



**JCISFA**

Joint Center for International Security Force Assistance

Army DoD  
GCC  
Interagency  
Air Force  
Marines  
Partner Nations  
Joint Staff  
Navy

## JCISFA Lessons Learned 2010



SFA as an Integrated Operation

**JCISFA Web Site: <https://jcsifa.jcs.mil>**

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## Mission

The JCISFA captures and analyzes Security Force Assistance (SFA) lessons from contemporary operations in order to advise combatant commands and military departments on appropriate doctrine, practices, and proven tactics, techniques, and procedures (TTPs) to prepare for and conduct security force assistance missions efficiently.



The JCISFA provides a full range of SFA support across the joint, interagency, intergovernmental, and multinational (JIIM) communities in order to develop and enhance their SFA capabilities and capacities.

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## Purpose and Functions...

**Discover:**  
*Collect*



**Assess:**  
*Metrics*  
*MOP / MOE*

**Develop:**  
*Analyze*

**Integrate:**  
*Document*  
*Advise*  
*Assist*

### Support SFA Institutionalization:

**Institutionalize** lessons and best practices from SFA operations to better prepare US and partner nation forces.

### SFA Center of Excellence (COE):

Serve as the DoD **COE** and US Armed Forces focal point to provide advice and assistance for SFA capability development

*Note: US SecDef chartered 2006: CJCS controlled activity to institutionalize SFA across DoD and serve as the DoD SFA Center of Excellence.*

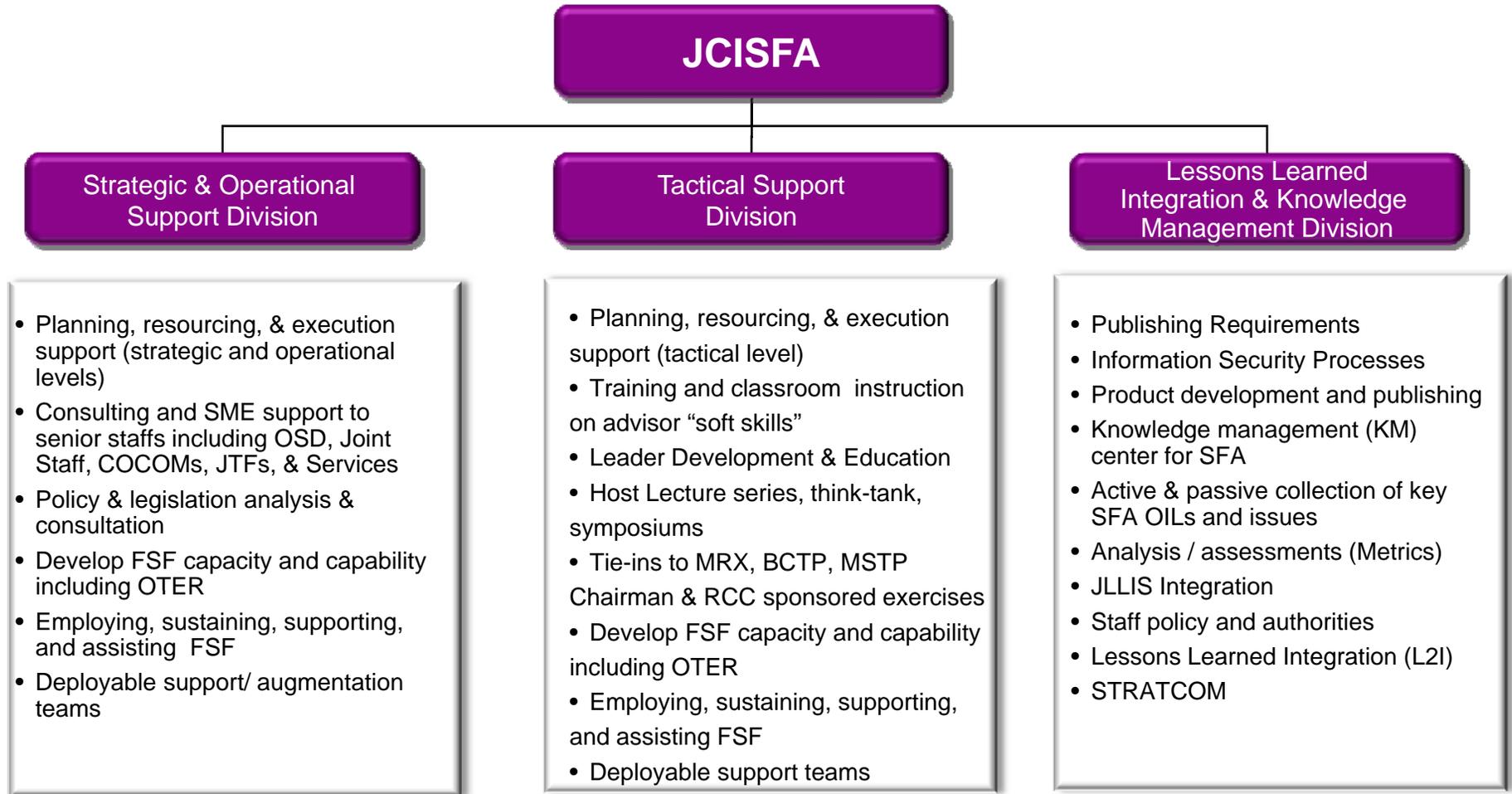
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Officers: 14 / NCOs: 1 / DA Civilians: 10

