**UNCLASSIFIED**

<table>
<thead>
<tr>
<th>AD NUMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>AD825813</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIMITATION CHANGES</th>
</tr>
</thead>
<tbody>
<tr>
<td>TO:</td>
</tr>
</tbody>
</table>

Approved for public release; distribution is unlimited.

| FROM:               |

Distribution authorized to U.S. Gov't. agencies and their contractors;
Administrative/Operational Use; 27 NOV 1967.
Other requests shall be referred to Office of the Adjutant General (Army), Washington, DC 20310.

<table>
<thead>
<tr>
<th>AUTHORITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>AGO ltr 29 Apr 1980</td>
</tr>
</tbody>
</table>

**THIS PAGE IS UNCLASSIFIED**
THIS REPORT HAS BEEN DELIMITED AND CLEARED FOR PUBLIC RELEASE UNDER DOD DIRECTIVE 5200.20 AND NO RESTRICTIONS ARE IMPOSED UPON ITS USE AND DISCLOSURE.

DISTRIBUTION STATEMENT A

APPROVED FOR PUBLIC RELEASE; DISTRIBUTION UNLIMITED.
SUBJECT: Operational Reports--Lessons Learned, Headquarters, Cam Ranh Bay Subarea Command, Period Ending 31 July 1967

TO: SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

DISTRIBUTION:
Commanding Generals
US Continental Army Command
US Army Combat Developments Command

Commandants
US Army Command and General Staff College
US Army War College
US Army Air Defense School
US Army Armor School
US Army Artillery and Missile School
US Army Aviation School
US Army Chemical School
US Army Civil Affairs School
US Army Engineer School
US Army Infantry School
US Army Intelligence School

STATEMENT #2 UNCLASSIFIED

This document is subject to special export controls and each transmittal to foreign governments or foreign nationals may be made only with prior approval of HQ ACSCFOR.
DEPARTMENT OF THE ARMY
HEADQUARTERS, CAM RANH BAY SUBAREA COMMAND
APO 96312

AVCA CR-C-00

6 August 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967
(RCS CSFOR-65)

TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D.C. 20310

SECTION I

A. MISSION:

1. The Commanding Officer, Cam Ranh Bay Subarea Command, will:
   a. Command, control, and support assigned and attached units, to the
      extent directed by pertinent General Orders.
   b. Serve as Deputy Commander of the US Army Sectors of Cam Ranh Bay
      Peninsula; in this capacity he will provide and/or coordinate post, camp,
      and station functions for all units and activities tenanted thereon, as directed
      by CO, USASUPCOM CRB.
   c. Serve as Deputy Installation Coordinator of the US Army Sectors
      of Cam Ranh Bay Peninsula; and, as such, coordinate specified functions, as
      defined by CG, IFFORCEV (Zone Coordinator) and as directed by CO, USASUPCOM
      CRB (Installation Coordinator).
   d. Provide to United States Forces and Free World Military Assistance
      Forces within the CRBSAC support area common-user supplies and such other
      support and services as directed by CO, USASUPCOM CRB.

2. The command was operational the full 92 days of the period, with the
   major portion of required training being accomplished during non-duty hours.

B. SIGNIFICANT ACCOMPLISHMENTS:

1. COMMAND: Colonel Alton J. Weigley was in command of CRBSAC from 18
   January 1967 to 31 May 1967, at which time Colonel Robert H. Calahan became
   Acting Commander for three days until Colonel Joseph L. Juskowiak arrived
   from Phan Rang to assume command on 4 June 1967.

