

Doctrine

THE VISION THING

The global war on terrorism and the threat of weapons of mass destruction have both added a sense of urgency to the call for military transformation. The lessons from recent operations conducted in Afghanistan and elsewhere are influencing joint force development. Two initiatives will transform the Armed Forces—the revision of *Joint Vision* and the release of *Full Spectrum Dominance*.

The forthcoming revision of *Joint Vision* will outline the transformational changes required by joint force to protect U.S. national interests. This document is a conceptual template issued by the Chairman at periodic intervals to facilitate the development of joint capabilities by the services, defense agencies, and unified commands.

Finally, in the coming months, the Chairman will release *Full Spectrum Dominance*, a capstone document that will enable the Armed Forces to operationalize the changes advanced in *Joint Vision*. It will link the vision and operational and functional concepts. This document will help in defining joint requirements, capabilities, and experiments. It will lead to a more adaptable and fulsome set of capabilities that are more complementary and interoperable. **JFQ**

Exercises

A NEW MILLENNIUM

More than 13,500 U.S. military and civilian personnel will participate in Millennium Challenge 2002, a joint warfighting experiment bringing together both live field forces and computer simulations at various locations from July 24 to August 15, 2002. Mandated by Congress and sponsored by U.S. Joint Forces Command, the event is designed to simulate a realistic 2007 battlefield to assess the interoperability of new methods to plan, organize, and fight.

The experiment will feature both live field forces and computer simulation and incorporate elements of all military services, U.S. Special Operations Command, most functional/regional commands, and various Department of Defense and other Federal agencies.

The live and simulated warfighting events will be conducted at various training and testing ranges in the western United States, and the virtual combat simulations from across the country will

be controlled from the Joint Warfighting Center's Joint Training Analysis and Simulation Center in Suffolk, Virginia. The experiment will be the culmination of over two years of concept development examining how to best accomplish rapid and decisive operations in this decade using transformational knowledge and command and control concepts with today's equipment and weapon systems.

For additional information visit the U.S. Joint Forces Command Web site at <http://www.jfcom.mil>. **JFQ**

Education

JOINT REPORT CARD

In his recent report to Congress, the Secretary of Defense indicated that 5,545 officers on active duty with a critical occupational specialty (COS) at the end FY01 had completed joint professional military education. The number of officers by service (and their specialties) include: Army, 1,413 (infantry, armor, artillery, air defense artillery, aviation, special operations, and combat engineers); Navy, 1,461 (surface, submariner, aviation, sea-air-land, and special operations); Marine Corps, 492 (infantry, tanks/assault amphibian vehicles, artillery, air control/air support, anti-air warfare, aviation, and engineers), and Air Force, 2,179 (pilot, navigator, command/control operations, and space/misile operations). For more details, see http://www.defenselink.mil/execsec/adr2002/html_files/apdx_b.htm. **JFQ**

JPME UPDATE

The Director of the Joint Staff and leaders of the intermediate and senior colleges met in May 2002 to discuss issues in joint professional military education (JPME) to include the following:

- Expansion of access to advanced JPME for the total force. Under the National Defense University, work is underway to develop a course for Reserve officers. Incorporation of lessons learned from a test conducted last year have aided in developing a pilot course consisting of a mix of resident and distributive learning to be instituted in 2003.

- Interactive multimedia CD-ROM for senior NCOs in joint duty assignments. This is the first JPME effort tailored to the needs of NCOs in the field and fleet. It will facilitate assimilation and increase contributions to the joint team. The disc will be in production by late summer 2002 and made available through unified commands in autumn 2002.

- Accreditation of JPME Phase I at the Marine Corps Command and Staff College has been renewed through 2007 and the Air War College and Air Command and Staff College are scheduled for reaffirmation visits later in the year.

- Efforts to speed joint lessons learned from the battlefield to the schoolhouse.

- Congress has called for an independent study of joint officer management and education in 2002-2003. This is the first congressional examination of these two areas since the late 1980s.

