<table>
<thead>
<tr>
<th>AD NUMBER</th>
<th>AD387515</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>CLASSIFICATION CHANGES</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TO:</strong></td>
</tr>
<tr>
<td><strong>FROM:</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIMITATION CHANGES</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TO:</strong> Approved for public release; distribution is unlimited.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FROM:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distribution authorized to U.S. Gov't. agencies and their contractors; Administrative/Operational Use; 01 NOV 1967. Other requests shall be referred to Assistant Chief of Staff for Force Development, Department of the Army, Attn: ACSFOR, Washington, DC 20310.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>AUTHORITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>31 DEC 1973, per document markings; AGO D/A ltr, 19 Apr 1980</td>
</tr>
</tbody>
</table>
THIS REPORT HAS BEEN DELIMITED
AND CLEARED FOR PUBLIC RELEASE
UNDER DOD DIRECTIVE 5200.20 AND
NO RESTRICTIONS ARE IMPOSED UPON
ITS USE AND DISCLOSURE.

DISTRIBUTION STATEMENT A

APPROVED FOR PUBLIC RELEASE;
DISTRIBUTION UNLIMITED.
GENERAL DECLASSIFICATION SCHEDULE

IN ACCORDANCE WITH
DOD 5200.1-R & EXECUTIVE ORDER 11652

THIS DOCUMENT IS:
CLASSIFIED BY DDC

Subject to General Declassification Schedule of Executive Order 11652-Automatically Downgraded at 2 Years Intervals- DECLASSIFIED ON DECEMBER 31, 73.

BY
Defence Documentation Center
Defence Supply Agency
Cameron Station
Alexandria, Virginia 22314
SECURITY MARKING

The classified or limited status of this report applies to each page, unless otherwise marked. Separate page printouts MUST be marked accordingly.

THIS DOCUMENT CONTAINS INFORMATION AFFECTING THE NATIONAL DEFENSE OF THE UNITED STATES WITHIN THE MEANING OF THE ESPIONAGE LAWS, TITLE 18, U.S.C., SECTIONS 793 AND 794. THE TRANSMISSION OR THE REVELATION OF ITS CONTENTS IN ANY MANNER TO AN UNAUTHORIZED PERSON IS PROHIBITED BY LAW.

NOTICE: When government or other drawings, specifications or other data are used for any purpose other than in connection with a definitely related government procurement operation, the U. S. Government thereby incurs no responsibility, nor any obligation whatsoever; and the fact that the Government may have formulated, furnished, or in any way supplied the said drawings, specifications, or other data is not to be regarded by implication or otherwise as in any manner licensing the holder or any other person or corporation, or conveying any rights or permission to manufacture, use or sell any patented invention that may in any way be related thereto.
SUBJECT: Operational Report - Lessons Learned, Headquarters, 7th Battalion, 8th Artillery, Period Ending 31 October 1967(U)

TO: SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

C. A. Stinfiel
Colonel, AGC
Acting The Adjutant General

DISTRIBUTION:
Commanding Generals
US Continental Army Command
US Army Combat Developments Command
Commandants
US Army Command and General Staff College
US Army War College.
US Army Air Defense School
US Army Armor School
US Army Artillery and Missile School
US Army Aviation School
US Army Chemical School
US Army Civil Affairs School
US Army Engineer School
US Army Infantry School
US Army Intelligence School
US Army Adjutant General School
US Army Missile and Munitions School
US Army Southeastern Signal School

This document contains information affecting the National Defense of the United States within the meaning of the Espionage Laws, Title 18, U. S. C., Section 793 and 794. It is transmitted or the revelation of its contents in any manner to an unauthorized person is prohibited by law.
CONFIDENTIAL

DISTRIBUTION (Cont'd)
US Army Medical Field Service School
US Army Military Police School
US Army Ordnance School
US Army Quartermaster School
US Army Security Agency School
US Army Signal School
US Army Special Warfare School
US Army Transportation School

Copies furnished:
Office, Chief of Staff, US Army
Deputy Chiefs of Staff
Chief of Research and Development
Assistant Chiefs of Staff
Chief of Engineers
The Surgeon General
The Provost Marshal General
Research Analysis Corporation (Library)
Dr. Martin J. Bailey, OSD(SA)
Defense Documentation Center
Director, Weapon Systems Evaluation Group
CG, US Army Weapons Command
Commanding Officers
7th Battalion, 8th Artillery
1st Battalion, 82d Artillery
CONFIDENTIAL

