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AGO ltr 29 Apr 1980 ; AGO ltr 29 Apr 1980

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**DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310**

IN REPLY REFER TO

AGDA (M) (1 Jun 70)

FOR OT UT 701187

10 June 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, Period Ending 31 January 1970 (U)

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

**ROBERT E. LYNCH
Colonel, AGC
Acting The Adjutant General**

1 Incl
as

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DEPARTMENT OF THE ARMY
HEADQUARTERS, EIGHTH FIELD ARMY SUPPORT COMMAND
APO SAN FRANCISCO 96301

EASC GO

16 February 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth
Field Army Support Command, for Period Ending 31 January 1970,
RCSCS For 65 (RI) (U)

THRU: Commanding General
Eighth United States Army
ATTN: EAGO-MH
APO 96301

THRU: Commander-in-Chief
United States Army, Pacific
ATTN: GROF-DT
APO 96558

TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D.C. 20310

1. (C) Section 1, Operations: Significant Activities.

a. Command.

(1) Mission: Provide combat service support to US Army forces in the Army Service area and to nondivisional US units in I Corps (Gp) area plus Class I and III "Thru-put" supply support, general support and overflow direct support maintenance to 2d and 7th Infantry Divisions and selected general and direct support maintenance to ROKA.

(a) Provide Class V supply support to all US Army units in Korea and limited Class V maintenance support to ROKA.

(b) Provide administrative support and service on an area basis (Post, Camp and Station functions).

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(c) Exercise territorial control and area damage control in Eighth FASCOM areas of responsibility and coordinate rear area security with the Second ROK Army.

(d) Provide rail and highway movement control for US Forces.

(2) Distinguished Visitors. During the period, four distinguished military and civilian personnel visited this command. A roster of visitors is furnished at Inclosure 1.

(3) Command and Staff. Commanders and key staff officers of Headquarters, Eighth Field Army Support Command and commanders of major subordinate commands are listed below:

Commanding General - BG G.P. HOLM
Deputy Commander - COL H.E. HAMILTON
Chief of Staff - COL F.B. McCAIN
ACofS, Personnel - COL A.J. MOORE
ACofS, Security, Plans and Operations - COL N.C. WHITE
ACofS, Services - COL W.W. TAYLOR
ACofS, Supply and Maintenance - COL J.P. LUCKEY
Civil Affairs Officer - COL H.M. HOWARD
Adjutant General - COL C.R. SPITTLER
Comptroller - COL G.J. BRAUN
Command Engineer - LTC T.J. CALL
Staff Judge Advocate - LTC K.A. WAGNER
Command Surgeon - COL J.W. WHITTEN
Information Officer - MAJ D.M. GROSS
Headquarters Commandant - CPT J.G. HOUSDEN
* 2d Engineer Group (Const) - COL W.C. BURNS
19th General Support Group - COL L.J. GUTTING
20th General Support Group - COL F.B. DAVIS
21st Direct Support Group - COL F. GIACOMOZZI
23d Direct Support Group - COL A.W. MILLER
69th Transportation Battalion (TRK) - LTC B.R. FOWELL
202d Transportation Battalion (TML) - LTC B.H. HENDERSON
304th Signal Battalion (Army) - LTC E.A. GOETSCH
728th Military Police Battalion - LTC F.D. TURNER
25th Transportation Center (Mov Con) - LTC W.T. PURDY
Headquarters Company, Eighth FASCOM - CPT J.G. HOUSDEN

* Assigned to Eighth US Army effective 1 January 1970

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CONFIDENTIAL

EASC GO

16 February 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

b. Personnel.

(1) Personnel Services Division:

(a) Post Exchange

1 Construction of the new Yongsan Main PX is progressing as planned. Scheduled opening date is 1 July 1970.

(b) Central Post Fund Construction Projects.

1 Construction of a Handball Court at Camp Long was completed on 20 December 1969, at a cost of \$13,328.50.

2 Replacement of the air-conditioning system in the Yongsan Bowling Center began 25 September 1969 and was completed in December 1969. Total expenditure was \$14,768.00.

3 Alteration of Camp Ames Theater was started on 26 November 1969 with an estimated completion date of 28 February 1970. Total cost will be \$3,600.

