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<tr>
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<td>AUTHORITY</td>
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<tr>
<td>30 Nov 1978, DoDD 5200.10; AGO D/A ltr, 29 Apr 1980</td>
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</table>

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IN REPLY TO AGAM-P (M) (2 May 67) FOR OT AUM-P (M) (2 May 67) FOR OT

SUBJECT: Quarterly Report - Lessons Learned, US Army Support Command, Qui Nhon, for period 1 August 1966 through 31 October 1966. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1019. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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TO: Commanding General, 1st Logistical Command, ATTN: AWC-0-0, APO 96307
Commander-in-Chief, United States Army, Pacific, ATTN: GPO-03, APO 96558
Deputy Commanding General, United States Army, Vietnam, ATTN: AWC-D4, APO 96307
Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

Operational Report-Lessons Learned for period 1 August 1966 through 31 October 1966 is submitted.

Charles R. Weaver
Brigadier General USA
Commanding

1 Incl as
SIGNIFICANT ORGANIZATIONAL ACTIVITIES

1. (C) Significant Command Activities:

A. The arrival of the 5th Transportation Command (Terminal A) commanded by COL Louis J. Mercier and the 8th Transportation Group (Motor Transport) commanded by COL J. W. O'Connor greatly reduced the backing of deep draft cargo vessels waiting to be unloaded and facilitated a speedier movement of cargo to forward supply areas.

- A turning basin and channel was dredged to permit entry of deep vessels into the harbor.

- A Delong Pier and causeway were constructed within the harbor to permit berthing of deep draft vessels. Two of the planned four sections are complete.

- Logistics support was effected to Operations Paul Revere II, Paul Revere III, Paul Revere IV, Thayer I, Thayer II, Flying North Carolina, Marse Ho 6, and Prairie. Buildup of Pak To Supply Point was accomplished during the reporting period.

2. (C) Director of Personnel and Administration

a. Awards and Decorations presented

- Legion of Merit
- Bronze Star Medal
- Army Commendation Medal
- Air Medal
- Purple Heart

b. Strength:

<table>
<thead>
<tr>
<th></th>
<th>OFF</th>
<th>WD</th>
<th>FM</th>
<th>100</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aug</td>
<td>160</td>
<td>51</td>
<td>8940</td>
<td>9073</td>
</tr>
<tr>
<td>Sep</td>
<td>199</td>
<td>55</td>
<td>8816</td>
<td>9370</td>
</tr>
<tr>
<td>Oct</td>
<td>559</td>
<td>72</td>
<td>10968</td>
<td>11617</td>
</tr>
</tbody>
</table>

(1) Assigned

- Aug 160
- Sep 199
- Oct 559

(2) Attached WD Units

- Aug 319
- Sep 322
- Oct 324

(3) Total assigned and attached

- Aug 799
- Sep 821
- Oct 883

C. Casualty Reporting to include serious ill/inj, and CROWN reports.

- Aug 7
- Sep 12
- Oct 6

d. Replacements.

- Aug 1038
- Sep 881
- Oct 912

DECLASSIFIED AT 3 YEAR INTERVAL
DECLASSIFIED AFTER 12 YEARS
DOD DRR 5300.10

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e. Reenlistments

Aug  27
Sep  25
Oct  19

f. Promotions:  E4  E5  E6  E7  E8  E9

Aug  337  24  0  2  2  0
Sep  311  351  33  8  1  1
Oct  691  189  111  5  0  0
TOTAL  1399  574  234  22  3  3

g. Arrival and departure of key individuals

(1) Departure: COL Richard L. Bull, Depot Commander
(2) Arrivals: COL Maricle, CO, 5th Trans Gp
COL Morgan, Depot Commander
COL Arbuckle, Depot Deputy Commander
COL OConnor, CO, 8th Trans Group

h. Postal Activities

(1) Individuals served: 21,677 military, 7,67 other
(2) Money order business: $3,284,097.99
(3) Mail traffic: 4,503 pouches, 23,898 sacks, 6,651 outside pieces.
(4) Average transit time: Airmail 5 days, surface 74 days.

i. Civilian employees:

(1) US DDC - 3
(2) Local National (permanent hire) 2,366 (majority utilized in logistics activities; depot, storage and transportation activities).

j. Safety statistics:

<table>
<thead>
<tr>
<th></th>
<th>Motor Vehicle Accident Rate</th>
<th>Military Injury Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(Per 100,000 miles)</td>
<td>(Per 100,000 man days)</td>
</tr>
<tr>
<td>Aug</td>
<td>1.49</td>
<td>Aug 8.33</td>
</tr>
<tr>
<td>Sep</td>
<td>1.65</td>
<td>Sep 6.55</td>
</tr>
<tr>
<td>Oct</td>
<td>1.45</td>
<td>Oct 7.66</td>
</tr>
</tbody>
</table>

3. (U) Protocol Section Activities: The following VIP's visited the US Army Support Command, Qui Nhon during the reporting period:

<table>
<thead>
<tr>
<th>NAME</th>
<th>DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>LG Meyer</td>
<td>2 Aug</td>
</tr>
<tr>
<td>Dr JOS</td>
<td></td>
</tr>
<tr>
<td>Maj Keith L. Ware</td>
<td>3 Aug</td>
</tr>
<tr>
<td>Chief Information Office DA</td>
<td></td>
</tr>
<tr>
<td>MG Eifler</td>
<td>4 Aug</td>
</tr>
<tr>
<td>CO 1st Log Cond</td>
<td></td>
</tr>
<tr>
<td>Dr Shirley G. Fink</td>
<td>7 Aug</td>
</tr>
<tr>
<td>Depot Asst Sec of Defense</td>
<td></td>
</tr>
<tr>
<td>(Health &amp; MD)</td>
<td></td>
</tr>
</tbody>
</table>

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General Harold K. Johnson
CS of the Army
7 Aug

General W.C. Westmoreland
COMUSMACV
7 Aug

BG Lollis
DOC 1st Log Comd
8 Aug & 15 Aug

MG Clarence C. Haug
CO 2nd Log Comd
16 Aug

LTC Engler
DOC J5GRV
16 Aug

BG Frank D. Miller
DG of S Plan & Ops USARV
24 Aug

General Hamilton Howie
VF Bell Helicopter
24-25 Aug

DG Maciek
US Army Ammu Procurement and Sup Agency
28 Aug

Adm US Crust. Ships
Chief INC
1 Sep

LTC Lawrence J. Lincoln
DG of S for Logistics DA
2 Sep

BG Lollis
DOC 1st Log Comd
3 Sep

MG Miller
CO, 1st Log Comd
5 Sep

LTC Larson
CO, IFFV
5 Sep

LTC Maintges
DOC KAV
6 Sep

BG Parson
CO, 1st Bio Med 1st ACR Div
5 Sep

MG Dunn
JS KAV
7 Sep

BG Raymond
Director of Construction MACV
7 Sep

MG Albert O. Connor
Chief OPO DA
13 Sep

Gen Dwight D. Eisenhower
Chief of Staff
23-24 Sep

Gen W.C. Westmoreland
COMUSMACV
25 Sep

LTC Larson
CO IFFV
6 Oct
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DATE

LTC Elinger
DCG USARV

MG Elsler
CG, 1st Log Comd

Honorable Robert S. McNamara
Sec. of Defense

LTC Edgar C. Dolems
DCG USARV

Gen Creighton W. Abrams
Vice C of S USA

DG Morera
DG USARV

DG Austin S. Montgomery
DG Eastern Area MINE

MG Elsler
DG, 1st Log Comd

1. Director Security (Plans & Operations)

a. Operations

(1) Operation Paul Revere II was in progress 3 Aug to 26 Aug supported by Task Force Barron consisting of 4 Off and 72 EM.

(2) Operation Paul Revere III was initiated 16 Sep supported by TF Wells consisting of 4 Off and 91 EM in support of the 3/25 Inf Div. Task Force Wells was initiated 16 Oct.

(3) Operation Paul Revere IV was executed on 19 Oct. Task Force Hidalgo, consisting of 2 Off and 40 EM was formed and deployed to the 2/25 Paul Revere IV in support of the 2/25 Inf Div. On 19 Oct the Operational Control of TF Wells and TF Hidalgo was assigned to Pleiku Sub-Area Command. On 29 Oct Task Force Hidalgo closed in at Pleiku for rest and recuperation. Task Force Hidalgo was redeployed to the Oasis in support of Paul Revere IV on 31 Oct. Task Force Wells remains at Pleiku.

(4) Operation Thayer/1rving/ was executed on 13 Sep and terminated 25 Oct. Task Force Azim, consisting of 4 Off and 27 EM, was colocated with the 1st Cav Div FSE to support this operation.

(5) Thayer II was executed 27 Oct and is still in progress. Task Force Azim remains to support this operation.