DEPARTMENT OF THE ARMY
HEADQUARTERS, 7TH BATTALION 8TH ARTILLERY
(AUTOMATIC EIGHTH)
APO San Francisco 96227

AVGAO-CO

1 November 1967


THRU: Commanding Officer
54th Artillery Group
APO 96376

Commanding General
II Field Force Vietnam Artillery
ATTN: AVFB-FAC
APO 96266

Commanding General
United States Army Vietnam
ATTN: AVCD-DH
APO 96375

Commander in Chief
United States Army Pacific
ATTN: GROP-OT
APO 96558

TO: Assistant Chief of Staff for Force Development
Department of the Army
ATTN: ACSFOR, DA
Washington, D.C. 20310

SECTION 1
SIGNIFICANT HEADQUARTERS OR UNIT ACTIVITIES

DOWNGRADED AT 3 YEAR INTERVALS
DECLASSIFIED AFTER 12 YEARS

DOD DIR 5200.10

CONFIDENTIAL
1 November 1967


1. Administration and Personnel.
   a. The 7th Battalion 8th Artillery remains assigned to the 54th Artillery Group.
   b. Normal S-1 activities have been conducted during the period 1 August through 31 October 1967.
   c. Since the last reporting period this battalion has infused personnel to other battalions as shown below.

<table>
<thead>
<tr>
<th>UNIT</th>
<th>TOE AUTH</th>
<th>ASSIGNED</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>OFF  WO</td>
<td>EM</td>
</tr>
<tr>
<td></td>
<td>15 1 136</td>
<td>13 1 132</td>
</tr>
<tr>
<td>Headquarters Battery</td>
<td>15 1 136</td>
<td>13 1 132</td>
</tr>
<tr>
<td>Battery A</td>
<td>3 0 110</td>
<td>4 0 108</td>
</tr>
<tr>
<td>Battery B</td>
<td>3 0 110</td>
<td>4 0 108</td>
</tr>
<tr>
<td>Battery C</td>
<td>3 0 110</td>
<td>4 0 108</td>
</tr>
<tr>
<td>Service Battery</td>
<td>3 3 68</td>
<td>2 2 68</td>
</tr>
<tr>
<td>TOTALS:</td>
<td>27 4 534</td>
<td>27 3 523</td>
</tr>
</tbody>
</table>

   d. Personnel strength of the command on 31 October 1967, was:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>TOE AUTH</th>
<th>ASSIGNED</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>OFF  WO</td>
<td>EM</td>
</tr>
<tr>
<td></td>
<td>15 1 136</td>
<td>13 1 132</td>
</tr>
<tr>
<td>Headquarters Battery</td>
<td>15 1 136</td>
<td>13 1 132</td>
</tr>
<tr>
<td>Battery A</td>
<td>3 0 110</td>
<td>4 0 108</td>
</tr>
<tr>
<td>Battery B</td>
<td>3 0 110</td>
<td>4 0 108</td>
</tr>
<tr>
<td>Battery C</td>
<td>3 0 110</td>
<td>4 0 108</td>
</tr>
<tr>
<td>Service Battery</td>
<td>3 3 68</td>
<td>2 2 68</td>
</tr>
<tr>
<td>TOTALS:</td>
<td>27 4 534</td>
<td>27 3 523</td>
</tr>
</tbody>
</table>

   e. Personnel changes during this quarter include:

<table>
<thead>
<tr>
<th>GAINS:</th>
<th>OFF  WO  EM</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>10 0 105</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LOSES:</th>
<th>OFF  WO  EM</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>10 1 126</td>
</tr>
</tbody>
</table>

   f. Casualties included:

<table>
<thead>
<tr>
<th>TYPE</th>
<th>NUMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Killed in action</td>
<td>1</td>
</tr>
<tr>
<td>Wounded in action</td>
<td>0</td>
</tr>
<tr>
<td>Missing in action</td>
<td>0</td>
</tr>
<tr>
<td>Non Battle dead</td>
<td>0</td>
</tr>
<tr>
<td>Non Battle casualties</td>
<td>0</td>
</tr>
</tbody>
</table>
AVGAC-00 (cont)