(c) Consolidation of Open Messes. Department of the Army directed that studies be made on the consolidation and centralization of open mess systems. Commanding General, Eighth FASCOM directed Group commanders to initiate studies to reduce the number of open mess systems and branch clubs within this command. The studies submitted by subordinate commands were evaluated by ACOFS, Personnel, (Personnel Services Division) and were staffed within the headquarters. Significant changes in Eighth FASCOM Open Messes as a result of this study are as follows:

1 USASA NCO and Officer Open Mess Systems. The USASA NCO and OOM systems were dissolved. The seven clubs under this system were transferred laterally to other club systems in accordance with geographic areas of responsibility.

2 19th GSG NCO and OOM Systems. Significant changes are as follows:

a A total of four OOM and 3 NCO clubs were closed during the last quarter. One other NCO club will be closed upon relocation of K-16. The feasibility of closing the NCO club facility at Walker Hill R&R Center is under study. Upon completion of the proposed new main NCO club at Yongsan, a further study will be conducted on reducing the number of NCO clubs in the Yongsan area.

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EASC GO

16 February 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

b The feasibility of transferring one NCO club to the 2d Inf Div club system and absorption of a club from I Corps is under consideration.

3 20th GSG NCO & OOM System. Significant changes are as follows:

a One NCO club and one OOM will be closed upon relocation of the respective units.

b Pending further study during the next quarter, additional clubs may be closed.

4 23d DSG NCO and OOM Systems. By virtue of geographic location, no NCO or Officers clubs were closed as a result of the study; however, NCO Branch #1 and the Main NCO Club at Camp Humphreys were consolidated.

(d) Construction and Renovation of Open Messes.

1 Renovation and proposed construction of EUSA Officers Club. Planned improvements to the EUSA Officers Club are proceeding in two phases; the first being a limited project to improve the interior furnishings and decor of the existing main club facility with an estimated completion date of 1 July 1970. Estimated cost is \$25,000 - \$50,000. The second phase consists of restoration, modification and expansion of existing mechanical and electrical services in the club, kitchen rehabilitation and modification and the construction of a new addition to the east wing of the existing building, visualized as a two-story structure enclosing a rathskeller in the basement and a game room on the second floor. The expenditure for this project is estimated at \$200,000.

2 19th GSG NCO Club Branch #20 (KMAG Club) is currently undergoing a \$21,500 renovation project to improve the club interior. Renovation began 12 January 1970 and is expected to be completed within 60-90 days. Branch #1 (Crossroads Club) will be open to all grades of enlisted personnel for the duration of the project to accommodate the KMAG club membership.

3 The new Nible Barracks NCO Club was completed and opened on 6 December 1969. Total expenditure was \$24,987.50.

(2) Provost Marshal.

(a) Eighth FASCOM Staff Assistance Visits to Camp Ames. Due to the critical nature of the facilities at Camp Ames, constant command emphasis is placed on this installation. In preparation for an Eighth Army TPI on

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EASC GO

16 February 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

19-24 January 1970, a FASCOM Staff Assistance Team proceeded to Camp Ames for an assistance visit on 7-9 January 1970. A representative from the Eighth FASCOM Provost Marshal's Office accompanied the team to provide advice and assistance in the sensitive area of physical security. A PM physical security representative remained at Camp Ames from the 14th - 18th of January and during the Eighth Army TPI. Due to the command emphasis, prompt availability of assistance and the efforts of Camp Ames personnel, the Eighth Army TPI rating of this facility was satisfactory.

(b) Improvement of Intelligence Network. A memorandum from the Eighth Army Provost Marshal's Office, subject: "Report of Possible Racial Demonstrations, ASCOM", revealed that closer liaison with the police intelligence element within Eighth FASCOM would be of benefit to the command. Due to the possibility of demonstrations in ASCOM, Military Police personnel were kept on alert during the New Year holidays in ASCOM and a back-up force remained on call in Yongsan. No activity of any significance developed however, largely due to the strong but restrained action by the Military Police and local authorities. An important factor in preparing to cope with these demonstrations was the timely intelligence received.

(c) Provost Marshal statistics for the period are indicated below. Rates are per 1,000 of Eighth FASCOM military population.

PROVOST MARSHAL QUARTERLY SUMMARY

CRIMES AGAINST PERSONS AND PROPERTY

<u>OCT</u>	<u>NOV</u>	<u>DEC</u>
2.9	2.8	2.0

MISCELLANEOUS OFFENSES

<u>OCT</u>	<u>NOV</u>	<u>DEC</u>
4.0	4.4	3.6

MILITARY OFFENSES

<u>OCT</u>	<u>NOV</u>	<u>DEC</u>
10.4	9.4	8.4

GOVERNMENT PROPERTY LOST/STOLEN

<u>OCT</u>	<u>NOV</u>	<u>DEC</u>
\$7,753	\$12,339	\$9,743

5

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EASC GO

16 February 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

GOVERNMENT PROPERTY RECOVERED

OCT
\$88

NOV
\$1,242

DEC
\$2,476

(3) Education:

(a) During the period covered, Eighth FASCOM met or exceeded all USARPAC and Eighth Army General Education Development (GED) percentage participation objectives for the 20th straight quarter.

