



Joint Training Council of Colonels WJTSC 12-2

Thursday, 20 Sep 2012
0800-1300 MST
Colorado Springs, CO



Agenda



- **Roll Call**
- **Working Group Back Briefs / Issue Deck Review**
- **New Business**
 - **FY13-16 Chairman's Joint Training Guidance**
 - **Training in Cyberspace**
 - **January Exercise Scheduling Conference**
 - **WJTSC Future**
 - **Issue Deck Summary**
 - **Executive Session Overview**
- **Wrap-up**



Roll Call



- USAFRICOM
- USCENTCOM
- USEUCOM
- USNORTHCOM
- USPACOM
- USSOCOM
- USSOUTHCOM
- USSTRATCOM
- USTRANSCOM

- USFK
- USCYBERCOM

- ARMY
- AIR FORCE
- MARINE CORPS
- NAVY
- USCG
- NGB

- DCMA
- DIA
- DISA
- DCMA
- DTRA
- NGA
- NSA

- OSD (P&R) TRS
- JOINT STAFF J-7 S&P
- JOINT STAFF J-7 JCW

- UK
- CANADA
- AUSTRALIA



WG Back Briefs



- **ACGU Training Integration and Interoperability WG**
- **CE2 SLT**
- **CSA WG**
- **Cyberspace Training Initiative (CTI) WG**
- **DCCEP/PE WG**
- **Exercise Engagement (JETP) WG**
- **Individual and Staff Joint Training (ISJT) WG**
- **Joint Knowledge Online Stakeholders Meeting**
- **Joint Lessons Learned Program (JLLP) WG**
- **Joint Modeling and Simulation (M&S) WG**
- **Joint National Training Capability (JNTC) Corporate Board**
- **Joint Training Information Management System (JTIMS) UAG**
- **Program Objective Memorandum Measures of Effectiveness (POM MOE) WG**
- **Universal Joint Task List (UJTL) UAG**



ACGU WG Brief-back



Briefer: COL Mark Edgren, JS J-7 JCW

- ACGU goals achieved – connectivity and information sharing capability exists between partner nations in support of requirements
- **No further need to continue ACGU WG**
- Requirements exist to share with countries outside of ACGU group – recommend establishment of *Cross-Coalition Information Sharing Group*
- Recommend meeting once per year, not necessarily at WJTSC (I/ITSEC?)



CE2 SLT Brief-back



Briefer: LTC Bubba Lewis, JS J-7 SP

- USTRANSCOM recommends establishing an IPT to identify best practices and improve processes for JETP funding management. USTRANSCOM also updated the SLT on their prioritization methodology for CCMD exercise support.
- SLT agreed that the CE2T2 Enterprise is not efficiently utilizing the governance. Requirement exists for better use of the O-6 Secretariat to properly frame strategic issues and decisions for the SAG that will guide the Enterprise.
- USSTRATCOM provided information on the status of Cyber training initiatives. CYBERCOM identified the exercise support demand signal and discussed red team support for CCMD exercises.
- Stakeholders discussed the impacts of CCMDs versus Services briefing Service Incremental Funding (SIF) requirements during the POM15-19. Decision deferred until December 2012 SLT to better inform upcoming POM build.
- The SLT discussed how to identify the demand signal among CCMDs for exercising the Global Response Force (GRF) as part of the CCMD exercise program.
- SLT unanimously agreed that the JNTC accreditation/certification program should only address Service training programs and not CCMDs.



Beginning of FY CE2T2 Funds



Initiated 14 Mar 11

Briefer: LTC Lewis

Updated 19 Sep 12

Issue 11-009: Delays in receipt of CE2T2 funds at beginning of FY place the CE2T2 enterprise at risk and cause decreased CE2T2 obligation rates

Discussion: Under current fiscal environment, CCMD support agencies are no longer able to cash flow CE2 exercise engagements while CCMDs await CE2 O&M funds. Additionally, the Services are no longer able to cash flow T2 initiatives while the Services await T2 funds. Historically, CE2T2 funds do not get disbursed to JS until mid-November. This year OSD disbursed funds by 13 October. Having CE2T2 funds disbursed earlier in the fiscal year allows CCMDs and Services to smooth flow exercises and training initiatives throughout the fiscal year.

Endstate: CE2T2 funds disbursed (or spending authority given) NLT first business day of the fiscal year.

POA&M: Determine base line requirements, determine impacts of late funding to CCMD joint exercise plans, develop way ahead with OSD & WHS.