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## JCISFA Knowledge Continuum

### Dynamic Knowledge

### Refined Knowledge

### Documented Knowledge



#### Web-enabled Knowledge Interface (NIPR/SIPR)

##### SFA Archives:

- ✓ SFA Operational Records

##### Communities of Interest (COI):

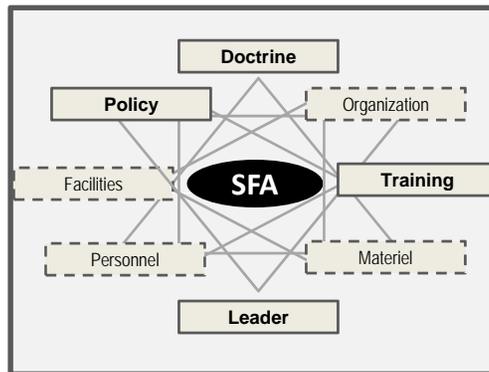
- ✓ The Advisor COI

##### Data Collection, Distribution, Response (D-CDR) User research tools

- ✓ User Research (Passive Collection)

##### Information Availability / Authentication

- ✓ JIIM stakeholders



#### Lessons Learned Process (TLD & P)

##### Discover

- ✓ Active Collection / Participation (Across JIIM)

##### Knowledge Development

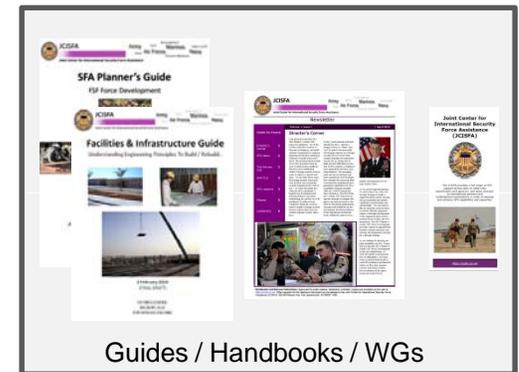
- ✓ Relevancy & Suitability (The so what...)

##### Integration (Implementation)

- ✓ Purposeful JLLIS integration
- ✓ JIIM IRP (ESC and WGs)

##### Assess

- ✓ Metrics and Evaluation



Guides / Handbooks / WGs

#### Publishing Process (Electronic and Print)

##### Editor / Technical Approach:

- ✓ Content Management

##### Distribution / Metrics:

- ✓ Utilization (users)

##### Themes and Messages:

- ✓ Unity of Purpose

##### Strategy :

- ✓ TLD & P Gap Mitigation



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## Web-enabled Knowledge Interfaces



### The Advisor (SFA Community of Interest)

#### Mission

Serve as a single-KM interface for security force assistance (SFA) communities and stakeholders to share timely, relevant, suitable, and accessible information in the form of SFA OILs, Best Practices, and Issues.

