



Joint Staff J7

Coalition Engagement Program

Ms. Senel Snider
Multinational/ACT Integration Division
JS J7 Deputy Director Joint & Coalition Warfighting

- **Mission**
- **Organization**
- **Strategic Guidance**
- **Essential Tasks**
- **Key Partnerships – external**
- **Foreign Liaison Officers**

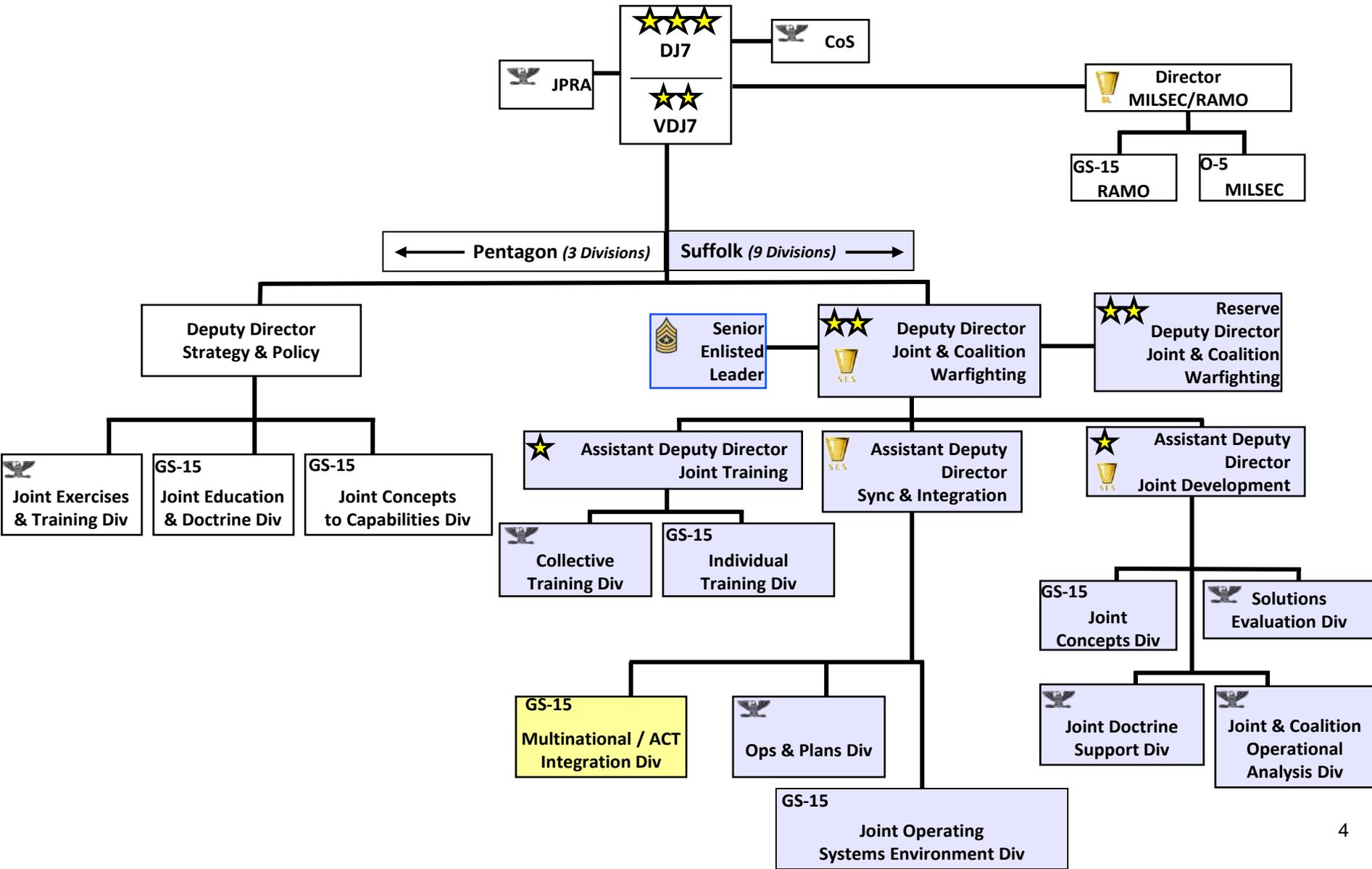
DDJ7 JCW

On behalf of the CJCS, the DDJ7 for Joint and Coalition Warfighting supports the training and development of Joint, interagency, and **multinational** capabilities in order to meet the present and future operational needs of the Joint and Coalition force

MN/ACT Integration Division

On behalf of the CJCS and DJ7, coordinates and integrates bilateral partner nations and NATO Allied Command Transformation (ACT) into J7 activities in order to develop and strengthen coalition Joint Force Development capabilities

J-7 Directorate for Joint Force Development



Why Coalition Focus in Force Development?

