



# DEFENSE LOGISTICS AGENCY

AMERICA'S COMBAT LOGISTICS SUPPORT AGENCY



## DLA Update to CSA Working Group “Best Practices”

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28 September 2011



# Agenda

- About DLA - Full Spectrum Global Support
- J311 Exercise Organization
- Best Practices from NLE 2011
- Exercises and Training Five-Year Plan
- Joint Lessons Learned Information System (JLLIS)



# Full Spectrum Global Support

## Supply Chains

- Land Systems
- Maritime Systems
- Aviation Systems
- Fuel/Energy
- Subsistence
- Medical
- Clothing & Textile
- Construction & Equip

## Theater Support

- DLA Europe & Africa
- DLA Pacific
- DLA Central



**USNORTHCOM**



**USEUCOM**



**USCENTCOM**



**USPACOM**

## Distribution

- 26 Distribution Centers
- \$98B DoD Inventory
- 52M sq ft covered storage

**DWCF**



**USSOUTHCOM**



**USAFRICOM**

## Disposition Services

- Co-located with customers
- Over \$25B per year
- Reutilization & Marketing
- Reverse Logistics

## Strategic Materials

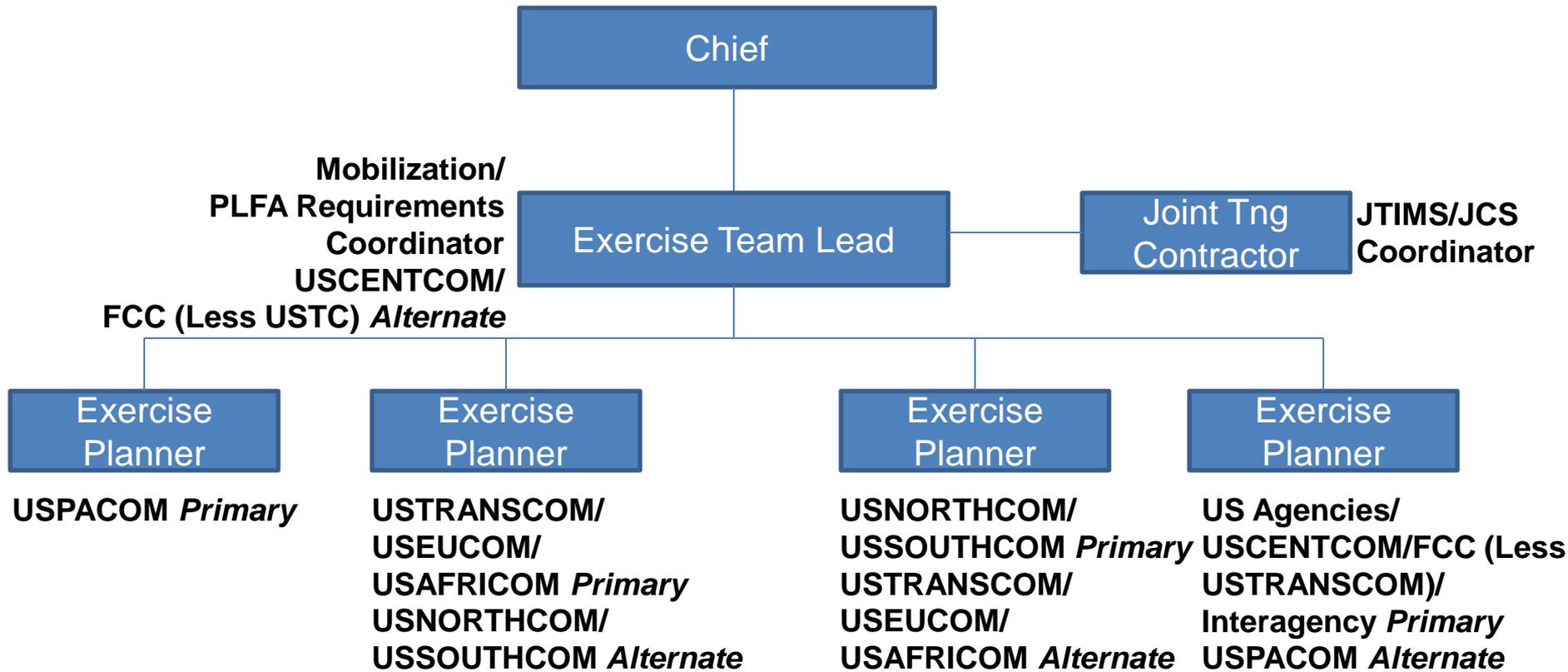
- Critical items such as titanium, cobalt, and tungsten

