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**DEPARTMENT OF THE ARMY
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WASHINGTON, D.C. 20310**



IN REPLY REFER TO

AGAM-P (M) (14 Oct 68) FOR OT RD 683324

18 October 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, United States Army Support, Thailand, Period Ending 31 July 1968 (U)

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2. Information contained in this report is provided to insure that the Army realizes current benefits from lessons learned during recent operations.
3. To insure that the information provided through the Lessons Learned Program is readily available on a continuous basis, a cumulative Lessons Learned Index containing alphabetical listings of items appearing in the reports is compiled and distributed periodically. Recipients of the attached report are encouraged to recommend items from it for inclusion in the Index by completing and returning the self-addressed form provided at the end of this report.

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SECTION I: SIGNIFICANT ACTIVITIES

1. (C) GENERAL. USARSUPTHAI Engineer effort, supplemented by contract construction, continues toward the improvement of military facilities in support of the overall U.S. logistical support mission in Thailand. The Sattahip port area construction progresses within the port proper, the new troop cantonment area, and the base logistical depot. Road construction between Sattahip and Korat nears completion and attention is shifting to the lines of communication in the Northeast. At Camp Friendship, Korat, engineer effort is providing final operational, housing, and health and welfare facilities for a completed forward logistical base. Attention continues to be focused on major USARSUPTHAI Objectives (1st Quarter FY 69):

Continue implementation of Sattahip Shift.

Complete paving of the highway from Sattahip to Korat.

Implement plan for improvement of depot operations and supply management.

Reduce Gold Flow.

Expedite work on Rt 22.

2. (U) SATTAHIP LOGISTICAL COMPLEX:

a. Camp Vayama, in the Sattahip area, is undergoing general improvement and additions as required. A 2000 square foot telephone exchange was completed in May 1968, and a new fire station is scheduled for construction in the near future. Security fencing and lighting in the intransit ammunition storage area is under construction by civilian contract and is scheduled for completion in October 1968.

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b. The Sattahip Deep Water Port was formally dedicated on 30 May 1968 with a ceremony attended by Prime Minister of Thailand, the United States Ambassador to Thailand, and the Commander of the U.S. Seventh Fleet (Incl 1). Remaining construction consists of operational support facilities and minor modifications. These modifications include in-transit storage, the harbor breakwater, and fire protection. Facilities for port operating personnel are usably complete except for the mess hall.

c. Construction of the New Cantonment Area in Sattahip, by elements of the 538th Engineer Battalion (Const) continues. Construction Phase I and II were completed 8 June 1968 and finished billets are presently occupied by units moved from Camp Vayama. Phases I and II include housing, administrative, mess and maintenance facilities. Phase III, billets, now in progress, will be completed by January 1969. Phase IV, also in progress will provide, additional messing facilities, a post headquarters, and community facilities including a dispensary, APO, finance building, and theater to be completed by September 1969.

d. Construction of the base logistical depot is being accomplished by elements of the 809th Engineer Battalion (Const), but will soon be turned over to the 538th Engineer Battalion (Const) upon deployment of the former unit to Northeast Thailand. Seven 20,000 square foot prefabricated covered storage sheds have been completed. A communications building and telephone exchange are complete except for installation of equipment. Nearing completion are the ADPs and stock control buildings, and Phase I of the depot headquarters. Also underway are a post engineer complex, additional open storage and Phase II of the headquarters.

e. Construction of the Bang Phai reservoir, 9 KM north of the cantonment, is proceeding on schedule. The dam is at final elevation and 7500 meters of raw water pipe are in place. When completed the reservoir will hold 2,120 million gallons and will supply water to the port area, the new cantonment and depot, and U-Tapao Royal Thai Air Force Base.

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3. (U) KORAT LOGISITCAL COMPLEX:

a. Construction within Camp Friendship continues toward the improvement of living conditions and expansion of operating facilities in this forward logisitical base. Four new storage warehouses of 128,000 square feet total are usably complete, lacking only utilities hook-up. Construction of 72,000 square feet of controlled humidity storage is underway by contract, as is a 37,690 square foot field maintenance facility. Contract construction has recently begun on replacement building for several deteriorated temporary facilities, including an APO, provost marshal office, civil affairs/civilian personnel office, finance and personnel buildings. Troops have begun construction of a new Quartermaster self-service supply center and sales store.

b. Barracks, mess, and community facilities are also under construction to replace existing sub-standard temporary wooden structures. Three "H-Type", two story, semi-permanent billets with a total capacity of 432 men are nearing completion. Three sixteen-man BOQs of similar standard were recently completed by troops and three more are under construction for occupancy by DACs. A 750-man consolidated mess hall will be completed by troops in early August. Community facilities include a gymnasium under construction by contract, and a craft and hobby shop under construction by troops. Athletic facilities being constructed by troops include a football field and combination basketball-volleyball court.

c. Relocation of Army air facilities at Korat Royal Thai Air Force Base is being delayed by lack of construction clearance from the Royal Thai Air Force. A M8A1 matting surfaced parking area with helipad is complete and a maintenance hangar is under construction. Pending construction approval are supply and operations buildings.

4. (S) POKER DICE:

The East-West Ammo Road in the Sattahip area now provides a direct link from the U.S. Army Ammo Storage Area near Camp Vayama and the U.S. Air Force Base at U-Papao. The only work remaining is the paving of

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shoulders over the 5 Km (of 17 Km) section of Phase II.

5. (S) IGLOO WHITE:

Construction of four trailer Transfer Points, including the Khon Kaen cantonment, and supply storage facilities are complete and in use. Remaining construction consists only of connection of commercial power and an additional well at Khon Kaen, both projects currently underway.