GENERAL EDUCATIONAL DEVELOPMENT DATA (USARPAC FORM 140)

<u>2D QTR FY 70 PARTICIPATION</u>	<u>USARPAC/EUSA GOAL</u>	<u>EIGHTH FASCOM PARTICIPATION RATE</u>
Officers below 4 years college degree	20%	39%
WO below 2 years of college	25%	35%
Enlisted personnel below high school completion	25%	50%
Enlisted personnel, high school graduates, below college completion	7%	17%
Officers and WO in language training	10%	10%
EM in language training	2%	3%
Personnel with GT below 90	20%	21%
Project 100,000 personnel	20%	37%
MOS - related training for all personnel	6%	15%
Overall	20%	30%

(4) Safety:

(a) Accident statistics for the 2d Quarter, FY 70, indicate that accident rates in all categories have decreased substantially as compared with rates for the same period, FY 69. Decreases are reflected as follows:

Vehicular accidents down 25%
Military injuries down 11%
Korean National injuries down 45%
~~Korean National injuries down 45%~~

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16 February 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

(b) An evaluation of the safety program during this reporting period indicates these impressive achievements can be attributed to viable and aggressive command emphasis at all levels of command.

(5) Chaplain:

(a) During the period November 1969 - January 1970 emphasis was placed on meeting Eighth FASCOM's religious retreat attendance quota and providing potential participants with attitudes that would best contribute to the success of all objectives.

c. Operations:

(1) Unit Readiness: A total of 56 Eighth FASCOM Unit Readiness Reports were submitted in the second quarter, FY 70. Of the 56 units reporting, ten achieved their assigned readiness goal. The 2d Engineer Group was reassigned effective 1 Jan 70. The total number of reporting units has decreased by four for the next reporting period.

(a) Personnel: Of the 56 reporting units, 22 attained their authorized personnel level. The remaining 34 units failed to meet the required readiness goal in either strength, MOS or both.

1 The command had a decrease in strength posture during this period from approximately 97.0% (30 Sep 69) to 95.0% (31 Dec 69). However, the command strength posture does not reflect the lack of MOS qualified personnel within the command. The influx of personnel with MOS's 11B, 11E and 12B as filler personnel for authorized MOS positions within Eighth FASCOM has caused the command's personnel readiness posture to decline.

2 Twenty-seven units failed to obtain their assigned MOS readiness goal as compared to 23 last quarter. In the senior noncommissioned grades E7, E8 and E9, the command is operating at 86%, 95% and 93% respectively. Because of the shortages of Captains, Majors and Lieutenant Colonels, lower ranking officers are currently filling these positions. When the shortages of experienced officers and NCO's are considered with the lack of MOS qualified personnel presently being assigned to this command, it is evident that an enormous supervisory burden is placed on incumbent commanders at all levels. Additionally, of the 27 units that failed to meet their assigned MOS readiness goal, 14 of these units required five or less additional MOS qualified personnel to meet their assigned MOS readiness goal.

3 Twenty-five units failed to attain their assigned readiness goal in both strength and MOS. This is attributed to the combination of reasons stated in paragraphs (1)a 1 and 2 above.

7
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SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

(b) TRAINING: During the 2d Quarter, FY70. 54 reporting units received a REDCON rating of 1. Two reporting units failed to attain a REDCON 1 in training. The 696th Ordnance Company, REDCON 2, failed to complete weapons qualification within the reporting period; however, weapons firing was conducted 5 January 1970. The 541st Supply Company, REDCON 4, had suspended training in order to accomplish a supply cross-leveling project.

(c) LOGISTICS: Analysis of the logistics portion of Unit Readiness Reports, DA Form 2715, of 56 Eighth FASCOM reporting units revealed the following problem areas and accomplishments for 2d Quarter FY 70.

1 Shortages of major end items of mission essential equipment (RICC-1 items) continued to be the most significant problem area. During this reporting period, 37.5% of all reporting units failed to attain the assigned readiness level in Equipment on Hand. These shortages also have a continuing adverse effect on Equipment Deployability as evidenced by the failure of 43% of reporting units to attain assigned readiness level.