(6) Operation Prairie was initiated 27 Sep supported by Team Wheeler (now Long) consisting of 1 Off and 53 EM. The mission of Team Long is to provide maintenance support and resupply to the 2/94 (-) Arty and 1/60 Arty. Operation Prairie continues.

(7) Team Kredlner, consisting of 2 Off and 3 EM, was deployed 18 Oct in support of the 2nd BN 503 Inf in Operation North Carolina. The mission of this team is to furnish Army peculiar items to supported unit. Operation North Carolina continues.

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(6) Team Armason (now Burgess) consisting of 10 M1 was deployed 18 Oct in support of A Btry 2/94 Air. The mission of this team is to furnish maintenance support and accosiation resupply to supported units.

(9) Easter Sealift, consisting of 7 M4 and 62 M1 was deployed 18 Oct to provide sealift support to the 3rd IAP. Easter Sealift terminated 30 Oct. Personnel and equipment were returned to parent unit.

(10) The following 1st Logistical Command Units arrived this command as indicated below:

**Units** | **Arrival Date**
--- | ---
66 TC to Co Man Trk | 10 Jan 66
157 TC to HHD 9TH Sc | 20 Aug 66
125 11 Trk 58 | 10 Jul 66
273 Supply & Service Co | 25 Aug 66
53 TO Co Lt Trk | 25 Aug 66
530 TO Det (Rl Tc) Trnc | 27 Oct 66
495 Med Det 68 Hq AC | 7 Aug 66
511 Nat Det Disp MA | 19 Aug 66
273 QM Det 68 Hq AC | 4 Sep 66
661 SQ Det 13 (HI RR) | 15 Sep 66
5 Trans Gt (Cr, A) | 29 Sep 66
511 Exp Det (IM) | 30 Sep 66
855 11 Det (Aegyleone Generating | 29 Sep 66
300 TO Co (Mk Bt) | 26 Sep 66
70 Rwy Matl Sup | 21 Sep 66
248 Exp Fts Co | 27 Aug 66
261 Rwy Matl Sup | 30 Sep 66
3 TC gp HBD Motor Transport | 19 Oct 66
51 TO Rs (Trk) | 23 Oct 66
68 TO Co Lt Trk | 28 Sep 66
359 TC Co XG | 19 Oct 66
512 TO Co (Lt Trk) | 23 Oct 66
501 TO Co (Lt Trk) | 23 Oct 66
573 TO Det Th SL | 21 Sep 66
563 TO Co (Lt Trk) | 23 Oct 66
669 TO Co Lt Trk | 26 Oct 66
894 TO Co (Cal Serv) | 21 Oct 66
864 TO Co (Lt Trk) | 14 Oct 66
90 CS Co Mls | 24 Sep 66
125 HBD CS (29 H/B Exp Sup) | 30 Oct 66
246 CS Co Exp Fts | 27 Oct 66
379 CS Det Mass | 19 Oct 66
128 MD Det | 26 Sep 66
572 OD Det Hq | 21 Oct 66
7 G M Det Pk Hq | 25 Oct 66
516 SQ Det | 26 Oct 66
861 SQ Det | 21 Oct 66
519 TO Det Tug | 26 Oct 66

b. Plans and Orders

<table>
<thead>
<tr>
<th>NO</th>
<th>TYPE</th>
<th>INITIATED</th>
<th>CONCLUDED</th>
</tr>
</thead>
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<tr>
<td>2</td>
<td>OPCMD</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>4</td>
<td>FROG ORD</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>11</td>
<td>OCEAN</td>
<td>10</td>
<td>8</td>
</tr>
</tbody>
</table>

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a. On 20 Aug 66 the Directorate of Petroleum was reconstituted and the Petroleum functions formerly performed by the Director were transferred to the new Directorate.

b. During the reporting period emphasis was placed on improving the accuracy of the Daily Logistical Report by utilization of permanently assigned NCO's and revised guidance to reporting elements. Staff responsibility for Subsistence supply in the Qui Nhon Support Command was assumed.

c. Sundry packs continue in short supply and strict control is maintained to insure fair distribution among the task forces.

d. On 26 October the United Fruit Line Ship Hibrieras replaced the USNA Bondia as the floating refrigerated storage for Qui Nhon Depot. The Hibrieras increases the usable refrigerated storage space by 72,751 cubic feet.

e. The FM Radio Conversion program of non-divisional units supported by USASC, QN, is progressing on schedule since its initiation during September 1966. To this date, 20% of the programmed units have been converted following priorities established by 1st Logistical Command.

f. New DI Clothing and Self Service Supply Centers facilities were opened in An Nhie and PleiMe which will increase service to the supported units and reduce the number of customers coming to the Depot.

6. (C) Director of Ammunition

a. During the reporting period, the mortar renovation facility at the Qui Nhon Ammunition Sub-Corps renovated 71,063 rounds of 81mm mortar ammunition. A total of 92,868 81mm mortar rounds have been renovated to date. Total rounds awaiting renovation are:

<table>
<thead>
<tr>
<th>81mm mortar all types</th>
<th>60mm mortar all types</th>
</tr>
</thead>
<tbody>
<tr>
<td>33,433</td>
<td>22,463</td>
</tr>
</tbody>
</table>

b. The current function-test program is being used to determine the extent of modification required on mortars awaiting renovation.
CONFIDENTIAL

CODICOMPLEMENTATIONFORMATCMODifications.

0444
0541
0452
0766
D452
C-123
C-130

w~r
NOMENCLATURE

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During this reporting period 38 C-123 sorties and 21 C-130
sorties were flown for a total lift of 602.5 tons. Airlift was ac-
complished as indicated below:

OPERATION

FROM

TONS LIFTED

C-123
C-130

W Carolina

9

17

QN

Dong ha

432.5

Prestige

4

5

QN

Dong Ha

85.4

Paul Revere 17

22

-4

CA

Flei

124.6

Dejarang

During this reporting period 5 new construction lift and Loc
were made for a total of 3,665 tons

OPERATION

FROM

TO

TONS

120

USAG

2

QN

Gr. lph

1172

F Carolina

2

QN

Dong Ha

218

Ilii anh

2

QN

Dong Ha

90.6

Tan Boa

2

QN

Tan Boa

250

Can Hinh Bay

2

QN

Can Hinh Bay

358

Following is the construction progress within USAG, Cao.
Nam at the end of the reporting period:

(a) Quiet Down

(b) 232 storage pads and 2 lattes required.

(c) 103 storage pads completed.

(d) Date for completion is undetermined. The site

(e) 27 storage pads required.

for 30 additional storage pads is being surveyed. Construction con-

(f) 27 storage pads completed. These pads are in
ductive has not been received by the 357th Engineer Group.
critical need of repair.

(g) Administrative building completed.

(h) Maintenance buildings-underconstruction. A locally
fabricated 24 x 30' renovation building is being construc-
(

(i) Roads - estimated date of completion is un-
determined. Roads are usable but as yet do not have a hard surface.

(j) Fence completed.

(k) Buicong

(l) 23' storage pads required.

(m) 23 storage pads completed. These pads are in

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(1) Operations supported by the 184th OD Battalion during the reporting period are summarized as follows:

<table>
<thead>
<tr>
<th>OPERATION</th>
<th>DURATION</th>
<th>TONS ISSUED</th>
<th>DAILY AV ISSUED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paul Revere II</td>
<td>26 Days</td>
<td>2,182.5</td>
<td>83.5</td>
</tr>
<tr>
<td>Paul Revere III</td>
<td>33 Days</td>
<td>575</td>
<td>17.5</td>
</tr>
</tbody>
</table>

(2) Operations currently in progress being supported by the 184th OD Battalion are summarized as follows:

<table>
<thead>
<tr>
<th>OPERATION</th>
<th>DAY STARTED</th>
<th>TONS ISSUED</th>
<th>DAILY AV ISSUED</th>
</tr>
</thead>
<tbody>
<tr>
<td>#Dak To Support</td>
<td>26 Oct</td>
<td>32</td>
<td>3.7</td>
</tr>
<tr>
<td>#Revere IV</td>
<td>27 Oct</td>
<td>777</td>
<td>26.2</td>
</tr>
<tr>
<td>#Carolina</td>
<td>25 Oct</td>
<td>364.0</td>
<td>12.1</td>
</tr>
<tr>
<td>Thayer/Irving</td>
<td>13 Sep</td>
<td>525.3</td>
<td>175</td>
</tr>
<tr>
<td>Prairie</td>
<td>23 Sep</td>
<td>1302.2</td>
<td>39.5</td>
</tr>
</tbody>
</table>

* Build-up only

- The EOD section has completed 385 incidents and has performed function testing of 560 81mm mortar rounds. In addition, 6 EOD classes were held.

- Following are quantities in short tons on hand at the beginning of the reporting period; the receipts issued and quantities on hand at the end of the reporting period; and the issue and stockage objectives.