1. Awards and Decorations presented to members of this command included:

<table>
<thead>
<tr>
<th>TYPE</th>
<th>NUMBER</th>
<th>INDIVIDUAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bronze Star (Valor)</td>
<td>2</td>
<td>1LT Lawrence J. LaChapelle Jr  1LT Thomas L. Striegler</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1LT Paul F. Fantelli</td>
</tr>
<tr>
<td>Air Medal (Valor)</td>
<td>1</td>
<td>LTC William S. Price  SGM Edward P. Brown</td>
</tr>
<tr>
<td>Air Medal (Merit)</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Army Commendation Medal (Valor)</td>
<td>1</td>
<td>1LT Thomas L. Striegler</td>
</tr>
<tr>
<td>Purple Heart</td>
<td>2</td>
<td>1LT Thomas L. Striegler  SSG Luther L. McDowell</td>
</tr>
<tr>
<td>Good Conduct Medal</td>
<td>10</td>
<td>SGT Richard Wood  SP5 William Brown  CPL Steve P. Torok  SP4 James M. Diestler  SP4 Edward Ridnour  SP4 Gary Narveson  SP4 Benedict Montalbano  SP4 Benny W. Kehe  SP4 Lawrence Greany  PFC Clauds Nassengill</td>
</tr>
</tbody>
</table>

2. Judicial and Non-Judicial action by units included:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>ARTICLE 15</th>
<th>SUMMARY COURT</th>
<th>SP COURT</th>
<th>GEN COURT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headquarters Battery</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Battery A</td>
<td>4</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Battery B</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Battery C</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Service Battery</td>
<td>8</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>TOTALS:</strong></td>
<td><strong>20</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
</tr>
</tbody>
</table>

3. Pertinent medical service statistics include:

- Total patient visits (Unit Personnel) 356
- Admitted to hospital 10
AVGAO-CO (cont)  1 November 1967


Evacuated in country  2
Evacuated out of country  2
Malaria cases  0

j. Reportable accidents included:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>VEHICLE</th>
<th>AIRCRAFT</th>
<th>PERSONNEL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headquarters Battery</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Battery A</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Battery B</td>
<td>0</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Battery C</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Service Battery</td>
<td>5</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>TOTALS:</strong></td>
<td><strong>6</strong></td>
<td><strong>0</strong></td>
<td><strong>2</strong></td>
</tr>
</tbody>
</table>

2. Intelligence:

a. During this reporting period this battalion has had O-1 aircraft support on the average of 6 days a week for visual reconnaissance in the Ben Luc area. Additional O-1 support was made available for use by aerial observers to adjust artillery and to conduct registrations for the Bien Hoa area. The last light reconnaissance program has just been initiated with aircraft flying during twilight hours and remaining on station into the hours of darkness as visibility permits. This program should prove to be rather effective.

b. Visual reconnaissance missions coupled with intelligence reports from local US and RVN units provide the bulk of information utilised in scheduling H & I fires in the Ben Luc area. The Dong Nai sensitive area provides most of the intelligence information for the Bien Hoa artillery fan.

3. Training:

a. Due to operational requirements, formal training was limited to weapons familiarisation, weapons safety and perimeter defense instruction. Command Information and Character Guidance classes were integrated into operational requirements by battery commanders and visiting chaplains.

b. A formal class on the operational use of FADAC was attended by 9 personnel from the battalion. On 9 September 1967, FADAC was received and issued to the headquarters and the individual firing batteries where cross training and on the job training continued.

4. Operations:

a. Normal operations, consistent with the battalion mission, were conducted during the reporting period.

b. On 4 August 1967, the 8th platoon at Dong Tam returned to Ben Luc after firing approximately 400 rounds in support of the 9th Infantry Division base camp.

c. On 22 August 1967, Battery B moved to Di An in support of operation WEYMIA. The battery returned to Bien Hoa at 1930 hours the same day. A total of 24 rounds were fired in support of this operation.

d. On 1 September 1967, Batteries A and C switched positions. Battery C assumed the mission in Ben Luc and Battery A the mission in Bien Hoa. The rotation was made in minimum time with both units becoming operational within 30 minutes after arrival.

e. On 3 September 1967, the Commander of Battery B flew to Phuoc Binh to assist Company D, 168th Engineers in preparation of an artillery fire support base. The remainder of Battery B flew to Phuoc Binh on 14 September 1967 in the first airlift of heavy artillery in Vietnam. This battalion coordinated the move of 1,256,000 pounds of equipment and one hundred sixty men. The airlift was accomplished with 9 sorties of C-124 and 27 sorties of C-130 aircraft. The entire move was completed in twelve hours. Battery B was attached to the 6th Battalion 27th Artillery with the mission of General Support II Field Force Vietnam.