2 Although the overall REDCON ratings have not reached standards required by this command, there have been several significant improvements during this reporting period. In Equipment on Hand, 62.5% of reporting units attained 32.5% over the same period of FY69. The Deployability rose to 57% for an increase of 8% from the previous period and 37% over the same period of FY69. A total of 20 units (36% achieved their logistics readiness level which represents a gain of 5% over the last quarter. A total of 17 units raised their logistical REDCON during this quarter as compared with 5 units that lowered their logistical REDCON.

3 A program, to insure the optimum level of material readiness has been established. This includes continuing assessment and redistribution of command assets; review of supply procedures and requisition reconciliations to assure validity of outstanding requisitions; continued re-examination of equipment authorizations and material readiness reporting procedures; and emphasis on unit maintenance management practices to improve the overall readiness posture of this command.

(2) Civil Affairs:

(a) Quarterly Donation. Following is a compilation of organizational and individual support to Korean institutions and groups by the Eighth Field Army Support Command during the 2d Quarter FY 70.

<u>ACTIVITY</u>	<u>DOLLAR CONTRIBUTIONS</u>	<u>OTHER CONTRIBUTIONS WITH ESTIMATED DOLLAR VALUE</u>	<u>TOTAL VALUE</u>
1. Public Welfare	\$10,444.46	\$23,095.18	\$33,539.64
2. Public Health	\$ 3,867.65	\$ 7,692.53	\$11,560.18

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CONFIDENTIAL

EASC GO

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

<u>ACTIVITY</u>	<u>DOLLAR CONTRIBUTIONS</u>	<u>OTHER CONTRIBUTIONS WITH ESTIMATED DOLLAR VALUE</u>	<u>TOTAL VALUE</u>
3. Education	\$1,665.53	\$1,614.10	\$3,279.63
4. Religion	\$1,264.65	\$1,238.12	\$2,502.77
5. Other	0	\$1,897.92	\$1,897.92
TOTAL	\$17,242.29	\$35,537.85	\$52,780.14

(b) Community Relations Advisory Councils. During the period 1 November 1969 through 31 January 1970, sixteen Community Relations Advisory Council meetings were held by Eighth FASCOM units in conjunction with Korean civil authorities.

(c) Ten Armed Forces Assistance to Korea (AFAK) projects have been completed during this reporting period.

<u>Project Number</u>	<u>Institution</u>	<u>Date Dedicated</u>	<u>AFAK Support</u>
68-205	Inkwang Middle School	12 Nov 69	\$1,935.00
69-403	Chung Girls Commercial High School	21 Nov 69	\$1,178.46
68-211	Borame Orphanage	24 Nov 69	\$2,091.00
69-310	Holy Family Orphanage	25 Nov 69	\$ 380.00
69-405	Asan Middle School	25 Nov 69	\$1,341.00
69-302	Kwang Sone Middle School	26 Nov 69	\$1,190.00
66-613	Mechon Bridge	1 Dec 69	\$2,000.00
68-919	Sam Yuk Mt High School	2 Dec 69	\$1,700.00
69-408	Kyeryong Orphanage	6 Dec 69	\$1,341.00
69-403	Yesan Dong Middle School	20 Dec 69	\$1,341.00
		TOTAL	\$14,497.46

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(d) Total collections within Eighth FASCOM for the 1970 Joint Korean National Red Cross and Tuberculosis Fund Drives were as follows:

MPC - \$941.96

WON - ₩178,208

d. Services.

(1) Food Services: During the period of this report, the Food Service Branch conducted 91 visits to unit and consolidated messes to assist commanders in improving all phases of the Food Service Program.

(2) Memorial Activities: The Memorial Activities Branch processed 35 remains during the period of this report. Periodic visits were made to the Mortuary Collecting Points to insure that these facilities are providing adequate support.

(3) Transportation Division: The Transportation Division initiated action to place over 300 vehicles in administrative storage. Vehicular and LCU support to the 38th Arty Brigade during annual service practice at Sea Range was also provided during this period. In order to reduce commercial carrier costs for line haul and local drayage, vehicles from the TMP's were made available to the 25th Transportation Center for commitment. Daily usage average was 47 2½-ton trucks and 15 12-ton S&P combinations. This significantly reduced contract carrier costs.