OPR: JS J-7 SP (JETD); **OCRs:** OSD, CCMDs, Services



MAR 11

SEP 11

JUN 12

AUG 12

OCT 12

Issue identified

Baseline requirements identified

SAF MIPR option proposed, but not accepted by CCMDs

Working spend authority letter with OSD/WHS for FY13

CE2T2 funds provided to CCMDs/Services early in FY as required



Improving JETP Funding Management



Initiated 19 Sep 2012
WJTSC SLT

Briefer: Mr. Scott Hill

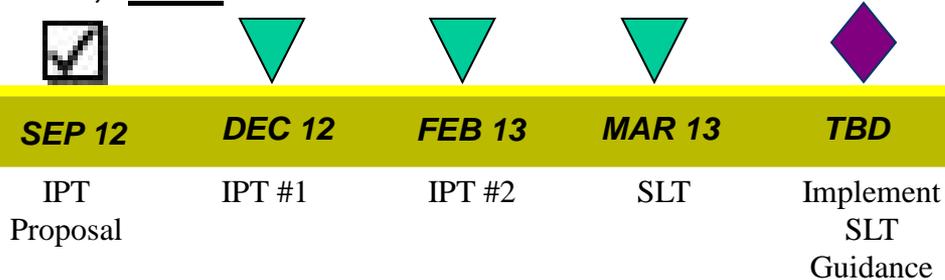
Issue 12-003: JETP cost overruns and delayed billing have caused turbulence in the ability to accurately forecast / POM exercise expenses.

Discussion: Inaccurate initial estimates, late Time-Phased Force Deployment Data (TPFDD) validations, and a lack of cost refinement through the exercise life cycle have driven inefficient transportation mode decisions and cost overruns during the last several fiscal years. Additionally, these challenges are compounded by the lack of incentives for timely billing by our commercial partners within the Universal Service Contract (USC).

Endstate: Improved management of JETP funding during an exercise life cycle by incorporating best business practices, aligning policy documents, and recommending policy changes; to include, incentives and/or penalties within the USC.

POA&M: Establish an Integrated Process Team to develop standards for JETP funding management; identify key milestones and processes to re-validate / refine cost estimates, instill greater TPFDD discipline, and ensure processes to identify and communicate cost differentials are integrated across the enterprise.

OPR: USTRANSCOM J3-T; **OCR:** SLT Members





De-confliction of Exercises



Initiated 15 Dec 11

Briefer: CAPT Tidwell
RECOMMEND CLOSE

Updated 27 Aug 12

Issue 12-001: Scheduling resources to support combatant command events is challenging given that there are areas of the calendar that are more desirable to conduct exercises. April/May time frame allows exercises to be completed prior to the summer personnel transfer cycle and August/September allows exercises to complete prior to the end of the fiscal year and holiday season. Competing requirements continue to build in those time frames stretching the limits of enterprise exercise support resources.

Discussion: Constrained enterprise resources preclude the simultaneous support of competing exercises requiring deployable training teams, models and simulation, Command/Control/Communications/Computers/Intelligence support, Joint Staff and or Department of Defense Subject Matter Experts, and/or Cyber Command and USTRANSCOM assets. There is no process to leverage national strategic guidance, prioritize exercises and force deconfliction of competing requirements.

Endstate: Robust *resolution process* run by Joint Staff involving all stakeholders that effectively de-conflicts the joint exercise schedule. Conflicting issues to be resolved by the Combatant Commander Exercise Engagement Stakeholder Leadership Team.

POA&M: Joint Staff institutionalize the criteria for prioritization to assist in adjudication during their exercise scheduling conferences with stakeholder representation (combatant commands, Services).



DEC 11

Presented at CoC VTC for review



MAR 12

Brief proposed Scheduling/Resolution Process



MAR 12

CE2 SLT discussion/recommendations for Scheduling/Resolution Process



SEP 12

Continue formalizing CCMD Ex Program Scheduling/Resolution Process



Combat Support Agency WG Brief-back



Briefer: Mr. Dave Cook, NGA

- WG Focus: “Joint Training: What CSAs Need from the Combatant Commands”
- CSAs described what they need to improve support to CCMD, Service and CSA joint training
- Requested exercise support from CCMDs: use JTIMS; expand Phase III+ scenario; use liaison staff
- CSA joint training programs maturing
 - Transitioning to greater exercise participation
 - Improving Lessons Learned Programs



CTI WG Brief-back



Briefer: Mr. Pat McVay, USSTRATCOM

- Current policies do not allow Red Teams (RT) to aggress against other service networks. Need to improve and share results of RT assessment summaries to CCMDs for future activities.
- Legacy CJCS EXORD limits incorporating realistic cyberspace conditions and lacks clarity and authorities for guidance to CCMDs and organizations. Need collaboration venue between cyberspace stakeholders for implementation plan to update EXORD.
- Review range integration and use for realistic cyberspace TTP training activities with potential development of persistent range activities.
- Improve cyberspace reporting processes for dynamic targeting analysis, intelligence analysis, and defensive/offensive capabilities into a central listing or repository for reference and planning to CCMDs.



Cyberspace Training Initiative (CTI)



Briefer: Mr McVay

Updated 19 Sep 12

Issue 10-011: CCMDs require a focused approach to cyberspace training that enables Joint Force Commanders to train and retain cyberspace workforce, integrate training efforts, and sustain cyber user awareness throughout the DoD community.

