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THIS PAGE IS UNCLASSIFIED
SUBJECT: Operational Report - Lessons Learned, Headquarters, 17th Combat Aviation Group, Period Ending 31 July 1967

TO: SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCRARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR CT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to ensure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

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KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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AVGD-SC

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DEPARTMENT OF THE ARMY
HEADQUARTERS, 17TH COMBAT AVIATION GROUP
APO San Francisco 96240

AVGD-SC 14 August 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967

TO: See Distribution

Section 1: Significant Organizational Activities.

1. (C) General
   a. Mission: The 17th Combat Aviation Group is to provide aviation support, as directed, to United States, Republic of Vietnam, and other Free World Military Assistance Forces for the conduct of combat, logistical or other counterinsurgency operations.


   HHC 17TH COMBAT AVIATION GROUP

   HHC 10TH CAB
   45th AHC
   117th AHC
   129th AHC
   281st AHC
   108th ASHC

   HHC 17TH CSAB
   212th CSAB

   HHC 14TH CAB
   71st AHC
   161st AHC
   174th AHC
   176th AHC
   178th ASHC

   HHC 52D CAB
   119th AHC
   155th AHC
   170th AHC
   179th ASHC
   189th ASHC

   HHC 223D CSAB
   265TH CAB

   18th UAC
   131st SAC
   225th SAC
   183d RAC
   185th RAC
   215th RAC
   220th RAC
   282d AHC

CAG = Combat Aviation Group
CAB = Combat Aviation Battalion
CSAB = Combat Support Aviation Battalion
RAC = Reconnaissance Airplane Company (0-1)
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SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967
RCS CSFOR-65 (U)

UAC = Utility Airplane Company (U-1A)
SAC = Surveillance Airplane Company (OV-1)
AHC = Assault Helicopter Company (UH-1)
ASHC = Assault Support Helicopter Company (CH-47)

C. Organizational changes.

(1) The 225th SAC personnel and equipment arrived in country 3 May 1967. This unit is assigned to the 223d CSAB and became operational on 9 June 1967.

(2) The 268th CAB personnel and equipment arrived in country 4 May 1967. The battalion is stationed at Phu Khep and will become operational on 1 Sep 67.

(3) The 188th AHC, nicknamed "Ghost Riders", and stationed at Pleiku became operational on 15 June 1967.

(4) The 185th RAC personnel and aircraft arrived in country on 27 July 1967 and are stationed at Ban Me Thuot. The unit is assigned to the 223d CSAB and will become operational upon completion of in-country orientation and training.

(5) The 212th CSAB personnel arrived in country 30 July 1967 and are stationed at Da Nang. A tentative date for the battalion to become operational is 1 September 1967.

2. (C) Intelligence.

a. Escape and Evasion: The 17th CAC has received 2320 Army light weight individual survival kits (leg holster kit). The priority of issue was O-1 RAC's, U-1A UAC, AHC's, and ASHC's in that order. To insure that each crew member has a survival kit on each mission the basis of issue for each type aircraft was as follows:

(1) O-1  2 ea
(2) U-1A  3 ea
(3) U-6  2 ea
(4) UH-1  4 ea
(5) CH-47 5 ea

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b. School quotas for E & E Survival School are received monthly by this Headquarters from 1st Aviation Brigade and distributed among the battalions to assure aircrew members, E & E Officers and pilots the best of training. School quotas are received for the Navy FAETUP Jungle Environment School Training (JEST) Subic/Cubi Point NAS, Phillipines and the USAF Pacific Jungle Survival School at Clark AFB, Phillipines. Insufficient quotas are received to train the number of aviators who require training. These are primarily fixed with aviators flying single ship low-level visual and infra red reconnaissance in O-1 and OV-1 aircraft. This group requires as a minimum, fifty (50) quotas per month of which approximately twenty five (25) would be applied to fixed wing units.

c. An urgent requirement exists for quotas to a Navy sea survival school for OV-1 aviators who routinely operate 50 miles or more from shore.

d. Weather had a minor impact on operations during this period. With increase monsoon activity in the highlands, no tactical exercises were unacceptably delayed nor were any cancelled due to weather. On occasion low ceilings dictated the use of alternate flight routes and landing zones with negligible decrease in mission effectiveness.

5. (C) Operations and Training Activities.

a. Plans: Support of all major operations requiring aviation support within II CTZ less those conducted by 1st Air Cav Division and 4th Inf Division, was planned and supported by 17th CAG. COMUSMCV and CG, I FFORCE V initiated requests for the operations supported by 17th CAG.

b. Operations:

<table>
<thead>
<tr>
<th>Operation</th>
<th>Avn Units</th>
<th>Operation Dates</th>
<th>Major Unit(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FRANCIS MARION</td>
<td>119th AHC</td>
<td>6 Apr - 31 Jul 67</td>
<td>4th Inf Div</td>
</tr>
<tr>
<td></td>
<td>170th AHC</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>179th ASHC</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>189th AHC</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>195th ASHC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>GREELY</td>
<td>335th AHC (Atchd)</td>
<td>25 Jul - 31 Jul 67</td>
<td>4th Inf Div</td>
</tr>
<tr>
<td>FERSHING</td>
<td>196th ASHC</td>
<td>12 Feb - 31 Jul 67</td>
<td>1st Cav Div</td>
</tr>
<tr>
<td>OH JAK YO II</td>
<td>40th AHC</td>
<td>19 Apr - 31 Jul 67</td>
<td>WHRID</td>
</tr>
<tr>
<td></td>
<td>129th AHC</td>
<td></td>
<td></td>
</tr>
</tbody>
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RCS CSFOR-66 (U)

HONG KIL DONG
49th AHC
129th AHC
180th ASHC
188th AHC (Atcha)

OREGON
14th CMB
71st AHC
161st AHC
174th AHC
178th AHC
178th ASHC

OMEGA
119th AHC
170th AHC

PRAIRIE FIRE
119th AHC
170th AHC

C. Training:

(1) Seventy-six (76) mechanics have attended AVITAP courses at Vung Tau during the reporting period.