(4) Communications and Electronics: The most significant activity involving the Communications and Electronics Division was a telephone traffic analysis survey. The survey was requested by Eighth Army C&E in order to determine the adequacy of the long distance telephone trunking between Yongsan and Taegu upon activation of the Korea Support Command at Taegu. Reports were consolidated and forwarded to Eighth Army for evaluation.

e. Logistics.

(1) Phase-in of New ASP 063. During the period 1 November 1969 through 31 January 1970, the old ASP 063 was phased out. The new ASP replaces the old open storage type. When fully completed, the new ASP 063, located near Uijongbu, will have a capacity for storage of 12,000 S/T.

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EASC GO

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(2) **Improved Group Support for ROK Forces.** This project included a survey of ROK ammunition storage facilities and consultation with ROK officials to determine requirements and capabilities for storage of unclassified items. The survey revealed that ROK Forces have the capability and are willing to store unclassified improved conventional munition (ICM) items.

(3) **Follow-up of Major End Items.** During November, a follow-up of 497 line items of RICC-1 major end items was made within Depot Command. Status received from Depot agreed with status at supply points in 313 of 497 lines.

(4) **M715, 1½-Ton Trucks.** A letter was sent to Eighth FASCOM subordinate commands and the 2d and 7th Infantry Divisions stating that truck engines and the other major assemblies are to be maintained using the "throw-away" concept outlined in TB 750-98-23. Under this concept, a vehicle is "washed out" of the system when an engine cannot be repaired within the level of maintenance parts authorized at the GS level. Vehicles must be turned in to established cannibalization points and replacements requisitioned through normal supply channels.

(5) **Truck, 2½-Ton Cargo.** All major subordinate commands have been notified that assets will be made available to modernize the command fleet by replacement of M211, M35 and M36 with the M35A2 multi-fuel trucks. Upon receipt of new vehicles, replaced items will be given a technical inspection and be turned in without delay through normal channels.

(6) **Accessory Equipment for Sentry/Guard Dogs.** Message from G-4, Eighth US Army, directed that all property book accounts be reviewed and information furnished concerning outstanding requisitions for accessory equipment for sentry/guard dogs. The vital nature of the sentry/guard unit missions and the unique logistical support required to maintain their equipment justifies the use of issue priority designators (IPD) 02-08. Reports have been received from Eighth FASCOM units and forwarded to EUSA, G-4.

(7) **Army Equipment Records System for Aircraft.** Because of a shortage of qualified personnel in Eighth Army aircraft units, Eighth FASCOM established a course of instruction on the Army Equipment Records System (TAERS) as pertains to Army aircraft. The course began 2 February 1970.

(8) **Quarterly Lateral Transfer Program.** The first major utilization of ADP Program A1009 of equipment at IMC, Taegu, was implemented during the second quarter. For this program, all Eighth FASCOM supply activities (DS/GS SUPPTs) provided input data on their inventory asset balances. From this input, excess assets totaling \$4.03 million dollars were identified

CONFIDENTIAL

EASC GO

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

and redistributed. One million dollars of assets were redistributed among Eighth FASCOM supply activities. Three million, thirty thousand dollars of assets were returned to depot stocks. This has been an extremely valuable program and a major factor in enabling survival during the current austerity program. The third quarter program is now in process and should laterally distribute an even greater quantity of supplies.

(9) OMA Long Stocks Program. This program provides free issue supplies to Eighth Army supply activities from excess generated in Vietnam. Originally, machine listings were sent to all activities for manual determination of requirements and preparation of requisitions. With the initiation of the Lateral Transfer Program, Eighth FASCOM has been able to use the input documentation (punch cards) in an IBM 1005 program with card decks of OMA Long Stocks available, and automatically produce requisitions. This program does not include Engineer R&U type activities who do not participate in the Lateral Transfer Program; the available asset listings are provided to these units for preparation of their requirements. For all other supply activities the time consuming manual process has been eliminated and the resultant requisitions represent a true requirement for available Long Stocks assets.

f. Command Engineer.

(1) Significant changes have been proposed within this section during the last quarter. The Fire Prevention and Protection Division is to be eliminated as a separate branch and its mission absorbed by the Engineering and Operations Division.

(2) Under consideration is the proposal to establish a permanent position for construction inspector. This inspector would be responsible for command and project construction inspections. Such a position will insure adequate supervision by subordinate headquarters in various projects, particularly those of command interest.

(3) The position of Deputy Command Engineer has been eliminated. This change was dictated when the 2d Engineer Group came directly under Eighth Army control. The Group Commander doubled as the Command Engineer until this time.

g. Staff Judge Advocate.