<table>
<thead>
<tr>
<th>BALANCE O/H RECEIPTS</th>
<th>ISSUES</th>
<th>ENDING O/H S/O</th>
</tr>
</thead>
<tbody>
<tr>
<td>QN Depot</td>
<td>18,844</td>
<td>40,249</td>
</tr>
<tr>
<td>AV khe</td>
<td>6,935</td>
<td>6,835</td>
</tr>
<tr>
<td>Fl-16</td>
<td>5,296</td>
<td>13,396</td>
</tr>
<tr>
<td>TOTAL Q/N</td>
<td>41,101</td>
<td>40,690</td>
</tr>
</tbody>
</table>

- Submitted in an analysis of storage capabilities and space available at the end of the reporting period, as compared to current requirements of the stockage objective.

<table>
<thead>
<tr>
<th>AVAILABLE</th>
<th>SHORTAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>TONS</td>
<td>PIECES</td>
</tr>
<tr>
<td>QN khe</td>
<td>33,000</td>
</tr>
<tr>
<td>AV khe</td>
<td>5,000</td>
</tr>
<tr>
<td>Fl-16</td>
<td>6,000</td>
</tr>
<tr>
<td>TOTAL Q/N</td>
<td>45,000</td>
</tr>
</tbody>
</table>

- The following items are in critical supply (25% or less than S/O) in the QN khe Support Command:

<table>
<thead>
<tr>
<th>DCIC</th>
<th>NONMEANINGFUL</th>
<th>DCIC</th>
<th>NONMEANINGFUL</th>
</tr>
</thead>
<tbody>
<tr>
<td>AC53</td>
<td>Otg 12 GA 00 Pk</td>
<td>2688</td>
<td>Proj 8th HE</td>
</tr>
<tr>
<td>A162</td>
<td>Otg 30 Cal Carb Ball Made Clip</td>
<td>6099</td>
<td>Otg Gren R 7.62mm</td>
</tr>
<tr>
<td>A163</td>
<td>Otg 30 Cal fr</td>
<td>1828</td>
<td>Gren Rod stamn</td>
</tr>
<tr>
<td>A428</td>
<td>Otg 30 cal 1&quot; shell</td>
<td>5655</td>
<td>60mm Ht HE</td>
</tr>
<tr>
<td>B327</td>
<td>Otg 60MM Illum</td>
<td>J211</td>
<td>2.75 LSFAR</td>
</tr>
<tr>
<td>B330</td>
<td>Otg 60MM smoke</td>
<td>L311</td>
<td>Sig Illum grn red star</td>
</tr>
<tr>
<td>G285</td>
<td>Otg 90MM AP-T</td>
<td>0315</td>
<td>Sig Illum Green red star cl</td>
</tr>
</tbody>
</table>

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(c) Estimated Date of Completion (EDC) of sewage pads - undetermined. Due to higher priority projects, additional construction and repairs have been postponed.

(d) EDC Administration building - undetermined.

(e) EDC Roads undetermined.

(f) EDC fence indefinite. ASF is within the 1st Cav Division perimeter fence.

3. Fleikur:

(a) Sixteen Storage pads - completed.

(b) EDC Administration building - indefinite.

(c) Roads completed.

(d) Fence - completed.

(e) A 50 pad, 15,000 ton/yr for Fleikur has been requested.

7. (U) Area Engineer

a. RFE Activities

(1) The Base Development plan for the US Army Support Command, Qui Nhen will be updated on 1 December 1966. This plan will be revised through a joint effort by the 937th Engineer Group and the office of the Area Engineer. Areas within usable cantonment areas are growing short. The "Self Help" program is currently underway and is progressing at a satisfactory rate.

(2) Pacific Architects and Engineers completed 237 individual Job Orders and 1999 maintenance service order during the reporting period. Although this is a good completion percentage, it is felt that a greater number could have been accomplished had the government furnished equipment to be provided under the contract.

(3) During the reporting period, 55 (100 kW) generators were received and allocated. In the same period, ten (10) generators were deadlines because of broken blower shafts.

(4) During this period ten (10) deep wells were drilled with ten (10) additional to be drilled. Two (2) wells have pumps installed and are in operation. Pumps supporting 2000 gal. per minute have not arrived.

b. Naval Estates:

(1) Naval Estates acquisition within the perimeter Qui Nhen area was begun. Qui Nhen itself has reached the "determination point" with no other benefits presently available. Future acquisition outside the city will require taking private land. It should be noted in regard to troop deployment that an average of three months is required to obtain public land and approximately six months for private land.

(2) Within the Fleikur area additional land is available and less difficulty has been experienced in obtaining land acquisitions. An average of two months acquisition time is normally required in this area.
8. (C) Director of Transportation

   a. The Command expanded its capabilities with the arrival of the 5th Transportation Command (Terminal A) and the 2nd Transportation Group (Motor Transport). In addition, eight (8) truck companies, three (3) terminal service companies and one (1) truck battalion also arrived during this period. With the arrival of these new units, the backlog of deep draft cargo vessels is being eliminated and the shortfall of cargo being moved to the forward supply areas has been reduced. These new units, when coupled with the Han Jim Transport Company's capability for vessel discharge and beach clearance tonnage, provide this Command with the tools needed to accomplish the logistical missions assigned to it.

   b. In an effort to better utilize the resources available to this Command for the accomplishment of our port mission, the following projects were initiated and accomplished during this period:

      (1) The local Vietnamese rail line was extended to LST Beach so as to provide an additional means of beach clearance.

      (2) A permanent LCU/LCM discharge ramp was constructed on LST Beach with a capacity of berthing 8 boats simultaneously.

      (3) A channel was dredged to the inner Qui Nhon harbor to permit the entry of deep draft vessels up to a draft of 24 feet and a turning basin also was dredged.

      (4) BARC beaching facilities were moved from Pad Beach to LST Beach in an effort to forestall difficulties which were experienced during the last monsoon season.

      (5) A DeLong Pier and causeway were constructed within the inner harbor to permit berthing of deep draft vessels. Presently only two sections of the pier are complete and can accommodate two vessels. Upon completion of the pier, there will be space for six vessels.

   c. The Qui Nhon TMP vehicles traveled 436,652 miles during this reporting period. The local bus system transported 113,285 passengers during the same period over four different routes.

   d. The Qui Nhon Hold Baggage activity received, documented, banded and shipped 5,937 pieces of hold baggage.

   e. This Command transported 4,386 S/T of cargo to Phu Cat Rmk airfield construction site on the Vietnamese National Railroad.

9. (U) Staff Judge Advocate:

   a. During the reporting period (1 August through 31 October 1966) two significant problems developed and one new activity was added to the Judge Advocate Section. The first problem concerns working space. The assignment of the Judge Advocate Section of the 5th Transportation Command to duty with the United States Army Support Command, Qui Nhon, has resulted in a situation where ten (10) people work where previously only (7) seven people worked. The working space is crowded. By rearranging equipment and office furniture the increased staff has all been integrated into the original space.

   b. The second problem involved the administration of military justice. A review of Article 32 Investigation Reports, Summary and Special Courts-Martial Records of Trial, and proceedings under the provisions of Article 15, UCMJ, revealed the prevalence of many errors. This resulted because of the frequent rotation of
personnel. To correct the situation, the Judge Advocate Section has commenced the publication of a periodic bulletin dealing with all aspects of military justice administration. The bulletin, if retained on a permanent basis, will provide a reference for the resolution of many problems which commonly confront those dealing with the administration of military justice. The Judge Advocate Section has also commenced periodic military justice administration classes for company clerks and courts and board clerks. It is believed that these two actions will significantly decrease the number of errors previously noted.

c. The significant new activity of the Judge Advocate Office is the responsibility for investigating and reporting all marine casualties occurring in the Qui Nhon Port and adjacent area. This new activity of the Judge Advocate Section arose as a result of the 5th Transportation Command Judge Advocate Section being assigned for duty with the United States Army Support Command. The 5th Transportation Command Judge Advocate Section is responsible for such investigations and reporting. It is anticipated that this activity will consume a large share of one Judge Advocate Officer's time.

10. (U) Inspector General:

a. To perform its assigned mission, the Inspector General Section is staffed with two (2) officers and one (1) enlisted man.

b. Summary of complaints and requests for assistance during the report period:

<table>
<thead>
<tr>
<th>AREA</th>
<th>COMPLAINTS</th>
<th>REQ FOR ASSIST</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>JUSTIFIED</td>
<td>UNJUSTIFIED</td>
</tr>
<tr>
<td>USASS, Qui Nhon</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

c. Investigations. None
d. Inspections:

(1) The 184th OD Battalion and its subordinate units less the 661st Ammunition Company received their Annual General Inspection 25-27 October 1966.

(2) This unit meets satisfactory standards and is capable of performing its operational mission.