Discussion:

- a. Provide cyberspace threat actor playbook and scenario design to support CCMD training and exercises
- b. Refine modeling and simulation (M&S) Mission Analysis and expand virtual mission environment use into CCMD exercises
- c. Initiate Cyber Aggressor capability to meet intent of CJCS and CDRUSSTRATCOM EXORDs

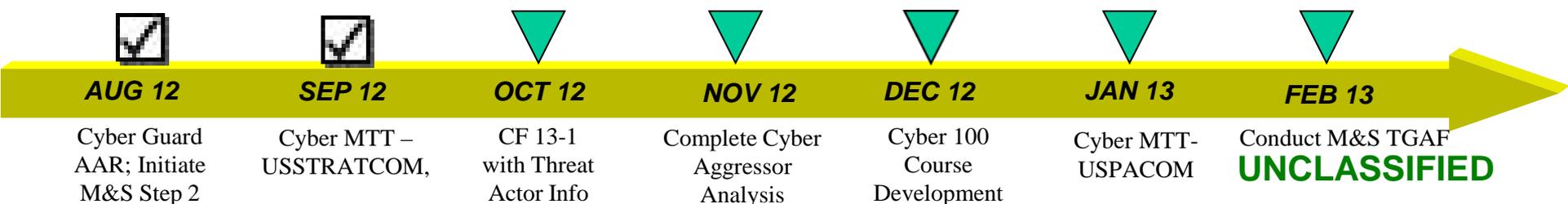
Endstate: IAW CJCS Memo for DPPG for Cyber Education and Training, dated 06 Jan 2012, provide an integrated cyberspace training approach that incorporates user awareness, joint cyber education and training, and cyber range & simulation capabilities for the DoD Community of Interest.

POA&M:

Short Term: Continue Cyber mobile training team curriculum, Cyber Flag, Integrate CCMD Cyber-exercise threat analysis and scenario design, conduct & assess User Awareness Pilot program; analyze M&S reqts.

Long Term: Joint Cyber Training and Certification Standards doctrine implementation, Refine Cyberspace Workforce Development, Cyber Aggressor Force analysis, Integrate Range capabilities, Standardize network configuration, Identify M&S requirements and capabilities for distributed virtual mission environment, Synchronize activities for Cyberspace training.

OPR: USSTRATCOM; **OCRs:** USCYBERCOM, JS J-7, CCMDs, Services, CSAs, OSD P/R, DISA, NII/CIO





DCCEP and PE WG Brief-back



Briefer: Mr. Deric Wong, JS J-7 SP

- Synchronize DCCEP, PE Two Year Plan with Combatant Command exercise planning process
- Need an automated system to support resource approval decisions and provide audit trail
- Delegation of 10 USC 1051 approval authority



Exercise Engagement WG Brief-back



Briefer: LTC Bubba Lewis, JS J-7 SP

- Covered FY12 JETP execution, CCMD FY13/14 exercise costs, 1st Quarter Commercial Ticket Program (CTP) requirements and Service Incremental Funding (SIF).
- CYBERCOM described the exercise support demand signal and how CCMDs should request support. CCMDs should specify desired effects to ensure proper support.
- Working Group expressed value in the Process Action Team (PAT) to inform the CE2 SLT on budget activities and details in the program. Recommend PAT occurs NLT 10 days prior to each SLT.
- Continue to improve communication between the JS/CCMDs/Services on quarterly CTP requirements for timely distribution.
- There is a large CTP requirement in the first week of FY13 due to AC 12.
- Functional CCMDs want to advocate for Service SIF in POM 15-19.



ISJT WG Brief-back



Briefer: Dr Fautua, JS J-7 JCW

- Discussed Continuum of eLearning Capability/Blended Learning Training Package
 - USSOUTHCOM briefed integration of blended learning into PANAMAX: recommended an issue for future consideration regarding expanded training package from JCW
- Discussed individual functional staff considerations
- Discussed status of JSO Fundamentals and the desire to leave the issue open for evaluation
 - USNORTHCOM briefed status of integrating JSO into their orientation program
- Discussed integration of Foreign Liaison Officers into Joint Training



Joint Staff Officer Proficiency



ISJT WG

Briefer: Dr. David Fautua

Updated 19 Sep 12

Issue 08-017: The ramp up time to achieve desired proficiency for officers reporting for joint assignment at combatant commands is too long.

Discussion: The results of the Joint Staff Officer (JSO) Study included the desired 15 core competencies for Joint Staff Officers identified by combatant command senior leadership. Lack of competency in identified areas were found to result in extended ramp up time for officers to achieve desired proficiency levels in joint staff officer tasks. Combatant commands expressed interest in the Joint Staff J-7 leading the development of Joint Staff Officer training support resources to close the identified proficiency gap.

Endstate: Establish an individual learning curriculum that leads to the reduction in time for officers to become proficient in joint staff officer duties. By using metrics, assess the implementation of the curriculum to determine if the ramp up time has been decreased.

POA&M: Joint Staff J-7, in coordination with the combatant commands: develops joint staff officer training support resources; designs draft JSO individual learning curriculum leveraging existing resources; makes curriculum development decisions and assigns responsibilities; develops draft JSO curriculum, conducts Alpha tests; and, delivers JSO Fundamentals materials to CCMDs. CCMDs, supported by JS J7: determine and adopt efficient and effective delivery methodology; and, determine performance measures. CCMDs integrate final JSO curriculum into training programs, as desired.