6. (S) SUPPLY

a. By USARPAC message GPLO-MM 26718 dated 26 June 1968, USARSUPTHAI was directed to finalize procedures and arrangements for release of in-country Army owned construction material in excess of USARSUPTHAI's requirements to satisfy in-country Agency for International Development (AID) requirements. Issues of excess will be made to AID on a reimbursable basis through interservice support agreements. This will be a deviation from normal policy, in that all USARSUPTHAI excess heretofore was redistributed by USARYIS.

b. During the last quarter, a total of more than 49% of all requisitions received by the 9th Logistical Command depot activity from in-country requisitioners was for priorities 02 thru 05 requests. This inordinate number of high priorities may signify inadequate logistical planning by the requisitioning activities or lack of timely and effective processing by the supply system and defeats the intent of special processing procedures afforded high priority requisitions. A command letter has been dispatched to all major subordinate commands for implementation by all requisitioning activities not to abuse the emergency requisitioning system.

c. The Department of the Army has authorized the reduction of Operational Project USARYIS-Gen-3-64 OP (DAFD), Section II, to zero balance pending later reconstitution when more modern Army assets become available. Current on-hand assets have been approved for release and redistribution. Redistribution will be accomplished by USAMC. By DA direction HQ, USARSUPTHAI provided a complete inventory of all on-hand assets stored in Thailand. This

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inventory was submitted to USAMC on 20 July 1968. USARSUPHAI compiled from the Equipment Status Report (AR 711-5) a complete list of in-country authorized shortages of item which are presently on-hand in project 3-64. This compilation was furnished to HQ, USARPAC on 19 July 1968 as USARSUPHAI's recommended in-country distribution requirements. Meanwhile, DA directed a freeze on all Project 3-64 assets for which a previous material release order had not been received. DA further directed no more loans be made from Project 3-64 assets and all present loans be returned upon expiration of the current loan period. A study is presently underway to determine the impact on the command mission if all loaned equipment is returned to project stock storage. In order to meet current construction completion dates, return of all equipment currently on loan will necessitate considerable lease costs. The inventory, submitted on 20 July 1968, reflects all current loans and their expiration dates. All loan recipients were instructed to formulate firm plans, NLT 27 July 1968, to effect return of Project 3-64 equipment for which the loan period has expired. Impact statements, being prepared by the 44th Engineer Group, 9th Logistical Command and Special Troops (AMPAC) are due by 5 August 1968.

7. (S) AMMUNITION:

a. During the reporting period USARSUPHAI has continued to plan for the assumption of the additional ammunition storage facilities currently being utilized by MACTHAI for project SALTSHAKER. These facilities are located at the SUB MUANG ROYAL THAI ARMY DEPOT and consist of 21 storage magazines and 1 detonator magazine which provide 47,000 square feet of covered ammunition storage. The administrative SOP for transfer of responsibilities has been completed and copies furnished USARPAC, MACTHAI and 9th Logistical Command. Currently, action is underway to reduce SALTSHAKER stocks to zero balance. Disposition instructions have been furnished for approximately 2/3 of current stocks.

b. The need for standard loading and bracing drawings for ammunition shipped on contractor furnished vehicles became apparent as a result of increased ammunition shipments during the period. Action is in process to design standard drawings with the priority being placed on high volume items such as 500 lb and 750 lb bombs loaded on

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the most common sized vehicles. These drawings will permit more effective use of commercial transportation resources and increase efficiency of the blocking and bracing operations.

c. During the reporting period 1,168 short tons of IGLOO WHITE munitions were transported utilizing convoy procedures outlined in the report for the previous quarter. Loading plans are being revised to accommodate shipping containers for newer types of munitions.

8. (U) LOGISTICS READINESS AND MAINTENANCE:

a. A Logistics Readiness Division was established on 1 June 1968, upon recommendation of the USARPAC Manpower/Management Survey Team. The new division consists of a chief, an eight-man CMNI Team, and a five-man Readiness Assistance Team. Staffing at the present time is incomplete.

b. The new division is a focal point for all matters affecting the logistic readiness of USARSUPTHAI units. The division coordinates the preparation, consolidation, and submission to higher headquarters of all asset and readiness reports, and makes appropriate command analysis. It conducts Command Maintenance Management Inspections and Logistic Readiness Assistance Visits. It arranges for out-of-country assistance as required, and constitutes a command link between supported and supporting units.

c. A "Project Counter" Unit Assistance Team arrived in-country on 2 June 1968, and has been making assistance visits to USARSUPTHAI units on a regularly scheduled basis. The team will be in Thailand through the end of October. A Department of the Army Logistic Readiness Team also visited USARSUPTHAI during the reporting period.

d. The establishment of the Logistics Readiness Division has better enabled the Maintenance Division to concentrate on overall maintenance problems. Major areas of responsibility for the maintenance division include repair parts supply, Modification Work Orders, Command deadline status, DSU/GSU production monitoring, Closed Loop Support program, Calibration and TAERS. The following USARSUPTHAI Regulations have been written and updated:

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UPDATE: USARSUPTHAI Reg 700-9 Closed Loop Support
 " " 750-1 Maintenance Policies
 " " 750-11 Deadline Reporting
 WRITTEN: " " 750-20 Calibration Program
 " " 750-39 TAERS
 " " 750-45 Evacuation policy

e. The DA Logistical Readiness Team which visited this HQ during this reporting period suggested that the Maintenance Division require a weekly (2406) Material Readiness report from each reporting unit. This is being researched, but may not prove feasible, as the Division does not presently have sufficient manpower to staff such a report, as well as for other cogent reasons.

9. (U) TRANSPORTATION:

a. During the next six months the discharge capability at the Deep Water Port will remain at the present level of 103,200 S/T as opposed to 118,200 during June 1968. This decrease is attributed to the installation of fire suppression systems on all berths. The fire suppression system is being installed on a sequential basis preventing the use of one berth at a time. Installation is expected to be completed by December 1968.

b. Port Statistics. Short tons discharged and loaded during 1 May to 31 July 1968:

	MAY	JUNE	JULY
Bangkok	1,975	1,617	1,054
Sattahip	132,400	175,500	69,101

c. Transportation tonnage moved by highway was 275,534 S/T. Military trucks hauled 68,377 S/T and ETO 207,157 S/T consisting of general cargo and ammo in local and line haul operations.

d. Tonnage moved by the Royal State Railroad was 23,977 S/T from Chachaengsao truck-rail transfer point to inland destinations. Rail shipments of ammunition to Udorn commenced during June 1968, and increased use of this method of transport is anticipated.