11. (U) Chaplain:

a. Activities: Significant chaplain activities during the reporting period reveals an increase in chapel attendance, adequate area coverage, improved worship facilities, an enthusiastic response to civic action and community relation projects, and an increased role in monitoring chaplain supplies.

b. Problems: Chaplains are always concerned with maximum troop participation in the religious programs. They want to conduct enough services to allow all personnel an opportunity to worship. Chaplains are also interested that suitable places of worship are provided for their congregations. The place of worship should be quiet, clean, and orderly. In addition, arrangements have to be made to conduct religious services throughout the entire normal worship day, Saturday and/or Sunday. A sufficient number of weekday services also have to be arranged in order to provide worship opportunities for the busy troops who work every day and many hours each day.
c. This office always has to concern itself with logistical support in supplying chaplain supplies to the area supported by the Qui Nhon Depot. Monitorship responsibility requires many hours on inventories, approving and/or disapproving requisitions and maintaining a transaction register.

d. Solutions: Command interest in applying solutions has been most beneficial. Proper scheduling of place and time of services have assisted the religious programs immensely. The construction of a new area chapel has enhanced the total religious program in the Qui Nhon area. Additional chapels for adequate worship centers should be encouraged. To assist this office in monitoring chapel supplies and keeping the chaplain supplies moving we assigned a specialist to work with the Depot to coordinate requests and issues. A smoother operation is anticipated.

e. Achievements:

(1) Achievements are sometimes noted by statistics. The following statistics indicate the activities of approximately 21 area chaplains for the reporting period. 1242 services conducted with 30,077 attendance. October reached an all time high with nearly 11,000 in attendance. 6855 visits were made to the troops in their barracks and training area and 2,751 were visited in the hospital. In addition chaplains counseled 8,562 men, taught 123 classes for 501, gave 87 private instructions and baptized 3.

(2) Civic actions and community relations involving chaplains assisted five orphanages. The Holy Infant Orphanage received two large fans that were installed plus sundry other items. $396.50, RVN $720.250 pounds of food, 200 pounds of clothing, 500 pounds of soap, 10 cases of canned milk. Plans were drawn for a kitchen-dining room complex at the Catholic Kim Chau Orphanage in An Nhon. They received 10 insect nets and 100 packets of writing paper. In addition they received, $933.00, 1400 pounds of food, 125 pounds of clothing, 455 pounds of soap, 25 tons of salvage lumber, 25 pounds of tooth paste. The Dong Tien Orphanage received $54.35 and 200 pounds of food. A regular sick call has been established at the Bien Duc An Bae Orphanage. Considerable work has been done in repairing and miscellaneous construction on the buildings and furnishings. Specific assistance was given in the form of RVN $45,000, 150 pounds of food, 200 pounds of clothing, 650 pounds of soap, 100 pounds of toys, 50 pounds of candy. Eighty beds were constructed and donated to the Xuan Phuong Orphanage in addition to: a sewing machine. Significant contributions were, 70 pounds of food, 25 pounds of clothing, 75 pounds of soap, 2 cases of canned milk.

(3) Two hospitals were aided during the past quarter. Electrical wiring was installed and the warehouse door welded at the Holy Family Hospital. Also an X-ray and film developing room was constructed. Arrangements were made transport lepers from the Qui Nhon Hospital to the 85th Evacuation Hospital for chest X rays. In addition the hospital received $400.00, RVN $81,350, 7,000 pounds of food, 500 pounds of soap, 300 pounds of clothing and the Catholic Relief Service supplied 10,000 bags of cement. This office arranged for shipment from Saigon to Qui Nhon. Also transportation arrangements were made for two non-leperous amputees to go to Saigon to be fitted with artificial limbs.

(4) A dispensary was constructed at Nhon Hoe and equipped with beds, surgical table, midwives bed, medicine cabinets, desks and benches.

(5) Five schools were assisted during the past quarter in the Qui Nhon area. The Normal School in Qui Nhon was supplied with 250 pounds of toilet and laundry use soap for use by needy students. The Buddhist High School was given English Language text.
books, in history, science and English, donated by American High Schools. Four hundred pounds of school supplies and one hundred pounds of clothing was donated to the Tuy Phue District Schools. Two additional classrooms were completed and 100 bags of cement were supplied to the Tin Lanh School. Thirteen tons of salvaged lumber and $518.25 toward the purchase of an organ was donated to the LaSalle Brothers School.

(6) Shelter, food, and clothing was provided for refugees displaced to the Qui Nhon area. Two refugee centers were aided during the report period. Ngoc Thanh Refugee Center has regular medical team calls established and the Charity Laundry enlarged. A dispensary was constructed and arrangements have been made for a bulldozer and entertaining machine to build a drainage system to correct the flooding of the center. Other assistance included, 500 pounds of food, 100 pounds of clothing, 263 bags of cement, 48 sheets of tin roofing, 4 ton of salvage lumber, and 25 pounds of sap. The Cathedral Refugee Center received 25 pounds of clothing and 4000 pounds of coop.

(7) In local church and mission work $VND 231,198 donated to churches in Binh Dinh Province. Also, 5,000 pounds of food, 500 pounds of coop, 150 pounds of clothing were distributed to needy individuals through Rev Chester Travis, missionary to Binh Dinh Province.

(8) Three miscellaneous activities and agencies were assisted during the quarter. Primary in this area was the Phu Thanh Fire Victims. Food and material for rebuilding was furnished, in addition to $248.15, RVN $2,370 and 5,000 pounds of food. The official Catholic Relief Agency in Qui Nhon "CARITAS" received $1,173.60 and RVN $12,795. A 2½ ton truck was secured to transport lumber to be used in the Tuy Phuoc District rehabilitation project.

(9) In the field of securing aid from the states, five TV films and radio tapes were filmed at the Holy Infant Orphanage and Ngoc Tahnh Refugee Camp for viewing in the Sacramento, California and Ann Arbor, Michigan areas.

12. (U) Information Office:
   a. The information office processed 1315 hometown news releases for the period. 24 news feature stories were prepared and forwarded to the Ist Logistical Command for final edit and distribution to the news media. Major stories covered during the period included a feature on the new DeLong Pier, the construction of the 67th Evac Hospital, the dedication of the new chapel, the completion of the underwater pipeline, the opening of an ice plant and ice cream facility in An Khe, and civic action aid to the refugee centers at Phu My and Bong Son. Pictures accompanied all major feature stories.

   b. Reporting units indicated that 927 of their subordinate units fulfilled the Command Information requirement of one CI program a month.

13. (U) Special Services
   a. Motion Picture Service
   (1) Eighty-five 16mm motion picture accounts have been approved for units within USA/SC, Qui Nhon. Forty-three of these unit accounts are capable of showing movies each night and are presently drawing films daily through Special Services.

   (2) The total number of shows for the period 1 August through 31 October 1966 was 3,232.

   (3) Total spectators for this period was 580,144.
b. Entertainment:

(1) Nine USO Shows were staged for troop entertainment within the geographic area of USASC, Qui Nhon during the above reporting period.

(2) Participation and attendance for all USO Shows during this period was 18,256.

c. Sports Participation:

(1) Participation in organized water recreational activities was 11,453 persons.

(2) Small games participation was 7,784.

d. Library: The newly established library participation and attendance was 7,855.

e. R & R Program: The attendance for this reporting period are as follows:

<table>
<thead>
<tr>
<th>LOCATION</th>
<th>ATTENDANCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tokyo</td>
<td>243</td>
</tr>
<tr>
<td>Hawaii</td>
<td>86</td>
</tr>
<tr>
<td>Malaysia</td>
<td>89</td>
</tr>
<tr>
<td>Malaysia</td>
<td>13</td>
</tr>
<tr>
<td>Taipei</td>
<td>17 Oct 66</td>
</tr>
<tr>
<td>Bangkok</td>
<td>255</td>
</tr>
<tr>
<td>Manila</td>
<td>255</td>
</tr>
<tr>
<td>Saigon</td>
<td>705</td>
</tr>
</tbody>
</table>

14. (D) Headquarters and Headquarters Detachment

a. This Headquarters has actively engaged in a training program which strives to provide the members of the unit with basic knowledge they are required to possess in order to better perform their duties.

b. To this effect several classes on difficult aspects of training have been conducted every Monday with the first class being given on 26 Sep 66. Subjects taught are as follows:

<table>
<thead>
<tr>
<th>SUBJECT</th>
<th>DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soldier Voting</td>
<td>26 Sep 66</td>
</tr>
<tr>
<td>All About Money</td>
<td>10 Oct 66</td>
</tr>
<tr>
<td>Weapons Safety</td>
<td>17 Oct 66</td>
</tr>
<tr>
<td>Fire Prevention</td>
<td>14 Oct 66</td>
</tr>
<tr>
<td>All About Safety</td>
<td>1 Nov 66</td>
</tr>
<tr>
<td>SAEDA</td>
<td>7 Nov 66</td>
</tr>
</tbody>
</table>

Training is being conducted at three different times for a one hour period so as to obtain maximum attendance. Attendance has been increasing gradually up to 74% on 1 Nov 66.

c. During the period 1 August 1966 through 31 October 1966 the following changes in units attached to HHD, USASC, QN were effected:

(1) The 379th Mess Detachment was attached to HHD, USASC, QN with 13 enlisted men. 4 of the men are working in the USASC, US Mess Hall with the remainder of the men working with the DaNang Sub-Area Command.
(2) The 56th EN Det, 58th EN Det, 58th EN Det, 527th QN Det, 851st 30 Det and the Da Nang Sub-Area Command were released from attachment to HAB, USASC, QN and thereby decreases the efficiency of the operation.