f. During the reporting period the artillery at Bien Hoa normally consisted of two heavy batteries and one medium battery. Occasionally, for short periods of time, an additional light battery was present for support of specific operations.

g. On 10 September 1967, the command and control section returned to battalion headquarters in Bear Cat leaving a liaison section in Bien Hoa to coordinate and control the artillery fires for all artillery batteries positioned at Bien Hoa.
AVGACO-CO (cont) 1 November 1967

h. On 12 October 1967, Battery C was attacked at Ben Luc receiving approximately 30 rounds of mixed mortar and recoiless rifle fire, seven rounds of which fell inside the compound resulting in one US KIA.

i. On 14 October 1967, the personnel of Battery B, returned from Phuoc Binh leaving their equipment in place and taking over the equipment left at Bien Hoa by Battery B, 6th Battalion 27th Artillery, who had recently returned from the demilitarised zone. Battery B, 6th Battalion 27th Artillery assumed the mission at Phuoc Binh.

j. On 14 October 1967, the Battalion Headquarters, Headquarters and Headquarters Battery and Service Battery, moved from Bear Cat to Bien Hoa Army Base and set up base camp in the old 2d Battalion 503rd Infantry area.

k. On 20 October 1967, the battalion assumed the responsibility for coordination and defense of Sector "B", Bien Hoa Army Base.

l. The following number of missions were fired with total amounts of ammunition as listed below:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>NUMBER OF MISSIONS FIRED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Battery A</td>
<td>4,966</td>
</tr>
<tr>
<td>Battery B</td>
<td>2,972</td>
</tr>
<tr>
<td>Battery C</td>
<td>5,972</td>
</tr>
<tr>
<td>TOTALS:</td>
<td>13,910</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>UNIT</th>
<th>AMMUNITION EXPENDED</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>8&quot;</td>
</tr>
<tr>
<td></td>
<td>175mm</td>
</tr>
<tr>
<td>Battery A</td>
<td>5,422</td>
</tr>
<tr>
<td>Battery B</td>
<td>3,828</td>
</tr>
<tr>
<td>Battery C</td>
<td>3,966</td>
</tr>
<tr>
<td>TOTALS:</td>
<td>13,216</td>
</tr>
</tbody>
</table>

5. Logistics:

a. By 1 August 1967, the various supply accounts for Class I thru Class V were firmly established. The battalion was housed in WABTOC structures and Engineer approval had been received for construction of more permanent type buildings. The construction of permanent structures was contingent upon other base priorities and more favorable weather conditions.

b. By 31 October 1967, approximately 32% of the troops that deployed from CONUS with this battalion had been infused with other battalions, causing initially some problems with TA 50-901 items.
AVGAO-GO (cont)  
1 November 1967  

These problems were resolved by the S-4, who ordered and stocked a 10% overage of TA 50-901 to meet future contingencies. Due to the initial battalion disposition in which the battalion was deployed in four locations, the concept of "rear" to "front" support was difficult to implement. To alleviate this problem, authority was granted the firing battery commanders to employ their own document registers and document numbers as assigned by S-4 for all supplies except non-expendable items and ammunition. This solution has thus far proved quite effective. The recent move from Bear Cat to Bien Hoa, where 80% of the battalion is located, will further simplify logistical support.

c. During the reporting period it was necessary to regularly resupply ammunition to batteries at Bear Cat, Bien Hoa and Ben Luc, drawing ammunition from Long Binh. For a one week period during which Battery B was deployed to Gia Ray, resupply was effected only by armed escort convoy tying up all vehicular assets for three days at a time.

d. Ammunition Delivered:

<table>
<thead>
<tr>
<th>UNIT</th>
<th>8&quot;</th>
<th>175mm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Battery A</td>
<td>5,512</td>
<td>4,782</td>
</tr>
<tr>
<td>Battery B</td>
<td>3,863</td>
<td>810</td>
</tr>
<tr>
<td>Battery C</td>
<td>3,512</td>
<td>6,936</td>
</tr>
<tr>
<td>TOTALS:</td>
<td>12,887</td>
<td>12,528</td>
</tr>
</tbody>
</table>

e. Maintenance support improved during the quarter. However, the relocation of batteries during this quarter coupled with a change of supporting ordnance units, has created some problems. The principle maintenance problem has been a lack of sufficient repair parts. This has been alleviated in part by pursuing an aggressive continual program of searching for required replacement parts, and by regular visits to cannibalization points to secure any usable parts from salvage vehicles. The Battalion Motor Officer makes constant liaison visits to the batteries to determine in what areas of the maintenance program they require additional support.