SECDEF Priorities for 21st Century Defense (Jan 2012):

- “U.S. forces will plan to operate whenever possible with allied and coalition forces”
- Building allied and friendly nation capabilities and partnership capacity
- “...bolstering the strength and vitality of NATO”
- “Building partnership capacitypursuing new partnerships with a growing number of nations”

Other National, DoD, and Joint Staff Guidance:

- National Security Strategy (2010)
- National Defense Strategy (2008)
- National Military Strategy (2011)
- Quadrennial Defense Review (2010)
- Guidance of the Employment of the Force (2011)

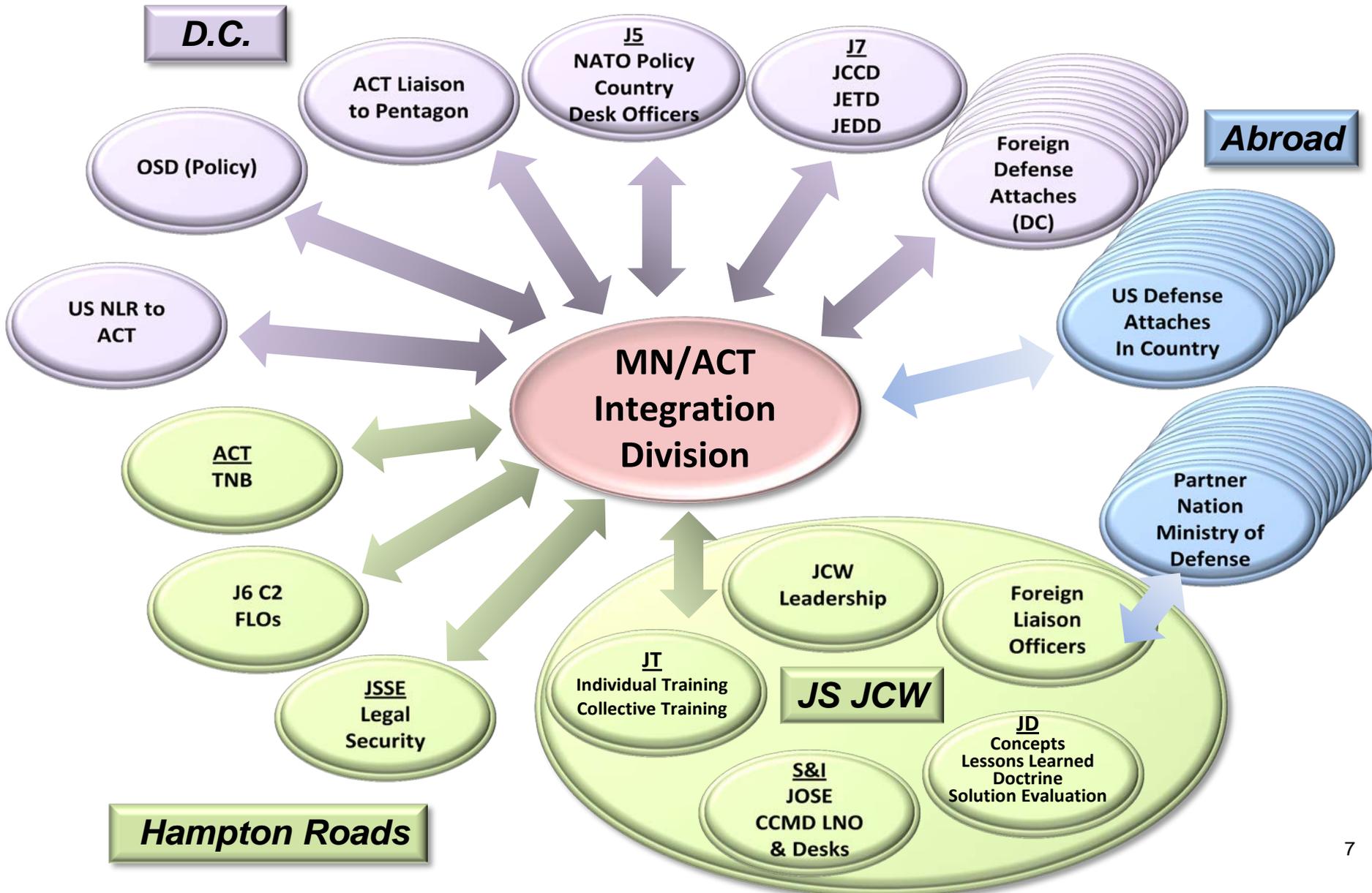


MN/ACT Integration Division



- **Essential Tasks**
 - **Manage the Foreign Liaison Officer (FLO) program**
 - Integrate collaboration with bilateral partner nations and NATO Allied Command Transformation (ACT) into JCW (and Joint Staff) programs of work
 - **Identify and advocates opportunities for FLO/ACT integration across JCW**
 - **Facilitate information sharing and engagement**
 - CJCS's primary POC to maintain and expand established US-ACT linkages and programs of work
 - Provide analytical products for and direct execution of
 - Foreign national Distinguished Visitor events to JCW
 - Joint Staff /ACT Senior Leader Talks and engagements led by JCW
 - **Maintain relationships with Combatant Commands, Services, DoD, and Defense Attachés to ensure effectively coordinated engagement**

Multinational / ACT Division Key Partnerships



Multinational Collaboration and Integration

19 Nations with Bilateral MOU/A with Joint Staff Hampton Roads

19 Nations / 24 Liaison Officers at JCW

									
Australia 1 (C4/JCW)	Canada 2	Czech Rep 1	Denmark 1	Finland 1	Germany 4	Hungary 1	Italy 1	Japan 1	Jordan 1
									
Morocco 1	Poland 1	Portugal 1 (JCW/ACT)	Korea 2	Romania 1	Singapore (Gapped)	Spain 1	Sweden 1	United Kingdom 2	

6 Nations / 6 Liaison Officers at C2

		
Australia 1 (C4/JCW)	Finland 1	Japan 1
		
Korea 1	Sweden 1 (C4/ACT)	United Kingdom 1

13 Nations with intent to pursue bilateral MOU/A with Joint Staff - 3 Visitors/Representatives at JCW

												
Brazil	Colombia	Croatia	France (2 JCW)	Lithuania	Mexico	Norway	Pakistan (1 JCW)	Qatar	Slovenia	Thailand	Turkey	Ukraine

Additional Opportunities for Joint Staff Multinational Collaboration

NATO Member Nations




Allied Command Transformation

NATO Partner Nations

ACT Pentagon Liaison