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(1) The increase in the number of ammunition vessels arriving during June resulted in some congestion of the storage facilities at Vayama and the receiving capacity of Ubon, Udorn, Korat, and Takhli RTAFBs. A shortage of operational material handling equipment at these bases resulted in delays of military and contractor (ETO) vehicles waiting to be off-loaded.

(2) Use of Vayama intransit storage area and selective cargo discharge are means being used to regulate the flow of ammo to a rate consistent with the consignee receiving capability. Present Class V tonnage of 50-60,000 S/T per month represents an increase of approximately 19 percent over the last reporting period. The increased ammo discharge has raised the port throughput by approximately 8.3 percent over the previous reporting period.

(3) The increased ammo tonnage, necessitating around the clock operation, has increased the deadline rate for electric forklifts. Improved maintenance procedures and the purchase of additional batteries has reduced the deadline to an acceptable rate.

10. (U) AVIATION:

a. FLYING HOURS 1 May 1968 - 31 July 1968.

<u>A/C TYPE</u>	<u>NO</u>	<u>HOURS PROGRAMMED</u>	<u>HOURS FLOWN</u>
U-6A	6	900	648
U-1A	1	225	173
UH-1C	2	240	47(1)
UH-1H	12	1200	1355
OH-23	2	180	11(2)
U-21	3	450	356

NOTES:

(1) The two UH-1C aircraft were not operational due to supply and maintenance for 84.3% of the reporting period. (NORS=43.6%; NORM=40.7%).

(2) The two OH-23 aircraft were not operational due to supply and maintenance for 93% of the reporting period. (NORS=84%; NORM=9%).

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(3) No DA flying hour program established for the U-21 aircraft. This headquarters programmed 50 hours per month per aircraft.

b. A total of 351 UH-1H hours were flown in support of RTAVF Airmobile Training.

c. Personnel:

Aviators assigned beginning of period	35
Aviators PCS	9
Aviators arriving	16
Aviators assigned end of period	42

Critical enlisted aviation maintenance shortage. This command is authorized 48 aircraft maintenance personnel which are classified as critical. By 1 September 1968 only 14 will be assigned. Action to insure the arrival of MOS qualified aviation maintenance personnel must be taken if normal aviation support for this command is to continue.

11. (U) CONSTRUCTION OF LINES OF COMMUNICATION:

a. Inland Road: This 127 Km link between Sattahip and the Bangkok By-Pass was built as a Class 50 military road during 1967 by the 809th Engineer Battalion (Const), augmented by Royal Thai Army Engineers. Upgrading and paving by contract are now in progress, with 48 Km paved. Major drainage structure, including eighteen Class 50 bridges and twenty-seven box culverts, were completed by contract in June 1968. Completion of this road in September 1968 will provide the final link in the Sattahip-Korat MSR.

b. The Bangkok By-Pass Extension (Kabin Buri-Korat Road): This 135 Km road was built as a military class 50 road between December 1965 and March 1967 by the 538th Engineer Battalion (Const), augmented by Royal Thai Army Engineers. Upgrading and paving of the northern 57 Km by contract was completed in June 1968. Army troops completed paving of the mountainous 36 Km central section in July 1968, with some erosion control and shoulder treatment remaining. Contract paving of the southern 42 Km will be completed in August 1968, with 23 Km presently finished.

c. The Northeast LOCs: Of primary interest to the U.S.

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Army are LOCs connecting the forward logistical base in Korat with operational bases in the Northeast. Maintenance of Route 22 (92 Km) and construction of Route 22 (75 Km) to Class 50 military standard were temporarily suspended in order to expedite construction at Kanchanaburi in support of the RTAVF. Presently, the 809th Engineer Battalion (Const) is redeploying to the Northeast to begin an intensive effort to complete these two roads. Primary emphasis will be on Route 22 where the scope of work changes from maintenance to upgrading and paving. Contingent on availability of funds, this road will be completed in September 1969, providing a paved Class 50 road from Sattahip to Nakhon Phanom Royal Thai Air Force Base, total a distance of 604 miles.

12. (C) FORCE DEPLOYMENT AND UNIT READINESS:

a. The following unit was deployed to Thailand during the reporting period:

<u>Unit</u>	<u>Strength</u>	<u>Close Date</u>
383rd TC Det Tug	7	7 May 68

b. Unit Readiness: The following is a summary of unit readiness for units of this command for the 4th quarter ending 20 June 1968. The number of reporting units increased from 43 to 44. The 44 Unit Readiness Reports (DA Form 2715) were submitted to USARPAC on 15 July 1968.

(1) REDCAPE: A summary of current assigned PEDCAPEs is shown below:

<u>REDCAPE</u>	<u>No. of Units</u>
C-1	21
C-2	4
C-3	2
Exception	17
TOTAL	44

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(2) REDCON: A summary of REDCONs achieved for personnel, training, logistics, and overall is shown below:

(a) Personnel.	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Strength	14	14	7	9
MOS	22	11	6	5
Overall REDCONs for personnel	11	15	9	9
(b) Training	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Refresher	44	0	0	0
Mission Training/ Annual Service Practice	43	0	1	0
Overall REDCONs for training	43	0	1	0
(c) Logistics	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Equipment On-Hand	18	2	2	22
Serviceability*	21*	10*	6*	5*
Deployability	15	5	6	18
Single Unit Loads	21	9	13	1
Command Maintenance Management Inspection	39	0	0	5
Overall REDCONs for Logistics	5	6	4	29
(d) Overall REDCONs for Personnel, Training and Logistics	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
	3	3	2	36

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*Pending an MTOE approval to combine the 17th MI Det and the 493rd MI Det, HQ USARSUPHAI has provisionally authorized these two units to turn in and refrain from requisitioning those items of equipment which will not appear in the proposed MTOE. Consequently, these two units have not rendered a report for equipment serviceability.