2. STRENGTH OF COMMAND: The 80th General Support Group was reassigned
   on 31 May 1967, and Headquarters, 532d Supply and Service Battalion (DS)
   assumed the duties of the Cam Ranh Bay Subarea Command on 1 June 1967.
The 59th Field Service Company (GS) (FWD), formerly of the 96th Supply and Service Battalion was transferred to Subarea Command on 1 June 1967. With the attachment of the 59th Field Service Company (GS) (FWD) the Subarea mission was expanded to include Bakery, Laundry, Graves Registration, and Property Disposal; this was in addition to the previous mission of operating the Clothing Direct Exchange, Self Service Supply Center, and the Transportation Motor Pool. Units/ Detachments to join the Command during the quarter included the 39th Base Post Office, 11th Engineer Detachment (Fire Truck), 791st Engineer Detachment (Fire Fighting), 25th Engineer Detachment (BFT), and the 116th Engineer Detachment (Power Generator). The current Cam Ranh Bay Subarea Command Organization Chart is attached as inclosure 1. On 31 July the actual strength was 860 assigned as opposed to an authorized strength of 910.

CONSTRUCTION: During this reporting period numerous projects have been undertaken. Construction on a 8,630 man cantonment area is proceeding rapidly, with three battalion areas almost completed. Ten forty man BOQ's have been completed except for minor electrical wiring. The new 16,000 square foot APO and 15,288 square feet finance buildings were completed and occupied without disrupting service on 31 May 1967 and 26 July 1967 respectively. A trailer court, consisting of twelve trailers, has been completed and occupied by the senior officers of the Major Commands in the CRB area. A trailer park consisting of 108 house trailers for officers is presently under construction, with an estimated completion date of 15 September 1967. An aggressive program providing sandbagging of sleeping areas and bunker construction for administrative and community services areas was 90% completed as of 31 July 1967.

SECTION II

A. OBSERVATIONS (LESSONS LEARNED):

VEHICLES

ITEM: Lack of TO&E Vehicles for 39th Base Post Office.

DISCUSSION: TO&E 12-500C does not provide the 39th AG Base Post Office organic transportation. The lack of organic vehicles requires the unit to be satellited on other TO&E units or a Transportation Motor Pool for vehicular support. This works an undue hardship on the unit and has a tendency to severely hamper accomplishment of mission.

OBSERVATION: Recommend any revision of TO&E 12-500C include provision for organic vehicles.

VEHICLE OPERATIONS

ITEM: Driver Qualified Personnel.
SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967

DISCUSSION: Many replacement personnel are not driver qualified. The lack of testing facilities at Cam Ranh Bay makes it extremely difficult to insure that personnel applying for drivers licenses are fully qualified. An excessive number of man hours are lost testing incoming personnel and in many cases training them to operate vehicles.

OBSERVATION: Recommend maximum effort to qualify all replacement personnel with 1/4 and 3/4 ton drivers licenses prior to arrival in USARV.

MILK

ITEM: Spoilage of Sterilized Milk

DISCUSSION: Large quantities of canned sterilized white milk are being condemned as unfit for human consumption. A large surplus of this sterilized milk exists because of low troop acceptability and unit refusals at the Class I issue point. When this same milk is incorporated into the formula for white bread, it results in a tastier higher quality product. The following formula is being used by the 59th Field Service Company Field Bakery with excellent results:

<table>
<thead>
<tr>
<th>INGREDIENTS</th>
<th>POUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Flour, wheat hard</td>
<td>275</td>
</tr>
<tr>
<td>Water, (ice)</td>
<td>7½ (variable)</td>
</tr>
<tr>
<td>Yeast, dry</td>
<td>3</td>
</tr>
<tr>
<td>Salt</td>
<td>7</td>
</tr>
<tr>
<td>Sugar</td>
<td>10</td>
</tr>
<tr>
<td>Shortening</td>
<td>11</td>
</tr>
<tr>
<td>Milk, non-fat dry</td>
<td>7</td>
</tr>
<tr>
<td>Milk, sterilized white</td>
<td>72</td>
</tr>
<tr>
<td>Rope Inhibiter (vinegar)</td>
<td>3 pts</td>
</tr>
</tbody>
</table>

OBSERVATION: Recommend the above formula be distributed to other field bakeries in Vietnam to help reduce the surplus sterilized milk and to improve the bread quality.