6. Aviation:

This battalion has no organic aircraft. Both rotary and fixed wing support are provided by 54th Artillery Group on a mission basis, a procedure which is often found to be less than responsive to unit needs.
AVGACO-CO (cont) 1 November 1967

7. Civic Action:

Civic action activities were confined to MED CAP visits to four hamlets in the Long Binh area. A total of 17 visits were made treating 1,378 patients. Cases treated included primarily, skin infection, respiratory infections, ear infections and parasites.

8. Psychological warfare:

Psychological warfare activities have been limited to the dropping of leaflets from C-1 aircraft while on visual reconnaissance missions. The following quantities were dropped during the quarter:

<table>
<thead>
<tr>
<th>TYPE</th>
<th>QUANTITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>Safe Conduct Pass</td>
<td>1,000</td>
</tr>
<tr>
<td>&quot;Big Guns&quot; of heavy artillery</td>
<td>2,000</td>
</tr>
</tbody>
</table>

9. Communications:

a. VHF Communications from Ben Luc to Bear Cat and from Xuan Loc to Bear Cat were requested for installation prior to 1 July 1967. The Bear Cat to Ben Luc circuit was installed 27 July 1967, however, the circuit from Xuan Loc to Bear Cat was not installed prior to the battalion move to Bien Hoa. Two replacement VHF Circuits were requested by the 54th Artillery Group, on 12 October 1967. One circuit is to be installed from Bien Hoa to Xuan Loc (Battalion to higher Headquarters), and the other circuit from Bien Hoa to Ben Luc. As of this date no VHF Circuits have been installed at Bien Hoa.

b. AM Communications were excellent with 54th Artillery Group. Battalion Command AM frequencies were requested from II FFORCEV through 54th Artillery Group 13 August 1967. Request was approved 20 August 1967. These two frequencies have proven adequate.

c. FM Communications were adequate for the most part, however, due to the distances involved between stations, this battalion was required to use the re-transmission station on Gia Ray Mountain during the Phuoc Binh operation. Results were excellent.

SECTION II

PART I, OBSERVATIONS

1. Personnel and Administration: None

1. Reports Control Symbol CSFOR-65.

2. Intelligence: None

3. Training and Organization: None

4. Operations:
   a. ITEM: Overhead Protection
      (1) DISCUSSION: Firing batteries have been using 60 inch corrugated culvert material mounted on two rows of sandbags, stacked four high and covered with two layers of sandbags for mortar protection. Blast walls for these bunkers are constructed at each end. Construction time is about 32 man hours for a 10' L X 5' W X 4' H Bunker.
      
      (2) OBSERVATION: In addition to being adaptable to rapid construction and mobility, the "culvert bunker" has proven to be highly effective against mortar and recoilless rifle. On one occasion at Ben Luc, a 75mm recoilless rifle round detonated within one foot of a bunker of this type. Five personnel were inside, none sustained injuries.

   b. ITEM: Air Movement Planning
      (1) DISCUSSION: During the large air movement of 14 September, some coordination difficulties arose which delayed the launch date. These difficulties basically stemmed from the responsibility for planning, procurement and delivery having been split between three different units.
      
      (2) OBSERVATION: Priorities for delivery of materials needed by the unit on the ground were not transmitted to the unit delivering materials to the aerial port, nor to the transporting unit, the Aerial Port. The latter shipped the easiest loads first, leaving the more difficult to last. The delay in delivery of the most critical heavy timbers, caused the launch date of the main body to be delayed for five days.

   c. ITEM: Rotation of Batteries
      (1) DISCUSSION: Since this battalion arrived in Vietnam, it has remained a highly mobile heavy artillery unit. In keeping with this capability, an attempt has been made to rotate firing batteries out of relatively static base camps on a regular basis, thereby allowing for a change of pace and permitting additional training in the basics of operating in a combat environment under an ever changing situation.
AVGAD-GO (cont) 1 November 1967

(2) OBSERVATION: Firing batteries located in static positions tend to become stale in certain areas of training. Given the opportunity to move, they achieve additional training in movement, convoy, load planning, security, etc. Further, this gives the unit taking over the old position an opportunity to apply new ideas and experiences gained from other areas. Moving from an isolated fire support base to a larger base camp position is a big morale factor, giving men a chance to relax while still doing their primary job of shooting.