(2) Fifty-six (56) personnel from all units completed the Escape and Evasion course in the Philippines.

(3) There were no problems encountered during the transition of aviators into the newer series "Huay" (UH-1H) having the T-53-L-13 engine. One hour of instruction by the unit's IP on cockpit procedures and flight characteristics was given to each aviator.

(4) During the period ten (10) Republic of Korea Army helicopter co-pilots, who are fixed-wing rated, continued training with the two AHC's which are assigned general support to ROKA. Eight (8) USA Avn School trained ROK helicopter pilots also received training as did twelve (12) US Avn School-trained helicopter mechanics. The program is progressing well and the unit should become operational during the month of November.

(5) New equipment training teams from USAECOM have conducted operator training for the AN/VSC-2 Radio Teletype and the AN/TRN-25 Radio Beacon to 17th CMB personnel. The team also conducted direct support maintenance training for avionics detachments for the following:

(a) AN/ARC-131
(b) AN/ARC-54
RCS CSFOR-65 (U)
(c) AN/ARN-62
(d) AN/ARN-63

4. (c) Logistics.

a. During this quarter a large effort was directed toward the construction of revetments. Initially units were building revetments with 55 gallon drums filled with sand, or with PSP and sand bags. Later, M8A1 matting and engineer steel stakes were released for revetment purposes. The M8A1 type of revetment requires extensive welding, (this was very time consuming) and sand-filling between walls. Engineer support was requested. The program will continue until all necessary revetments are built to engineer standards.

b. The 10th Avn Bn, has received some components necessary to equip maintenance detachments for air mobility of their shop sets and parts. Received so far are 58 light weight conex containers for spare parts, 15 shelters for aircraft tool sets, and two 2½ ton wreckers. Remaining items still due in from CONUS.

c. Three (3) 225 GPM pumps were received and issued. These reduced base-camp aircraft refueling problems somewhat. However, these skid-mounted pumps are difficult to move and are not equipped with filter-separators. 1st Aviation Brigade has requested a study on all POL dispensing equipment, and this is being prepared.

d. During the reporting quarter units of this Group were involved in a total of 295 aircraft transfers or receipts. Transfers were the result of the changeover from UH-1B's to UH-1H's in the 52d Cbt Avn Bn, crash damage or combat damage, turn-ins for the modernization program and turn-ins required because of projected downtime for maintenance.

e. Number of aircraft gained or lost:

<table>
<thead>
<tr>
<th>AIRCRAFT TYPE</th>
<th>GAINED</th>
<th>LOST</th>
</tr>
</thead>
<tbody>
<tr>
<td>UH-1B</td>
<td>3</td>
<td>5</td>
</tr>
<tr>
<td>UH-1C</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>UH-1D</td>
<td>31</td>
<td>90</td>
</tr>
<tr>
<td>UH-1H</td>
<td>66</td>
<td>4</td>
</tr>
</tbody>
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SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967

<table>
<thead>
<tr>
<th>Aircraft</th>
<th>CH-47</th>
<th>CH-23</th>
<th>O-1</th>
<th>OV-1</th>
<th>U-1A</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>5</td>
<td>7</td>
<td>21</td>
<td>4</td>
<td>2</td>
</tr>
</tbody>
</table>

5. (U) Civil Affairs.
   a. Medical Services.
      (1) One MEDCAP mission to the Rhade Montagnard village of Boun Fanao, in the Ben Me Thuot area, was performed, and approximately 300 villagers were immunized for Tetanus, Plague, Typhus, and Cholera.
      (2) The dentist attached to the 17th Combat Aviation Group Surgeon's Office performed approximately 25 extractions of teeth on that visit.
      (3) The flight surgeon at Phu Hiep (268th CAB) has established a weekly sick call in the village of Phu Hiep #2. Over two-hundred forty (240) patients have been treated. At the same time he is teaching two Vietnamese nursing procedures to enable them to continue treatment between visits. Additionally, personnel assigned to the 268th CAB have donated toothbrushes, toothpaste, soap and towels in order to institute a program of personal hygiene in the village.

   b. Religious Activities: Approximately $250.00 were collected through Protestant Religious services conducted in the 17th CAG Chapel and given to the Servicemen Center and the Evangelical Bible Institute. Some 100 pounds of medical supplies were given to the Evangelical Clinic and the T.B. Hospital. These drugs were received from interested CONUS doctors.

6. (C) Personnel.
   a. Command relationship:
      (1) 17th CAG was commanded by the following officers during the reporting period:
      (a) Col John W. Marr, Infantry, 1 May - 28 May 1967
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(b) Col Bill G. Smith, Infantry, 29 May - Present

(2) Change of Command.

(a) On 29 May 1967 Col Bill G. Smith assumed command of 17th CAG, vice Col John W. Marr.

