle. The test included the determination of the feasibility of employing the vehicle for other than conex cargo, inoperative vehicles, lumber, laterite, and general cargo were moved during the test period. The vehicle proved satisfactory in all operations except during the discharge of laterite. Additional testing was conducted on an experimental basis employing the vehicle in a field expedient role as an
earth mover and dump truck. The results of the test conducted revealed that
the vehicle could not be satisfactorily employed as an earth mover and dump
truck combination. Test results proved that this vehicle, while highly
adaptable to rough terrain and different type loads, is not the type equipment
that can be efficiently employed in a depot or installation where space is
a restricting factor. The conex transporter vehicle was moved to Qui Nhon and
employed in line haul operations. Interim reports indicate that the vehicle
is functioning satisfactorily.

(3) The attached units of this battalion completed a total of
129 line haul convoys during the reporting period. Of these convoys a total
of 45 convoys exceeded 100 miles one way. Daily runs are accomplished between
Cam Ranh Bay, Tuy Hoa, Nha Trang, and Phan Rang, RVN. Utilizing the Vinmell
Corporation Truck Operations for line haul between Cam Ranh Bay and Nha Trang
has proven very satisfactory.

(4) This battalion achieved a Headquarters 500th Group (MT)
"First" in trailer transfer (shuttle) operations during the period 7 Oct 67
through 10 Oct 67. Using forty-five (45) S&F semi-trailers and twenty (20)
M2 truck tractors, complete motor transport service was provided at origin,
enroute, and at destination. The cargo was loaded from ship side and de-
livered to the customer at Phan Rang. Employing a purely line haul operation,
forty-five (45) M52 truck tractors would have been utilized to accomplish the
same support.

(5) On 26 October 1967, this battalion assumed the mission of
transporting the 3/506 Infantry Battalion, 101st Airborne Division from Cam
Ranh Bay to their field location at Phan Rang, RVN. A total of 725
personnel and 98 tons of equipment and supplies were moved by two separate
convoy. The operation was highly successful in that troops and cargo were
received immediately upon debarkation and discharged at destination. The 529th
Transportation Company (Light Truck) was utilized for the troop movement and
the 424th Transportation Company (Medium Truck) and Transportation Truck
Operations of Vinmell Corporation were employed to transport equipment and
cargo.

(6) On 8 Oct and 9 Oct 67 this battalion broke a tonnage record
by moving 3,867 tons of cargo from one pier during a 24 hour period. This
record was then exceeded a second time on 19 Oct and 20 Oct 67, when 4,458
tons were moved during a similar 24 hour period.

(7) The 529th Transportation Company (Light Truck), commanded
by CPT Roy Taylor, received the 1st Logistical Command Driving award for
achieving 500,000 accident free miles in RVN. LTC Cluney, CO, 500th Trans Op
(MT), presented the Trophy, 25 October 1967.

c. Security: Security of facilities, personnel, billets, etc.,
is considered adequate. On 19 October 1967, security of the HHD building

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was inspected by the 526th MI Detachment. No irregularities or deficiencies were noted as a result of the inspection.

d. Weather and Intelligence:

(1) Weather had an adverse affect on line haul operations during the month of October. In the Tuy Hoa area, a pontoon bridge was weakened by high water to the extent that there was a temporary bridge classification of 15 for a 48 hour period. Medium trucks were prohibited from passing over the bridge and the by-pass was impassable. Convoy operations to Ban Me Thuot were delayed when a washed out bridge had to be reinforced prior to convoy passage. Heavy rains were the contributing factor in both areas. Numerous bridge by-passes between Cam Ranh Bay and Tuy Hoa are being improved to facilitate movement of vehicles during the forthcoming rainy season. Bridges and by-passes enroute to Dalat, Bao Loc, and Ban Me Thuot will be impassable as the monsoon season approaches unless aggressive action is employed to improve the present structures. Weather had no affect on motor transport operations in the Cam Ranh Bay area. Hard surface roads linking the port, depot, and Air Force base support an uninterrupted movement of traffic.

(2) Intelligence received by this battalion is current and reliable. Information concerning enemy activity is received promptly for all areas in which this battalion conducts operations. Weekly intelligence summaries relate possible enemy troop actions, possible targets and objectives, and type units being employed, i.e., sapper units, etc.

e. Problems encountered in meeting requirements:

(1) Line haul commitments during this reporting period frequently involved three (3) convoys moving to separate destinations concurrently. The requirement for control vehicles, (8 ton trucks with ANWRC-46 series radios), is normally established as one (1) control vehicle for ten (10) task vehicles. TCS provide one (1) control vehicle per twenty (20) task vehicles. The battalion submitted requests for additional 8 ton task vehicles as an augmentation. Issue of those vehicles is pending. Additionally, MTOEs have been prepared and include an increase of 8 ton vehicles and communications equipment.