(3) An AUD Inspection was conducted in this command by an inspection team from the 1st Logistical Command on the 19th and 21st of October 1966. This command received a satisfactory rating.

15. Director of Maintenance:

a. In order to provide adequate maintenance support throughout the area of responsibility of the US Army Support Command, Qui Nhon, the 613th Maintenance Company (147) (16) was moved to Phu Ky, 15 August 1966. The 613th Maintenance Company assumed responsibility for all direct support maintenance to non-divisional units in the Pleiku area. They also assumed the responsibility for back-up direct support to the divisional units. The 613th Maintenance Company took, under its operational control, all the various detachments of maintenance personnel operating in Pleiku, such as the radar support detachment, and has provided an cohesive, organized maintenance effort in the area.

b. The collapsible drum repair facility has continued to maintain its 20 drum per day average production rate throughout the quarter. This has been instrumental in providing needed TLC to support combat operations. Additional vulcanizers have been received and will be put in service as soon as the facility completes its move to the Cha Rang Maintenance Complex.

c. Work on the maintenance buildings at the Cha Rang Maintenance Complex, 20 miles northwest of Qui Nhon on Highway 20, has progressed slowly during the quarter. The Engineer Battalion constructing these buildings has been heavily committed in support of combat operations. The cantonment area which will eventually house the 1000 men of the general support battalion is now occupied by one company and a detachment. The 618th Maintenance Company is performing its maintenance mission in the shops and other buildings already completed. This beneficial occupancy is proving quite satisfactory in that it cuts down on the effects of dust and rain, the two most formidable natural obstacles to good maintenance operators in Vietnam. Billets have been constructed under the self-help program for the 618th Maintenance Company and the 865th EN Det.

d. The 865th EN Det, a unit capable of generating oxygen, acetylene and low pressure nitrogen, has been housed in the Cha Rang Maintenance Complex and is in process of setting up its equipment.

e. The 5th Maintenance Battalion and the maintenance units in An Khe and Pleiku, supported combat operations during the quarter with maintenance sections attached to Logistic Task Forces, consisting of one officer and from 10 to 15 enlisted men, and maintenance teams attached to specific units or unit groups. The teams and sections were primarily from the assets of the 5th Maintenance Battalion. Due to the limited number of personnel in certain MOS areas, outside support had to be acquired from Cam Ranh Bay and Saigon Support Commands for support of Army artillery units deployed with the Marines. At least one Task Force has been deployed throughout the entire quarter and during most of the quarter there have been two such forces in the field.
Communications with TASK FORCES have improved during the last quarter leading to a more rapid repair parts resupply when parts are available.

16. (U) Director of Services:

a. Bakery: During reporting period 1,449,946 pounds of bread were baked at two operating bakeries which was 96.04% utilization of their capability. The bakery in Qui Nhon experimented with baking hot dog rolls for the USO and produced a very satisfactory product using regular pans. Molding of the rolls was by hand and required considerable time. An increase in field bread requirements coupled with a shortage of bakery personnel caused a discontinuance of the experiment. In order to supply the amount of bread called for by the menu both bakeries operated an average of 14 to 16 hours each day.

b. Bath: There were 165,230 showers provided US Forces during period by QM bath units for a 49.1% utilization. Most units improvised shower facilities within their area, and no estimate can be provided of the number of showers taken through this medium.

c. Laundry: Laundry processed by QM units during reporting period amounted to 1,717,384 pounds which as a 59.2% utilization. The concept of providing laundry service to groups (task forces) less than the capacity of one laundry section, required that laundry units be split up even lower than section in order to provide the service desired by combat units. Age of equipment and unavailability of repair parts forced equipment to be excessively deadlined. The main source of trouble was in the dryer generator unit. In an effort to remain operational external power, when obtainable, proved quite beneficial. Commercial laundry contracts were renewed during the period and processed 393,985 pounds.

d. Graves Registration: A total of 516 remains were processed by GR personnel with the Support Command. Graves Registration personnel performed no search and recovery missions as units recovered their own dead during operations.

e. Food Service: Ninety-six regular food service inspections and four IG inspections were conducted by food service personnel. All units were rated satisfactory. Movement of messes into permanent or semi permanent facilities progressed well with only none of thirty-seven messes remaining in temporary structures. Unit messes were plagued with shortages of school trained cooks, spare parts for M-1937 fire units and portable ice. One thirty ton ice plant became operational in Qui Nhon and was able to provide ice for Qui Nhon troops at the rate of one and one-half pounds per man per day. Ice plants are under construction at An Khe and Pleiku and will be completed during the next reporting period. An ice cream plant with a capacity of 350 gallons per day became operational at An Khe providing ice cream for troops in that area twice each week.

f. Post Exchange: Exchange sales totaled $2,314,255.87 for the period which was a 4.9% increase over the previous quarter. The increase is attributed to the opening of a large retail shopping complex having numerous concessions. A much larger increase was expected and could have been achieved had the merchandise been available on the shelves. Out of stock conditions were attributed to untrained local national employees and in some cases low initial requirements estimates. During the next reporting period a laundry and dry cleaning concession, a car sales concession and a travel bureau are expected to open. Maintenance of MHE used by the PX Depot has been a real problem because the PX system uses a different type MHE from the Army and repair parts for PX MHE are difficult to obtain.
Communications: A radio net was maintained with permanent stations at Qui Nhon, An Khe, Pleiku and Da Nang and seven stations operating in support of task forces. Both AN/GRC-26 and AN/GRC-46 radios were used providing voice, teletypewriter and CW capability between Headquarters and all the various sub-area commands and task force locations.

Property Disposal: The following represents property disposal activities during the reporting period:

1. Generations (Value of property turned-in) - $1,396,000
2. Utilization (Value of issues) - $238,000
3. Sale of property other than scrap (Value of property removed by contractor) - $29,000
4. Expended to scrap (Value of property considered scrap) - $1,022,000.
Item: (U) Communications

Discussion: (C) Communication with subordinate commands is the main problem encountered. Land line is unsatisfactory without a radio backup. Radios have been requisitioned but have not as yet been received at this command.

Observation: (C) Sufficient security communication equipment should be made available to a command prior to the assignment of a security mission.

Item: (U) Lighting

Discussion: (C) Perimeter lighting is not adequate within the security sub-areas of this command. There is an extreme lack of lighting equipment within this command. The lack of generators to power the lighting equipment is also a problem.

Observation: (C) Sufficient lighting and generators should be made available to each command in sufficient quantities to adequately light its perimeter.

Item: (U) Barrier Material

Discussion: (C) Sufficient security Barrier Material is not available within the command. Self Help is not effective without the materials to construct security barriers.

Observation: (C) Sufficient Security Barrier Material should be made available to each command in sufficient quantity to adequately secure the area.

Item: (U) Personal Security

Discussion: (C) Little problem exists in the personnel security field. The small problems encountered are being solved as they occur, and the overall personnel security system is operating smoothly.

Observation: (U) None

Item: Manifests from Ammunition Ships.

Discussion: (C) Manifests received from ammunition ships prior to discharge, in most cases, do not list the lot numbers of ammunition on board, and in some cases fail to list even the type of ammunition. Manifests that do list lot numbers generally are inaccurate in that both the lot numbers listed and quantities per lot are incorrect. This significantly delays determining an accurate status of stock on hand available for issue. It further precludes rerouting suspended ammunition stocks on board ships to prevent inefficient use of port facilities and storage facilities.

Observation: (U) Manifests for ammunition ships must accurately list ammunition on board by type, lot number, and quantity per lot.

Item: (U) The GOER family of vehicles can be used to logistically support combat operations.

Discussion: (C) The monsoon season in the central highlands of Vietnam creates conditions which prohibit or slow the use of conventional military vehicles. The GOER has the capability of moving in deep mud, has cross-country mobility and can swim rivers when bridges or by-passes are washed out. During this test period the GOER's have hauled a variety of fuel, cargo and passengers without encountering major problems.

Observation: (U) The GOER vehicles have proved their usefulness and dependability in Vietnam. They provide a means of overcoming adverse weather and terrain conditions which hinder normal resupply efforts.
Item: (U) Use of 5 ton commercial tractors in Vietnam to replace M series tractors.