13. (C) ROYAL THAI ARMY VOLUNTEER FORCE (RTAVF)

a. During the period of this report (1 May to 31 July 1968) training of the first increment of the RTAVF was successfully completed and the unit began deployment to South Vietnam. Cadre for the second increment of the RTAVF have reported for duty at Camp Kanchanaburi and specialist training for second increment RTAVF personnel is well underway. The construction effort at Kanchanaburi consists primarily of touch-up work and the correction of minor construction deficiencies. Target date for the completion of construction of training facilities is September 1968.

b. Training for the first increment terminated on 17 June with a successful two-week FTX that tested the unit readiness for combat in South Vietnam.. Coinciding with the termination of training of the first increment, Camp Kanchanaburi was dedicated at a joint US-Thai ceremony during which the camp complex was officially turned over to the Royal Thai Government (Incl 2). The advance party of the RTAVF deployed to Vietnam on 25 June and commenced preparations to receive the main body at Bear Cat, the designated base for the RTAVF. The main body of the RTAVF deployed by sea transport in three increments beginning on 19 July and extending over a three week period.

c. Specialist Training. The concept of specialist training for the second increment of the RTAVF is for the Royal Thai Army service schools to conduct the RTAVF training whenever possible. USARSUPHAI will assist by supervising RTA service schools instructor staff and in some cases by providing training to RTAVF personnel. This differs from the specialist training program for the first increment in that USARSUPHAI was assisted by mobile training teams which conducted all the specialist training. The success of the first increment specialist training program

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is evidenced by the fact that the RTA is largely prepared to accomplish this training mission for the 2nd increment. Specialist training is programmed for approximately 515 RTAVF personnel in various courses as indicated below:

<u>COURSE</u>	<u>NUMBER OF STUDENTS</u>
U S Supply Procedures	102
U S Maintenance Procedures	5
Aluminum Welding	8
1st & 2nd Echelon Mechanics	153
1st & 2nd Echelon Small Arms Repair	38
3d Echelon Mechanics	26
Heavy Truck Driver	70
Cooks Training	67
Radio Repair	46

d. Construction. One of the most challenging aspects of the USARSUPTHAI mission to support the RTAVF had to do with the construction of the training complex for the Royal Thai Army at Kanchanaburi. USARSUPTHAI was responsible for the entire project which included a U S cantonment or enclave within the Thai Division complex (Incl 3). Much of the construction was done on a contract basis but U S Army Engineers constructed the ammo storage area, interior roads, firing ranges, an airstrip, and most important, the U S cantonment area.

(1) During this reporting period, the scope of construction at Kanchanaburi was expanded to include company day rooms, company supply rooms, a BOQ, and EM transient billets. A passenger terminal, post engineer facilities, PX warehouse, chapel and an education and library center were disapproved.

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(2) The Class IV fixed cable installation project at Kanchanaburi, under contract to Kentron, Hawaii Ltd, was completed on 30 June 1968. This cable system provides the main telephone distribution system at Kanchanaburi to include service drops for Thai operated switchboards in the RTAVF area, as well as the US areas. Local drop and wiring from terminals cut into the distribution cable are the responsibility of the RTAVF within the Thai areas, and the 29th Signal Group within the US area.

(3) The following is a summary of the construction projects located at Kanchanaburi to include the percentage of completion. It should be noted that according to current planning schedules the US Engineer effort is expected to complete all assigned projects by the end of September.

Airfield	100%
Helipads	100%
Cantonment Road	100%
Range Road	93%
Ammo Storage Facility	100%
Range Complex	82%
Infantry Brigade Area	100%
Division Headquarters Area	100%
Division Artillery Area	100%
Support Group Area	100%
Total RTAVF Facilities	98%
US Cantonment	99%

e. USARSUPTHAI Phase-Down Plan. On 17 May, USARSUPTHAI published a phase-down plan for the US support units at Kanchanaburi. The phase-down schedule for US support units depends primarily on the capability of the Thai to assume the roles of the US support units being phased out. An

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Overseas Replacement Training Center (ORTC) has been organized by the RTA to perform the post, camp and station function at Kanchanaburi. The ORTC nucleus was scheduled to activate in May 1968, and reach full strength (1069) by March 1969. Present plans are to phase-down US support elements over three general periods: June-December 1968, January-March 1969, and April-July 1969.

(1) June-December 1968. The US Army engineers will complete their construction work at Kanchanaburi prior to 1 October 1968 and will depart for other in-country construction missions. (Although the US engineer was not part of the augmentation brought into country to assist the RTAVF, it represents about one half of the present US population at Kanchanaburi). In addition, about 70 US Special Forces augmentation personnel will be phased out at the end of Phase IV 2nd Increment training on 17 December 1968.

(2) January-March 1969. During this period it is anticipated that all equipment for the 2nd Increment, the training base, and the ORTC will have been received and issued. OJT will be proceeding in earnest, and the ORTC will be increasing its capability to assume the functions of US units. The 305th Sup & Svc Co (148 spaces) will complete its mission by the end of March 1969 and will phase out. In addition one half of the Sup & Svc Bn HQ augmentation (14 spaces), one half of the MP Det (20 spaces), 30 Thai Security Guards, and 75 LNs can be phased out in March 1969.

(3) April-July 1969. During this period the remaining personnel at Kanchanaburi will be phased out leaving only Det IX of the JUSMAGT Army Advisory Group (28 spaces). All USARSUPTHAI units are expected to phase out or depart Kanchanaburi by 15 July 1969 at the end of training for the 3rd Increment.

14. (C) COMMUNICATIONS - ELECTRONICS ACTIVITIES:

a. As of 29 June 1968, the Chavalit Hotel in Bangkok was completely vacated by 29th Sig Gp. Some of the occupants were moved to the new barracks at Bang Pla, and some were relocated to other leased facilities in the Bangkok area.