(b) On 3 July 1967 LTC Henry J. Wilkins assumed command of the 10th CAB, vice LTC Benjamin L. Harrison.

(c) On 28 July 1967 LTC Eugene F. Crooks assumed command of the 10th CAB, vice LTC Henry J. Wilkins.

b. 17th CAG personnel strength as of 31 Jul 67:

<table>
<thead>
<tr>
<th>Unit</th>
<th>Officer</th>
<th>Warrant Officer</th>
<th>Enlisted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hq, 17th CAG</td>
<td>20/39</td>
<td>2/6</td>
<td>95/164</td>
</tr>
<tr>
<td>10th CAB</td>
<td>107/92</td>
<td>240/204</td>
<td>1118/1551</td>
</tr>
<tr>
<td>14th CAB</td>
<td>106/102</td>
<td>245/189</td>
<td>1315/1283</td>
</tr>
<tr>
<td>52d CAB</td>
<td>111/102</td>
<td>240/187</td>
<td>1357/1443</td>
</tr>
<tr>
<td>223d CSAB</td>
<td>297/208</td>
<td>146/104</td>
<td>1726/1598</td>
</tr>
<tr>
<td>268th CAB</td>
<td>21/25</td>
<td>2/2</td>
<td>98/141</td>
</tr>
<tr>
<td>TOTAL</td>
<td>932/555</td>
<td>875/702</td>
<td>5882/5280</td>
</tr>
</tbody>
</table>

c. 17th CAG is authorized 90% manning level:

<table>
<thead>
<tr>
<th>Unit</th>
<th>90% Auth/Asgd</th>
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<tbody>
<tr>
<td>17th CAG</td>
<td>12/34</td>
</tr>
<tr>
<td>10th CAB</td>
<td>268/279</td>
</tr>
<tr>
<td>14th CAB</td>
<td>303/280</td>
</tr>
<tr>
<td>52d CAB</td>
<td>291/274</td>
</tr>
<tr>
<td>223d CSAB</td>
<td>335/289</td>
</tr>
<tr>
<td>268th CAB</td>
<td>17/8</td>
</tr>
<tr>
<td>TOTAL</td>
<td>1247/1164</td>
</tr>
</tbody>
</table>

7. (c) Signal.

a. The aircraft avionics retrofit project (ZYR) initiated
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RCS CSFOR-65 (U)

Work at two additional sites during this period. Retrofit teams are now working on 17th Aviation Group aircraft at the following sites:

1. Nha Trang
2. Pleiku
3. Qui Nhon
4. Da Nang

b. Twenty four (24) percent of aircraft currently on hand in 17th Aviation Group have been through retrofit. This low percentage does not represent actual work done. All UH-1D's in the 52d Battalion have been replaced with UH-1H's, most of which had not been retrofitted. Also, some aircraft that have been through retrofit were destroyed by crash damage and were replaced with aircraft that have not been modified.

8. (U) Aviation Medicine.

a. Facilities: The 17th Combat Aviation Group Dental Clinic has been fully operational since 1 May 1967. This much-needed facility is now providing dental support to all aviators in the Nha Trang area.

b. Personnel: As of the beginning of August the 17th CAG will have seven (7) vacancies out of sixteen (16) Flight Surgeon positions in the group. Additional Aviation Medical Officers are not programmed for assignment until October 1967.

c. The 519th Medical Detachment has been operational in Da Nang since 30 May 67, and is supporting the 282d Aviation Company, the 18th Aviation Company, and 504th Signal. The 268th Aviation Battalion Dispensary, in Phu Hiep, has been operational since the end of May 67, and is now supporting the 180th and 225th Aviation Companies.

9. (C) Aviation Safety.

a. Period 1 May - 31 July 1967

<table>
<thead>
<tr>
<th></th>
<th>Rotary Wing</th>
<th>Fixed Wing</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Accidents</td>
<td>28</td>
<td>7</td>
<td>35</td>
</tr>
<tr>
<td>Minor Accidents</td>
<td>3</td>
<td>1</td>
<td>4</td>
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</table>
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RCS CSFOR-65 (U)

b. Aircraft Accidents.

<table>
<thead>
<tr>
<th></th>
<th>RW</th>
<th>FW</th>
<th>TOTAL</th>
<th>RATE</th>
<th>FATALITIES</th>
</tr>
</thead>
<tbody>
<tr>
<td>May</td>
<td>11</td>
<td>3</td>
<td>14</td>
<td>35.7</td>
<td>5</td>
</tr>
<tr>
<td>June</td>
<td>15</td>
<td>2</td>
<td>17</td>
<td>37.9</td>
<td>2</td>
</tr>
<tr>
<td>July</td>
<td>7</td>
<td>3</td>
<td>10</td>
<td>24.0</td>
<td>7</td>
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</table>

c. Combat Attrition.

<table>
<thead>
<tr>
<th></th>
<th>RW</th>
<th>FW</th>
<th>TOTAL</th>
<th>FATALITIES</th>
<th>MISSING</th>
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<tbody>
<tr>
<td>May</td>
<td>10</td>
<td>0</td>
<td>10</td>
<td>5</td>
<td>3</td>
</tr>
<tr>
<td>June</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>July</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td>2</td>
<td>0</td>
</tr>
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</table>

d. Incidents.