Discussion: (U) In order to provide immediate replacements for 5 ton military tractors which were turned in for a variety of reasons this command was issued 100 International Harvester Tractors. During this reporting period extensive use has been made of these tractors with the following results.

a. The tractor lends itself to local haul requirements provided a good roadnet exists. Garrison type units who do not require a vehicle for off the road operations are more suitable for this type of vehicle.

b. For the discharge of RO/RO trailers from LST's either well-deck or specially top-deck loaded this tractor cannot be satisfactorily utilized.

c. The vehicle roadability is not adequate for use as a primarily line-haul vehicle within this command's zone of operations. This is due to the condition of Route 19 and Route 1 which constitute our MSR's. A continuing need operations makes this vehicle of little value for such missions. The tractor has shown a definite lack of mobility in muddy and sandy areas.

Observation: (C) This vehicle's use must be confined to units and areas in which a good road surface exists and cannot be assigned to units engaged in line haul or off the road complexes.

Discussion: (C) Critical cargo is being delayed in arriving at the using port due to the use of vessels having multiple ports of discharge. In many instances a vessel completing discharge at one port must be sent to a holding area because the next port cannot yet receive it for discharge. This system creates unnecessary delays which would be avoided if vessels were loaded at CONUS ports for one destination in Vietnam. By employing a freight forwarding system of assembling cargo and achieving full ship loading a definite savings would be realized not only in money but also in time. Experience has shown that a vessel arriving at this port with cargo in all holds for this area can be discharged in one third the time it takes to discharge a like amount of cargo from a number of different vessels.

Observations: (C) It would be advantageous to direct as many vessels as possible to be loaded with cargo for one port of discharge.

Item: (U) Article 15 Proceedings.

Discussion: (U) During the period 1 August through 31 October 1966, approximately 620 Article 15 proceedings were received from units assigned and/or attached to this headquarters. The proceedings were reviewed for legal sufficiency. In many of the proceedings, it was necessary to take corrective action or direct commanders concerned to take corrective action because of the many administrative and legal errors detected in the proceedings.

Observations: (U) All commanders imposing nonjudicial punishments should consult AR 27-15 and the Addendum to the Manual for Courts-Martial 1951, as changed. In many cases it was revealed that many commanders do not have the required regulations necessary to assist them in this particular administration. In such cases and when uncertain, the Judge Advocate should be consulted prior to imposition of punishment. This will eliminate corrective action by the supervisory authority.
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Item: (U) Foreign Claims Against the United States Government.

Discussion: (U) During the reporting period, 145 foreign claims were filed against the United States Government. Most of them arose out of the operation of US Army vehicles. Of the total claims filed, 33 claims have been approved for payment by a Foreign Claims Commission. Eighteen (18) claims have been settled for less than the amount claimed. Twelve (12) claimants have been offered settlements of less than the amount claimed and have not yet accepted. Three (3) claimants have refused to accept settlements of less than the amount claimed and the claims have been returned to the Foreign Claims Commission.

Observation: (U) All military personnel, whether drivers of military vehicles, or just an ordinary pass or leave, should be informed of the high committee by military personnel. Military personnel should be advised of the probability of recovery measures being taken against individuals to reimburse the US Government for damage or destruction caused to military vehicles when it is proven that they were at fault, and also the probability of facing either nonjudicial punishment or courts-martial for acts and/or omission of acts and wrongdoings in which the individual may become involved.

Item: (U) Personal Damage Claims

Discussion: (U) During the period 1 August through 31 October 1966, ten (10) personal property damage claims have been processed and forwarded to higher headquarters for approval.

Observation: (U) Considering the many PCS moves made by military personnel and civilians and the lack of secure places in which valuable items can be stored, the small number of claims processed for the quarter appear to be low.

Item: (U) Courts-Martial

Discussion: (U) Fifty-seven (57) Special Courts-Martial and sixty (60) Summary Courts-Martial Cases were received from various units assigned and/or attached to this headquarters. All 117 courts-martial cases were reviewed for legal sufficiency and forwarded to lst Logistical Command for final review. Prior to forwarding, many administrative errors were detected. Most of the errors were in the preparation of the Special Courts-Martial Record of Trial, and the appointing and promulgating courts-martial orders.

Observations: (U) Most of the errors result from the lack of trained personnel. These recurring procedural errors have been and will be brought to the attention of those attending the military justice administration classes given by the Judge Advocate Office. In addition, these matters will be discussed in the periodic bulletins published by the Judge Advocate Section. The Judge Advocate Section should be consulted when a problem cannot be resolved with available references.

Item: (U) Building of Chapels

Discussion: (U) NOA Funding for permanent chapel construction is still in the planning stage. Self-help troop billeting progress now in progress will see wooden cantonment areas spread throughout the area.

Observation: (U) To insure that temporary adequate and suitable places of worship are available until permanent chapels are provided, commanders of the larger troop areas should set aside a building as a combination chaplain office and chapel. Plans for these buildings are available in the Area Engineer office. When and if a permanent chapel is built in the area, this building could then revert to other organizational uses.
Item: (U) Chaplain Supplies

Discussion: (U) Due to the buildup in Vietnam, the Chaplain supply system became chaotic. Necessary items were not available, whereas items of no utility in Vietnam are abundant. In the past three months the 1st Log Command Staff Chaplain and the 2nd Log Command Staff Chaplain have worked out procedures to clear up this problem area.

Observations: (U) The Qui Nhon Support Command Chaplain's Office is definitely in the supply business. It now has to monitor requisitions, approve or disapprove them, submit requests for cancellations to the Depot Commander, and insure that items requisitioned reach the customer.

Item: (U) In-Coming Chaplains with units.

Discussion: (U) During the past three months six chaplains have arrived in the Qui Nhon Area with their units. In most cases they have come with a Headquarters, which filled up its TOE spaces with chaplains when the received deployment orders. It is possible that these units could have been assigned elsewhere. However, all these chaplains are not needed here at the present time.

Observation: In the planning stages of deployment units on orders to this area should ensure that TOE chaplains need accompany them. A surplus of chaplains would be avoided.

Item: (U) Photographic Capability

Discussion: (U) This office is the only staff section of the command possessing photographic and processing capability. The facilities available are limited and the equipment used is borrowed from other units in the area. The problem of providing photo service to the staff and to the units attached to the command created an overload on present existing facilities. Positive steps have been placed into effect to better utilize photo facilities by limiting service to the following:

a. Activities contributing directly to newsworthy events for release to the news media.

b. Support of the staff sections on a priority basis.

c. Limiting of Polaroid pictures to command activities.

d. Providing photo service to units attached to this command on a non-interfering basis.

Observation: (U) There are inadequate photo facilities in Vietnam to provide necessary administrative requirements, i.e., ID photos, pictures to accompany investigations, change-of-command pictures and photos for historical purposes.

Item: (U) Repair Parts Supply to Task Force Maintenance Elements.

Discussion: (U) As reported in the previous quarters report, the supply of repair parts to the maintenance element of a Task Force is made difficult by:

a. Difficulty in communication.

b. Difficulty in transporting needed parts to the Task Force.

Observation: (U) Direct radio-teletype communication has been established with all Task Forces and has virtually eliminated communications problems. This has required a close screening and control of all the radio assets of the Support Command. An aircraft (CV-2) has been committed for emergency Task Force resupply and has proved invaluable in speeding delivery of repair parts. Addition of a helicopter would aid even more. It has become necessary, in certain circumstances, particularly transport of small but vital parts.
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to provide a courier for them. While this would appear to be a waste of
man-days, the decrease in deadline of vital equipment more than justifies
the expanded time.

Item: (b) Task Force maintenance Section Composition.

Discussion: (a) Early Task Forces had maintenance elements of 15 to 20
men. Experience has shown that this large a force is unnecessary so long as
certain skills are provided.

Observation: (b) A satisfactory maintenance section is provided if the
following composition is adhered to:

<table>
<thead>
<tr>
<th>PERSONNEL</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st LT</td>
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<tr>
<td>2nd E-6</td>
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<td>SP 5/4</td>
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<td>P 7/4</td>
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<table>
<thead>
<tr>
<th>JOB DESCRIPTION</th>
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<tr>
<td>Maintenance Officer</td>
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<tr>
<td>Maintenance Supervision (EN or 60 PCM)</td>
</tr>
<tr>
<td>Auto Mechanic</td>
</tr>
<tr>
<td>Wrecker Operator/Auto Mech</td>
</tr>
<tr>
<td>EN 60 Eq. Parkway-Molder</td>
</tr>
<tr>
<td>EN Gr Eq. Generator</td>
</tr>
<tr>
<td>Supply Specialist</td>
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</tbody>
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(b) Equipment

14 Ton Tvk w/Trk
24 Ton Tvk w/Trk
3/4 Ton Contact Tvk w/EN Set #3 which includes both arc and
welding capability.
2 Ton Wrecker
2 Ton M-Ow Signal BS Van

Page: (c) Reorganization under CONSTAR

Discussion: (c) On 20 Jul 66 reorganization under CONSTAR was implemented
as directed by USARDC Co 175, dated 14 Jul 66. Several units were des-
activated, others redesignated and some new ones activated. The units
activated were equipped with the limited assets available and to date not
one company is more than about 80% equipped and most have less than 50% of
their TOE equipment. the company of this command is activated but virtually
non-functional due to shortage of over 90% of its equipment and 75% of its
personnel. Thus a unit on paper for over four months is in fact useless.

