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<tr>
<th>AD NUMBER</th>
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<tr>
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<td>FROM:</td>
<td>confidential</td>
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</tbody>
</table>

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</tr>
</tbody>
</table>

**AUTHORITY**

31 Jan 1982, per document marking, DoDD 5200.10; AGO D/A ltr 29 Apr 1980

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SUBJECT: Operational Report - Lessons Learned, Headquarters, 266th Supply and Service Battalion, Period Ending 31 January 1970 (U)

1. Subject report is forwarded for review and evaluation in accordance with paragraph 4b, AR 525-15. Information of actions initiated as a result of subject report should be forwarded to ACSFOR OT UT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

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The Adjutant General

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266th Supply and Service Battalion
DEPARTMENT OF THE ARMY
HEADQUARTERS, 266TH SUPPLY AND SERVICE BATTALION (DS)
APO 96491

AVCA SCW SC SS CO

SUBJECT: Operational Report-Lessons Learned 266th Supply and Service Battalion (DS) Period Ending 31 January 1970, RCS CSFOR-65 (R2)

Assistant Chief of Staff for Force Development
Department of the Army
Washington D.C. 20310

1. Operational Significant Activity
   a. COMMAND
      (1) (U) During the reporting period LTC Charles A. Pulp was
      in command 41 days and LTC Loren J. White was in command 51 days.
      (2) (U) During the reporting period the 266th Supply and
      Service Bn (DS) continued to support tactical, logistical, support
      and headquarters elements in and surrounding the Long Binh - Bien
      Hoa complex and specified units in the III CTZ.
      (3) (U) On 3 November at 1800 hours the 5th LEM Co, 61st
      REM Co, and the 549th Maintenance Company were transferred from
      the operational control of the 266th Supply and Service Battalion to
      the 79th Maintenance Battalion. This action also removed the Long Binh
      Maintenance Facility and Tech Supply from operational control of the
      Battalion.
      (4) (U) On 6 December a supply and maintenance meeting was
      sponsored by the Battalion. A total of 110 personnel representing
      89 customer units attended the meeting to discuss ways in which they
      could help the Battalion help them.
      (5) (U) The battalion conducted three initial orientation
      tours during the period. 168 newly assigned personnel were given
      the tours to acquaint each individual with the diversified mission
      of the battalion.

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(6) (U) During the reporting period authorization was received to produce cheese bread at the bakery for holidays and/or special occasions. Field units were issued cheese bread and raisin bread as part of normal issue during the holidays.

(7) (U) On 9 January 1970 the Battalion took on a new mission transferred from the 483rd Field Service Company to the 506th Supply and Service Company.

b. PERSONNEL ADMINISTRATION AND HORA

(1) (C) The military strength at the end of the reporting period was as follows:

<table>
<thead>
<tr>
<th></th>
<th>Authorized</th>
<th>Assigned</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>OFFICERS</td>
<td>NCOs</td>
</tr>
<tr>
<td></td>
<td>34</td>
<td>3</td>
</tr>
</tbody>
</table>

(b) Assigned:

<table>
<thead>
<tr>
<th></th>
<th>OFFICERS</th>
<th>NCOs</th>
<th>EN</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>23</td>
<td>4</td>
<td>625</td>
<td>652</td>
</tr>
</tbody>
</table>

(2) (U) Local National Personnel authorized and assigned at the end of the period were:

<table>
<thead>
<tr>
<th></th>
<th>AUTHORIZED</th>
<th>ASSIGNED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total &amp;</td>
<td>277</td>
<td>277</td>
</tr>
<tr>
<td>Program 6</td>
<td>277</td>
<td>277</td>
</tr>
<tr>
<td>Daily Hires</td>
<td>27</td>
<td>27</td>
</tr>
</tbody>
</table>

(3) (U) Personnel enlisted gains during the period were 246, losses were 261 with a net loss of 35.