Liaison Officers to Joint Staff Assigned to Pentagon

J3		J4		
				
Italy	Germany	Australia	Canada	United Kingdom
J5			PACC	
				
Australia (2)	Canada	United Kingdom (2)	Germany	Australia

Why Foreign Liaison Officers?



- **Key element in achieving national, DoD, and Joint Staff objectives to expand capacity for partnerships and future coalition operations**
 - Exchange of expertise in full range of J7 activities
 - Cultural knowledge and significance
 - Reach-back capability to foreign national SMEs and Force Development focused organizations
 - Participate, create, develop and teach; NOT just observers
 - Integrated intellectual partners within disclosure limits

Foreign Liaison Officer Facts



- Work with US JS to advance bilateral and multilateral cooperation
- Their country's representative to the JCW
 - Embedded within the JS, but maintain their national chains of command - are not members of JS
- Generally assigned for a 2-3 year tour
- Posted based on bi-lateral internationally binding legal agreements signed between Joint Staff and their country
 - Allow for engagement across all elements of JS, though each is focused on a specific J-Dir
- Each FLO is assigned a US Contact Officer with specific disclosure responsibilities

Engagement areas with Foreign Liaison Officers

- **Individual Training**
 - Joint Knowledge Online
- **Concepts**
 - Writing team contributions
- **Solution Evaluation**
 - Limited Objective Experiment participation
 - Partner with national capabilities
- **Lessons Learned**
 - Sharing best practices through national efforts
- **Doctrine**
 - Allied Joint Publication reviews and Doctrine planning
- **Collective Training**
 - Exercise Design
 - Storyline Writing
 - Role Players
 - Observer Trainers
- **Joint Operating Systems Environment**
 - Joint Training Environment Network connections and simulation interoperability

Interaction with FLOs



- Be proactive - meet with the FLOs and explore collaboration opportunities to define information to be shared
- Be professional in all interactions
- Avoid creating false impressions
- Plan early for info sharing with info owners
- Write for release
- If in doubt on how to share information (classified or not) with a FLO, contact the Contact Officer

Ms. Senel Snider
Multinational Training Integrator
MN/ACT Integration Division
Joint Staff J7
(757) 203-5695
senel.snider.civ@mail.mil

Questions