(1) U.S. Personnel Confined in Republic of Korea Penal Institutions

On 22 December 1969, SP4 Fredrick H. Bassett, SSAN: 047-42-0884, Co B, Camp Carroll, EADC/EAR was confined in the Suwon Correctional Institution, Suwon, Korea. Bassett was indicted 14 March 1969 and convicted of

40
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EASC GO

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Rape resulting in a death and sentenced to five years imprisonment on 19 July 1969. He appealed to the High Court and was subsequently convicted of death resulting from violence and sentenced to two years on 17 November 1969. He is eligible for release now if recommended by the prison authorities and approved by the Minister of Justice. Otherwise, he will be released on 20 January 1971. The total number of U.S. personnel confined in Suwon is five which includes Private Willie N. Page, Private Eugene D. Taylor, PFC Gary Willard and Private Stanley McDonald. The monthly visits to the Suwon Correctional Institution have been conducted in a prompt and orderly manner and have disclosed that the treatment of the prisoners was proper and that the facilities provided were excellent.

(2) General Courts-Martial Cases: During the months of November and December, 5 cases were tried by General Courts-Martial.

h. Information Office:

(1) On 9 December the Information Office relocated a portion of office equipment to Taegu in accordance with the formation of Korea Support Command. One officer and three enlisted men were moved to Taegu at that time.

(2) The contract to publish the "Frontiersman" newspaper was cancelled in preparation of a consolidation of the "Frontiersman" and the Depot Command's "Pipeline." A delay in authorization for this step resulted in a week-by-week contract with Moonwha Printing Co. Ltd. to continue publication of the Frontiersman.

2. (C) Section 2, Lessons Learned: Commanders Observations, Evaluations, and Recommendations.

a. Personnel.

(1) Military Police Intelligence Liaison.

1 OBSERVATION: Timely intelligence concerning group activities which may lead to unlawful acts of violence is of critical importance to the Military Police.

2 EVALUATION: Provided with timely intelligence, the Military Police can be better prepared for possible demonstrations. Adequate preparations also serve to cause "second thoughts" on the aggressive elements attempting to organize demonstrations.

CONFIDENTIAL

CONFIDENTIAL

EASC GO

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3 RECOMMENDATIONS: Closer liaison must be developed and maintained between CID, local authorities and Group Provost Marshals. Information developed through CID channels should be considered together with information obtained through other sources for proper evaluation of the situation.

(2) Education.

(a) Comments by career counselors, education directors and military personnel indicate that a large number of reserve officers, as well as potential OCS candidates leave the service each year, when in fact they may have remained in the Army if they had been counseled more completely on the ready availability of educational opportunities.

(b) EVALUATION: In commands where wide publicity was given to educational opportunities available throughout the Army, participation rates increased and more interest was shown in the Army's Civil Schools Program. Although the effect on career retention is not known, there are indications that the opportunity for continued or advanced education through the Army's GED Program and the Army Civil Schools Program is an important factor.

(c) RECOMMENDATION: Due to the ever increasing educational requirements for active duty personnel, as well as for those leaving the service, it is recommended that educational opportunities available through the Army's Civilian School Program as well as the GED Program be publicized as widely as possible through career counseling, information hours, training sessions, Command letter and Armed Forces Radio and Television programs.

(3) Safety.

(a) OBSERVATIONS: Current regulations require a minimum of 7 hours of classroom drivers training at battalion or higher level. One means of accomplishing this training is to utilize the Education Centers under the provisions of AR 621-5, General Education Development. This regulation authorizes use of education funds for developing military skills. Courses can be taught by military personnel with backgrounds in drivers education who would be assigned as instructors during hours or paid from education if the course is presented after normal duty hours.

(b) EVALUATION: Suggested schools greatly reduced manpower and facility requirements for centralized drivers training at individual unit level by providing through the seven existing Education Centers in Eighth AFSCOM instructors, classroom facilities and managerial services. Because the courses are relatively centralized, the quality of instruction can be maintained and maximum use can be made of available training aids.

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SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

(c) **RECOMMENDATIONS:** That major Army overseas commands initiate similar training media, based on road and driving hazards peculiar to that command. This media should include color slides or movies, lesson plans and tape recordings. Sufficient copies should be distributed to provide for all driver personnel. Orientation should be mandatory for all military vehicle operators, upon assignment.

b. Logistics.

(1) Quality Assurance/Quality Control (QA/QC) Program.