Endure as an information environment to enable joint, interagency, intergovernmental and multinational (JIIM) users in research, knowledge generation and sharing.

#### Core Capabilities:

- Tiered access (JIIM stakeholders)
- Knowledge generation, sharing, and distribution
- Develop and understand SME & Org relationships
- Communities of Practice (COP)
- Support better decision-making.
- User defined notifications and alerts
- Consolidate SFA forums and news (RSS feeds)
- Support specific Geographic Combatant Commands (GCC) theaters with targeted SFA OILs and best practices.
- Support SFA functional (OTERA) requirements
- Supporting platform for JLLIS data input
- Contribute to GCC and Service DOTMLPF-P issue resolution processes
- Facilitate ORSA and academia requirements
- After Action Archival (Partner Nation and SFA Specific)
- Data Collection, Distribution & Response (D-CDR) Interface

*IOC: 15 Mar 2010 / FOC: 15 June 2010*

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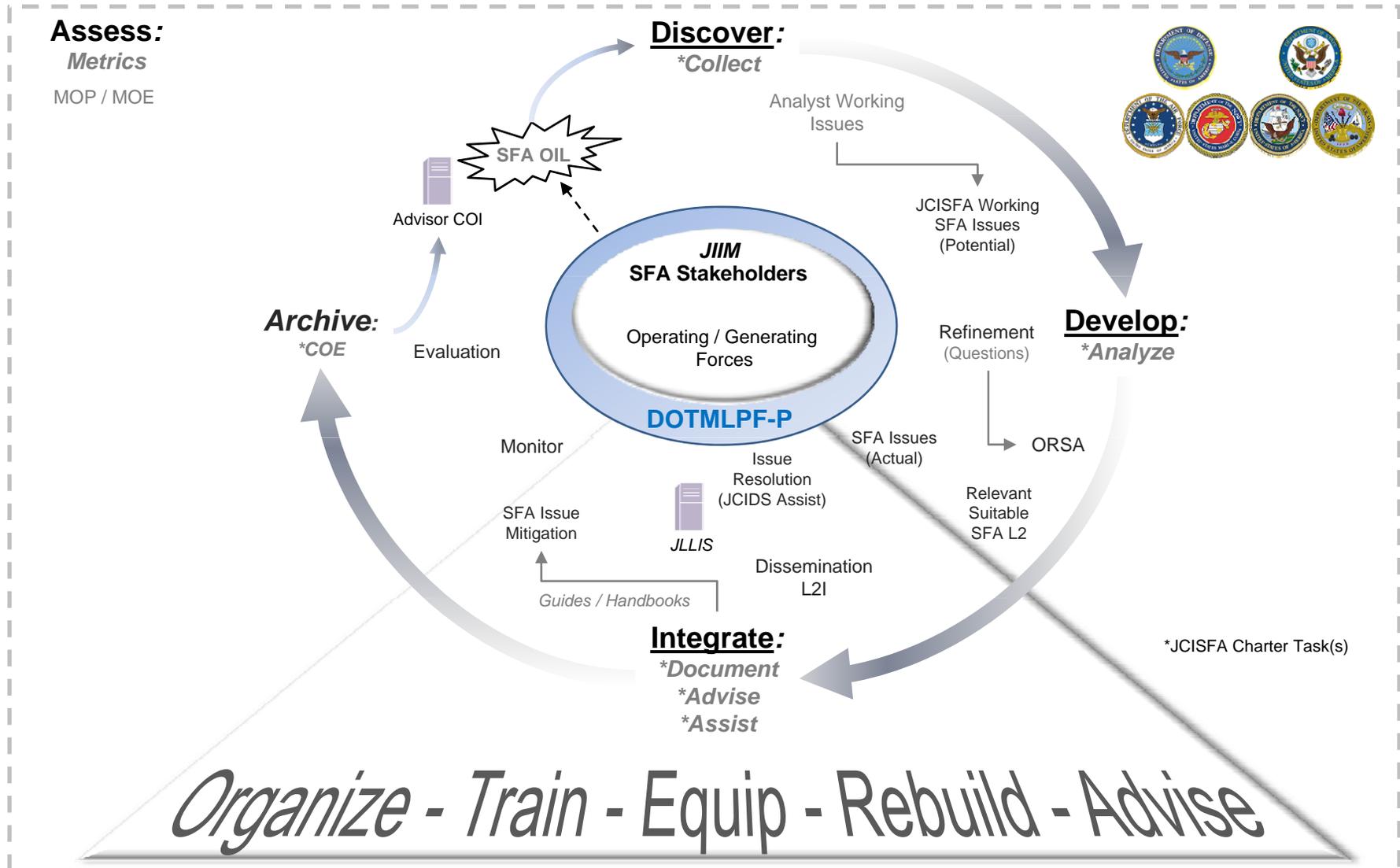