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Personnel billeted at Bang Pla will no longer be forced to make the daily round trip of approximately 70 miles between Bangkok and Bang Pla. This will improve operational efficiency, will reduce both net expenditures and gold flow previously required for transportation and leased facilities, and will minimize the possibility of undesirable incidents with local nationals. There will also be a substantial monetary saving on the personnel relocated to other facilities in Bangkok, since the leasing cost per man in the new facilities is considerably below that of the Chavalit Hotel.

b. Ten of the forty-nine FY 71 Non-Tactical Telecommunications Requirements (NTTRS) submitted through Army channels in Nov 67 by 29th Sig Gp Have been approved for inclusion in the FY 71 DA Communications Resources Program (DACRP). Projects approved for Thailand provide for installation of 600/1200 line, DTE (Dial Telephone Exchange), Khon Kaen; Outside Plant Cable, Roi Et; Outside Tele Plant Up-Grade, Lop Buri; 538th Engineer Base Camp Cabling, Yasethon; 83rd RRSOU Distribution Cabling, Bangkok; U S Compound Tel Cabling, Bangkok, Tel Outside Plant Cabling, Phon Yang Kham; and two Contingency Div Base Development Packages. FY 71 Class IV projects will provide future communications upgrade throughout Thailand.

c. The Bangkok Area Comm Cen was relocated from the Capital Hotel to the MACTHAI Compound on 30 June 1968. Distribution for 35 of the 52 customers formerly handled by the Bangkok area Comm Cen is now handled by U S Army Support HQ Bangkok. Due to the consolidation of the Bangkok Area Comm Cen with the JUSMAG Comm Cen, the consolidated facilities will be known as the Bangkok Comm Cen.

d. On 2 July 1968, a lease was signed by the State Railroad of Thailand and the Telephone Management Office, 29th Sig Gp, finalizing permission to extend Bangkok Military Cable System under the Thai Railroad at Sukhumvit Road. This crossing is significant in that it is the primary connection between Bangkok - Klong Toey DCO'S (Dial Central Offices) and MACTHAI DCO.

c. Funds in the amount of \$40,000 generated as savings from the Bang Pla barracks project have been reprogrammed to

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provide for relocation of AN/MRC-98 and AN/TRC-90 radio communications equipment at Udorn Signal Site. Relocation of this equipment will result in a single, consolidated communications installation instead of three widely separated sites. This will improve efficiency through central control and better utilization of manpower.

f. The first of three barracks buildings being constructed at Bang Pla Signal Site has been inspected and accepted by the Bangkok Area Post Engineer and the 29th Signal Group on 25 June 1968. Acceptance of this building will allow troops now quartered in Bangkok to be relocated to Bang Pla.

g. On 10 May 1968 the AN/MSC-29 (Telegraph Terminal) supporting the RTAVF (Royal Thai Army Volunteer Force) at Kanchanaburi became operational. An adjacent building, providing the required air conditioning for communication equipment and operation space, was constructed and a cyclone fence was installed to provide security. COMSEC equipment was moved on site and on-line operations with Bang Pla began. The establishment of secure communications to Kanchanaburi will satisfy, USARSUPTHAI and COMUSMACTHAI requirements for C-E support to the U S Element working with the RTAVF.

h. A 25 pair cable was installed between Jones Park IWCS (Integrated Wide Band Communication System) and the Camp Friendship Communication Center. This cable provides for upgrade data and telephone service between the two installations.

i. One IWCS VFCT (Voice Frequency Circuit Teletype) line from Sattahip Relay to Sattahip Port was activated on 10 July 1968. Activation of this 8 channel line provides the first DC communications for the Sattahip port. In addition, it completes all the programmed IWCS DC links in the Sattahip complex, thus providing high reliability VFCT communications in a critical area.

j. Personnel from 29th Sig Gp headquarters made a visit to the 501st Field Depot by invitation from the Chief of Storage. A walk-through inspection of the cable storage area resulted in locating approximately 200,000 feet of usable telephone cable (50, 100, and 200 pairs) and 175,000 feet of Nr 12 electric cable. Personnel from 29th Sig Gp assisted depot personnel in conducting an inventory

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and preparing assets for shipment to Class IV yards. These assets are to be made available to Class IV existing/expected requirements.

k. This headquarters, in close coordination with COMUSMACTHAI, changed and/or updated 100 frequencies during the last quarter. This completes the project of updating the USARSUPTHAI frequency records to the point of complete compatibility with COMUSMACTHAI frequency records. Approximately 20 frequencies were cancelled due to non usage, deactivation, interference, or upgrading of equipment.

15. (C) PROVOST MARSHAL ACTIVITIES:

a. Functional Establishment of the USARSUPTHAI Provost Marshal's office.

(1) The definitive separation of line and staff was accomplished within USARSUPTHAI by the formation of the Office of the Provost Marshal at this headquarters during the last reporting quarter.

(2) The impact which this new section will have on the reduction in crime within USARSUPTHAI may be immediately apparent. However, long range policies are being established and positive steps taken to safeguard property, increase cooperation and liaison with Thai officials, institute crime prevention programs and utilize selective enforcement to the maximum degree possible.

b. Improvement of the Crime Prevention Program.

(1) Aggressive measures have been taken to increase the Command's Crime Prevention Program. Most significant was the scheduling of physical security surveys and crime prevention surveys which are needed to review the safeguards, or lack thereof if such is the case, at USARSUPTHAI facilities and installations.

(2) During the reporting period 38 physical security surveys and 68 crime prevention surveys were conducted and commanders apprised of the results.

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(3) The approach of this headquarters is to detect and correct deficiencies before larcenies occur. This preventative action will undoubtedly reduce the vulnerability of activities surveyed and hopefully curtail numerous thefts.

(4) Preliminary surveys are now being conducted prior to the acquisition of real estate to preclude U S Army purchase of property on which costly modification would be necessary to obtain adequate security. Unfortunate examples of such shortsighted acquisition accounts in part for some of our security problems.

c. Establishment of the USARSUPTHAI Confinement Facility.

(1) Within the time frame covered by this report, a suitable stockade was constructed from drawing board to completion and was opened on 1 July 1968 (Incl 4).

(2) Through consummation of reciprocal confinement agreements with the 13th Air Force and USMACTHAI/USJUSMAGTHAI, the facility now accommodates all U S military prisoners in Thailand.

d. Investigative Efforts to Reduce Narcotics Usage.