(a) **OBSERVATION:** The missile QA/QC program revealed a poor quality of workmanship being accomplished by DSU's and GSU's. An April 1969 visit by the USARPAC evaluation team revealed that the Hawk Maintenance posture was not acceptable.

(b) **EVALUATION:** A joint effort (Helping Hand) between Eighth FASCOM and 38th Artillery Brigade began 1 May 1969 to refurbish Hawk guidance packages. Assistance was also rendered by a US Army Pueblo Depot Team and HMPK. The result of this program, together with the establishment of a QA/QC Program, has greatly improved the Hawk readiness posture.

(c) **RECOMMENDATION:** That directives be established to implement quality assurance/quality control procedures within both DS and GS units.

(2) Testing of Bulk Artillery Program.

(a) **OBSERVATION:** There has been a loss of continuity between CONUS shipments and Eighth Army receipts of bulk artillery primers. If the total elapsed time between original acceptance of primer lot and the assembly of that lot into complete round cartridges exceeds two years, or, if the primers have been subjected to adverse conditions at any time since previous tests, the applicable lot shall be subjected to and must satisfactorily pass a check test for deterioration. SB 742-1, subject: Ammunition Surveillance and Quality Evaluation Procedures dated 5 June 1969, paragraph VII, 1-30a (4), states that Army Depot Surveillance Record Cards (DSR), DA Form 3022-R will not be furnished overseas installations by CONUS storage, shipping installations. SB 742-1, paragraph VII, 1-32b, indicates function test date as required is to be furnished the overseas theater control point. This test data on bulk artillery primers is not being received nor is storage history present as should be noted on a Document Status Report Card. As a result of date not being received, samples must be selected and returned to CONUS for test and evaluation.

15

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SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

(b) EVALUATION: A considerable amount of money is being spent for tests that are meaningless because the results are not being forwarded to the final ammunition destination. Furthermore, the usage time frame is reduced by holding items in storage pending test results from CONUS.

(c) RECOMMENDATION: That tests be completed in CONUS and only those bulk primer lots that have satisfactorily passed the check test and have a good portion of the two year time remaining be shipped. A complete history of lot to include test and storage data must accompany shipment. SB 742-1 should be changed to be more specific on test dates furnished on such items as bulk artillery primers.

(3) Tampering With Blank Cartridge Cases.

(a) OBSERVATION: Thirty-one blank cartridge casings for the M14 rifle with unexpended primers and propellant missing were found during an investigation.

(b) EVALUATION: The blank cartridge is easily tampered with by pushing the wadding aside and pouring the propellant from one cartridge into another. Tests have proven that overloaded blank cartridges will "blow-up" the M14 rifle.

(c) RECOMMENDATION: That increased emphasis be placed on safety instructions during training with all types of ammunition.

(4) Analysis of Equipment Failures at Organizational and DS Levels.

(a) OBSERVATION: Maintenance personnel at using units and DS units are not fully using test and analysis equipment to determine repairs required.

(b) EVALUATION: The failure to utilize test and analysis equipment to determine repairs hampers quality control and wastes resources.

(c) RECOMMENDATION: All commanders should insure that maintenance personnel are properly trained to use test and analysis equipment. Commanders at all levels, as well as staff personnel, should include this area as a matter of special interest on visits or inspections in their units. United States Army Material Command Technical representatives and representatives of the Customer Assistance Office are presently being utilized to conduct this training.

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(5) NCR 500 System Maintenance.

(a) OBSERVATION: The current maintenance technician (MOS 34D20G3) strength is completely inadequate to support existing systems. With four major geographical areas to cover (Pyongtaek, Seoul-Ascom, Uijongbu and Chunchon) and a combined total of 12 systems, an absolute minimum of seven maintenance personnel are required within Eighth FASCOM alone. Although this is below the authorized level of one maintenance technician per system, the minimum PM and RM requirements could be met. Within the past two weeks, four school trained personnel have been assigned to Eighth FASCOM bringing the total number of technicians on hand to five.

(b) EVALUATION: Due to the lack of maintenance personnel to perform PM, an increased amount of remedial maintenance service could be required, resulting in increased down-time and decreasing the productivity of the systems.

(c) RECOMMENDATION: Eighth US Army initiate whatever action is necessary to preclude receipt of additional NCR 500 systems in Korea until DA can provide technicians to maintain them. Eighth FASCOM should take appropriate action to obtain additional maintenance personnel.

c. Command Engineer.

(1) OBSERVATION: A vehicle caught fire while being towed to a maintenance area.