<table>
<thead>
<tr>
<th></th>
<th>P/L</th>
<th></th>
<th></th>
<th></th>
<th>F/L</th>
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</tr>
</thead>
<tbody>
<tr>
<td>RW</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>FW</td>
<td></td>
</tr>
<tr>
<td>FW</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>RW</td>
<td></td>
</tr>
</tbody>
</table>

May: 8 1 7 5 5 1
June: 8 2 9 1 5 1
July: 7 1 4 0 4 0

e. Cumulative accident rate per 100,000 hours flying time during period: 32.8; Cumulative accident rate FY67: 34.8.
Section II: Commander's Observations and Recommendations

Part 1. Observations (Lessons Learned)

1. (C) Personnel.

   a. Item: Infusion

      Discussion:

      (1) A series of UH-1 aviator infusions were accomplished during this period. The greatest DEROS hump at the beginning of the period was among the UH-1 pilots during OCT-NOV-DEC. By exchanging aviators with the 1st Cav, 4th Inf Div and 9th Inf Div, and 12th Aviation Group the hump has been reduced to manageable levels.

      (2) Infusion exchanges among the CH-47 units has now resulted in the losses reasonably well spaced throughout the year.

      (3) With the arrival of the 185th Avn Co, there is a pronounced hump in O-1 aviators during MAY-JUN-JUL, a situation which also exists in the 14th Avn Gp and the 13th Avn Bn, the units with the largest pools of O-1 pilots. With the existing shortage of dual qualified and fixed wing aviators, there is little flexibility in the infusion program.

      (4) In the 131st Avn Co the rotation date of OV-1 pilots and maintenance specialists is reasonably well spread. The 225th Avn Co, a newly-arrived OV-1 Avn Co. Accordingly, infusions between these two OV-1 companies are not deemed feasible because of the training requirement. It is anticipated that with the arrival of follow-on OV-1 companies, infusion can be accomplished with them.

      Observation: Continuous study is required in this area. Further attempts will be made to exchange O-1 pilots. With the programmed deployment of additional units further infusion efforts will have to be made upon their arrival.

   b. Item: Personnel Shortages

      Discussion:

      (1) The most critical shortage in the command is the OV-1 qualified aviators. The 17th Avn Gp has continuously remained below the programmed manning level.
The next most critical area is the shortage of O-1 qualified aviators. The strength level continues to remain below the manning level.

CH-47 qualified aviators are also critically short. The strength has been continually below the manning level.

Among the enlisted personnel shortages, the hard skill MOS in avionics and airframe repairmen are most evident. There is also a growing shortage of infantrymen, MOS 11B. The shortage of NCO's remains critical in the grades E-5 and E-6.

Observation:

(1) The aviator strengths are continuing at slightly below manning level. As long as the level does not drop appreciably, all missions can be met.

(2) Enlisted strengths for hard skill MOS's continue to remain at an acceptable level.

c. Item: Command - directed reduction to 100% authorized strength

Discussion: With the information that all commands will be reduced to 100% authorized enlisted strength, certain problems are evident. The essential security forces are only partially covered by authorized spaces. If there is no action to provide security forces by some other means, the security of the helicopter base camps will be imperiled.

Observation: A study is currently underway to determine the essential forces required. The problem will be presented through command channels in an effort to retain the forces.

d. Item: Officer-Warrant Officer Ratio.

Discussion: The ratio of officer to WO continues a definite downward trend. At the end of the quarter the ratio for the 17th Avn Gp overall was 42% - 58% respectively. Within the assault helicopter companies the ratio was 25% - 74% respectively. The number of commissioned leaders in these units is barely adequate to cover the combat leaders' positions.

Observation: A continued trend will eventually have adverse effects in command and control. This will be particularly critical in assault helicopter units.

e. Item: Personnel Assignments.
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Discussion: The 17th CAG has never been able to adequately plan assignments of field grade officer personnel. This is due to the fact that almost no advance information is made known about inbound officers. Too frequently the first notice that an officer is inbound is when he walks in the front door. This frequently forces unnecessary changes and/or inappropriate assignments.

Observation: This is a continuing problem in view of the experienced shortage of commissioned officers in the 17th CAG. Personnel management is difficult to accomplish in an effective manner without advance knowledge of the qualifications, experience and personnel data on inbound officers.

2. (c) Operations.
   a. Item: Phase-in of UH-1H Aircraft

   Discussion: Since the recent phase-in of the UH-1H aircraft with the T-53-L-13 Engine, reports from the field indicate that there are material discrepancies involving the short shaft and NL nozzles in this series. Maintenance personnel and factory technical representatives are studying these deficiencies and their impact on the USARV UH-1H fleet. If a grounding condition should occur on the "H" series, because of a defective part, indications are that resources available would not meet the expected operational requirements.

   Observation: Conversion of units to UH-1H aircraft may necessarily be slowed to build a pool of spare parts and aircraft to preclude units being made non-operational as a result of extensive material failures.


   Discussion: The passive security action by the 17th CAG has been primarily revetment construction for both aircraft and personnel protection. The increased threat of long range rockets is being met by hard revetment construction not only for aircraft on hand but for those of units.

   Observation: The requirement exists for each company size aviation unit to be authorized arc welding equipment in order to construct revetments with limited engineer support.


   Discussion: A security platoon, properly equipped, is
required at each aviation base camp that is not adequately secured by combat troops. The problem of security is complicated by the required mobility of ground forces which changes the security of a base from adequately secured to unprotected with the move of combat elements.