Observation: (c) It is useless to organize a unit in a Theatre of Operations
where there is not sufficient equipment available to fully equip the other
units in that theater.

Item: (c) Condition of bakery equipment

Discussion: (d) All bakery equipment in use is the 1945 model and has
been in use for numerous years. Spare parts for these outdated units are
difficult to obtain.

Observations: (d) Bakery equipment presently in use will not withstand
continued operation for the 14 to 16 hours per day now required.
Item: (U) Laundry units operating with less than Section integrity.

Discussion: (U) The requirement to support numerous combat operations in different locations all at the same time has required that in many cases 'token laundry support (one washer and one dryer) be made available.

Observation: Splitting laundry units below section level decreases the overall capability of laundry units and causes greater reliance on commercial contract laundry.
1. (C) Recommend that, communication equipment, lighting equipment and carrier material be procured in sufficient quantities to enable this command to establish an adequate security and defense system.

2. (C) Recommend that, emphasis be placed on the security of classified material within USARV.

3. (U) Construction: Recommend that command coordination be directed to establish the highest priorities for ASP construction efforts, to ensure adequate storage is available to meet the projected stockage objective.

4. (U) General: Since this unit's arrival in Vietnam it has not yet failed to accomplish its assigned missions of both an Ammunition Battalion Headquarters and Directorate of Ammunition. With the exception of recommendation mentioned in Para 3 above, there are no recommendations of operational significance to be made at this time.

5. (C) In order to continue the service being provided by the GOER's assigned this Command it is necessary that the unit be changed from a provisional type organization to a TO&E unit. It is recommended that a TO&E be established for the GOER or that authority be granted to form a medium truck company equipped with GOER's instead of the standard 5 ton tractor/trailer combinations.

6. (C) In view of the short supply of military design vehicles presently available within this theatre it is recommended that commercial vehicles be procured to fill these shortages but that they only be issued to units which are situated in areas and have missions which are conducive to this type of vehicle. This action could be expanded to include commercial substitutes for 2½ ton and 1½ ton military vehicles.

7. (C) Consideration should be given to establishing a system of single port discharge vessels for Vietnam. The cost savings in expeditious delivery of cargo would out weigh the cost of holding or assembling cargo till a full vessel load is achieved.

8. (U) Judge Advocate Officer should make periodic visits to subordinate units to advise members of the unit of available legal services.

9. (C) That a Signal photo section be provided this command to fulfill the requirements for providing photographic and processing facilities for units attached to this command. With a complement of some 25 reporting headquarters accounting for over 12,000 personnel the requirement exists here for a Post, Camp and Station photographic facility.

10. (C) That aircraft continue to be provided for emergency resupply of Task Forces. These aircraft must be placed under the operational control of the Support Command involved and responsive to their needs.

11. (C) Recommend that a larger inventory of repair parts for bakery equipment be kept in-country in order to decrease down time.

12. (U) Recommend that laundry and bath units not be assigned solely on the basis of total strength but also on the basis of tactical operations supported and that civilian laundries continue to be contracted to make up some of the deficit in laundry service.

CONFIDENTIAL
SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending 31 October 1966 (BCS CSFOR-65) (U)

HEADQUARTERS, 1st Logistical Command, APO 96307

TO: Commanding General, US Army Support Command, Qui Nhon, APO 96238

1. (U) The Operational Report - Lessons Learned for your headquarters is returned for the following reasons:

   a. The total number of days during the reporting period that the command engaged in training, troop movements, and/or operations was omitted. (USARV Regulation 870-2, paragraph 5(1)(b)).

   b. Several comments and numerous recommendations were made without a statement as to what action is being taken to correct them or to initiate corrective action by higher headquarters. This omission pertains to the following items: page 18, item entered for manifests from ammunition ships; page 21, item entered for in-coming Chaplains with units; page 22, item entered for reorganization under COSTAR; Section II, Part II, paragraphs: 1, 3, 5, 6, 7, 9, 11, and 12.

2. (U) Request your headquarters review USARV Regulation 870-2 and forward the corrective action indicated in paragraph 1 above to this headquarters NLT 2 Dec 66.

FOR THE COMMANDER:

TEL: Lynx 782/930

1 Incl

as
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AVCA-QN-30 (2 Dec 66)  
2nd Ind.:  Operational Report Lessons Learned

SUBJECT: Operational Report Lessons Learned

HEADQUARTERS US ARMY SUPPORT COMMAND, QUI NHON, APC 96238  
5 DEC 1966

TO:  Commanding General, 1st Logistical Command, APO: 96307

1. Reference per lb 1st Indorsement.
   a. Number of days engaged in training - 92
   b. Number of days engaged in troop movement - 29
   c. Number of days engaged in operations - 72

2. Reference Observations and Recommendations in basic correspondence.
   a. Issue Manifests for ammunition ships: This problem has been brought to the attention of 1st Logistical Command in an effort to obtain accurate manifests.
   b. Issue incoming Chaplains with units: This was brought to the attention of the Deputy USAV Chaplain at a recent Chaplains Conference, and indicated that excess Chaplains would be sent to combat areas.
   c. Reorganization under COSTAR: Requisitions for personnel and equipment were submitted upon reorganization when the available resources were reallocated. Follow up action has been taken to obtain the necessary personnel and items of equipment.
   d. Recommendations:
      (1) Communication equipment, lighting equipment and barrier materials for security purposes. Follow up actions have resulted in some relief however substitutes are being utilized when and where possible.
      (2) Construction projects, including construction, are continuously reviewed by this headquarters. Priorities are recommended commensurate with all construction requirements.
      (3) Recommended TCE for a GS-3 Company is being studied at this headquarters and will be submitted for approval upon completion.
      (4) The substituting of commercial 5 ton trucks for k-series vehicles is being done at this time. As far as possible commercial 1 ton and 2 ton vehicles are being substituted for k-series vehicles.

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AVCA-QN-GO (2 Dec '66)

SUBJECT: Operational Report Lessons Learned

(5) Single port discharge for vessels has been discussed with the Director of Transportation 1st Logistical Command and MSTS representatives visiting from Japan.

(6) The present approved TD for this headquarters does not provide for a signal photographic section. A recommended change to TD will be forwarded.

(7) Repair parts for bakery equipment have been placed on requisition. Director of Services 1st Logistical Command was appraised of this by letter on 13 September 1966.

(8) The arrival of the programmed QM Platoon (Composite) in the near future will eliminate the shortage of laundry and bath units.

FOR THE COMMANDER:

QNL 142/167

QT, AGG

Adjutant General

1 incl.

as
The Operational Report - Lessons Learned submitted by the USAABC Qui Nhon for the quarter ending 31 October 1966 is forwarded herewith.

Reference Section II, paragraph 6f(1)(c): The 18th Engineer Brigade construction directive, Bde 66-24000-937, was published on 28 October 1966, and directs the design and construction of the 30 additional ammunition storage pads required at Qui Nhon.

Reference Section I, paragraph 7a(3): Improved blower shafts for the TAIYO 100 KW generators have been received from the manufacturer and shipped to all areas in sufficient quantities to repair the unserviceable generators.

This headquarters concurs with action taken to correct signal problem areas. The unit has indicated that requisitions have been submitted for the additional equipment required and that a change to the present TD is being submitted to increase the available photographic capability.

Reference Section II, Part I, Item - Lighting: The following actions have been initiated to alleviate the overall shortage of generators in this area:

a. The present needs and available assets are being reviewed and a redistribution of serviceable 100 KW generators on a priority basis is being accomplished.

b. Design and construction of the permanent power systems for major cantonment areas has been accelerated by USARV.

c. Priority shipment of all sized generators from COMUS has been requested to alleviate many problems situations, as well as permitting maximum utilization of present assets.

Reference: Page 15, Item: Manifests from Ammunition Ships. On 5 December a letter was sent to the Commanding General, USAARPA, requesting assistance in the following:

a. Ensuring that ships loaded in COMUS for SEA maintenance,

b. Downgraded at 3 year interval; declassified after 12 years.
degree of lot integrity possible.

b. The forwarding of accurate manifests which indicate the type, lot numbers and quantities per lot of all ammunition.