## Services

- Document Services
- Transaction Services
- Logistics Information Service



# DLA J311 Joint Training & Exercises



FCC – USSTRATCOM, USTRANSCOM, USSOCOM, JCWC (Formerly USJFCOM)





# NLE 11 Best Practices

- DLA Participation in NLE 11 was executed in parallel with three exercises
  - Planned and integrated with FEMA's NLE, USNORTHCOM's ARDENT SENTRY, and USTRANSCOM's TURBO CHALLENGE
  - Dedicated DLA Exercise Control Cell to drive internal training for Field Activities
- EXORD and Evaluation Guide prepared players and resulted in over 100 observations collected from 80+ participants throughout the DLA Enterprise
- 20 specific actions tasked to improve Agency's Natural Disaster response
  - Noted improvement during Virginia Earthquake and Hurricane Irene responses
- Culminated in development of DLA's Basic Emergency Plan that pre-scripts DLA Enterprise activities

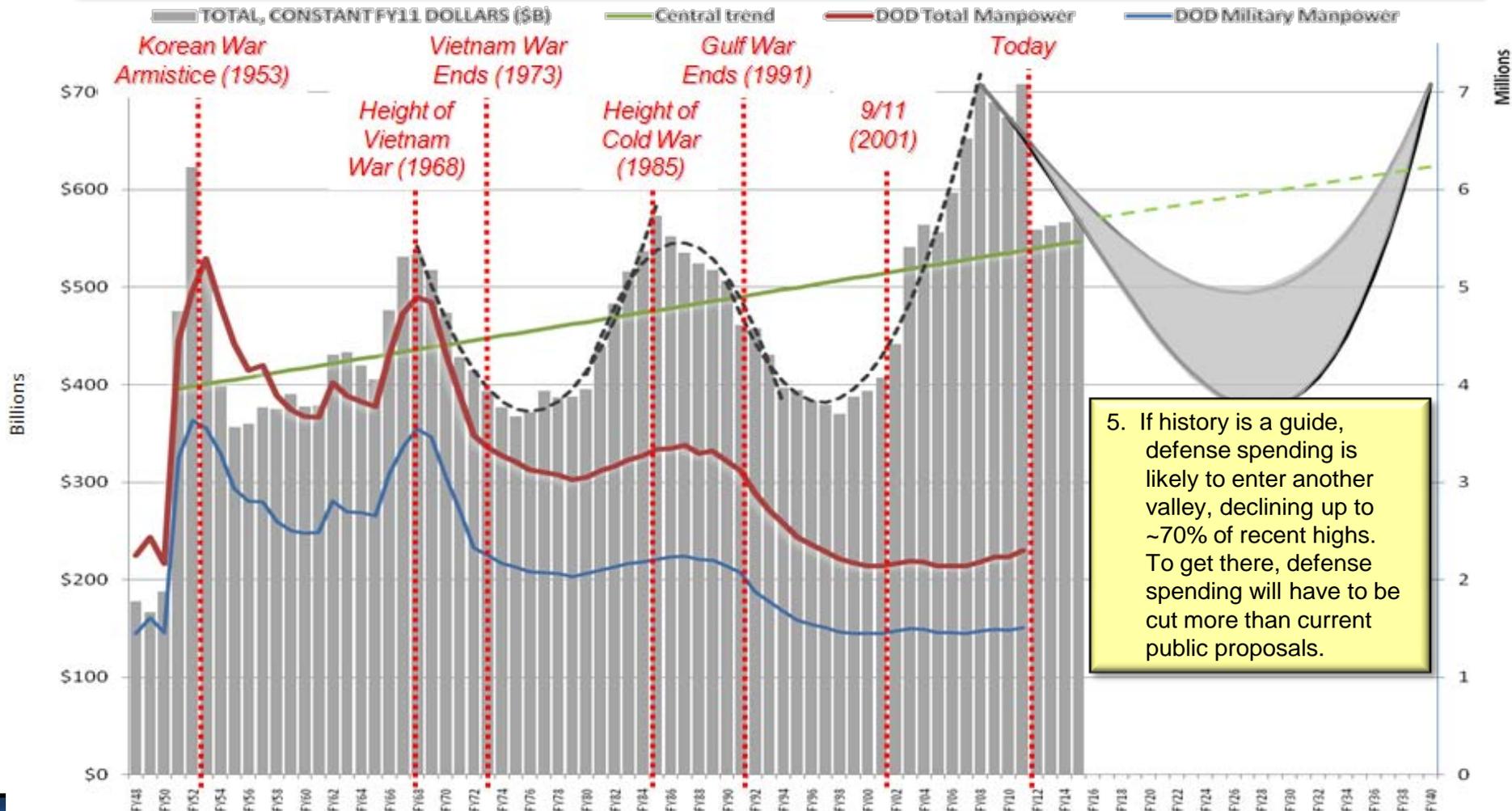
*If you are going to achieve excellence in big things, you develop the habit in little matters. Excellence is not an exception, it is a prevailing attitude.*