Observation: A security force TOE should be added to the Avn Bn Hqs TOE's to insure an adequate force, provided with ground mobility and sufficient fire power for base defense. This TOE should be prepared with the authorization to delete delegated to the Army Commander in order to tailor the unit to the location and to meet changing requirements.

3. (C) Training and Organization.


Discussion: USARV directed 17th CAG to form a Provisional Aviation Group within its own resources to assist in the command and control of the rapidly expanding aviation element in I and II CTZ. This unit was activated by 1st Aviation Brigade General Order 3601, dated 1 August 1967 at Lane AAF, 10 W.N. NW of Qui Nhon, RVN. Unit is expected to become operational on or about 15 Dec 67 and have three aviation battalions assigned for command and control.

Observation: The addition of the Falcon Combat Aviation Group (Prov) will enhance aviation support to the major combat maneuver units.


Discussion: Continual changes in IFFV tactical commitments and the addition of new aviation units has required a revision of the Group Support and Stationing Plan. Aviation support rationale has been developed to provide continual support to the combat maneuver units. IFFV rationale for utilization of assault and assault support helicopters is:

(1) US Divisions (3 ldes)

4 Assault Helicopter Companies
1.5 Assault Support Helicopter Companies

(2) Separate US Brigades

1 Assault Helicopter Company
0.5 Assault Support Helicopter Company
Stationing plans and use of aviation units are updated on a continual basis to provide for massing of aviation assets and economy of force in support of the counterinsurgency activities. Mobility of aviation units is stressed and continually improved to achieve the optimum results.

Observation: The 17th CQ support plan must be continually reviewed and tailored to meet the tactical requirements of TFV.

4. (C) Intelligence.
   a. Item: Continued reduction of VR flying hours.

Discussion: During the reporting period there were 8051 hours flown exclusively for Visual Reconnaissance out of a total of 11,383 hours flown by 0-1 aircraft for all missions. The previous period showed 8324 hours flown for Visual Reconnaissance out of a total of 13,616 hours. This is a reduction of 293 hours for Visual Reconnaissance and continues a downward trend reported in the previous two reports. There was no reduction in the number of aircraft available daily for all missions, however, the number of aircraft available for Visual Reconnaissance continued to be reduced due to further diversion of 0-1 aircraft from Visual Reconnaissance to combat support missions.

Observation: Diversion of 0-1 aircraft from the Visual Reconnaissance Program continues to reduce the effectiveness of this extremely important program.

5. (C) Logistics.
   a. Item: Aircraft Revetments.

Discussion: The revetment program for Army Aviation Units throughout Vietnam was subject to many changes in design during its inception. These changes dealt primarily with type of material to be used and revetment dimensions to be utilized for the different type aircraft. All these changes added to an already confusing situation, especially at unit level.
Subject: Operational Report for Quarterly Period Ending 31 July 1967

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Observation: That a standard revetment design using portable construction material be made universal throughout the Army for all aircraft in the current inventory. A lightweight, easily erected revetment kit such as is being utilized by the U.S. Air Force be made a standard item of issue for Army Aviation units throughout the world.


Discussion:

(1) "One-time" reports requesting all manner of data and information in the Logistics Area have been received with steadily increasing frequency. In addition, most if not all of these reports have extremely short suspense dates. Necessarily, each intervening headquarters in the communications channel adjusts the original suspense date so that the final recipient who has to prepare or provide the basic report data is faced with a suspense date that is completely unrealistic. The resulting limited time available to prepare the reports has a tremendous impact upon an organization that has units located throughout I and II Corps in RVN. The result is a report that through hasty preparation lacks accuracy.

(2) Information required in planning for supply and maintenance of equipment could be obtained from data contained in present recurring reports. Although some reports are quarterly, or semi-annual, the data is timely enough for overall planning purposes, and considerably more accurate than most one-time reports. Part of the problem may be that certain staff sections are not aware of the existence or office of record, of many regular reports.

Observation: Each major headquarters should publish a listing of all reports, and the office of record. Any staff section requesting information in a special report should be required to justify the special report by showing that adequate information is not already available. Then if a special report is deemed necessary, assign a realistic suspense date. The result will be that units organized and staffed on a combat or support type basis will not be burdened with unnecessary administrative reports.

c. Item: Receipt of OH-23 Helicopters.

Discussion: Due to slippage on delivery of OH-6 helicopters, decision was made to issue two (2) OH-23 Helicopters to each CH-47 unit and to certain Battalion headquarters. Since OH-23's had been previously assigned to the theater, apparently, few support problems were anticipated by logistical planners. The units to which these aircraft were to be assigned, however, had no publications, spare parts, or special tools.
on hand to support the OH-23. Publications were received with the aircraft and PLL requisitions were submitted immediately. CH-47 units, which have transportation detachments attached to provide 3d echelon maintenance capability, anticipated that the TC Detachment would provide 3d echelon maintenance for their OH-23's but shortage of special tools and 3d echelon parts made this method of support extremely difficult. Support plans which called for transportation maintenance companies (ADS) of the 14th Trans Bu (AM&S) to provide all 3d echelon OH-23 support to owning units was coordinated with that Battalion.

Observation: Transportation Companies (ADS) were equipped to perform 3d echelon maintenance due to their previous missions in support of various brigade flight sections which are largely equipped with CH-23 helicopters. Extending their mission to include the CH-47 units did not significantly increase their workload but did preclude the requirement to issue special tool sets to transportation detachments in direct support of OH-23 units.

