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ago, d/a ltr, 29 Apr 1980

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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

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IN REPLY REFER TO  
AGAM-P (M) (11 Sep 67) FOR OT RD-670401

13 September 1967

SUBJECT: Operational Report - Lessons Learned, Headquarters 124th  
Transportation Terminal Command

TO: SEE DISTRIBUTION

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, 124th Transportation Terminal Command for quarterly period ending 30 April 1967. Information contained in this report should be reviewed and evaluated by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

1 Incl  
as

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FOR OT RD  
670401

JAN 15 1968

*Vertical stamp:*  
THIS DOCUMENT IS UNCLASSIFIED TO THE DATE 05/17/2011 BY 60322/UC/BAW

DEPARTMENT OF THE ARMY  
CAM RANH BAY PORT  
124TH TRANSPORTATION TERMINAL COMMAND  
APO 96312

AVCA CR-P-2

10 May 1967

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1967  
(RCS CSFOR-65)

THRU: Commanding Officer  
US Army Support Command, Cam Ranh Bay  
APO 96312

TO: Assistant Chief of Staff for Force Development  
Department of the Army  
Washington, D.C. 20310

The inclosed report is submitted in compliance with 1st Logistical  
Command Regulation 870-3.



THOMAS A. ROLLER  
LTC, TC  
Acting Commander

TEL: CRB 4318

1 Incl (dupe)  
as

ACSFOR-RD File  
670401

OPERATIONAL REPORT FOR QUARTERLY PERIOD ENDING 30 APRIL 1967

SECTION I (SIGNIFICANT ORGANIZATION OR UNIT ACTIVITIES)

1. This report covers the period 1 February through 30 April 1967. All 89 days of the period were spent in operations. Mandatory training was conducted weekly, but did not detract from operations. No administrative or operational moves were made during the period.

2. Four units were removed from the control of the 124th, three permanently and one for temporary duty. The 551st Transportation Company (Terminal Service) transferred to the Newport area at Long Binh. The 165th Transportation Company (Light Amphibian) and 253rd Transportation Detachment (Direct Support) were transferred out of country. The 264th Transportation Company (Terminal Service) has been placed on temporary duty for ninety days in support of a tactical operation.

3. The Port discharged its 2 millionth short ton of cargo on 25 April 1967 and discharged 456,644 short tons during this quarter alone. Many old records fell and new ones were established and of particular importance are the following:

a. Total discharge by a single unit during 24 hours: 3420 s/t discharged by: 116th Transportation Company (Terminal Service), on 25-26 February 1967; old record: 3114 short tons by the 565th Trans Co (TS) on 1-2 January 1967.

b. Total backload by all units during a 24 hour period: 4091 short tons, during 27-28 April 1967; old record: 3342 short tons, from 11 to 12 November 1966.

c. Deep draft discharge for one month: 143,077 short tons, month: February 1967; old record: 126,295 short tons, month: January 1967.

d. Total discharge for one month: 145,320 short tons, month: March 1967; old record: 144,992 short tons, month: February 1967.

e. Shallow draft discharge for one month: 41,653 short tons, month: April 1967; old record: 33,865 short tons, month: March 1967.

f. Total tonnage handled for one month: 189,815 short tons, month: March 1967; old record: 185,983 short tons, month: February 1967.

4. The Port Commander, Col Robert D. Reid, proceeded on 26 April 1967 to the Oakland Army Terminal, California and to the terminal in Seattle, Washington for a period of 15 days for the purpose of observing the Sea-Land Service, Inc., operations at those locations. It is contemplated that in August, 1967, containerized shipping service provided by the Sea-Land Service, Inc., will begin calling at Cam Ranh Bay Port bringing cargo shipped from the West Coast ports in the United States. This visit will provide

the Port Commander with an understanding of the operational aspects of this new service to be provided at Cam Ranh Bay, and assist in the planning aspects for initiation of this service within country.

5. Two former commanders of subordinate battalions were moved from their command positions to key staff positions in the Terminal Command Headquarters as Deputy Port Commander and S-3. Simultaneously, two Terminal Command headquarters staff officers were reassigned as the battalion commanders.