5. LOGISTICS:

a. ITEM: Resupply of Batteries in Outlying Areas:

(1) DISCUSSION: Since tactical considerations have dictated wide dispersal of firing batteries, resupply problems were made more complicated. Although at times two batteries were relatively close to the ammunition depot, the third was not. Additionally, the remote position at Ben Luc required immense quantities of additional logistic support in the form of filled sand bags, gravel, crushed rock, sand, and bunker materials.

(2) OBSERVATION: It was deemed necessary to place all ammunition transport vehicles under the control of the battalion ammunition section. In accordance with this plan, each of the firing batteries turned over four 5 ton trucks with trailers and 8 men to Service Battery, increasing the Battalion Ammunition Section to a total of nineteen 5 ton trucks, eighteen trailers and 49 personnel. This consolidation of transportation resources permitted the delivery of either 1,080 complete 8" rounds or 750 complete 175mm rounds or an evenly mixed load of 900 complete rounds. Utilization of trailers increased load carrying capacity by approximately 250 rounds for either type. The frequency of ammunition convoys was reduced to an average of three per week while maintaining in each firing battery 800 to 1,000 rounds.

b. ITEM: Shortage of Off Loading Equipment:

(1) DISCUSSION: It was found that the Battalion's one 5 ton wrecker was hard pressed to respond to the numerous demands for its use throughout the battalion. This situation was aggravated when it was required to accompany ammunition convoys to Ben Luc, the most outlying area, remaining gone for extended periods of time.
CONFIDENTIAL

AVGAC-60 (cont) 1 November 1967

(2) OBSERVATION: A 5 ton wrecker is needed in each firing battery to alleviate this problem.

c. ITEM: Increased Scheduled Maintenance:

(1) DISCUSSION: The hot humid weather in Vietnam requires that the quarterly and semi-annual services be performed more often than normally required in the CONUS.

(2) OBSERVATION: All regularly scheduled maintenance intervals should be cut in half and in some cases in thirds. Track vehicle power packs should be pulled at least every other month and inspected thoroughly for deterioration. The oil and fuel filters should be changed at this time since they collect large amounts of dirt and grit.

SECTION II
PART II, RECOMMENDATIONS

1. Personnel and Administration: None

2. Intelligence: None

3. Training and Organization: None

4. Operations:

   a. Sufficient 60 inch culvert material be made available to firing batteries to permit construction of a minimum of 15 bunkers. This material should be carried with the battery during each move.

   b. Planning, procurement, delivery to the aerial port, and scheduling of aircraft for delivery of all materials during an airlift operation should be the responsibility of one unit.

   c. Firing batteries should be given the opportunity to displace at least once every sixty days, so as to insure that equipment and personnel remain ready for mobile operations.

5. LOGISTICS:

   a. Battalions having requirements for regular delivery of ammunition to widely separated batteries should consider consolidation of ammunition vehicles and personnel.
AVGACO (cont) 1 November 1967
SUBJECT: Operational Report for Quarterly Period Ending 31 October

b. Five-ton wreckers should be made available to each artillery firing battery.

c. Regular quarterly and semi-annual maintenance services must be performed monthly and quarterly respectively and should always include the pulling of power packs for track vehicles.

William S. Price
WILLIAM S. PRICE
LTC, Artillery
Commanding
AVGA-C (1 Nov 67)  1st Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967,
Reports Control Symbol CSFOR-65, (UIC) WFTJTOA

HEADQUARTERS, 54TH ARTILLERY GROUP, APO 96376  29 Nov 67

THRU: Commanding General, II Field Force Vietnam Artillery, ATTN: AVFB-FAC,
APO 96266
Commanding General, United States Army Vietnam, ATTN: AVIGC-DH
APO 96375
Commanding General, United States Army Pacific, ATTN: GFCP-CT,
APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the Army,
ATTN: ACSFOR, DA, Washington, D. C. 20310

1. (U) The quarterly report submitted by the 7th Bn, 8th Artillery is considered adequate.