6. (C) Signal.

a. Item: Aircraft Avionics Retrofit (Project ZYR)

Discussion: Project ZYR was initiated in-country during December 1966 to modify wiring of aircraft so they would accept a new family of radios compatible with the updated ground series. In July 1967 aviation units are still receiving replacement aircraft from CONUS that must be retrofitted in-country.

Observation: Retrofit teams must modify at least 20% more aircraft than are assigned in RVN. This greatly increases the time to complete this project.

b. Item: Command Communications.

Discussion: The 17th Aviation Group has a sole-user secure teletype circuit a sole-user unsecure voice circuit to each subordinate battalion except the CAB which is OPCON Task Force Oregon. Experience has shown that the user communication system is not responsive to the requirement combat control and management of aviation assets.

Observation: Sole-user point to point voice and teletype circuits must be maintained for the aviation group commander to efficiently utilize aviation assets.

7. (U) Medical.
Subject: Operational Report for Quarterly Period Ending 31 July 1967

a. Item: Survival Kits.

Discussion: Individual, hot, wet climate survival kits, which are attached to web belt and wrap around leg of aviator, are being made available thru unit supply.

Observation: Although no reports of survival use of the new kits have been made to date, this new kit appears to be the most complete and probably the most convenient.

b. Item: Ballistic Helmets.

Discussion: Due to significant numbers of head injuries sustained by air crew members in Vietnam, research was begun several months ago on a new flight helmet that would afford ballistic protection as well as protection against blunt trauma. In early 1967, this new helmet was distributed to Army air crew members in country. However, shortly after distribution of the helmet was made, it was noted that many air crew members were still wearing the old APH-5. When questioned as to why they were not wearing the new ballistic helmet, many complaints were received. The most frequent complaint was that of discomfort.

Observations:

1. After more than six months of trial, the greatest problem with the helmet seems to be in its sizing which does not correspond with the sizing of the APH-5. Few air crew members are able to wear the medium-sized ballistic helmet, although, formerly they wore the medium-sized APH-5 and found it comfortable. This problem has resulted in a near depletion of the stocks of large ballistic helmets with an abundance of the medium and small sizes.

2. While many condemn the new helmet, there are those who praise it. Several cases are on record in which serious injury or death was prevented because of protection against ballistic missiles or severe trauma by this helmet.

3. It has been found that individual modification can be made that may improve the fit and result in better wearability. By cutting out a portion of the polystyrene liner so that the earphones may recess fully, removing a coil or two of spring in the headphones, tying the headphones fully cut, and using the older sizing pads, a more comfortable fit is possible in many cases. One may also try storing the helmet in a stretched position by putting a block of wood between the ear guards that is slightly larger than the unstretched distance.
CONFIDENTIAL

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14 August 1967

(4) It should be fully understood that a helmet affording ballistic and crash protection is going to exact some price in discomfort.

c. Item: Medical Personnel Shortages.

Discussion: There has been an increasing shortage of qualified flight surgeons during the past quarter.

Observations: A general medical officer is serving in country who applied for flight surgeon training on two occasions while in CONUS and was turned down twice. Yet he is filling a flight surgeon slot in the 52d CAB. He even agreed to extend his tour in Vietnam if sent TDY to Ft Rucker for medical training. This request was also denied.

Part II. Recommendations:

1. (C) Personnel.

   a. Ref: Section II, Part I, para 1e.

   b. Recommend that USAFR provide this headquarters more complete guidance and information on programmed inbound officers.

2. (C) Operations.


   b. Recommend that new aircraft and/or equipment undergo extensive research, engineering, testing, and evaluating phases and then be given to operational units within CONUS for further evaluation before the item is sent to a combat tactical zone.

3. (U) Training and Organizations.

   a. No recommendations.

   b. No recommendations.

4. (U) Intelligence.

   a. No recommendations.

   b. No recommendations.
AVGD-SC
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5. (C) Logistics.
   a. Ref: Section II, Part I, para 5c.
   b. Recommend that maintenance support plan be decided and
      disseminated prior to issue of new aircraft to any unit. Where small
      quantities of aircraft will go to several units strong consideration
      should be given to centralizing third echelon responsibility at TC
      Company (ADS) level. Further recommend that issue of new type
      of aircraft be preceded by forced issue of publications covering level of maintenance
      which owning unit is expected to perform as well as parts breakdown.
      Suggested PLL/ASL should be provided to permit rapid requisitioning,
      or support parts package should be force issue.

6. (C) Signal.
   b. Recommend that a retrofit team be established at CONUS
      shipping points to modify aircraft being shipped to RVN until production
      line aircraft arrive from the manufacturers with latest configurations.

7. (U) Medical.
   a. Ref: Section II, Part I, para 7b.
   b. Recommend that research be conducted on modifying the design
      of the ballistic helmet which would afford overall acceptable comfort and
      utility. Also recommend that individual modifications be made on the present
      ballistic helmets (as mentioned in observations) which may improve the fit
      during the interim.
   c. Ref: Section II, Part I, para 7c.
   d. Recommend that more advanced planning and coordination be
      established for anticipating future needs of flight surgeons so that
      adequate numbers of physicians be trained.