(2) EVALUATION: The vehicle was being towed with the transmission in gear.

(3) RECOMMENDATION: Command emphasis must be placed on proper training of personnel who work with government equipment. Proper supervision is the primary factor for insuring results are acquired from the training.

d. Staff Judge Advocate.

(1) OBSERVATION: The Summary Courts-Martial program, discussed in the previous four reports, was adopted throughout Eighth FASCOM GCM Jurisdiction as an effective means of implementing the Military Justice Act of 1968 which became effective on 1 August 1969.

(2) EVALUATION: The Summary Courts-Martial program, whereby Judge Advocate General's Corps Officers serve as summary court-officers, has worked

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SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (RI) (U)

extremely well. During the month of November, 17 cases were received and 17 cases tried. In December, 29 of 30 cases received were tried.

(3) RECOMMENDATION: Other commanders should consider instituting similar programs.

FOR THE COMMANDER:

H.E. Hamilton
H.E. HAMILTON
Colonel, Infantry
Deputy Commander

1 Incl - wd HQ, DA

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11 MAR 70

EAGO-MH (16 Feb 70) 1st Ind

SUBJECT: Operational Report-Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (R1) (U)

Headquarters, Eighth United States Army, APO 96301

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT, APO 96558

1. (U) This headquarters has reviewed subject report. The following comments supplement the report.
2. (C) Reference item concerning Military Police Intelligence Liaison, page 13, para 2a(1). Concur. Coordination with military intelligence and criminal investigation agencies has resulted in issuance of specific guidance regarding organized group demonstrations within Eighth Army. Conferences have been held on the subject and military police blotters are now available to both criminal investigation and military intelligence agents. As a result, Eighth Army has improved timely reporting on this type of activity.
3. (U) Reference item concerning Education, page 14, para 2a(2). Concur. Actions recommended are an integral part of the Army Civil Schools Program launched by Eighth Army in September 1969.
4. (U) Reference item concerning Safety, page 14, para 2a(3). Concur. This concept has been implemented throughout Eighth Army with favorable results. All major commands would benefit greatly from such a program.
5. (C) Reference item concerning Quality Assurance/Quality Control Program, page 15, para 2b(1). Concur. MTOE changes were submitted to USARPAC as a part of new "G" series TOEs. The change would establish a Quality Assurance Section (consisting of four inspectors responsible only to the battalion maintenance officer) in each HAWK Direct Support Platoon.
6. (C) Reference item concerning Testing of Bulk Artillery Program, page 15, para 2b(2). Concur. It is recommended that this problem be referred to the US Army Materiel Command Ammunition Center, Savannah Army Depot, Ill., the proponent agency for SB 7.2-1. Savannah is also the only Army installation with the mission and capability to perform the artillery primer test. Primers are not tested automatically at the end of each two year period, but on a case by case basis to meet renovation requirements.

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EAGO-MH (16 Feb 70) 1st Ind

SUBJECT: Operational Report-Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 January 1970, RCSCS For 65 (R1) (U)

7. (U) Reference item concerning Tampering with Blank Cartridge Cases, page 16, para 2b(3). This information will be disseminated in the next Logistics Readiness Newsletter and in safety publications.
8. (C) Reference item concerning Analysis of Equipment Failures at Organizational and Direct Support Levels, page 16, para 2b(4). Concur. However, in November 1969 a USARPAC Technical Assistance Team reported that diagnostic and test equipment was in short supply with no immediate relief expected or, in some cases, in unserviceable condition. These deficiencies must be corrected before commanders can insure that maintenance personnel are properly trained to use test and analysis equipment.
9. (U) Reference item concerning NCR 500 System Maintenance, page 17, para 2b(5). Concur. USARPAC has been requested to advise DA of the need for suspending any plans for additional NCR 500 systems in Eighth Army.
10. (U) Reference item concerning Command Engineer, page 17, para 2c. Concur.
11. (U) Reference item concerning Staff Judge Advocate, page 17, para 2d. Concur. However, the extent of such utilization would be determined by the number of JAGC officers available for summary court duty.

FOR THE COMMANDER:


CPT. JAGC

Copies furnished:
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GPOP-DT (16 Feb 70) 2d Ind (U)

SUBJECT: Operational Report of HQ, Eighth Field Army Support Command
for Period Ending 31 January 1970, RCS CSFOR-65 (RI) (U)

HQ, US Army, Pacific, APO San Francisco 96558 17 APR 1970

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:



L.M. OZAKI
CPT, AGC
Asst AG

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