6. The personnel strength of the Port Command has been reduced by 550 officers and enlisted men during this period. Unit levies have been placed on the command to fulfill operational commitments in other areas of Southeast Asia. The command operational mission and standards have not been reduced as a result of this loss of approximately one-ninth of the authorized strength.

7. Many improvements were made in the company area during the period. Protective sandbagging was completed around all billets, and three protective bunkers were constructed, in addition to an ammo bunker. New motor pool facilities were built including a sheltered maintenance area capable of servicing the company's 2½ ton trucks "indoors." The arms room and the PLL room were both moved from temporary sites in CONEX's into the Supply building. Troop living areas were improved by moving all NCO's into new quarters, thus affording more useable space per individual in the EM billets. One vacated NCO billet was turned into an EM club and is now in operation. All tents were provided with liners and rafters, making indoor areas considerably lighter and cooler. Shower stalls in the officer and EM areas were improved by renovating initial plumbing and finishing off interior woodwork. Recreation facilities were constructed including a theater-size movie screen and a basketball court. The unit is now on the film distribution schedule and can count on at least six movies per week. Finally, the unit fund purchased a TV set for the unit to take advantage of recently initiated broadcasts into the Cam Ranh Bay area.

## SECTION 2 (COMMANDERS OBSERVATIONS AND RECOMMENDATIONS)

### PART I - OBSERVATIONS (Lessons Learned)

1. Personnel: None.

2. Operations: . . . . .

ITEM: Difficulties in unit identification by code, location and equipment.

DISCUSSION: Unit cargo coming into Vietnam has been marked with a Unit Identification Code and Project Code for security and ease of identification. Formerly this headquarters had a limited capability to identify individual UIC's and Project Codes. The material available in the port was old and out of date; no regular source of UIC identification could be found. Coordination was effected with the US Army Support Command, Cam Ranh Bay, SP&O

Directorate and some relief was received. Additionally, a verbal request was made to the 1st Logistical Command Troop Movements Officer for some type of media which would relate UIC's and Project Code to their actual unit designation and location.

OBSERVATION: In February the 1st Logistical Command Director of Transportation began publication of a periodic letter entitled: UIC Cargo Vessel Status Report (U). This letter lists each deep draft vessel, its ETA at each discharging port, the units aboard the vessel by UIC, project code and in-the-clear identification, the Unit location and weight of the unit's equipment. This report has been found to be extremely helpful in identifying unit cargo; it has reduced intransit cargo backlog of frustrated unit cargo; it has made distribution of unit cargo easier and quicker.

ITEM: Incomplete documentation received for Air Force ammunition.

DISCUSSION: Documentation received for Air Force ammunition has not been sufficiently detailed. Important information such as Transportation Control Numbers, Transportation Account Codes, Transportation Priorities, consignor and loading port were not being given to the Port Documentation Section by the Air Force in their ammunition discharge plans. A message was sent to the 7th Air Force requesting advance information on vessels carrying Air Force ammunition.

OBSERVATION: Beginning in February, the 7th Air Force started sending copies of manifests and stowage plans for all vessels carrying Air Force ammunition to this port. This alone has saved many man hours of work and has speeded discharge of Air Force ammunition and delivery to the ultimate consignee.

ITEM: Cargo Disposition Instructions (CDI) received from higher headquarters.

DISCUSSION: This headquarters receives Cargo Disposition Instructions for nearly every vessel discharging at Cam Ranh Bay Port. This procedure is necessary due to the many diversions of cargo which occur in Vietnam. CDI's were sent to the port via message, but in many cases the messages arrived so garbled that identification of important information was nearly impossible.

OBSERVATION: CDI's are now sent via courier in typewritten form from 1st Logistical Command, resulting in increased accuracy, legibility and assurance of receipt.

ITEM: Notification of ARVN Depots and Incoming Cargo.

DISCUSSION: Inquiries received from the Senior Advisor, Advisory Team 11, Nha Trang indicated that the ARVN depots in the Nha Trang area had little idea of what cargo was being shipped to them from CONUS.