OPR: JS J-7 JCW; **OCRs:** Combatant Commands, National Guard Bureau



AUG 11 **SEP-NOV 11** **JAN-MAR 12** **JAN-AUG 12** **AUG 12** **SEP 12** **SEP 13** **SEP 14**

Handbook 2 nd Edition Finalized	JSO 101 Alpha Tests	JSO 101 Draft Curriculum Finalized	Delivery Methodologies Options Identified	JSO materials delivered to CCMDs	Discuss Performance Metrics	Assess Competencies	Assess Issue Status
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Expansion of JS J7 JCW

“Full Package Support” Inventory



Initiated 19 Sep 12

Briefer: Dr. Fautua

Issue 12-002: Combatant Commanders require the opportunity to provide and socialize holistic Joint Event Life Cycle (JELC) support requirements (individual – staff – collective) with JS-J7 JCW.

Discussion: Combatant Commander joint individual and staff training requirements requiring JS-J7 support are not coordinated in conjunction with historic JCW support functions (DTT, exercise design, modeling and simulation, exercise control, etc.). Combatant Commands are not presented with a one-stop-shop opportunity to coordinate full JELC support (individual courses, SGST, Academics, Pre-exercise Online Training, execution).

Endstate: A JS-J7 holistic identification and establishment of a support “JELC package” for Combatant Command priority exercises (x2). Note: This does not assume that JS-J7 JCW bears the funding burden for all JELC training.

POA&M:

Short Term:

- Include joint individual and staff training requirement identification as part of the 28-31 Jan Deconfliction Conf.
- Establish baseline funding requirements for JELC individual and staff training tools/ courses
- Designate a JS-J7 JCW integration lead (recommend desk officers)
- Consider issue identification and discussion during 2nd QTR FY13 SLT

Long Term: Include joint individual and staff training requirements as part of coordinated JCW support packages.

OPR: JS-J7 JCW; **OCRs:** USSOUTHCOM, CCMDs



SEP 12

JAN 13

MAR 13

ISJT WG Issue Socialization

Identification of requirements at Deconfliction Conference

SLT Issue Identification



JKO Stakeholder Mtg Brief-back



Briefer: Mr. Joe Camacho, JS J-7 JCW

- Report of JKO products supporting collective & individual training
- PGO & PEP process discussions
- T2 governance discussions
- FY13 resource allocation discussions
- FY14 budget priorities
- JKO technology way ahead
- JKO stakeholder rep SLT rep synchronization
 - JKO SLT information sharing
- JKO stakeholder meetings contingencies



Joint Lessons Learned WG Brief-back



Briefer: Col Trey Pappas, JS J-7 SP

- Three day lessons learned event spanning program and system review, combatant command integration, joint force development (JFD) and Decade of War.
- Conducted JFD system review and analysis to determine usage and effectiveness.
- Identified the requirement for integration of joint lessons learned injects into the concept development phase of the Joint Event Life Cycle.
- Identified the requirement for a non-Common Access Card (CAC) JLLIS environment.



JNTC Stakeholder Mtg Brief-back



Briefer: Maj Angela Ochoa, JS J-7 SP

- JNTC Support Element regionalized program is in place. Joint Staff, J-7/JCW requests Service and Program feedback in order to make proper course corrections to the program.
- As the enterprise moves forward to Joint, Live, Virtual, Constructive 2020 (JLVC 2020), stakeholders must send the right representatives to participate in the Joint Training Enterprise Architecture (JTEA) working groups and technical forums in order to enable future development and shape decisions.
- As tasked by the CE2T2 Program Goals and Objectives for 2012, JNTC Accreditation and Certification is under review within JCW in conjunction with JNTC stakeholders.
- WJTSC JNTC Re-baselining Issue: recommended close



JNTC Re-Baselining



Initiated 27 Sep 11 Updated 19 Sep 12

Briefer: CAPT Deni
RECOMMEND CLOSE

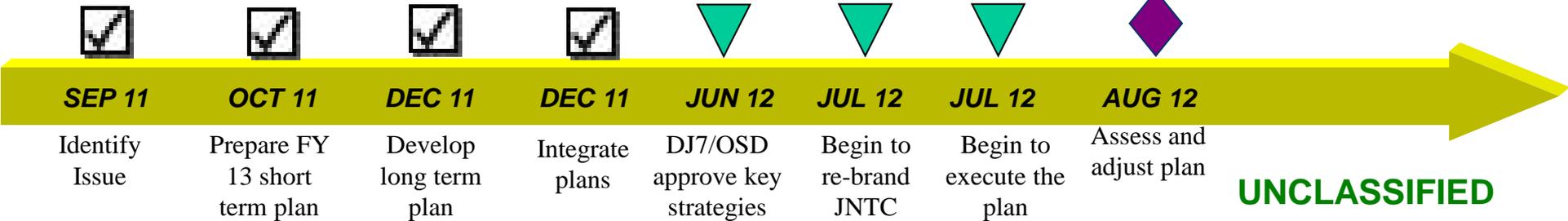
Issue 11-008: The USJFCOM disestablishment and fiscal realities have created change that has altered the original mission and intent of the Joint National Training Capability (JNTC). The program should be re-baselined to ensure its effort is appropriately scoped and focused.