(4) (U) The following awards and decorations were processed for personnel assigned to the 266th S6 En (DS) during the period:

- Legion of Merit: 1
- Bronze Star Award: 49
- Navy Commendation Award: 70
- Purple Heart: 0
- Certificate of Achievement (USAF): 15
(5) (U) The R&R areas to areas indicated below were utilized by personnel of the battalion during the reporting period:

<table>
<thead>
<tr>
<th>AREA</th>
<th>NO STAYS UTILIZED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>42</td>
</tr>
<tr>
<td>Bangkok</td>
<td>6</td>
</tr>
<tr>
<td>Hawaii</td>
<td>34</td>
</tr>
<tr>
<td>Hong Kong</td>
<td>8</td>
</tr>
<tr>
<td>Manila</td>
<td>3</td>
</tr>
<tr>
<td>Singapore</td>
<td>13</td>
</tr>
<tr>
<td>Taipei</td>
<td>3</td>
</tr>
<tr>
<td>Tokyo</td>
<td>2</td>
</tr>
</tbody>
</table>

(6) (U) Military Police Report citations were issued to 112 individuals during the reporting period. Most of the offenses were traffic violations. Other offenses were for entering off-limits areas, curfew violations, possession of marijuana, larceny and uniform violations.

(7) (U) Nonjudicial punishment and courts-martial data shows:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Company Grade Nonjudicial Punishment</td>
<td>100</td>
</tr>
<tr>
<td>Field Grade Nonjudicial Punishment</td>
<td>15</td>
</tr>
<tr>
<td>Summary Courts-Martial</td>
<td>0</td>
</tr>
<tr>
<td>Special Courts-Martial</td>
<td>8</td>
</tr>
<tr>
<td>General Courts-Martial</td>
<td>0</td>
</tr>
</tbody>
</table>

(8) (U) Promotions of enlisted personnel to grade E-4, and above during the period were as follows:

<table>
<thead>
<tr>
<th></th>
<th>E-6</th>
<th>E-5</th>
<th>E-4</th>
<th>E-7</th>
</tr>
</thead>
<tbody>
<tr>
<td>November</td>
<td>27</td>
<td>9</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>December</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>January</td>
<td>15</td>
<td>3</td>
<td>1</td>
<td>1</td>
</tr>
</tbody>
</table>

(9) (U) Re-enlistments during the period were as follows:

<table>
<thead>
<tr>
<th></th>
<th>ELIGIBLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>November</td>
<td>18</td>
</tr>
<tr>
<td>December</td>
<td>7</td>
</tr>
<tr>
<td>January</td>
<td>42</td>
</tr>
</tbody>
</table>

(10) (U) Key personnel changes during the period were as follows:

INCL 3
(a) On 3 November 1969, CPT James L. Hurley assumed command of Headquarters and Headquarters Company.

(b) On 11 November 1969, CPT Gary G. Miller assumed command of the 266th Supply and Service Company.

(c) On 12 December 1969, LTC Loren J. White assumed command of the 266th Supply and Service Battalion (DS).


(e) On 12 January 1970, Maj Raymond H. Cron assumed the duties of the Battalion Executive Officer.


(ii) Chaplain Activities

(a) To foster Pilgrims' American relations in an economical spirit, the Chaplain set up two special services at the chapel doors. Invited to participate in Thanksgiving Day in the Thanksgiving service and in the Christmas Service were the 353rd Thang Long High School Chorus under the direction of Mr. Xuan Tho, the principal of the Thang Long School. This is the school that the 266th S&SA provided with their "Dollars for Scholars" program, enabling approximately 150 deserving students to receive a high school education and also provided funds for purchase of material to construct a new two story classroom annex for the 1600 student enrollment.

(b) Special Christmas Party for Ki Dac Orphanage of Ho Chi Minh Chaplain Mill coordinated the project for these orphans to be the guests of the battalion on Christmas Day. The Christmas Day party, sponsored by the units of the 266th S&SA, included the Christmas meal, the presenting of toys and gifts, and the entertainment of the orphans during the visit. The 383rd GH Det (42) now sponsors this orphanage, providing them with many items needed for health and comfort.

(c) The new chancel pews and chancel furniture arrived on 9 January 1970 and were immediately installed in the chapel sanctuary. This attractive furniture immensely improved the overall beauty of the chapel and greatly enhances the atmosphere of worship.
The entire exterior of the chapel center complex as well as the chapel sanctuary floor was resurfaced 4 days before Christmas under the supervision of the S4 shop.