(2) Enemy activity has affected highway operations during this period on two separate occasions. One incident involved destruction of a bridge on the Nha Trang By-pass which delayed convoy operations for a 72 hour period. A by-pass was constructed to allow for continued highway movement. Another incident of hostile action on highway QL-1 in the vicinity of Ninh Hoa resulted in the highway being declared red (unsecure). Convoy operations were halted 24 hours as a result of this incident.

f. Force Development: Two platoons of the 442nd Transportation Company (Medium Truck) returned to Cam Ranh Bay from Qui Nhon and rejoined
their parent organization. Ten trucks of the 515th Transportation Company (Light Truck) were committed TDY to Tuy Hoa Subarea Command in support of port clearance operations for the period 23 August 1967 through 10 September 1967. The 63rd Transportation Company (Light Truck) continued to operate at Chu Lai and Duc Pho. On 3 August 1967 this unit was detached from the 36th Transportation Battalion (Truck) and subsequently attached to Qui Nhon Subarea Command. The 515th Transportation Company (Light Truck) relocated from Can Ranh to vicinity of Da Yang with the unit moving in three increments. The first increment moved by sea on 21 Sep 67. The second and third increments moved on 22 Sep 67 and 23 Sep 67, employing the same transportation mode. The 529th Transportation Company (Light Truck) was attached to this battalion on 24 Sep 67. Relocation of this company from Phan Rang to Cam Ranh Bay, minus one (1) platoon, was completed the following day. Additionally, seven (7) vehicles and fourteen (14) personnel from the 529th Transportation Company (Light Truck) remained at Phan Thiet providing combat service support to the Forward Support Area. The 564th Transportation Platoon relocated to Tuy Hoa 22 Oct 67. The 3rd Platoon of the 670th Transportation Company (Composite) was alerted to return from Tuy Hoa 31 Oct 67 and rejoin its parent unit at Cam Ranh Bay. During the reporting period this battalion was involved with support operations in the following geographical areas: Cam Ranh Bay, Phan Thiet, Phan Rang, Tuy Hoa, Qui Nhon, Pleiku, Kontum, Duc Co, Duc Pho, Chu Lai, and vicinity of Da Yang.

6. Commitments and cooperation with other services and nations:
The 36th Transportation Battalion (Truck) continues to provide support to ROKA at Minh Hoa and Mha Trang. The Vinnell Corporation Truck Operations remains under the operational control of this battalion.

(1) ROKA Support: An average of ten (10) S&P semi-trailers are committed daily to haul supplies to ROKA. A lack of M&EE for discharging cargo necessitates offloading by hand. This problem was brought to the attention of the 500th Transportation Group (Motor Transport). The number of vehicles now committed to ROKA support is limited to that number that can be offloaded and returned to Cam Ranh Bay daily.

(2) Contract with Vinnell Corporation: The Vinnell Corporation Truck Operations acquired an additional ten (10) Kenworth 20-ton trucks and ten (10) 15-ton tractors at the beginning of the reporting period giving them a total of thirty (30) 20-ton tractors and thirty (30) 15-ton trailers. Additionally, a total of eleven (11) commercial 12-ton S&P trailers were received 8 Aug 67. The Vinnell Corporation Truck Operations has forty-two (42) IHC (International Harvester Corporation) 5-ton tractors and thirty-one (31) S&P trailers. The additional Kenworth trailers increased the port discharge capability of Vinnell Corporation thereby releasing military truck units from this mission. The truck companies in turn were employed to increase line haul operations originating at Cam Ranh Bay. Truck Operations, Vinnell Corporation, is also completing daily line haul operations to Mha Trang and Phan Rang.
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h. Plans: During the period 1 Aug 67 to 31 Oct 67, this headquarters initiated and completed one (1) OPLAN for defense on this headquarters and attached units.

i. Communications, schematic of wire net: See inclosure 2.

j. This battalion presently has on hand all the TOE radios authorized.

k. Tonnage: During the period 1 Aug 67 thru 31 Oct 67, the following tonnage, POL, and PAX were hauled by units attached to this headquarters:

<table>
<thead>
<tr>
<th>Month</th>
<th>Port and Beach</th>
<th>Local</th>
<th>Line</th>
<th>POL</th>
<th>PAX</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aug</td>
<td>105900</td>
<td>3506</td>
<td>7729</td>
<td>1154880</td>
<td>6835</td>
</tr>
<tr>
<td>Sep</td>
<td>70744</td>
<td>5734</td>
<td>8428</td>
<td>1159009</td>
<td>1895</td>
</tr>
<tr>
<td>Oct</td>
<td>8426</td>
<td>6747</td>
<td>13051</td>
<td>779200</td>
<td>498</td>
</tr>
<tr>
<td>Total</td>
<td>259899</td>
<td>15987</td>
<td>29235</td>
<td>3093089</td>
<td>9638</td>
</tr>
</tbody>
</table>

l. Vehicle management: Battalion vehicle assets are committed as follows:

<table>
<thead>
<tr>
<th></th>
<th>August</th>
<th>September</th>
<th>October</th>
</tr>
</thead>
<tbody>
<tr>
<td>Port and Beach</td>
<td>10%</td>
<td>45%</td>
<td>51%</td>
</tr>
<tr>
<td>Local Haul</td>
<td>13%</td>
<td>17%</td>
<td>8%</td>
</tr>
<tr>
<td>Line Haul</td>
<td>17%</td>
<td>37%</td>
<td>41%</td>
</tr>
</tbody>
</table>

m. MTOEs: Modified tables of organization and equipment have been submitted by each unit of this battalion. They reflect the actual organizational equipment on hand and additional equipment needed due to specialized unit missions. No action has been received on these MTOEs. Additionally as noted in para 28 (U), last report, no action has been received on the request for general orders reorganizing the 515th Trans Co (Lt Trk) and 564th Trans Plt (Lt Trk) under the 5-ton section (SRC 120) of TOE 55-17F. Headquarters, 500th Trans Gp (MT) was informed of the request. To alleviate a shortage of towbars in this battalion, which has resulted from an inadequate allowance in the current TOE 55-18F, an MTOE was submitted requesting an additional four (4) towbars per company.

n. (FOUO) Supply, Logistics, and Facilities:

a. Density of equipment: Shortages of spare and repair parts, particularly for vehicles, continue to exist. This is especially true of units placed on extended TDY and attached to other units for maintenance support. Items of critical importance are wheel seals and fuel filters for multifuel engines. At the close of the previous reporting period, units under
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support. Items of critical importance are wheel seals and fuel filters for
multifuel engines. At the close of the previous reporting period, units under
this battalion were authorized a total of 280, 5-ton trucks and were short
21. The battalion is currently authorized 120, 5-ton tractors by TOE; how-
ever, it has 200, 5-ton vehicles on hand. This disparity resulted from the
515th Transportation Company (Light Truck) and the 564th Transportation Pla-
toon (Light Truck) being issued M51, 5-ton, truck cargo, in lieu of TOE 2S
10 vehicles. Of the authorized 120, 5-ton tractors the battalion is presently
short seventeen (17) which reflects an improvement of four (4) tractors since
the last period. The battalion currently has its full complement of 5-ton
cargo trucks. The PLL situation has improved; however, status cards for
requisitions are rarely received, causing unnecessary duplication of work.

b. Requisitions: Requisitions submitted for machine gun mounts
for ½-ton trucks remain in a due-out status from depot. Additionally, there
is a shortage of chain binders for 12-ton S&S trailers. Headquarters, 500th
Transportation Group (Motor Transport), was informed of this problem and has
been seeking relief in this area. Presently, in lieu of chain binders, units
are using salvage nylon tie downs and binders previously used for air items
by the Aerial Equipment and Supply Company in this area. Machine gun mounts
for ½-ton trucks, previously mentioned in the last ORCL report, is currently
on a BA status from Okinawa. The supply system is responding and should fill
this requirement. For continuous protection of battalion convoys, the attached
units of this battalion fabricated mounts from salvaged pedestal mounts obtain
through the Property Disposal Officer. This action is utilized as an interim
measure until issued items are received.

c. Lighting of company motor pools still remains inadequate due to
a lack of exterior lights and power source to operate them. No improvements
are expected in this area due to the fact that the motor pools are considered
temporary in nature. It is anticipated that a consolidated motor pool will
be established sometime in the future. This motor pool, being a permanent
facility, will then qualify for engineer supported lighting.

d. The problem of repair of side boards for the M27 semi-trailers
was not resolved during this reporting period. These items are non-supply
items and cannot be requisitioned. A fabrication program was established in
Okinawa and proved to be effective; however, this service was discontinued.
Medium truck companies attached to this battalion now repair the metal com-
ponents by straightening and welding as well as replacement of wooden com-
ponents. Procurement of new components is nonexistent and cannibalization
of nonrepairable sections provide most of the needed materials. This method
of repair is inadequate. The need for a rebuild program similar to that in
Okinawa is necessary.