Discussion: The standup of DDJ7 Joint and Coalition Warfighting changed key elements of organization structure, resources, mission, priorities, processes, and governance, which directly impact the JNTC program as originally envisioned and established 10 years ago. To remain viable and an effective asset in supporting Service and Combatant Command training programs and the joint training environment, the JNTC program's value, cost, priorities, processes, and governance must be evaluated and redefined.

Endstate: A program that continues to provide joint training programs with a realistic training environment, using a transparent and collaborative business process to identify demand driven requirements, focused and prioritized to meet program goals in a constrained fiscal environment.

POA&M: Short term plan to meet FY 13 goals completed at October JNTC Corporate Board, Stage 2 of effort completed 13 December, integrated long and short term plans. Added minimum training capabilities and plan for accreditation/certification as directed by PG&O to the document. Document staffed and in process of being incorporated into the new JNTC CONOPS.

OPR: JS J-7 JCW (Service Coordination Branch); OCRs: Services, Combatant Commands





JTIMS UAG Brief-back



Briefer: LTC Brian Hittner, JS J-7 SP

- Refined the v7.3 Deployment Timeline. Deploy Mar 13 with full transition to JTIMS JMSEL by Oct 14
- Reviewed JTIMS JMSEL Transition Strategy to include command participation during test and validation
- Outlined requirements for JTIMS Lite for future execution support
- Reviewed long-term development strategy to include system performance, reliability, data visibility and integration with coalition and interagency partners
- Established initial framework for increased CCMD participation in determining future JTIMS requirements

Joint Training Information Management System

(JTIMS) Joint Master Scenario Event List (JMSEL)



Initiated 22 Sep 10

Briefer: LTC Hittner

Updated 19 Sep 12



Issue 10-012: Transition from legacy JMSEL v2.6 to JTIMS JMSEL Enterprise contingent upon system reliability and functionality.

Discussion: Transition plan discussed during JTIMS UAG, WJTSC 10-2. Legacy JMSEL v2.6 data migration to JTIMS JMSEL (Enterprise); enhanced system availability and support; and costs associated with maintaining a separate JMSEL standalone environment. All commands and Combat Support Agencies agree that community needs to migrate to JTIMS JMSEL (Enterprise) but some expressed concerns that supporting organizations rely heavily on JMSEL v2.6.

End state: Complete data migration from legacy JMSEL v2.6 to JTIMS JMSEL (Enterprise); JTIMS failover and backup capabilities deployed, tested and validated; JTIMS JMSEL application enhancements to be developed and deployed by Mar 13; and a timeline established, in coordination with commands/agencies, for shut down of legacy JMSEL v2.6.

POA&M: JS J-7 develop a timeline and plan to import legacy JMSEL v2.6 data into JTIMS JMSEL (Enterprise); complete hardware/architecture improvements, and complete deployment of JTIMS JMSEL application enhancements in FY13. Conduct JTIMS JMSEL transition planning, legacy data conversion, JTIMS JMSEL & JTIMS Lite enhancements and training with stakeholders thru CY14.

OPR: JS J-7 SP (JETD); **OCRs:** Combatant Commands, CSAs, Services



MAR 12 MAY 12 SEP 12 SEP 12 FY13 DEC 12 FY14 FY15

Transition Plan way ahead discussed with UAG

JS J7 develop draft Transition Plan in coordination with JCW

Staff Transition Plan to Stakeholders

Review transition status, migration and development plan during UAG.

Legacy Data Migration, Training, and Execution Test Validation

SLT Brief POA&M

Test and validation

JTIMS JMSEL operational system of record for MSEL development/execution



Modeling & Simulation WG Brief-back



Briefer: COL Mark Edgren, JS J-7 JCW

- JTEA – CCMDs concerned that JTEA Terms of Reference (Draft JSAP) be staffed with them and that CCMDs gain input into JTEA Executive Steering Committee and Tech Work Group
- JTEA – CCMDs and Components desire explicit mention of coalition interoperability as a core JTEA precept
- JLVC2020 – Service concern that post JLVC 6+ (circa FY15) environment is synchronized with Service M&S development to ensure that legacy training solutions are integrated prior to full Cloud-Enabled Modular Services (CEMS) instantiation in FY18-FY19
- Additional Joint Exercise Category. Beyond the CCMD exercise program J7 currently supports, and beyond the common joint infrastructure that Services/Agencies, etc. can use to bring joint context to training events, there is a third category of joint training events that are typically at the Component level, and that often involve multiple Services, bi- or multi-lateral partners, etc. These events take on a very joint flavor, and are typically in support of regional engagement efforts. Resourcing, policy, leadership, etc. in support of these “joint” events appears to be ill-defined.



Joint Force Development Tech Baseline



Initiated 26 Sept 11 M&S WG **Briefer: COL Edgren** Updated 19 Sep 12

Issue 11-010: Lack of a defined technical baseline to support Joint Force Development (JFD) has resulted in duplication and inefficiency in the community.

Discussion: The current technical baseline (communications and simulations) supporting JFD is not formally documented. As a result, development efforts are initiated without reviewing the baseline to determine if capability already exists, if it is planned, or if it is required. The joint modeling and simulation strategy to reduce the operations and sustainment costs associated with the Joint Live Virtual Constructive (JLVC) federation by pursuing cloud-enabled modular services as an element of the Joint Training Enterprise Architecture provides an opportunity to reduce duplication and inefficiency, and provides the first cradle-to-grave test case for technical baseline development. Initially we will delineate the current state of the federation, establish the Configuration Control Board (CCB) charter, and build the processes required for baseline configuration oversight.