(12) (U) Annual General Inspection and General Maintenance Management Inspection during the period were:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>DATE ACT</th>
<th>DATE CINT</th>
<th>RATING</th>
</tr>
</thead>
<tbody>
<tr>
<td>506th SSS Co</td>
<td>N/A</td>
<td>5 Dec 69</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>24th SSS Co</td>
<td>6 Nov 69</td>
<td>N/A</td>
<td>Satisfactory</td>
</tr>
</tbody>
</table>

(13) (U) On 18 November Major General Mccown, Deputy Commanding General, II Field Forces visited the battalion and was given a tour of the battalion operational areas.

(14) (U) On 10 December 1969, Major General Mccown, Commanding General, Ist Logistical Command; visited the Clothing Service Center, 483rd Field Service Company.

(15) (U) On 10 December LC Richeson, Deputy Commanding General, 1st Logistical Command: COL Gibson, Commanding Officer; Supply Support Command and LTC Allen, Director of Supply, Supply Support Command visited the Stock Control and Self Service Supply Center, 624th Supply and Service Company.

(16) (U) On 27 December Major General Mccown, Commanding General, 1st Logistical Command; visited the Clothing Recalulation Point, 483rd Field Service Company.

(17) (U) On 29 December LC Richeson, Deputy Commanding General, 1st Logistical Command; visited the Clothing Recalulation Point, 483rd Field Service Company.

(18) (U) On 13 January 1970, LC Richeson, Deputy Commanding General, Ist Log Command; visited the Clothing Recalulation Point, the Laundry and the Self Service Supply Center.

(19) (U) On 13 January 1970, GC Roberts, Commanding General II Field Forces Artillery; visited the Battalion for lunch at the 483rd Field Service Company mess hall.

(20) (U) Civic Actions

(a) During the reporting period the 266th Supply and Service Battalion continued to provide support for the Government of the Republic of South Vietnam in its pacification program.
(b) On 23 November 1969, the village of Tan Hiop presented a "Thank you" ceremony to the 266th Supply & Service Detachment, as a result of the assistance rendered in rebuilding their village that was destroyed as a result of the TET offensive during 1969. LTC Pulp and CSM Lundy attended the ceremony and participated in the laying of the cornerstone for the village church.

(c) A Christmas party for approximately 60 children from the K. Sot orphanage was held on Christmas Day. The children were guests of the men in all battalion units; hot dinner in unit mess halls and presents were presented with appropriate gifts.

(d) During the period a total of 190 children at Orphan's Village were inoculated for Small Pox and 50 children began their first classes in English.

(e) Some of the building materials distributed during the period were:

<table>
<thead>
<tr>
<th>Material</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lumber</td>
<td>163 4/4 x 8'</td>
</tr>
<tr>
<td>Bricks</td>
<td>100 each</td>
</tr>
<tr>
<td>Sheet metal</td>
<td>600 sheets</td>
</tr>
<tr>
<td>Sand and Gravel</td>
<td>12 tons</td>
</tr>
<tr>
<td>Tents</td>
<td>155 1/2 manometers</td>
</tr>
</tbody>
</table>

(f) During the reporting period a total of 90 text books were distributed to students at various schools in the areas supported by the Battalion Civic Action program.

6. INTELLIGENCE, COMMUNICATIONS AND SECURITY: None.

8. PLANS, OPERATIONS AND TRAINING

(1) (C) Class I

(a) Issues:

<table>
<thead>
<tr>
<th>Issue</th>
<th>&quot;C&quot; Rations</th>
<th>&quot;R&quot; Rations</th>
<th>SUNDARY PACKS</th>
</tr>
</thead>
<tbody>
<tr>
<td>November</td>
<td>2,525,375</td>
<td>41,269</td>
<td>1,154,896</td>
</tr>
<tr>
<td>December</td>
<td>2,440,382</td>
<td>38,972</td>
<td>1,134,982</td>
</tr>
<tr>
<td>January</td>
<td>2,237,040</td>
<td>23,336</td>
<td>1,153,729</td>
</tr>
</tbody>
</table>

(b) The 506th Class I point supported 36,000 troops assigned to 125 units in the Long Island - High Fox area.
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(c) During the period the Class 1 point issued 159,685 dry cell batteries under Project M-11.