2. (C) Reference Section I, para 5c, Logistics. Battery B, 7th Bn, 8th Artillery was in Gia Ray during the period 1 - 12 July 1967.

3. (C) Reference Section II, Part I, para 4a, Overhead Protection. The 54th Artillery Group concurs with the proposed solution for overhead cover. It is now being used effectively by batteries of the 7th Bn, 8th Artillery, 7th Bn, 9th Artillery, and 2d Bn, 35th Artillery both in base camps and field locations.

4. (C) Reference Section II, Part I, para 4b, Air Movement Planning. The 54th Artillery Group strongly concurs with the need for coordination of large air movement. Because of past problems, the Group S-4 has been directed to coordinate, monitor, and supervise all large air movements.

5. (C) Reference Section II, Part I, para 4c, Rotation of Batteries. The 54th Artillery Group concurs with the need for rotating firing batteries on a regular basis. Rotation is being followed whenever possible based upon unit mission, current operations, logistical support available, and economy. Further, experience has shown that heavy artillery unit vehicles should be road-marched on a regular basis to maintain a satisfactory mobility capability.

6. (C) Reference Section II, Part I, para 5a, Resupply of Batteries in Outlying Areas. The 54th Artillery Group concurs with the consolidation of the ammunition sections, where feasible. Other battalions of the Group draw ammunition from widely separated supply points and consolidation of ammunition trains would be impracticable.
AVGA-C (1 Nov 67)  
29 Nov 67
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967,  
Reports Control Symbol CSFOR-65, (UIC) WPJTHTOA

7. (C) Reference Section II, Part I, para 5b, Shortage of Off Loading Equipment. The 54th Artillery Group concurs with the need for off loading and lifting equipment for separate heavy artillery batteries. In October 1967, MTOE’s were submitted containing a M578 Recovery Vehicle for each heavy battery.

8. (C) Reference Section II, Part I, para 5c, Increased Scheduled Maintenance. The 54th Artillery Group Regulation 750-1, Preventive Maintenance Program, dtd 5 Dec 66, is now being updated to include a revised schedule for quarterly and semi-annual service for all track vehicles. It is due to be published 30 November 1967.

9. (C) Reference Section II, Part II, Recommendations, para 5b. The 54th Artillery Group concurs with all recommendations except para 5b. Approval of MTOE change to authorize an M578 Vehicle, Track Recovery per heavy battery will provide sufficient lift capability for separate batteries.

JOHN G. NORRIS  
Colonel, Artillery  
Commanding
CONFIDENTIAL

AVPB-PAC (1 Nov 67) 2nd Ind
SUBJECT: Operational Report - Lessons Learned (U)

DA, Headquarters, II Field Force Vietnam Artillery, APO 96266 14 DEC 1967

THRU: Commanding General, II Field Force Vietnam, APO 96266
Commanding General, United States Army Vietnam, ATTN: AVJO-DI, APO 96375
Commander-in-Chief, United States Army Pacific, ATTN: GPOP-UT, APO 96556

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

1. (U) The quarterly report of the 7th Battalion, 8th Artillery (U/I: WA1IEO) adequately reflects the operations and lessons learned during the reporting period.

2. (C) Section I, paragraph 4c. Correct spelling for referenced operation is WIAEA.

3. (C) Section I, paragraph 4e. Coordinates for the new position at Phuoc Binh are YU 139063.

4. (C) Section II, Part II, paragraph 4a. Concur with recommendation to provide 60 inch culvert material for light and medium artillery units as they spend most of the time away from base camps. However, this material should only be provided to heavy batteries on an "as needed" basis when operational requirements dictate they construct bunkers at a temporary position.

5. (C) Section II, Part II, paragraphs 4b, 4c and 5a. Concur with recommendations in basic correspondence, and with corrective action indicated in paragraphs 4, 5 and 6, 1st Indorsement.

6. (C) Section II, Part II, paragraph 5b. Nonconcur. An M578, Vehicle, Track, Recovery, was requested for each heavy battery on an ADN5 submitted in October 1967. Information received indicates this ADN5 has been approved by DA and will be implemented in June 1968. When issued, the M578 will provide adequate off-loading and lifting capability for each heavy battery.

7. (C) Section II, Part II, paragraph 5c. Nonconcur as this recommendation is considered unnecessary. Pertinent TM's for preventative maintenance of self-propelled artillery weapons state quarterly and semiannual maintenance can be performed more frequently if climatic and...
environmental conditions require it. The TM's further state that power packs will be pulled for each quarterly service.