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## Supporting Process to the JLLP



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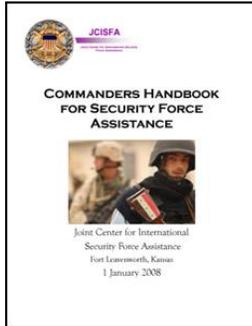


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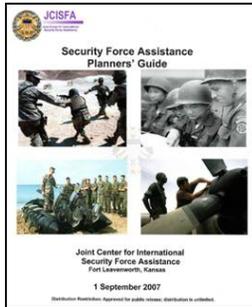
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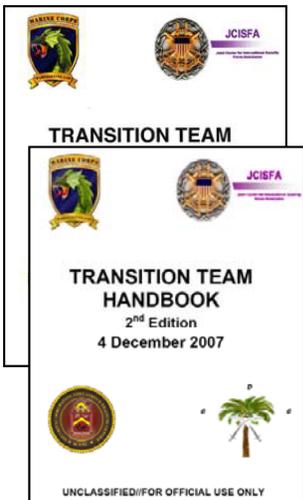
## Publishing



**CDR's Handbook for SFA:** Oriented on the BN, BDE, and DIV level CDRs. This handbook provides information critical to commanders preparing to deploy on SFA related missions.



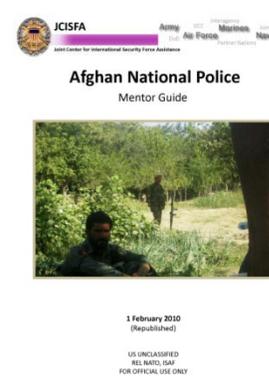
**SFA Planner's Guide:** Covers planning considerations for SFA operations including the SFA Imperatives. Planning considerations are placed in the context of the Joint Strategic Planning System framework.



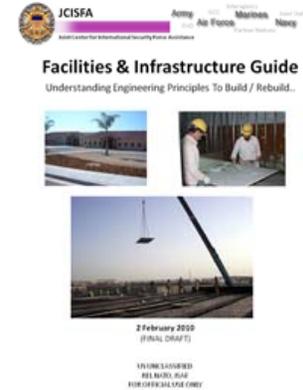
**TT Handbook (Editions 1 & 2):** provides essential information in a Ranger handbook-type format for Transition Team members. Second edition now available



**SFA Planner's Guide: FSF Force Development:** Introduces concepts and tools to support SFA planning, preparation, execution, and assessment related to FSF capability development.



**ANP Mentor Guide:** provides GPF advisory teams with information they need to develop the skills required to effectively augment the CSTC-A Police Mentor Team program.



**Facilities & Infrastructure Guide:** This guide presents infrastructure and facility challenges associated with the build/rebuild task within Security Force Assistance (SFA) operations.

### Upcoming:

- *SFA Contracting Fundamentals Guide*
- *Iraqi Federal Police Handbook*

### In Work:

- *SFA Handbook Series*
- *SFA Logistics Operations Guide*
- *Quarterly Newsletter*

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Questions

Discussion