(2) Class II & VII

(a) During the period a total of 74,100 requisitions were processed by Stock Control, of which 29.8% were ASL requisitions (demand accommodation). The initial fill of ASL requisitions from stock (demand satisfaction) was 23.2%.

(b) Stock Control

- Troops supported (estimated): 55,000
- Units supported: 62%
- ASL lines as of 1 November 1969: 4,233
- ASL lines as of 31 January 1970: 5,603
- ASL lines O/H as of 1 November 1969: 1,126
- ASL lines O/H as of 31 January 1970: 1,727
- Fringe O/H as of 1 November 1969: 1,061
- Fringe O/H as of 31 January 1970: 105
- Average number of requests per day: 775

(c) During the reporting period the 524th Supply and Service Company Stock Control received their appeal for 500 from the 21st SOS. There was quite a delay in putting this system into operation due to missing components.

(d) The following figures reflect the number of short tons of supplies received, shipped and retrograde during the reporting period:

<table>
<thead>
<tr>
<th>Month</th>
<th>Received</th>
<th>Issued</th>
<th>Returned</th>
</tr>
</thead>
<tbody>
<tr>
<td>November</td>
<td>177.2</td>
<td>690.2</td>
<td>5.9</td>
</tr>
<tr>
<td>December</td>
<td>617.7</td>
<td>615.6</td>
<td>105.3</td>
</tr>
<tr>
<td>January</td>
<td>436.3</td>
<td>346.3</td>
<td>57.2</td>
</tr>
</tbody>
</table>

(e) Self Service Supply Center:

- Number of troops supported: 55,000
- Number of units supported: 62%
- Average number of customers per day: 25
- Number of items on master allowance list: 630
- Number of NCO items at zero balance: 90

(f) During the reporting period the 514th Supply and Service Center conducted a survey of each SSSC customer to determine their increase in money spent and monetary balance as of 1 November 1969.
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This report was forwarded to the Commanding General, 1st Log Command.

(g) On 11 November the 236th PL included 438 line items of which 214 were at 90 balance. On 31 January 1970 the PL included 430 line items of which 90 were zero balance. Only 64 items supported lines were at zero balance.

(3) (u) Class III and Water

(a) On 10 November the Battalion's FGI and water missions were initiated. The 506th SPS and Svc Company was tasked to perform the FGI mission and the 624th Sup and Svc Company was given the mission for delivery of water.

(b) New fuel deliveries assumed during the period were: 95th HH on, 29th HH, Neal Lab, and the South Detachment at Ture Due, RNV.

(c) The figures below reflect the fuel and water activities during the reporting period for the 506th and 624th Sup & Svc companies:

<table>
<thead>
<tr>
<th>Type</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Class</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov</td>
<td>214</td>
<td>90</td>
</tr>
<tr>
<td>Dec</td>
<td>214</td>
<td>90</td>
</tr>
<tr>
<td>Jan</td>
<td>214</td>
<td>90</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Type</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov</td>
<td>214</td>
</tr>
<tr>
<td>Dec</td>
<td>214</td>
</tr>
<tr>
<td>Jan</td>
<td>214</td>
</tr>
</tbody>
</table>

(4) (u) Services

(a) Data supplied:

1. Each item was maintained at the following locations during the period: 236th PL, 29th HH, Ture Due, RNV and the South Detachment.

2. Each unit support figure for the period:

<table>
<thead>
<tr>
<th>Month</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov</td>
<td>27,75%</td>
</tr>
<tr>
<td>Dec</td>
<td>25,00%</td>
</tr>
<tr>
<td>Jan</td>
<td>18,75%</td>
</tr>
</tbody>
</table>

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(1) Tram Registration

(1) C. 1 observer thru. members of the 183rd Field Company Tram registration point w. 24. items 6 to conduct a check
and recovery operation at Tram. They covered four rounds of
the 155th. Gun. at their battalion.