(1) In May 1968, through request of this headquarters, two investigators were furnished by HQ USARPAC to assist in exploitation of undeveloped leads involving narcotics usage by U S servicemen in Thailand. The additional support furnished by HQ USARPAC, combined with the criminal investigative resources of this command curtailed narcotics and marihuana usage by accomplishing the following:

(a) Twenty-three separate investigations, were opened, involving illegal use or possession of narcotics, marihuana or non-abuse drugs.

(b) Seventy-nine suspects were placed under investigation by the CID.

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(c) Fifty-six offenders have been identified as follows:

Forty for use of possession of marihuana.

Thirteen for use of possession of heroin.

Three for use or possession of restricted drugs.

(d) Seventy-eight individual items were forwarded to the criminal investigation crime laboratory for examination.

(e) Fourteen Thai nationals have been arrested by Thai officials in connection with U S Army CID investigations noted above.

(2) Command emphasis has been directed towards early identification of narcotics and marihuana violators at unit level. To assist commanders, officers and senior non-commissioned officers in identification, narcotics lectures are being given by CID personnel in conjunction with crime prevention surveys. The goal of this command is to reduce narcotic and marihuana usage to a minimum. The results of the increased effort have been excellent and the problem, inherent to military units stationed in the Orient, is being controlled within this command.

e. Improvement in the Security of U S Military Facilities in Bangkok.

(1) During the reported quarter a concerted effort has been made to improve the physical security standards of U S military installations in Bangkok.

(2) Positive action has been taken as follows:

(a) Twenty-three physical security or crime prevention surveys were conducted and findings coordinated with the responsible commanders concerned.

(b) Proposals for anti-intrusion alarm systems, within selected Thai Regional Exchange facilities, were coordinated with the post engineer and bids are presently being received, for the installation of such systems.

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(c) Arrangements for per diem hire of patrol dog services was effected, and such patrols are presently utilized at selected facilities in Bangkok. Further, an annual contract is presently being consummated which will allow for expanded use of patrol dog services in Bangkok.

(d) A weekly report is now submitted by the firm furnishing contract guard services to U S facilities in Bangkok. This report is fully reviewed by the contracting officer's representative and U S deficiencies noted are corrected through expeditious coordination with the responsible commander.

(e) Numerous meetings with Thai police officials has increased the awareness and responsiveness of the Bangkok Metropolitan Police in providing services in the vicinity of U S military facilities.

16. (U) SAFETY, EDUCATION AND SERVICES:

a. The Safety Program is this command resulted in USARSUPTHAI being well below USARPAC's expectancy rates for FY 68 in all categories except Army motor vehicle accidents, which USARSUPTHAI failed to meet by .5 of an accident per 100,000 miles. Other categories included aviation accidents, military injury, non-military injury and DAC injury.

b. Inspection by the Safety Office of the POL jetty at the deepwater port revealed that electrostatic and cathodic protection was omitted throughout the entire pipe system running up to the POL Tank Farm. The absence of electrostatic protection can at any time cause a violent explosion when discharging or pumping JP4 fuel. As of 26 July 1968 cathodic protection was completed on the POL pipeline

c. During the fourth quarter FY 68, the General Educational Development Program started an Education Center at Kanchanaburi. A sub center was started in the Sattahip Area which is being enthusiastically supported. The total number of individuals participating in the Education Program in USARSUPTHAI for the 4th quarter was 1184.

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d. The greatest improvement in the welfare program of the command was at Kanchanaburi. Free motion pictures were established; weekend tours on the River Kwai were initiated; a temporary library was opened and a sports program of softball and volleyball leagues was developed. Elsewhere in the Command, the USARSUPTHAI Softball Championships were conducted and an all-star team was selected to represent the Command in the USARPAC Championships. A swimming pool was opened at Camp Vayama and construction begun on a gymnasium and multiple craft shop at Korat.

e. A total of 455 group religious services were conducted by the 14 active duty and 15 auxiliary chaplains and authorized civilian clergymen in the Command. Attendance at above services totalled 10,687. Scheduled lectures for Character Guidance orientations and instructions totalled 1,696, with 22,090 in attendance. A total of eight chapel facilities are used regularly in the religious program of USARSUPTHAI.

f. A VD prophylaxis program was tested at Kanchanaburi starting on 3 May. The program consisted of:

(1) Questioning personnel returning from pass.

(2) Individuals who had intercourse without using a condom were asked if they wanted to take the prophylaxis. Individuals who refused were released.

(3) The prophylaxis consisted of careful washing and administration of neosporin ophthalmis ointment to the urethra.

g. During late June and early July medical elements of the command provided medical assistance to a large number of Thai nationals during a typhoid epidemic in the Nong Takoo area (Incl 5). Care included hospitalization program. Medical support and supplies were furnished by elements of the 46th Special Forces Company and the 133d Medical Group. Helicopter support was furnished by USARSUPTHAI aviation units.

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17. (C) INTELLIGENCE ACTIVITIES:

a. Final draft of the Intelligence Annex to COMUSTAFF OPLAN 1/66 has been written, coordinated and forwarded to COMUSMACTHAI. This bilateral plan provides for coordinated US/RTG military efforts in Thailand.

b. Map requirements remained level during the quarter. Preparations are being made for the stockage and storage of an additional stock level of 5,000,000 maps for the support of contingency plans. This increase is projected through the next two quarters.

c. The intelligence data base for Laos has been expanded. This Headquarters is supplied with detailed order of battle, both government and hostile military, situation reports, and other current intelligence on Laos. This is used in contingency planning and early warning for U S Army forces in Thailand.

18. (U) COMPTROLLER ACTIVITIES:

a. Budget Activities:

(1) The breakdown of O&MA funding for FY 69 is as follows:

<u>Unit</u>	<u>(in \$ Million)</u>	<u>%</u>
Special Troops	23.5	44.2
9th Logistical Command	12.0	23.0
HQ USARSUPTHAI	12.1	23.0
40th MP Bn	2.4	5.0
44th Engr Gp	1.1	2.0
29th Sig Gp	.6	1.0
46th SF Co	.6	1.0
133d Med Gp	.4	.8
TOTAL	<u>52.7</u>	<u>100%</u>

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(2) The 1st quarter FY 69 overtime ceiling of \$90,000 was imposed by USARPAC on 8 June 1968. A reclama requesting the overtime ceiling be increased by \$25,000.00 per quarter was sent to USARPAC on 22 June 1968. USARPAC has not yet acted on the overtime ceiling. Overtime ceilings were issued on 22 July 1968 to HQ USARSUPHAI and subordinate commands for 1st quarter FY 69.