OBSERVATION: A system was established whereby this headquarters screens all incoming manifests for ARVN cargo. Upon identification of cargo, an ARVN Cargo Worksheet is prepared listing the commodity, amount and unit, and a copy is mailed to the Senior Advisor in Nha Trang. Preliminary reports indicate that the plan has been very successful.

ITEM: Outturn Reports for the IX.

DISCUSSION: Information received from the PX depot indicated that the PX required a copy of the Outturn Report for each vessel in order to substantiate claims for loss and damage. The MILSTAMP regulation does not require that copies be furnished to the consignee.

OBSERVATION: The PX depot is now being furnished a copy of all Outturn Reports, resulting in faster processing of claims for the IX and easier identification of cargo lost/damage costs.

- 3. Training and Operations. None
- 4. Intelligence. None
- 5. Logistics. None
- 6. Construction.

ITEM: Asphalt barrels as construction material.

DISCUSSION: Discarded asphalt drums can be used to build passive air defense/mortar bunkers. These drums have no further use once asphalt is removed. Hundreds of discarded barrels have been graveyarded near the local asphalt plant. By filling these open-ended barrels with sand they can be stacked in a stable manner to provide suitable loop bunkers. One barrel provides the same protective coverage as approximately 30 sandbags stacked vertically in two columns of ten each. The drums are also easier to fill than sandbags.

OBSERVATION: Logistical base areas may have untapped resources available for defensive construction which would preclude excess utilization of sandbags, thereby releasing additional quantities of sandbags for use by tactical units. Such utilization also alleviates the disposal problem for bulky items.

PART II - RECOMMENDATIONS. None.

AVCA CR-10 (10 May 67)

1st Ind

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1967  
(RCS CSFOR-65)

Headquarters, US Army Support Command Can Ranh Bay, APO 96312

2 JUN 1967

THRU: Commanding General, 1st Logistical Command, APO 96307  
Commanding General, US Army Vietnam, APO 96307  
Commander-in-Chief, US Army Pacific, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D.C. 20310

The inclosed Operational Report submitted by the 124th Transportation  
Terminal Command adequately reflects the activities of the unit for the  
period indicated.

FOR THE COMMANDER:

1 Incl (2 copies)  
as



LOYD M. LEE  
1LT AGC  
ASST AG

AVCA GO-O (10 May 67) 2d Ind  
SUBJECT: Operational Report for Quarterly Period Ending 30 April 1967  
(RCS CSFOR 65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307

10 JUN 1967

TO: Deputy Commanding General, US Army Vietnam, ATTN: AVHGC-DH, APO 96307

1. The Operational Report - Lessons Learned submitted by the 124th Transportation Terminal Command for the quarterly period ending 30 April 1967 is forwarded.

2. Concur with basic report as modified by indorsements. The report is considered adequate.

FOR THE COMMANDER:

1 Incl  
as

T. S. O'HARA  
TIMOTHY S. O'HARA  
1ST, INF  
Acting Asst AG

m.k

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AVHGC-DST (10 May 67) 3d Ind  
SUBJECT: Operational Report-Lessons Learned for the Period Ending  
30 April 1967 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307 **15 JUN 1967**

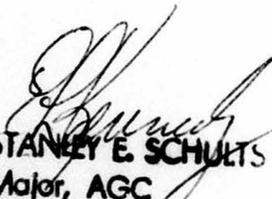
TO: Commander in Chief, United States Army, Pacific, ATTN: CPOP-OT,  
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 30 April 1967 from Headquarters, 124th Transportation Terminal Command as indorsed.

2. Concur with basic report as indorsed.

FOR THE COMMANDER:

1 Incl  
nc

*for*   
STANLEY E. SCHULTS *apt*  
Major, AGC  
Asst Adjutant General

GPOP-DT(10 May 67) 4th Ind  
SUBJECT: Operational Report-Lessons Learned for the Period Ending  
30 April 1967 (RCS CSFOR-65), HQ 124th Trans Terminal Comd

HQ, US ARMY, PACIFIC, APO San Francisco 96558 5 JUN 1967

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:

1 Incl  
nc



MARTIN SNYDER  
CPT, AGC  
Asst AG