7. (C) Reference page 18, Item: Goer Family of Vehicles: The Goer vehicles were relocated from Cam Ranh Bay to Pleiku to be tested in mud caused by the monsoon rains. Their application in this area has been excellent. A request has been forwarded to extend the test period indefinitely and a TMA is in the process of being established.

8. (U) Reference page 19, Item: 5 ton Commercial Tractors: The need for 5 ton military tractors was such that procurement could not meet the demand for both replacements in RVN and for new units that were to be deployed to RVN. Commercial 5 ton tractors were accepted as substitutes for 5 ton military vehicles. Without the characteristics inherent to military vehicles it cannot be expected that commercial vehicles will do the job of military vehicles. These commercial vehicles must be placed and used in areas and under conditions for which they are best suited and with military vehicles being used for line haul and off road operations.

9. (C) Reference page 19. Item: Multiple Ports of Discharge

   a. The concept of all vessels calling at RVN as single port of call vessels is basically a good one. It is a target which the loading terminal must view. However the realities of the situation must be recognized:

   (1) Vessel bottoms are critical.

   (2) CONUS ports have limited storage facilities. They cannot stockpile cargo any better than we can.

   (3) Vessels must be loaded to their maximum carrying capability. This requires a cross section of high cube and heavy weight cargo.

   (4) Time is lost in the states if vessels are required to move to Long Beach for rations, to Oakland for general cargo and vehicles and to the Northwest for lumber.

   (5) Finally, the number of vessel diversions which are caused by military necessity in RVN, causes many cases of multiple ports of call. Since July of this year of the 535 vessels calling in RVN military ports, 153 were diverted from their original routing.
CONFIDENTIAL

AVCA 00-0

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966 (RECS 85-28-65)

b. It is extremely rare that vessels are returned to holding once they are called forward to discharge.

10. (U) Reference, page 16, Article 15 Proceedings: every unit commander must have and use the 1963 Addendum to the MCM and AF 27-15, as changed. This is specifically required by para 5a, LC Reg 27-1, 12 Dec 66. J. consultation is always desirable, but is not considered a satisfactory substitute for the commander's use of the basic documents. Publications of which there are shortages must be requisitioned and obtained through normal publication channels.

11. (U) Reference page 20, Claims against the U.S. Government: The problem here, if any, is one of safety, not law. Administration of the foreign claims program has been good.

12. (U) Reference page 20, Courts-Martial: During the period 1 Aug 66 through 31 Oct 66 a substantial improvement in the caliber of the court-martial work forwarded to this headquarters for supervisory review has been noticed. This is due, however, to the newly implemented procedure of local correction on the advice of the J. C., J. C., Judge Advocate. Education program and periodic bulletins from the SJA, this h. c., are also effective in reducing error. However, unexperienced courts and board clerks and board clerk who receive OJT in Vietnam do not have a long period of productive work in Vietnam. An increase in the number of trained legal clerks from CONUS would be helpful.

13. (U) Reference page 21, Item: In-Corning Chaplains with Units: Present Department of the Army policy requires that all TOE units deployed to Vietnam arrive at full TOE strength. Unit commanders are not given an option as to which spaces will be filled. Units alerted in CONUS for deployment seldom know their exact destination prior to shipment and arrival in-country. The needs of the command will of necessity change between alert and arrival. Therefore, to arbitrarily delete chaplain spaces without proper justification is unwise. The J. C. has recommended to DA that certain type units arrive in-country with a reduced number of chaplains, and the remaining TOE authorization be sent through the pipeline as individual replacements. This would give flexibility in assignment of chaplains based on area-coverage needs.

14. (C) Reference page 22, Item: Reorganization Under CJTF: Observation that it is useless to organize a unit in a Theater of Operations where there is not sufficient equipment for all units in the area is not considered valid. While some TOE equipment is limited, the main reason U/C, 6th Proc units are currently short some equipment is their...
failure to submit timely requisitions. While there have been shortages of personnel and equipment under the reorganization because of increases in authorizations, the reorganization has provided an adequate maintenance structure with the exception of insufficient engineer construction equipment maintenance capability. NTOMs are being submitted to resolve this problem.

15. (U) Reference page 22, Item: Condition of Baking Equipment. Follow-up action has been taken by this headquarters on spare parts for field bakeries. This headquarters has established a 5% maintenance float of field bakery ovens and mixer make-up trailers. Requisitions were submitted by this headquarters to CONUS in October 1966 for maintenance float equipment.

16. (U) Reference page 23, Item: Laundry Units. Concur. One washer and one dryer can support 840 troops at ten pounds per man per week during combat operations. The frequency of search and destroy missions necessitates deployment of split laundry sections. This problem will be resolved with the input of the new Eidel single-trailer laundry equipment presently arriving in-country and the construction of 9,800-man fixed laundries at tactical unit base camps. Qu"o Support Command has been informed of action being taken to reduce split laundry sections where possible.

17. (C) Reference page 24, Paragraph 1. Perimeter lighting requirements and power accessories have been programmed in accordance with construction priorities. Material availability is therefore not in question.

18. (U) Reference Section II, Part II, paragraph 3: Construction of ammunition storage facilities holds a high priority in construction requirements for the 1st Logistical Command. The priority established at the USARV Facilities Review Board meeting on 8 Sep 66 was priority 16 out of 33 projects. This project has since been incorporated into a construction schedule based upon incoming ammunition tonnages and is scheduled for completion 1 April 1967.

19. (U) Reference, para 6, page 24. No necessity is seen for periodic visits of the JA to units to advise troops of available legal services. Standard bulletin-board posting of the legal assistance office location and hours should suffice. However, periodic visits to commanders to discuss their legal problems and encourage them to seek counsel in advance of action, would be desirable.

20. (C) Reference para 11, page 24. Spare parts for field bakery units are established by T/10-7360-201-20P. An increase in spare parts is authorized based upon usage factor. This experience is the basis for requisitioning additional spare parts to support field equipment. Paragraph 6-2, AR 75-35, authorizes increases in the prescribed load lists based upon experience.
AVCA 00-0

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966
(RCS CSFOR-65)

...factors. A letter will be submitted to Qui Nhon Support Command citing
references to use in requesting increases in spare parts for field bakery
units.

of equipment has been based on estimated requirements of task forces.

22. (U) Concur with the basic report as modified by the comments
contained in the preceding indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: Lynx 782/430

I Incl
nc

Class A. Doyle
Cpt, AGC
Asst Adjutant General
SUBJECT: Operational Report—Lessons Learned for the Period Ending 31 October 1966

RECEIVED 4th Ind

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307
MAR 16 1967
TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT APO 96558

1. This headquarters has reviewed the Operational Report—Lessons Learned for the period ending 31 October 1966 from Headquarters, United States Army Support Command, Qui Nhơn as indorsed.

2. Pertinent comments are as follows:

a. Reference Paragraph 1, Section II, Page 24; and Paragraphs 5 and 17, 3d Indorsement: Action Taken by 1st Logistical Command is considered appropriate.

b. Reference Paragraph 2, Section II, Page 24: Personnel and document security has previously been emphasized throughout USARV commands and such effort is continuing.

c. Reference Paragraph 6j (3)(c), Section I, Page 9; and Paragraph 3, Section II, Page 24: The 18th Engineer Brigade issued a directive in November 1966 directing construction of the 50 pads.

d. Reference Paragraph 5, Section II, Page 24: Evaluation has been completed. GOER vehicles are operational under the Operational Control Authority (OCA) of Pleiku Sub-Area Command. Spaces have been identified for trade off and the TDA has been approved by 1st Logistical Command. The TDA is to be submitted to this headquarters in the very near future.

e. Reference Paragraph 6, Section II, Page 24: Concur with comments in paragraph 8, 3d Indorsement.

f. Reference Paragraph 7, Section II, Page 24: Concur with comments in paragraph 9, 3d Indorsement.

g. Reference Paragraph 8, Section II, Page 24: Concur with comments in paragraph 19, 3d Indorsement. This headquarters continues to provide legal assistance as required.
ON THE COMMANDER:

h. Reference Paragraph 9, Section II, Page 24: Action proposed in paragraph 2(d), 2d Indorsement is appropriate.

i. Reference Paragraph 10, Section II, Page 24: Concur with unit actions; however, nonconcur with the desirability of a full time aircraft for this purpose as traffic will not support such a requirement.

j. Reference Paragraph 11, Section II, Page 24: Action indicated in paragraph 15, 3d Indorsement is appropriate.

k. Reference Paragraph 12, Section II, Page 24: Concur with corrective action to be taken as indicated in paragraph 16, 3d Indorsement.

1 Incl
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GPOP-OT(15 Nov 66) 5th Ind (U)
SUBJECT: Operational Report-Lessons Learned for the Period Ending 31 October 1966 (RCS CSFOR-65), HQ US Army Spt Comd, Qui Nhon

HQ, US ARMY, PACIFIC, APO San Francisco 96558 29 MAR 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:

[Signature]

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