(3) USARPAC imposed a 25% reduction in non-exempt official travel overseas programmed for FY 69, which established a new target of \$1,424,000. This was further reduced by \$86,000 to \$1,338,000 on 15 July 1968. These substantial decreases have required the Comptroller to establish ceilings and to review all weekend TDY and certificates of nonavailability.

b.. Internal Review Activities:

(1) During the reporting period, eleven nonappropriated fund accounts were audited and reviewed. These included five Open Mess accounts.

(2) Reviews were made of the Clothing Sales store, and four additional appropriated funds.

(3) During the reporting period, a General Accounting Office (GAO) team worked with the 9th Logistical Command to review the procedures for monitoring the Shell Oil Service Station Contract in Bangkok. No official report of this review is expected as the contract was being executed in an acceptable manner.

c. Management Activities:

(1) The function of the Management Division were handled as an additional duty by members of the Comptroller Office because the shortage of personnel at the start of the calendar year did not permit staffing of a management Division. By May 1968 there were sufficient personnel assigned to permit the organization of a Management Division. The mission and importance of this division have grown substantially within the reporting period.

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(2) The first task assigned to the Management Division was to publish the command's first formal Organization and Functions Manual. A requirement was placed on the General and Special Staff Sections to enumerate their various duties and organization. These were reviewed by the Comptroller and then placed in the Organization and Functions Manual. From the O&F Manual evolved the Program Document which gives objectives for the various functions of the staff sections.

(3) On 24 June 1968, the Comptroller was tasked with the responsibility of presenting USARSUPTHAI's first Review and Analysis. The purpose of the R&A was to compare the fourth quarter FY 68 statistics with the previous three quarters.

(4) In June, this command submitted a report on the amount of gold flow savings realized. In keeping with the President's policy of reducing the amount of gold flow and improving the balance of trade deficit, the command has implemented many programs and policies to reduce gold flow and has realized, as a result, an approximate gold flow savings of \$5.029 million for the period 1 June 1967 - 30 June 1968. An estimated gold flow savings of \$14.629 million is anticipated for FY 69.

19. (U) COMMAND JUDGE ADVOCATE ACTIVITIES:

a. Qualified attorneys have been appointed as trial and defense counsel for all special courts-martial tried by the Korat area special court-martial. This has improved the quality of our special courts-martial and has provided training for counsel who may be serving on USARSUPTHAI general courts-martial in the future.

b. A request for a grant of general court-martial jurisdiction was submitted to The Judge Advocate General through USARPAC on 17 July 1968. An earlier letter from The Judge Advocate General, dated 13 June 1968, indicated that such a request would be favorably considered. If this request is granted, the CG, USARSUPTHAI, will be authorized to approve special and summary courts-martial and to take final action in administrative elimination actions.

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c. A three-man claims commission has been appointed for the settlement of foreign claims. This means that action can now be taken at this headquarters for approval by higher authorities in amounts between \$5,000 and \$15,000. Formerly, claims could be settled at this headquarters in amounts up to \$1,000 only. This increased in authority to settle foreign claims has reduced the insistence of Thai authorities to exercise criminal and foreign jurisdiction over U S military personnel.

d. Nineteen special court-martial cases were tried in this command (17 by the Korat area special courts-martial), reviewed in this office, and forwarded to the CG, USARYIS for final legal review. Nine summary courts-martial were tried and forwarded. Additionally, 558 records of Article 15 punishments were reviewed for administrative and legal sufficiency.

20. (U) CIVIL AFFAIRS ACTIVITIES:

Activities described below continue to contribute to the economic and social development of the local populace and assist in the reduction of the causes of insurgency through comprehensive Civil Affairs projects. These projects were designed to enhance the prestige of both the U S and the Royal Thai Governments.

(a) Construction has been completed on a five room elementary school in the village of Ban Nong Pru located just outside of Gate 1 to Camp Friendship. Painting of the school was accomplished by volunteer U S military personnel. This school will accommodate approximately three hundred Thai students, grades one through four. There are approximately one hundred and fifty-six students presently enrolled.

(b) To further assist the school, desks and file cabinets were drawn from the Area Property Disposal Office at Camp Friendship, Korat and refurbished by the SEATO Trade School.

(c) Medical Treatment of Thai nationals, under the Collateral Activities Program, was dispensed by hospitals, dispensaries, and Medical Safari Patrols throughout this command. During this quarter 46,972 Thai nationals were treated.

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(d) During FY 68 the troops assigned to this command donated a total of \$39,989.00 to charitable organizations such as schools and orphanages.

21 (U) PUBLIC AFFAIRS ACTIVITIES: Significant events covered by USARSUPTHAI Information Office were as follows:

a. Visit by General William C. Westmoreland, Commander of U S Forces in Vietnam on 21-23 May 1968 (Incl 6).

b. The formal dedication of the new \$43 million Sattahip port complex on 30 May 1968.

c. The opening of the new Windsor Hotel in Bangkok on 4 June 1968 (Incl 7).

d. The formal dedication of the Royal Thai Army Kanchanaburi Training Area on 21 June 1968.

e. Coverage of the Nong Takoo typhoid epidemic, 5 July 1968.

f. Dedication of the new 5th Field Hospital in Bangkok on 15 July 1968.

g. The visit by Admiral Sharp, Commander in Chief, Pacific on 14-18 June 1968.

Section II - LESSONS LEARNED: COMMANDER'S OBSERVATION,
EVALUATION AND RECOMMENDATIONS

1. (U) PERSONNEL :

a. Observation: The shortage of experienced, MOS qualified noncommissioned officers continues to be a matter of concern to this headquarters.

b. Evaluation: Personnel shortages have a significant impact on Unit REDCON. This command received 47% of validated enlisted replacement requisitions.

c. Recommendation: That USAPRAC continue to support and render assistance for USARSUPTHAI personnel actions in order that OPO, DA may expedite the filling of validated requisitions.