5. (U) Maintenance management:

a. Unit deadline rates remained relatively stable during this
reporting period except for the 4525th Transportation Company (Medium Truck).

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Cracked frames on M52A2 tractors continued to plague the company. The breaks were generally located forward of the fifth wheel. A representative of the Army Tank Automotive Command (ATAC) was contacted to determine the probable cause of this deficiency and possible corrective action to include repairing the cracked frames. The tractors were evacuated to Support Maintenance, Vinnell Corporation, and the frames were welded. This action proved unsatisfactory, the frames cracked as soon as the vehicles were returned to service. The vehicles were subsequently turned in to the 69th Maintenance Battalion, 633rd Classification Yard, and replacement vehicles are being issued through normal supply channels.

b. Vehicle bodys: Recently there has been a great increase in the number of loose and broken body fixtures and mounts on the M52 series tractors including fuel tanks and spare tire racks. Poor roads over which the vehicle must travel has been the major cause of the loosening and breakage. A program emphasizing night time maintenance, where 75% of a unit's maintenance personnel work at night, has allowed more time to be devoted to detection, prevention, and repair of this type of equipment failure.

c. Fifth wheels: Demand for replacement of the fifth wheel assemblies on the M52 series tractors is increasing due to wearing of the jaws and warping of the assemblies. With the recommendation of the ATAC representative, the fifth wheel has been adjusted to the cross country position. Close observations are being made to determine whether this action will significantly reduce the difficulties.

d. Classification program: Due to the large volume of vehicles being processed for classification there is a definite backlog of vehicles waiting in the units and in DSU. Close coordination between DSU and the units are being maintained to schedule movement of maximum number of vehicles through the classification point at a steady flow.

SECTION II. COMMANDER'S OBSERVATIONS AND RECOMMENDATIONS:

Part I, Observations (Lessons Learned) (U)

1. Operations:

I. CONVOY OPERATIONS:

Discussion: During this reporting period an increased demand for control vehicles for convoy operations completely absorbed all battalion 3/4 ton trucks equipped with LN/VMC-16 series radios. The battalion assets frequently were insufficient to support the multiple convoys moving daily and vehicle assets were borrowed from other units to support the requirement. This situation was created when Security, Plans, and Operations, United States Army Support Command, ORB, established the criteria that one (1) 3/4 ton truck be utilized as a control vehicle for each ten (10) task vehicles in each convoy. This factor
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is a 100% increase of TOE authorization. The battalion requested an immediate
issue of 1/2 ton trucks with communication equipment for each attached company.

Observation: Immediate issue of 1/2 ton trucks with communication equipment is
necessary if the criteria is one (1) control vehicle per (10) task vehicles.

b. Operations:

Item: Attached units performing T&D operations:

Discussion: All units of this battalion were involved extensively with T&D
operations during this reporting period. A detailed discussion of this topic
is contained in para 3f, Section I of this report. Command supervision is
totally nullified where support operations of this nature are employed. The
lack of command and staff supervision of each T&D location significantly
reduces the performance potential of each element. Operational control of
task operations in a Forward Support Area is frequently reduced by 75% due
to non-utilization of tactical vehicles resulting from inadequate maintenance
support. This battalion is currently operating in both the I and II Pacific
Tactical Zones. Attempts to regain operational control of the T&D elements
are now being considered by the Director of Transportation, United States Army
Support Command, Cam Ranh Bay.