– General Colin Powell



# Defense Spending

1. Defense spending over the last 60 years is cyclical with valleys of ~\$400B/year in constant FY11 dollars.
2. National Commission on Fiscal Responsibility and Reform proposals reduce Defense ~\$100B/year in FY 2015
3. The Debt Reduction Task Force proposals would reduce Defense ~ \$133B in FY 2015 and \$166B/year in FY 2016
4. Recent electoral changes portend an increased emphasis on reducing spending/deficits – Defense will be one target





# Joint Training & Exercise 5-Year Plan

- Constrained resources require DLA to shape exercise opportunities by designing and coordinating scenarios meeting customer requirements and fulfilling DLA's annual training/experimentation needs
- Program defines 5 levels of DLA exercise support:
  - Level 1: DLA commodity support only
  - Level 2: Assigned DLA Regional Cmd/LNO-supported organization
  - Level 3: DLA PLFA augmentation
  - Level 4: DLA Design/Control Cell integrated with Sponsor Exercise
  - Level 5: DLA Unique Exercise
- Training Objectives linked to the AMETLs
- Plan addresses long-term view: five years out to effect the budget process
- Sets expectations in years 2 and 3 for participation in JELC events



# DLA JLLP Approach

- Philosophy: Lessons learned, observations, and recommendations on policies, processes, and procedures are essential to improving DLA processes
- Active collection provides the greatest gain in information and the highest quality product for our interested users
- Focus on analytical and collaboration support in Knowledge Management... current emphasis is on retrograde and the return supply mission area
  - Support introduction of JLLIS to Material Management Contingency Training to equip Warfighters with tools to capture retrograde management processes based on deployment experiences
  - Conduct pre-, mid-, and post-deployment interviews to ensure compliance of project goals requiring capturing retrograde and lessons learned process
  - Gather retrograde management process information from internal and external sources; incorporate with information from deployment experiences – then populate this information in JLLIS



# DLA JLLIS Collaboration and Active Collection Processes





FEMA



DLA Customers



JLOC

Exercises



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JOINT LESSONS LEARNED INFORMATION SYSTEM



DLA Call Center



DLA – Joint Lessons Learned Information Program Pillars of Collaboration

DLA Enterprise



Deploying Personnel



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