Endstate: A collaborative, disciplined process to enable efficient management and effective use of research and technologies in support of Joint Force Development.

POA&M: Align existing technical baseline and CCB process with JTEA governance structure.

OPR: JS J-7 JCW/Joint Operating Systems Environment (JOSE); **OCRs:** CCMDs, Services



MAR 12

JUN 12

JUL 12

AUG 12

SEP 12

MAR 13

Brief status to Modeling & Simulation (M&S) WG

ID scope and membership of the Operational Technical Baseline Configuration Control Board

Draft Tech Baseline CCB Charter

M&S Training Gaps Analysis Forum

JTEA Governance Concept Briefings

JTEA Governance Aligned w/ Tech Baseline/CCB Mechanisms

Integrated Air and Missile Defense (IAMD)

Systems Training Capability



Briefer: Mr. McVay

Updated 24 Aug 12

Issue 07-017: Combatant Commanders require a distributed, integrated, synthetic Integrated Air and Missile Defense (IAMD) training and exercise modeling and simulation (M&S) capability.

Discussion:

There is a requirement for a federated joint IAMD simulation capability which will stimulate applicable operational IAMD awareness systems simultaneously to meet all stakeholders missile warning and IAMD simulation requirements.

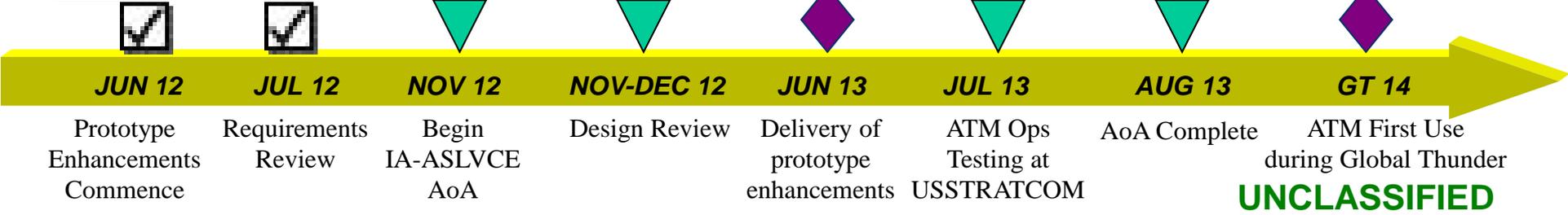
Endstate: A federated Joint IAMD simulation capability which will stimulate applicable operational awareness systems to meet all missile warning and integrated air and missile defense simulation requirements.

POA&M:

Short Term: Develop a federated IAMD simulation capability that will stimulate applicable operational missile awareness systems for IAMD. Interim solution for training tiers 1-3. Prototype evaluation underway at USSTRATCOM Test and Integration Facility. Initial review by Joint Functional Component Command - Integrated Missile Defense and USSTRATCOM MDO. Results of Integrating Architecture for Air and Space Live, Virtual, and Constructive Environments (IA-ASLVCE) Analysis of Alternatives (AoA) report will determine further milestones.

Long Term: Integrate / federate M&S capabilities from tiers 1-4 into a complete end to end IAMD M&S capability 0-5 years.

OPR: USSTRATCOM; **OCRs:** CCMDs, Missile Defense Agency, JS J-7 JCW,, Services



Joint Space Training Federation (JSTF)

Space Training Capability



Briefer: Mr. McVay

Updated 8 Aug 12

Issue 11-001: Combatant Commanders and services require distributed, integrated, synthetic space training and exercise capability for space forces to conduct realistic operational training in a synthetic environment and provide simulated space data for joint warfighter exercises and training.

Discussion:

- a. Current capability requires duplicative, static, scenario development and “white carding” and does not provide synergistic training capability.
- b. There is a requirement for a federated joint space simulation capability which will stimulate all applicable space awareness systems simultaneously to meet all stakeholders simulation requirements.

Endstate: The Joint Space Training Federation will create the ability for space forces to conduct realistic operational training in a synthetic environment and provide simulated space data for joint warfighter exercises and training.

POA&M: Develop capabilities that allow commanders, battle staffs and operators to train and exercise using their real-world C4 devices (or a realistic replication) in response to realistic stimuli via JCIDS process. Results of Integrating Architecture for Air and Space, Live, Virtual, and Constructive Environments (IA-ASLVCE) Analysis of Alternatives (AoA) report will lead to determination of further milestones.