(2) Tram registration activities at Long Hill
Collection Point during the period:

<table>
<thead>
<tr>
<th>Month</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>October</td>
<td>140</td>
</tr>
<tr>
<td>November</td>
<td>114</td>
</tr>
<tr>
<td>January</td>
<td>129</td>
</tr>
</tbody>
</table>

(3) Barracks Service Center

(1) During the reporting period, a request was received for
the establishment of a Barracks Service Center on January 7

(2) On January 7, a letter was sent to the

(3) During the reporting period, the number of

<table>
<thead>
<tr>
<th>Month</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>November</td>
<td>264,521</td>
</tr>
<tr>
<td>December</td>
<td>306,690</td>
</tr>
<tr>
<td>January</td>
<td>244,240</td>
</tr>
</tbody>
</table>

(4) The following figures reflect the activities
of the Barracks Service Center Point for the period:

<table>
<thead>
<tr>
<th>Month</th>
<th>Received</th>
<th>Exchanged</th>
</tr>
</thead>
<tbody>
<tr>
<td>October</td>
<td>140,117</td>
<td>124,114</td>
</tr>
<tr>
<td>November</td>
<td>197,779</td>
<td>77,590</td>
</tr>
<tr>
<td>January</td>
<td>162,660</td>
<td>22,790</td>
</tr>
</tbody>
</table>

(5) (v) Barracks activities

(1) Wagon breakage at the Barracks is at

(2) The Barracks is at

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(b) Bread Production (lbs)

<table>
<thead>
<tr>
<th>TYPE</th>
<th>SEPTEMBER</th>
<th>OCTOBER</th>
<th>NOVEMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>756,594</td>
<td>529,690</td>
<td>524,005</td>
</tr>
<tr>
<td>Whole wheat</td>
<td>16,128</td>
<td>8,064</td>
<td>14,114</td>
</tr>
<tr>
<td>Raisin</td>
<td>8,064</td>
<td>22,178</td>
<td>2,064</td>
</tr>
<tr>
<td>Cheese</td>
<td>8,064</td>
<td>14,114</td>
<td>6,064</td>
</tr>
<tr>
<td>Contract</td>
<td>46,400</td>
<td>130,700</td>
<td>49,600</td>
</tr>
</tbody>
</table>

(6) (3) Central Issue Facility

(a) The Central Issue Facility, located at the 50th Replacement Battalion, processed an average of 25,398 individuals monthly.

(b) The following figures reflect CIF activities during the quarter:

<table>
<thead>
<tr>
<th>Week</th>
<th>PHYSICAL</th>
<th>REPROCESSED</th>
<th>PROD. ORDER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov. 1st</td>
<td>16,517</td>
<td></td>
<td>6,412</td>
</tr>
<tr>
<td>Dec. 1st</td>
<td>17,000</td>
<td></td>
<td>2,257</td>
</tr>
<tr>
<td>Jan. 1st</td>
<td>26,412</td>
<td></td>
<td>4,367</td>
</tr>
</tbody>
</table>

(7) (4) Aerial Supply

(a) The 363rd Q5 Detachment (AS) continued its mission of providing emergency resupply by air drop to US and Free World military assistance forces in III and IV Corps.

(b) On 12 November the 363rd Detachment (AS) received a mission requesting the emergency resupply of 56 drums of diesel fuel, total weight of the supplies was 29,698 pounds. At approximately 1140 hours on 15 November the air drop was executed.

(c) On 3 December the Detachment provided support to the 109th Q5 Company in the recovery of equipment and supplies during a resupply mission to VI Corps.

(d) On 20 December, the 363rd conducted an aerial resupply mission in support of the 101st Airborne Division. Total weight of supplies rigged and dropped was 26 tons.

(e) On 29 December, 19 tons of C-57 items were rigged and air-dropped to a Special Forces team in IV Corps.

(f) On 7 January two (2) tons from the Special Section of the 363rd Q5 Det were sent to the 124th TCI, Tan Son Nhut Airfield.
to assist and train USAF personnel in sling loading of USAF speed pallets, 403rd System.

(8) (b) Training

(a) During the period there were 36 mandatory classes on military subjects presented to the personnel of the battalion.