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2. (U) OPERATIONS: None.

3. (U) TRAINING:

a. Observation: Training is considered adequate in view of the circumstances of unit dispersion and assigned missions.

b. Evaluation: Refresher training and mission training are being conducted to the extent permitted by unit mission and facilities. There are 114 U S Army units in Thailand currently assigned to USARSUPTHAI.

c. Recommendation: That training be accomplished on mandatory subjects only.

4. (S) INTELLIGENCE:

a. Observation: Serious incidents revealed weaknesses in reporting procedures.

b. Evaluation: The attack on Udorn RTAVF on 26 July 1968 was the first overt military action against U S installation or personnel in Thailand attributed to Communist Terrorists. This incident demonstrated the need for accurate reporting of information and for clear identification of sources. Several instances of inaccurate and incomplete reports of information obtained from unverified and unreliable sources created situations which could have had serious repercussions. As a result, estimates, plans and procedures were reviewed and adjusted to a higher level responsiveness.

c. Recommendation: That the reporting procedures of serious incidents be verified as to accuracy, reliability and verification of sources, prior to effecting actions.

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5. (C) LOGISTICS:

a. Observation: The 44th Engineer Group continues to experience critical shortages of mission essential equipment.

b. Evaluation: Among the more significant shortages are water distributors (32 authorized, one on hand) and 10-ton truck tractors (48 authorized, one on hand). Road construction cannot be accomplished without application of water to obtain optimum moisture content for compaction.

c. Recommendation: That DA and USARPAC logistical support activities continue efforts to affect requisition fill of the water distributors and 10-ton truck tractors.

6. (U) ORGANIZATION: None.

7. (U) OTHER: None.

FOR THE COMMANDER:

ALAN L. MITCHELL.
CPT, AGC.
Asst Adjutant General

- 10 Incl
 - 1. ~~Sattahip Deep Water Port Dedication Photo~~
 - 2. ~~Acceptance at Kanchanaburi by RTG Photo~~
 - 3. ~~Construction at Kanchanaburi Photo~~
 - 4. ~~Camp Friendship Confinement Facility Photo~~
 - 5. ~~Nong Takoo Typhoid Epidemic Photo~~
 - 6. ~~Visit by General Westmoreland Photo~~
 - 7. ~~Opening of the new Windsor Hotel Photo~~
 - 8. ~~Organizational Chart~~
 - 9. ~~Staff Directory~~
 - 10. ~~List of Visitors~~
- Withdrawn,
HQ, DA

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GPOP-DT (16 Aug 68) 1st Ind (U)

SUBJECT: Operational Report of HQ, US Army Support, Thailand for
Period Ending 31 July 1968, RCS CSFOR-65 (R1) (U)

HQ, US Army, Pacific, APO San Francisco 96558

30 SEP 1968

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

1. This headquarters has evaluated the subject report and concurs in
the report with the following additional comments, except as specified
in paragraph 2 below.

a. Reference (page 23) paragraph 18a(1): OMA funding allotted to
USARSUPTHAI to date totals \$52.7 million of which \$50.9 million is
Direct Obligation Authority (DOA) and \$1.8 million is automatic
reimbursements.

b. Reference (page 24) paragraph 18a(2): Subsequent to 31 July
1968, USARPAC G1 action was taken to increase USARSUPTHAI's overtime
ceiling to \$115,000 for the 1st Quarter FY 69.

c. Reference (page 24) paragraph 18a(3): USARSUPTHAI's TDY
ceiling was increased by \$64,000 to \$1,402,000 on 24 August 1968 to
finance TDY of a 40-man augmentation team to Thailand.

d. Reference (page 25) paragraph 18c(4): Savings reported in
this and subsequent reports are cross-checked with International
Balance of Payments reports at this headquarters.

2. Reference (page 28) paragraph 3: Nonconcur in recommendation.
Plans and Programs for refresher and mission training should be
maintained so that this training can be conducted to the extent
permitted by unit mission and facilities. CGUSARSUPTHAI advised.

FOR THE COMMANDER IN CHIEF:



C. L. SHORTY
CPT, AGC
Asst AG

Cy furn:
CG USARSUPTHAI

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UNCLASSIFIED

Security Classification

DOCUMENT CONTROL DATA - R & D

(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)

1. ORIGINATING ACTIVITY (Corporate author) HQ, OACSFOR, DA, Washington, D.C. 20310		2a. REPORT SECURITY CLASSIFICATION SECRET	
		2b. GROUP 4	
3. REPORT TITLE Operational Report - Lessons Learned, HQ, US Army Support Thailand			
4. DESCRIPTIVE NOTES (Type of report and inclusive dates) Experiences of unit engaged in counterinsurgency operations, 1 May - 31 July 68			
5. AUTHOR(S) (First name, middle initial, last name) CG, US Army Support Thailand			
6. REPORT DATE 16 August 1968		7a. TOTAL NO. OF PAGES 31	7b. NO. OF REFS
8a. CONTRACT OR GRANT NO.		8b. ORIGINATOR'S REPORT NUMBER(S) 683324	
8c. PROJECT NO. N/A		8d. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)	
9. DISTRIBUTION STATEMENT			
11. SUPPLEMENTARY NOTES N/A		12. SPONSORING MILITARY ACTIVITY OACSFOR, DA, Washington, D.C. 20310	
13. ABSTRACT			

The following items are recommended for inclusion in the Lessons Learned Index:

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* SUBJECT TITLE _____
** FOR OT RD # _____
***PAGE # _____

ITEM 2

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ITEM 4

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PAGE # _____

ITEM 5

SUBJECT TITLE _____
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PAGE # _____

* Subject Title: A short (one sentence or phrase) description of the item of interest.

** FOR OT RD # : Appears in the Reply Reference line of the Letter of Transmittal. This number must be accurately stated.

***Page # : That page on which the item of interest is located.

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