OPR: USSTRATCOM; **OCRs:** AFSPC, Services



NOV 11

JROC-approved Initial Capabilities Document



OCT 12

Material Development Decision



NOV 12

Begin Material Solution Analysis Phase/AoA



AUG 13

- AoA Complete
- Milestone A



POM MoE WG Brief-back



Briefer: Dr. Paul Thompson, OSD(P&R) TRS

- Current POM Guidance directs organizations managing CE2T2 programs to provide OSD(P&R) TRS with MOE progress data, commencing with POM-12 MOE data to be submitted NLT 10-30-2012
- A significant concern is the potential workload necessary to fulfill this directive. This may be largely alleviated by using or adapting existing MOEs for which data is already collected.
- POM organizations vary significantly in their ability to craft good MOEs for their CE2T2 programs. Additional training/education is needed.
- CE2T2 POM organizations desire feedback on the quality of their submitted MOEs



UJTL UAG Brief-back



Briefer: Mr. Mitchell Johnson, JS J-7 SP

- Provided status on the progress and way ahead of the UJTL Scrub which is a long term effort to ensure all joint tasks are consistent with doctrine and terms.
- Discussed the impact of CCMDs and CSA editing tasks in DRRS. Impact includes resourcing, tasks no longer in a common language, and effect on mapping of the Service tasks and JCAs.
- Provided an update on v2.0 UTDT which is currently deployed and v3.0 which will move UTDT to NIPR in March 2013.
- Reviewed UJTL education initiatives including briefing during at the Global Readiness Conference, UJTL brochure, OPOC training, and Front End Analysis checklist.

JCDE Integration into Joint Exercise Program



Initiated 30 Aug 11

Briefer: COL Parsons
RECOMMEND CLOSE

Updated 7 Jun 12



Issue 11-006: Joint Staff Joint Concept Development & Experimentation (JCD&E) efforts have not efficiently leveraged joint exercises in order to enhance concept development and experimentation to validate and deliver solutions to the warfighter.

Discussion: Historically, Joint Concepts and Experimentation, and Joint Exercises have not been formally linked in planning and execution over time. JS J-7 desires to investigate integrating potential capability solutions identified in concept development and experimentation plans from the Program of Work, into experimental variations on planned Joint Exercise training objectives.

Endstate: A more efficient means of evaluating potential capability solutions by leveraging planned CCMD and Service exercises. Alignment of Commander's capability gaps (as identified by JCD&E needs, Integrated Priority Lists, etc...) with potential capability solutions synchronized with exercise and experimentation opportunities equal success.

POA&M: Short Term: Identify the planning cycles for JCD&E and Joint Exercises, identify types of candidate experimentation projects and exercise opportunities, develop the integrating function and events, discuss and develop proposed language changes for CJCSIs 3010 and 3500.

Long Term: Synchronize the planning cycles to increase opportunities for resource efficiency and application leading to potential use of Joint Training and Exercises for embedded experimentation.

OPR: JS J-7 SP; **OCRs:** OSDAT&L, Joint Staff, CCMDs, Services, NGB, Coast Guard



SEP 11

FEB/MAR 12

MAR 12

TBD

SEP 12

OCT 12

Brief the Issue; establish Stakeholders

Initial DRAFT process identified; solicit feedback

Brief to WJTSC Work Group

Recommended process JSAP; Brief for decision

Implement formal process changes if approved

Execute for FY



New Business / Discussion



- **FY13-17 Chairman's Joint Training Guidance Overview**
- **Cyber EXORD**
- **January Scheduling Conference**
- **WJTSC Future**
- **Executive Session Overview**
- **Open Discussion**



FY13-17 CJTG



- **Aligned with latest CJCS Strategic Guidance and Capstone Concept for Joint Operations.**
- **Substantial revisions since June GO/FO review, but all stakeholder comments incorporated.**
- **Features:**
 - **Evolve UE MRX into JTF HQ training/exercise programs**
 - **Exercise in degraded cyber/space environments**
 - **Maximize use of JTIMS, JLLIS, JKO**
 - **Incorporate moral, legal, and ethical decision making into training events**
 - **Incorporate training to prevent and respond to sexual assault**
 - **Consider use of GRF in JTF HQ exercises**
 - **Align JNTC accreditation/certification to HITIs**
 - **Use HITRs to focus training**
 - **Prioritize billets that support joint training and exercise programs**



High Interest Training Issues



- **JOAC**
 - Focus on cross domain synergy to counter A2/AD threats
 - Conventional warfighting skills
 - Improve tactical maneuver
- **Cyberspace Operations**
 - Integrate cyber red team and cyber aggressor forces into exercises and training
- **Space Operations**
 - Integrate degraded space conditions into exercises
- **Irregular Warfare (IW)**
 - Conduct training to sustain IW capabilities, focus on partner integration, SFA operations, LREC
- **Information Operations (IO)**
 - Incorporate into planning, intelligence and partner coordination
- **Integration of ISR and associated PED Capabilities**
 - Effectively integrate ISR and PED capabilities into JFC's decision cycle
 - Consider use of simulated ISR via JTEN
- **Homeland Defense (HD) / Defense Support of Civil Authorities (DSCA)**
 - Coordination of Active and Reserve/National Guard forces
- **Integration of SOF with Conventional Forces**
 - Develop command relationships and opportunities to exercise and rehearse prior to employment in theater