Observation: Insufficient motor transport resources are committed to ade-
quately support the numerous Forward Support Areas at the time the T&D authori-
ization is developed, resulting in temporary duty attachments of truck units as
an interim means of reducing transport shortages. This action is further redu-
ing the truck unit capability in RVN as each T&D element is depleted by a
higher than average mechanical breakdown of equipment.

c. Facilities:

Item: Truck parks and maintenance shops:

Discussion: The lighting facilities in each of the attached units motor
pools are inadequate, resulting in limited maintenance being performed during
the hours of darkness. The majority of the task vehicles are committed daily
in line haul operations and the evening hours are devoted to maintenance of
equipment. Each motor pool is considered as "temporary" resulting in self
help on construction of any improvements of the sites. Fabrication of flood
lights and a power source capable of providing satisfactory service continues
to be the most significant stumbling blocks. R&D work orders were submitted
by the attached companies assigned to temporary facilities on 12 Sep 67. In
addition on 22 Oct 67 the 529th Trans Co motor pool was moved to a temporary
motor park. The 529th Trans Co submitted a request for commercial lighting
with R&D channels on 21 Oct 67. The request was returned without action; how-
ever, it was noted that depot facilities should be employed to procure a 45KW
AVCA CT-IT-A-CO

1 November 1967

SUBJECT: UTC WCKQAAA, Operational Report for Quarterly Period Ending 31 October 1967, RCS CSPOR-65 (U)

Generator for use of power due to the fact that the motor park area was "temporary," and no improvement by engineer construction would be forthcoming. The requests submitted by all the battalion units were returned with the same notation signed by Major Robert D. Green, Assistant Post Engineer, Cam Ranh Bay. All battalion units have submitted requisitions for 15KW generators through supply channels. Concurrence has been obtained from the Commanding Officer, 500th Transportation Group (Motor Transport) to submit requisitions for those items.

Observations: The need for an immediate program for facility renovation pertaining to adequate lighting of each unit truck park is a key factor of a positive maintenance program. Command interest is stressing urgency of immediate response to support this requirement.

Part II, Recommendations (U)

1. Reference paragraph 3f, Section I of this report, recommend that deployment of TDY elements of task organizations be limited to combat support or combat service support operations.

2. Recommend that additional 1/4 ton trucks and communication equipment be authorized each transportation truck company when and where mission requirements create an increased demand on those items.

3. Recommend that restrictions on renovation and improvement of temporary structures in motor truck parks be modified to provide the essential needs of task units to complete their mission and other related functions, specifically performance of operator and organizational maintenance 24 hours per day.

2 Incl as
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

1. Operational Report (RCS CSFOR-65) for the 36th Transportation Battalion (Truck) for the period 1 August 1967 through 31 October 1967 is forwarded.

2. Subject report adequately reflects the activities of the period indicated.

3. This indorsement regraded UNCLASSIFIED when separated from basic correspondence.

S/ FRANKLIN J. GLUNN
T/ FRANKLIN J. GLUNN
LTC, TC
Commanding
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AVCA CR-10 (1 Nov 67) 2nd Ind
SUBJECT: UIC WCHQAAA, Operational Report for the quarterly period ending
31 October 1967 (RCS CSFQR-65)

HEADQUARTERS, US ARMY SUPPORT COMMAND, CAM RANH BAY, APO 96312 16 NOV 1967

THRU: Commanding General, 1st Logistical Command, ATTN: AVCA GO-O,
APO San Francisco 96307
Commanding General, US Army Vietnam, ATTN: AVPHC-DST,
APO San Francisco 96375
Commander-in-Chief, US Army Pacific, ATTN: CP0P-OT,
APO San Francisco 96558

TO: Assistant Chief of Staff for Force Development, Department
of the Army, Washington, D.C. 20310

The inclosed Operational Report submitted by the 36th Transportation
Battalion (Truck) adequately reflects the activities of the unit for the
period indicated with the following comments or exceptions:

a. Section I, paragraph 4d. The program for repairing side boards is
still in effect. The 2nd Logistical Command Liaison Office at 1st Logistical
Command was recently contacted by this headquarters and they confirmed that
the program was continuing.

b. Section II, Part I, paragraph b, Operations, Item, Attached units
performing TDY operations: An increase in maintenance personnel is presently
being staffed by Operations Division, SP&O this headquarters.

FOR THE COMMANDER:

[Signature]

1 Incl
as

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ASS7 AG

13

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AVCA GO-O (1 Nov 67) 3rd Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSPOR-65) (UIC WCKQA)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307 8 DEC 1967

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DH
APO 96375

1. The Operational Report - Lessons Learned of the 36th Transportation Battalion for the quarterly period ending 31 October 1967 is forwarded.