9 Incl
as Incl #9, withdrawn, Hqs, DA

BILL G. SMITH
Colonel, Infantry
Commanding
19
CONFIDENTIAL
AVFA-GG-OT (14 Aug 67) 1st Ind
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 July 1967 (U)

HEADQUARTERS, I FIELD FORCE VIETNAM, APO 96350 14 Sep 67

TO: Commanding General, United States Army Vietnam, APO 96375
Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D.C. 20310

(C) This headquarters has reviewed the 17th Combat Aviation Group
Operational Report of Lessons Learned for the quarterly period ending 31
July 1967, and pertinent comments are as follows.

a. Reference paragraph lb(l), Section II, Part I (page 10),
Personnel Shortages: Concur. Shortages of OV 1, O1 and CH 47 quali-

fied aviators, did not, however, require cancellation or delay of any
missions during the reporting period.

b. Reference Section II, Part I (page 12), Operations:

(1) Paragraph 2a: Concur. Supply action should be taken to
secure necessary replacements parts to expedite phase-on of UH-1H airc-
craft.

(2) Paragraph 2b: Concur. Welding equipment for company
size units is desirable. However, parallel action will be required to
authorize trained personnel to use this equipment.

(3) Paragraph 2c: Non-concur. A security force should not
be added to the T&E of the Aviation Battalion Headquarters. While security
of bases presents a particular problem in Vietnam, the additional infantry
MOS personnel required to man such a force could be more effective
employed in combat units within the command. Security of airfields does
require close attention of combat units supported by Army aviation and
must be included in operational planning.

(4) Reference paragraph 4a, Section II, Part I (page 14),
Intelligence: Concur. There have been no drawdowns on VR forces since
7 July when three O-1 aircraft were placed on TDY to IFFORCEV Artillery.
The weekly activities reports submitted by the 183rd and 219th RAC reflect
a growing list of aircraft uses, seemingly unrelated to VR, and an in-
creasing number of hours spent weekly in support of these missions.
Among the more common, consuming the highest number of hours, are artil-
lery adjustment and administrative liaison. A close investigation of the
proper use of O-1 aircraft in the VR program seems to be in order since
there has been no further drawdown on VR assets since 7 July.

DOWNGRADED AT 3 YEAR INTERVALS
DECLASSIFIED AFTER 12 YEARS
DOD DIR 5200.10
c. Reference Section II, Part I (page 16), Signal:

(1) Reference paragraph 6a: Concur. Aircraft retrofitted in CONUS will reduce maintenance workload in RVN.

(2) Reference paragraph 6b: Concur. IFFORCEV will continue to program communications circuit requirements with USARV.

d. Reference paragraph 1b, Section II, Part II (page 18), Recommendations: Concur. More complete information should be provided on fill action of in-bound officers. USARV AG, officer replacement division, effective 1 Aug 67, started a system of providing, on a monthly basis, each major subordinate aviation unit with fill information on in-bound officer assignment. With this information available, aviation units will be able to adequately plan for and program in-bound aviator assets.

FOR THE COMMANDER:

s/ B. L. Chenault
t/B. L. CHENAULT
2LT, AGC
Asst Adjutant General
CONFIDENTIAL

OCT 1967

Av2A-C (14 Aug 67) 2nd Ind
UIC: NCTA X RG6 GPFRG-65 (U)

HEADQUARTERS, 1ST AVIATION BRIGADE, APO 96384

T/FN: Commanding General, U.S. Army Vietnam, ATTN: MMG-C-11, APO 96975
Commander in Chief, U.S. Army Pacific, ATTN: GPCF-C-11, APO 96558

X: Assistant Chief of Staff for Force Development, Department of the Army, (AGSFOR DA), Washington, D.C. 20310

1. (U) This headquarters has reviewed the subject report of the 17th Combat Aviation Group, considers it to be adequate and concurs with the contents as endorsed.

2. (C) The following additional comments are considered pertinent:

a. Reference Sec I, par 2b, pg 3. Non-concur: Fifty quotas per month cannot be provided to the 17th CAG. All Army quotas to the US Air Force Jungle Survival School have been cancelled. Quotas are still being received for the Navy school at the rate of approximately twenty-five per month. These quotas must be divided between two groups and two separate battalions.

b. Reference Sec I, par 2a, pg 3. Concur: Quotes are currently being received for the US Air Force Sea Survival School at Naha, Okinawa. Priority of attendance is CV-1 crew members and E2K officers of CV-1 units.

c. Reference Sec II, Part I, par 1b, pg 10. Concur: Constant coordination with Headquarters USARV is done in an attempt to balance in-country assets consistent with individual aircraft qualifications. Current tendencies to utilize personalities as opposed to aircraft qualifications has created some imbalance in unit level assignments.

d. Reference Sec II, Part I, par 1d, pg 11. Non-concur: The officer/warrant officer ratio within the 17th Cbt Avn Grp is consistent with DA goal of 25/75% officer/warrant officer ratio. The officer/warrant officer ratios will continue to reverse until the desired DA ratio is reached. This will not adversely affect the accomplishment of unit missions.

e. Reference Sec II, Part I, par 1e, pg 11. Concur: Attempts by USARV to assign inbound officers prior to their arrival in-country is presently underway. This procedure will have a favorable reaction to this problem.

f. Reference Sec II, Part I, par 2a, pg 12. Concur: The problem of L-13 engines has been recognized and requires action by AG to correct deficiencies. Delivery of UH-1H aircraft has been slowed to make L-13 engines available, in limited quantities, as replacement items for in-country resources.