RAYMOND P. MURPHY
Brigadier General, USA
Commanding
SUBJECT: Operational Report—Lessons Learned for Quarterly Period Ending 31 October 1967 (RCS CHFOR-65) (UIC-WIFU TO) (U)

DA HQ II FFORCEY, APO San Francisco 96266 21 DEC 1967

THRU: Commanding General, US Army Vietnam, ATTN: AVHGC-DH, APO 96375
Commander-In-Chief, US Army Pacific, ATTN: GPOP-OT, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

1. Subject report is forwarded.

2. This command has reviewed the attached report and concurs with the comments and recommendations as modified by the 1st and 2nd Indorsements.

FOR THE COMMANDER:

[Signature]

R. E. WAMBSTANSE
CPT, AOC
Asst AG

17
AVHGC-DST (1 Nov 67) 4th Ind (C)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO 96375 19 JAN 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT, APO 96558

1. (U) This headquarters has reviewed the Operational Report—Lessons Learned for the quarterly period ending 31 October 1967 from Headquarters, 7th Battalion, 8th Artillery (Automatic Eighth) (A1LA) as indorsed.

2. (C) Pertinent comments follow:

a. Reference item concerning overhead protection, page 9, paragraph 4a; page 11, paragraph 4a; 1st Indorsement, paragraph 3; and 2d Indorsement, paragraph 4: Concur. Issue of material for construction of bunkers should be on an as needed basis. The material should be recovered at such time as the unit displaces. A one time issue of material for bunker construction should be approved for light and medium batteries.

b. Reference item concerning shortage of off-loading equipment, page 10, paragraph 5b and page 11, paragraph 5a. DA Standardization Team did not favorably consider the M578 vehicle truck recovery for each battery. Since units are rotated from relatively static positions it is recommended that lift equipment be borrowed from sources co-stationed at these locations, or that sources available to the 54th Artillery Group be reviewed to relieve the impact of dispersed battery positions.

c. Reference item concerning increased scheduled maintenance, page 11, paragraph 5c; page 12, paragraph 5c; 1st Indorsement, paragraph 8; and 2d Indorsement, paragraph 7: Concur. Action is being taken to increase the frequency of scheduled maintenance. This should extend the life of major assemblies and improve the availability of tracked vehicles. Organizational maintenance may be performed as often as climatic conditions dictate.

17

Downgraded at 8 year Intervals
Declassified after 15 years
DOD DIR 5200.10

CONFIDENTIAL
AVHGC-DST (1 Nov 67)

3. (U) A copy of this endorsement will be furnished to the reporting unit through channels.

FOR THE COMMANDER:

D. E. TUMAN
Major, AGC
Asst Adjutant General

Copy furnished:
HQ, 7th Bn, 8th Arty
HQ, II FFORGEV
SUBJECT: Operational Report for the Quarterly Period Ending 31 October 1967 from HQ, 7th En, 8th Arty (UIC: WALLAA) (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 30 JAN 1968

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding
endorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

HEAVN W. SNYDER
CPT, AGC
Asst AG
Operational Report - Lessons Learned, Headquarters, 7th Battalion, 8th Artillery

Experiences of unit engaged in counterinsurgency operations, 1 Aug - 31 Oct 1967

CO, 7th Battalion, 8th Artillery

1. REPORT TITLE

Operational Report - Lessons Learned, Headquarters, 7th Battalion, 8th Artillery

4. DESCRIPTIVE NOTES (Type of report and inclusive dates)

Experiences of unit engaged in counterinsurgency operations, 1 Aug - 31 Oct 1967

5. AUTHOR(S) (First name, middle initial, last name)

CO, 7th Battalion, 8th Artillery

6. REPORT DATE

1 November 1967

7a. TOTAL NO. OF PAGES

21

7b. NO. OF REPS

N/A

8a. CONTRACT OR GRANT NO.

N/A

8b. ORIGINATOR'S REPORT NUMBER(S)

674182

9. PROJECT NO.

N/A

10. DISTRIBUTION STATEMENT

N/A

11. SUPPLEMENTARY NOTES

N/A

12. SPONSORING MILITARY ACTIVITY

OACSFOR, DA, Washington, D.C. 20310

13. ABSTRACT