2. Page 7 para 3a: The request for general orders to be published reorganizing the 515th Trans Co and 564th Trans Plt was returned as such a request is incorrect procedure. Reorganization can be accomplished only by the submission of a MTOE. A MTOE reorganizing the 515th Trans Co as a 5 ton unit was submitted by this headquarters to USARV under the MTOE standardization program. No authorized action (i.e. MTOE) has been received for the 564th Trans Plt.

3. Paragraph 5, Maintenance Management: Problems concerning cracked frames, loose and broken body fixtures and wear of the fifth wheels have long been recognized problems with this series of vehicle. In general, they are problems of inadequate design caused primarily by the terrible road and driving conditions encountered in Vietnam. Modifications and overhaul programs have been designed to alleviate the problems mentioned in the report.

4. Section II Part II: a. Paragraph 1, Concur. 1st Logistical units should not be used for other than combat support and combat service support missions. The basic report makes no mention of 1st Log units being used for other than combat support and combat service support operations. This in the past has not been a problem nor does it appear to be one in the future.

b. Paragraph 2. This headquarters is presently staffing a MTOE requesting additional vehicles and radios. If the additional equipment has sufficient justification, the MTOE will be forwarded to USARV.

c. Paragraph 3, Non-concur. This office has no knowledge of any restrictions on renovation and improvements to provide essential needs. This item is not appropriate for inclusion in the ORLL. It appears to be a local problem which, if need be, can be resolved by normal correspondence to this headquarters.

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SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (UIC WCKQAA)

5. This headquarters concurs with the basic report as modified by
indorsements. This report is considered adequate.

FOR THE COMMANDER:

[Signature]

Lynx 430

1 Incl. nc

TIMOTHY S. O' HARA
CPT, INF
Act Asst Adjutant General
AVHGC-DST (I Nov 67) 4th Ind

SUBJECT: UIC WCKQAAA, Operational Report for the Quarterly Period Ending 31 October 1967 RCS CSFOR-65 (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 1 JAN 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT, APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 October 1967 from Headquarters, 36th Transportation Battalion (CKQA) as indorsed.

2. Pertinent comment follows: Reference item concerning MTOE's, page 7, paragraph 3m; and 3d Indorsement, paragraph 2. MTOE related to the 515th Transportation Company has been processed and is pending dispatch to USARPAC by this headquarters.

3. A copy of this indorsement will be furnished to the reporting unit through channels.

FOR THE COMMANDER:

[Signature]

JOHN V. GETCHELL
Captain, AGC
Assistant Adjutant General

1 Incl

Copies furn:
HQ, 36th Trans Bn
HQ, 1st Log Comd
SUBJECT: Operational Report for the Quarterly Period Ending 31 October 1967 from HQ, 36th Trans Bn (UIC: WCKQAA) (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 12 JAN 1968

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

[Signature]

HEAVRIN-SNYDER
CPT, AGO
Asst AG
ORGANIZATIONAL STRUCTURE

36th Transportation Battalion (Truck)

a. Headquarters and Headquarters Detachment, 36th Transportation Battalion (Truck)

b. 442nd Transportation Company (Medium Truck)

c. 515th Transportation Company (Light Truck)

d. 529th Transportation Company (Light Truck)

e. 564th Transportation Platoon (Light Truck)

f. 670th Transportation Company (Medium Truck) (Composite)

g. Truck Transportation Operations, Vinnell Corporation (operational control)
36th Trans. Tr. Schematic of Wire Net

36th Trans. Tr. Schematic of Wire Net

Incl 2
Operational Report - Lessons Learned, Headquarters, 36th Transportation Battalion (Trk)

Experiences of unit engaged in counterinsurgency operations, 1 Aug - 31 Oct 1967

CO, 36th Transportation Battalion (Truck)

1. REPORT TITLE

Operational Report - Lessons Learned, Headquarters, 36th Transportation Battalion (Trk)

2. DESCRIPTIVE NOTES

Experiences of unit engaged in counterinsurgency operations, 1 Aug - 31 Oct 1967

3. AUTHOR(S)

CO, 36th Transportation Battalion (Truck)

4. REPORT DATE

1 November 1967

5. TOTAL NO. OF PAGES

20

6. NO. OF REFS

20

7. CONTRACT OR GRANT NO.

674054

8. PROJECT NO.

N/A

9. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)

N/A

10. DISTRIBUTION STATEMENT

11. SUPPLEMENTARY NOTES

N/A

12. SPONSORING MILITARY ACTIVITY

OACSFOR, DA, Washington, D. C. 20310

13. ABSTRACT

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