Downgraded at 3 year Intervals
Declassified after 12 years
DOD DIR 5200.1Q

22
g. Reference Sec II, Part I, par 5a, pg 14. Concur: The confusion as to the type of revetments has not yet been resolved and stems from irresolution at USArmy level. As an interim, this headquarters has directed that where possible, parallel revetments will be built.

h. Reference Sec II, Part I, par 5b, pg 15. Non-concur: HOST, if not all recurring reports are a result of command requirements due to the exigencies of combat, and require information not contained in recurring quarterly or semi-annual reports. Short suspense dates are usually a result of operational requirements. Non recurring reports generated at this headquarters are carefully screened to ascertain that the information is not available elsewhere. Concur that some reports are late and reflect hasty preparation. It is believed that this is due to inadequate communications rather than unrealistic suspense dates. If adequate telephonic communications were available, many one time administrative reports would be unnecessary.

i. Reference Sec II, Part I, par 5c, pg 15. Concur: This headquarters has planned to withdraw CH-23 helicopters from the CH-47 units as soon as possible.

j. Reference Sec II, Part II, par 7d, pg 19. Concur: Planning and coordination for flight surgeon requirements in EUR are adequate. The Surgeon General's office is informed of these requirements on a monthly basis, however, resources are insufficient to satisfy demand.

FOR THE COMMANDER:

[Signature]

James M. Collmann
LT, AGC
Chief Adjutant General
CONFIDENTIAL

AVHGC-DST (14 Aug 67) 3d Ind
SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 July 1967 (RCS CSFOR-65) (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 4 NOV 1967

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT,
APO 96558

1. (U) This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 July 1967 from Headquarters, 17th Combat Aviation Group (DCIA) as indorsed.

2. (C) Pertinent comments follow:

a. Reference item concerning Personnel: Section II, part II, page 18, paragraph 1a and 1b and 1st Indorsement, paragraph d. Concur. Subsequent to the reporting period covered in the ORLL, this headquarters instituted a system whereby a roster of validated requisitions and available fill data is being provided the 17th Aviation Group on a monthly basis. DA Forms 66 will continue to be distributed to the units as they are made available to the headquarters. This procedure will continue until December 1967; after which date the forms will be distributed 60 days prior to the arrival month. This headquarters provides an information copy monthly to the 17th Combat Aviation Group regarding all known in-bound lieutenant colonel aviators.

b. Reference item concerning aircraft avionics retrofit (Project ZYR), page 16, paragraph 6a; page 19, paragraph 6b and 1st Indorsement, paragraph c(1).

(1) Retrofit teams have been established in CONUS to install the new family of radios in most aircraft being rebuilt and returned to RVN. There will continue to be some rebuilt aircraft returned to RVN that will require retrofit in RVN. DA, USARPAC and USAMC are trying to insure that as many aircraft as can be retrofitted in CONUS will be retrofitted prior to shipment to RVN. USARV will, however, continue to receive some aircraft from CONUS through FY 68 that will require retrofit in RVN.

(2) The retrofit program is scheduled for completion 30 June 1968, at which time all RVN aircraft should have the standard electronics configuration. All production and rebuilt aircraft shipped to RVN after this date are scheduled to have the standard configuration.

Downgraded at 3 year Intervals
Declassified after 12 years
DOD DIR 5200.10
c. Reference item concerning logistics, page 15, paragraph 5c. Support problems for the OH-23's were anticipated. Units were notified they would be receiving OH-23's. Special tools and repair parts were requisitioned by the 58th Transportation Battalion (AMMC). Requisition objectives were adjusted to support increase in fleet IAW AR 700-70. Mission support plans have been accomplished by USARV for all new aircraft scheduled for deployment into RVN. This places the requirement on CONUS agencies to supply publications, special tools and repair parts packages. Where there has been a shortage of parts or tools, the primary reason has been that the production capability of civilian agencies was unable to keep up with the demand. USARV and the 34th General Support Group continuously monitor the status of support packages and unit requirements.

d. Reference item concerning ballistic helmets, page 19, paragraph 7 and section II, part I, paragraph 7b. Concur in the recommendation to modify the ballistic helmet. This problem area was identified shortly after initial issue of subject helmet in early 1967. At this time a team from the Natick Laboratories is in RVN to modify some helmets and to better identify the problem area for further work at Natick Laboratories. Plans are being developed to issue a larger helmet than is now in service and identify it as size extra large. This extra large will coincide with size large in the APH-5 series and will provide a full range of sizes in order to accommodate all aviators and crew members.

3. (U) Unit will be notified of recommended actions, comments, and actions by this headquarters by a copy of this endorsement which will be furnished, through channels, to the preparing organization.

FOR THE COMMANDER:

C. S. NAKATSUKASA
Captain, AGC
Assistant Adjutant General

9 Incl
HQ, US ARMY, PACIFIC, APO San Francisco 96558  20 DEC 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding endorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

K. F. OSBOURNE
MAJ, AGC
Asst AG
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PERCENTAGE OF PRESENT FOR DUTY STRENGTH OF AUTHORIZED AVIATORS

CONFIDENTIAL

Incl 2

CONFIDENTIAL

28
The average aircraft availability during the period was as follows:

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Incl 7
NOTE: All circuits secured with Cryptographic Equipment.

Incl 8

CONFIDENTIAL
Operational Report - Lessons Learned, Headquarters, 17th Combat Aviation Group

Experiences of unit engaged in counterinsurgency operations, 1 May - 31 July 1967

CO, 17th Combat Aviation Group

14 August 1967

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N/A

N/A

OACSFOR, DA, Washington, D. C. 20310