(b) During the period 797 personnel familiarized with their weapons, the M-60 Machine Gun and 6-79 Grenade Launchers.

(c) On 19 December CW3 Trotter, 4th Line Maintenance Officer attended a training class on Defensive Driving at Saigon Support Command. In order to ensure all personnel assigned to the battalion receive the required training on defensive driving, a three hour block of instruction on defensive driving is being conducted by CW3 Trotter each Thursday.

(d) On 6 January 1970, 216 personnel from the battalion and 321st Group participated in a night fire training exercise.

(9) (I) Logistics

(a) During the reporting period, the Long Binh Post Planning Board approved the location of a 20,500 square foot extension to the east of the present 15 Post retail point. This request was approved as a temporary means of reducing the fire hazards incurred by providing a separate PG1 Facility for truck vehicles. The battalion requested the battalion consider relocating the PG Point due to its present close proximity to Saigon Army Airfield. The battalion is looking into the feasibility of relocating from the present location and evaluating possible new site locations.

(b) On 30 December the battalion requested approval for the utilization of area S-7 in the old 506th Depot Area, as the motor storage area. For the Class I portions of the 506th Sup & Svc Company, is not adequate. On 6 January the motor area was transferred to the 506th Sup & Svc Company, giving the Class I point bulky needed additional motor storage space.

(c) The Long Binh Post Planning Board approved the request for obtaining a portion of the old Army Depot, Long Binh, Class Transfer area to enable relocation of the laundry. A JOR has been submitted and a proposal to make necessary alterations to the area. After completion of the requirements of this JOR, the laundry will be relocated.
2. Inspections: Commander's Observations, Evaluation and Recommendations

   a. Personnel
   b. Intelligence
   c. Equipment

(1) (U) Bakery

   (a) OBSERVATION: This headquarters was noticing a general deterioration of sanitation and maintenance levels of the bakery operating areas and equipment. Emphasis was placed on the unit to correct these conditions; however, results were less than satisfactory.

   (b) EVALUATION: Since the bakery has been operating greatly understaffed, most of the manpower available was devoted strictly to production of bread to support 120,000 troops throughout the III CTZ. To ensure that proper clean-up and maintenance was performed, rescheduling of production had to be accomplished.

   (c) RECOMMENDATION: To accomplish the requirements for maintenance and improved sanitation, it was recommended the bakery be closed during the 26 day cyclic master menu period, once every 14 days. This was implemented in January 1970. During the 12 hour shut down period, performance of all necessary sanitation and maintenance requirements is accomplished by the personnel normally working on shift. Bread and jelly mix is issued to local units in lieu of fresh bread. The shut-down period does not affect shipment of bread to field units.

(2) (U) Launder

   (a) OBSERVATION: Many complaints have been received by this headquarters concerning stains and soil spots of flannel laundered by the 453rd Fld Svc Co.

   (b) EVALUATION: A rigorous program was initiated by the laundry to find a method of removing the stains by enriching the laundry formulas currently in use. After many test laundry batches were processed, the stains were still present. An alternative method to this problem had to be found.

   (c) RECOMMENDATION: Since the stains cannot be removed, this headquarters has recommended all flannel laundered by the 453rd be dyed green in order to make the stains less noticeable. The actual dying of the sheets and pillows cases can be done at the more time the items are routinely laundered at the 453rd Fld Svc Co.

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has been employed on a trial basis for 100 shots.

3 (a) **Cleaning of Fuel Storage Receptacles**

(a) **Cleaning:** Existing practice of cleaning frozen food receptacles utilizing soap and water left a surface that appeared to be clean; however, feed oils still remained.

(b) **EVALUATION:** It was discovered that thorough cleaning using a solution of calcium hypochlorite and water twice weekly resulted in a clean receptacle without unpleasant odors.

(c) **RECOMMENDATION:** All frozen food receptacles be cleaned twice weekly with a solution of calcium hypochlorite and water.

4 (b) **Use of Special Vans**

(a) **RECOMMENDATION:** Fruits and vegetables purchased in the Republic of Vietnam often arrive at the Class I in poor condition. They are delivered by locally owned, non-refrigerated vehicles.