B. COMMANDERS RECOMMENDATIONS: See observations in "A" above.

JOSEPH L. ZUSKOWIAK
Colonel, QMC
Commanding
SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967

HEADQUARTERS, US ARMY SUPPORT COMMAND CAM RANH BAY, APO 96312 2 2 AUG 1967

THRU: Commanding General, 1st Logistical Command, APO 96307
Commanding General, US Army Vietnam, APO 96375
Commander-in-Chief, US Army Pacific, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

The inclosed Operational Report submitted by the Cam Ranh Bay Subarea Command adequately reflects the activities of the unit for the period indicated with the following comments:

a. The unit identification code number is WIZQAAA as per HHD CRB US Army Depot.

   b. Section II, concur with observation relative to inclusion of organic vehicles to units operating under TO&E 12-5000. Also concur in increasing CONUS training to qualify replacement personnel as light vehicle drivers when applied against requisitions for combat support organizations in the Republic of Vietnam.

   c. Section II, concur with observation relative to milk. The bread formula to include sterilized milk has been disseminated to all bakeries in the United States Army Support Command, CRB.

FOR THE COMMANDER:

C.P. ARMSTRONG
CAPTAIN AGC

1 Incl (2 copies)
TO: Deputy Commanding General, United States Army Vietnam, ATTN: AVHHC-DH, APO 96375

1. The Operational Report - Lessons Learned submitted by the Cam Ranh Bay Sub Area Command and Headquarters, 532d Supply and Service Battalion, for the quarterly period ending 31 July 1967 is forwarded.

2. Reference page 2, 1st item: Nonconcur. Base Post Offices are not organized to be self sufficient and are attached to other units for personnel administration, mess, billeting and transportation support. Since transportation requirements differ between Base Post Offices due to local situations (i.e. distance from dispatch and receiving point), a fixed number of organic vehicles is not practicable.

3. Reference page 3, 1st item: The use of sterilized milk in field bakeries to reduce excess quantities in RVN has been in progress since April 1967. Qui Nhon and Cam Ranh Bay are both using sterilized milk in bread baking. Saigon Support Command has discontinued the use of sterilized milk because quantities on hand are now at acceptable levels of supply. The recommendation for utilization of sterilized milk was implemented by this headquarters in April 1967.

4. Reference 1st Indorsement, paragraph A: The UIC for HHC, 532d S&S Bn, is WFFGAAA. HHD, CRB Depot, is not part of the sub area command.

5. Concur with basic report as modified by indorsements. The report is considered adequate.

FOR THE COMMANDER:

Timothy S. O'Hara
1st. INF
Acting Ass't AG

TEL: Lynx 430/782

1 Incl

nc
SUBJECT: Operational Report—Lessons Learned for the Period ending 31 July 1967 (AGS USFOR-65) (U)

TO: Commander in Chief, United States Army, Pacific, ATTN: GPO1-07, APO 96558

1. This headquarters has reviewed the Operational Report—Lessons Learned for the period ending 31 July 1967 from headquarters, Cam Ranh Bay Subarea Command (JIZAAA) as indorsed.

2. Pertinent comments follow:

   a. Reference item concerning lack of TM vehicles, 1st item, page 2 and paragraph 2, 2d Indorsement. Concur with paragraph 2, 2d Indorsement.

   b. Reference item concerning spoilage of sterilized milk, 1st item on page 3 and paragraph 3, 2d Indorsement: Concur. As indicated by 2d Indorsement (1st Logistical Command) this policy has been in effect since April. It reduces excess and produces an acceptable product. Excess and overdue stocks will continue to be used in bread when recommended by supporting veterinarians. Command emphasis has been placed on proper chilling of sterilized milk to increase its appeal and acceptability as a beverage.

3. Unit will be notified of actions and comments by routine indorsement which returns this report.

For This Commander:

[Signature]

1 incl nc
GPOP-DT (6 Aug 67) 4th Ind

SUBJECT: Operational Report for the Quarterly Period Ending 31 July 1967 from HQ Cam Ranh Bay Subarea Comd (UIC: WIZQAA) (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 27 OCT 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

[F. Osbourn]

1 Incl
nc

F. Osbourn
AGC
AG