High Interest Training Issues



- **Integrating Air and Missile Defense**
 - Emphasize joint processes that enable execution of air and missile defense within and across AORs
- **Combating Weapons of Mass Destruction (CWMD)**
 - Incorporate exercise elements to dissuade, deter, defeat or respond to effects of WMD versus friendly forces
- **Nuclear Deterrence / Nuclear Command, Control and Communications**
 - CCMDs with nuclear responsibilities should participate in USSTRATCOM Integrated Mission Area Training events and GLOBAL THUNDER
- **Joint Logistics Capabilities**
 - Synchronize joint capabilities and interoperability between service-centric processes
- **Sexual Assault Prevention and Response**
 - Individual training to prevent and respond
- **Ethics, Values and Leadership**
 - Emphasize leaders' roles as principal stewards of precious resources
- **Information Assurance**
 - Cyber hygiene
- **Civil Military Operations and the supporting Civil Affairs Operations**
 - Joint force integration with interagency partners, intergovernmental and non-governmental organizations



Training in Cyberspace



- **Cyber EXORD Mod 1 to clarify responsibilities**
- **Formalize process for FCDF support for exercises**
 - **Commands should specify desired effects for USCYBERCOM support**
 - **Reconcile processes for requesting support (JTIMS vs. PRISM)**
- **Use cyber vignette workbook for CCMD exercises**
- **Increase red team capacity for training events**



Integration & Exercise Workshop (IEW) Overview



- **What:** Annual forum for DoD entities to meet with each other and our civilian interagency (IA) partners in the NCR to align training and exercise (T&E) needs with DoD FY13/14 exercises
- **When/Where:** 28-31 Jan 13 at George Mason University Arlington Campus
- Partnering with the Peacekeeping and Stability Operations Institute (PKSOI) Stability Operations Training and Education Workshop (SOTEW)
- Also sponsored by ODASD(R/TRS)
- Will incorporate several Work Groups formerly held during the Worldwide Joint Training and Scheduling Conference (WJTSC), including:
 - Interagency Working Group
 - JCW Scheduling and De-confliction Working Group
 - J31 JFC/JFP JTIMS Sourcing Working Group
- **JS J7 JETD POCs:** Mr. Mike Dawson (michael.w.dawson32.civ.mail.mil) and Mr. Gary Quay (gary.m.quay.ctr@mail.mil)



Expected Outcomes



- Agreements for collaboration and/or participation in remaining FY13 and upcoming FY14 T&E events, including those that facilitate globally integrated operations
- Increased understanding of partner T&E objectives, capabilities, interests, and opportunities
 - Development of a compendium of training/exercise interests and collaboration opportunities
- Identification of best practices for improving T&E collaboration
- Validated 5yr DoD Exercise Calendar (Services, JCW CCMD/Services support, CEP/NEP)
- Increased understanding of JTIMS JFC Exercise Sourcing Business Rules, and indication of anticipated level of force/capability support for FY14 JEP events



Integration and Exercise Workshop Agenda



DAY	LOCATION A	LOCATION B (Secure Facility in Walking Dist.)
27 JAN (Sun)	Travel Day	
28 JAN (Mon)	AM: Registration & Setup PM: Welcome PM: Keynote/Plenary Briefs	
29 JAN (Tue)	AM: CCMD/Services T&E Briefings & Discussion PM: CCMD/Services T&E Briefings & Discussion	AM: J31 Force Provider WG with service component, SOCOM, STRATCOM reps PM: J31 Force Provider WG with service component, SOCOM, STRATCOM reps
30 JAN (Wed)	AM: Partner T&E Briefings & Discussion PM: DoD & Partner 1-on-1's PM: JS J7 Scheduling and Deconfliction (JCW/CEP/NEP)	AM: J31 Force Provider WG with service components, CCMD reps PM: J31 Force Provider WG with service components, CCMD reps
31 JAN (Thu)	AM: WG Outbriefs PM: AAR	AM: Classified discussions (As-Needed)
01 FEB (Fri)	Travel Day	



WJTSC Future



Current placeholder dates

- **WJTSC 13-1 11-15 March 2013**
- **WJTSC 13-2 9-13 September 2013**

CE2 SLT decision for single session in fall 2013

- **20-22 Aug 13?**

Conference Content

- **Working Group composition**

Venue

- **J7 cost comparison/analysis**
- **Military vs. Commercial facility**
- **Classified discussion area**



Review of Issues



- **10 Open Issues from previous conferences**

- 07-017 Integrated Air and Missile Defense Systems Training Capability
- 10-011 Cyberspace Training Initiative
- 11-001 Joint Space Training Federation (JSTF) Space Training Capability
- CLOSED** 11-001 JCDE Integration into Joint Exercise Program
- 12-001 De-confliction of Exercises
- CLOSED** 11-009 JNTC Re-Baselining
- 11-009 Beginning of FY CE2T2 Funds
- 11-010 Joint Force Development Tech Baseline
- 08-017 Joint Staff Officer Proficiency
- 10-012 JTIMS JMESL

- **2 New Issues proposed**

- 12-002 Expansion of J7 JCW "Full Package Support" Inventory
- 12-003 Improving JETP Funding Management



Proposed Executive Session Topics



- **Issue Deck slides**
- **CJCS JTG**
- **CE2T2 Governance**
- **Expanded Joint Training Demands**
 - **GRF**
 - **Service JTF HQ capable**
 - **Accreditation/certification/Joint Training Coordination Program**
- **Training in Cyberspace**



New Business



Open discussion



Wrap-up