(b) **EVALUATION:** Through the use of Special vans, large amounts of produce could be shipped in the time it would be from farm gate to market gate. This would ease the problems of refrigeration and storage since the Special vans are equipped with refrigeration units.

(c) **RECOMMENDATION:** That, whenever possible, Special vans be used for shipment of perishable fruits and vegetables. Army Procurement Agency should consolidate shipments in special for further shipment to Class I points.

5 (b) **Maintenance Ille F. G. 350 GEN. Dumps**

(a) **RECOMMENDATION:** Due to the mission of the Iraq 15 GEN service station, it is necessary to operate the 350 GEN pumps continuously, twenty-four hours a day to maintain proper distribution lines in order to dispense fuel. This leaves no time for normal inspection and maintenance of pumps.

(b) **EVALUATION:** An elevated 600 gallon tank was installed on the distribution lines in Iraq to fill during periods of light traffic. Vehicles are refueled directly from the 600 gallon tank. As a result, the pumps are not shut down and maintenance performed at scheduled intervals. This has resulted in a decrease in mechanical failures of the pumps.

(c) **RECOMMENDATION:** That units with the vehicle refueling stations on a twenty-four hour basis include similar gravity
systems to provide shut-down time for maintenance.

d. Organization: None

e. Training: None

f. Radiation: None

g. Communication: None

h. Material: None

i. Others: None

LOREN J. WHITE
LTC, p.
Commanding
AVCA SGN SG OP (24 Jan 70) 1st Ind

SUBJECT: Operational Report - Lessons Learned 266th Supply & Service 
Battalion for the period ending 31 January 1970. LC GFOR-68 (A2) 
(U)

DA, HQ, 29th General Support Group, APO US Forces 96491 27 Feb 70

THRU: Commanding Officer, US Army Support Command, Jilgon
ATTN: AVCA SGN GO, APO US Forces 96491

TO: Commanding General, 1st Logistical Command, ...TH: AVCA CG O
APO US Forces 96384

1. (U) The Operational Report - Lessons Learned of the 266th Supply 
& Service for the period ending 31 Jan 70 is forwarded.

2. (U) This Headquarters concurs with the basic report as submitted. 
The report is considered adequate. A copy of this endorsement has been 
provided the originating headquarters.

FOR THE COMMANDER:

[Signature]

TEL: LB 3224/3782

PAT. R. P. BISHO
GFO, OrdC
Adjutant

Best Av
AVCA GQ: GO 129 (31 January 70) 2nd Inf

SUBJECT: Operational Report - Lessons Learned, 266th Supply and Service Battalion, Period Ending 31 January 1970, RG5 CSFOR-65 (R2) (U)

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

Commanding General, 1st Logistical Command, ATTN: AVCA GO-4SH

APG 963R4

1. (U) Reference paragraph 2c(2), page 12, CONCUR. Sheets dyed green would make stains less noticeable. However, dyed sheets should be issued from the supply system and not dyed locally.

2. (U) Reference paragraph 2a(4), page 13, PONCONCUR. The Sea-Land contract provides that vans must be returned to port 15 days after dispatch. It also provides that vans can be utilized for additional items, but must contain part of the original cargo. The additional cost incurred in the reloading of goods and operation of the reefer units would make Sea-Land vans uneconomical. The reefer units on the vans are operated by propane gas or electrical current. Propane gas cylinders normally last only 8 (eight) hours and are quite expensive. Electrical outlets at Class I points are scarce. Since locally-procured FFV rarely requires immediate refrigeration, reefer vans are not required for delivery. Once goods are refrigerated, refrigeration is required continuously, or goods will deteriorate much more rapidly when removed from refrigeration.

3. (U) Lessons Learned, observations, and recommendations are concurred in by this command with the above exception.

On This Command:

MICHAEL D. HUSTON

CPT AGC

ASST AG

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AVCA GO-NH (undated) 3d Ind

SUBJECT: Operational Report - Lessons Learned of the 366th Supply and Service
Bn. for period ending 31 Jan 70

DA, Headquarters, 1st Logistical Command, APO 96384

TO: Commanding General, United States Army, Vietnam, ATTN: AVINC-DST,
APO 96375

1. The Operational Report - Lessons Learned submitted by Headquarters, 366th
Supply and Service Battalion for the quarterly period ending 31 January 1970 is
forwarded.

2. Pertinent comments follow:

a. Reference item concerning laundry, page 12, paragraph 2c(2). Concur.
Nonconcur with 2d indorsement. Sheets can be dyed at field laundry locations on
a regular basis. To require the supply system to provide green sheets would
require action to CONUS since there are no green sheets stockpiled in country for
regular use by field units. To order from CONUS would require at least six months
to receive these items. The sheets may be dyed in field locations utilizing one
extra laundry machine cycle. The test of dyeing 100 sheets should be conducted at
the field laundry. If successful, dye will be ordered and sheets dyed during
routine laundry operations, not issued through the supply system.

b. Reference item concerning cleaning of cold storage reefers, page 13,
paragraph 2c(3). Concur. When the calcium hypochlorite and water solution is
used as a disinfectant, it should contain 10 parts per million of free chlorine.
Concur with cleaning reefer twice weekly if time and space available, however, it
is not a necessity.

c. Reference item concerning use of Sea-Land vans, page 13, paragraph 2c(4).
Concur with paragraph 2 of 2d indorsement.

d. Reference item concerning maintenance time for 350 GPM pumps, page 13,
paragraph 2c(5). Concur. Action has been initiated by this headquarters to
install fuel dispensing pumps at most SUPCOM locations that have a mission of
refueling individual vehicles. Additionally, 50 bbl bolted steel tanks are
available for fuel storage at refueling stations and can be constructed so positive
suction pressure or gravity systems can be used. The theater-wide short supply of
600 gallon tanks precludes its use as a static storage tank. Planned installation
of the service station pumps and appropriate storage tanks will eliminate the use
of TOE POL pumps at most fixed refueling locations.
AVCA CO-MM (undated) 3d Ind

SUBJECT: Operational Report - Lessons Learned of the 266th Supply and Service
Bn. for period ending 31 Jan 70 RCS CSFOR-65 (R2)(U)

J. Concur with the basic report as modified by this and previous indorsements.

FOR THE COMMANDER:

TEL: LBN 4862

DONALD R. WILLIAMS
LTG, AG
DEP. AG

CP:
USA Conference, SG
29th CS Grp
266th CSS BN

Headquarters, United States Army, Vietnam, APO San Francisco 96070 10 April 1971

TO: Commander in Chief, United States Army, Pacific, 8TH USARAT, APO 96070

1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 January 1970 from headquarters, 256th Supply and Service Battalion (AS) and concur with the comments of informing headquarters.

2. Reference item concerning "Laundry", page 12, paragraph 2a: nonconcur. Washing formulas prescribed by TM 10-3510-280P-17 and TM 10-350 have been tested and proven to be adequate to produce a sanitary finished product. Extra time required to dye sheets and pillowcases would increase contract laundry requirements b. slowing production of field laundry operations. Dyeing sheets green would cause a likely mixture of hospital and troop work. Dye will eventually fade; thus the present situation will still exist. Dye is another added expense to an operation that is presently too expensive. The Commander Officer of the 4734 Field Service Company has been advised to prepare an information letter to his customers explaining the laundry stains, attempts to remove them, and that the sanitation of the item is not affected by the stains.

FOR THE COMMANDER

[Signature]

L. D. MURRAY
CPT
Assistant Adjutant General

CF:
1st Log Cond
256th Sd 3n

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GPOP-D1 (Uaddt) 3th Ind (U)

SUBJECT: Operational Report of HQ, 26th Supply and Service Battalion (Br) for Period Ending 31 January 1970, RCS CSFDA-65 (R2)

HQ, US Army, Pacific, APO San Francisco 96555 27 APR 70

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:

[Signature]

L.M. OZAKI
CPT, AGC
Asst AG
Operational Report - Lessons Learned, HQ, 266th Supply and Service Battalion

Experiences of unit engaged in counterinsurgency operations, 1 Nov 69 to 31 Jan 70.

CO, 266th Supply and Service Battalion