For the latest information on joint education, visit <http://www.dtic.mil/doctrine>. **JFQ**

INSTANT LIBRARY

The holdings of military libraries can be accessed through the Military Education Research Library Network (MERLN), a Web-based information portal designed to promote international outreach. Divided into geographic and content-specific areas, the home page offers access to MERLN (North America) through a central node in the National Defense University (NDU) Library. Other points include: MERLN (Asia-Pacific) with a central node at the Asia-Pacific Center for Security Studies; MERLN (Latin America-Caribbean) under the Center for Hemispheric Defense Studies at NDU; MERLN (Europe), with a central node at the George C. Marshall Center for European Security Studies; and MERLN (International Fellows) and (Near East-South Asia) with access to licensed electronic products for NDU alumni.

Three content-specific areas include resources, online publications, and the digital library. Resources present holdings from catalogs, library home pages, and bibliographies of participating libraries. Listings include terrorism and homeland security and also bibliographies on topics such as asymmetric warfare, civil-military operations, and strategic deterrence. Information is updated daily. Online publications afford centralized access to periodicals like *Joint Force Quarterly* and *Parameters* and titles released by the Marshall Center, Partnership for Peace Consortium, and other institutions. The digital library presents unique collections, including archives on command and staff colleges, papers of John M. Shalikashvili and Maxwell D. Taylor, and student work from the National War College.

MERLN is available worldwide on a 24/7 basis at <http://merln.ndu.edu>. **JFQ**

THE CHAIRMAN'S GOUGE

A MEDLEY OF BOOKS

Selected by

RICHARD B. MYERS

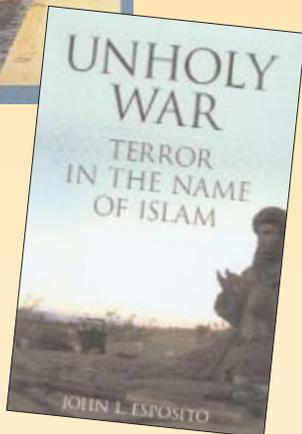
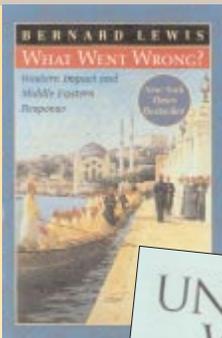
This issue of *Joint Force Quarterly* presents a new occasional column, "The Chairman's Gouge." In the spirit of jointness, I am using a Navy/Marine Corps term of art for this contribution; *gouge*, meaning either a scoop or essential information. The global war on terrorism has prompted interest in a number of areas of inquiry, from geopolitical environment and grand strategy to civil-military relations and defense reform. Drawing on a wealth of recently published books, I hope to bring some relevant and thought-provoking titles to the attention of *JFQ* readers on regular basis.

As we fight the global war on terrorism, a body of literature is emerging that contributes to an understanding of the

What Went Wrong? Western Impact and Middle Eastern Response

by Bernard Lewis

Oxford: Oxford University Press, 2001.
192 pp. \$23.00
[ISBN: 0-19-514420-1]



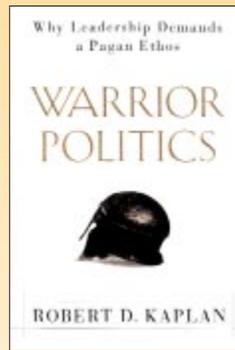
Unholy War: Terror in the Name of Islam

by John L. Esposito

Oxford: Oxford University Press, 2002.
208 pp. \$25.00
[ISBN: 0-19-515435-5]

strategic landscape and radical Islam. Among them are *What Went Wrong: Western Impact and Middle Eastern Response* by Bernard Lewis and *Unholy War: Terror in the Name of Islam* by John Esposito. A highly regarded scholar of the Muslim world, Lewis provides keen insights into the underlying causes of tensions between the West and Islam. Esposito, whose article on "Political Islam and the West" appeared in issue 24 of *Joint Force Quarterly* (Spring 00), explores the battle being waged over control of the course of Islam, tension between modern trends and tradition, and socio-economic factors that fuel support for groups such as al Qaeda.

Warrior Politics: Why Leadership Demands a Pagan Ethos by Robert Kaplan



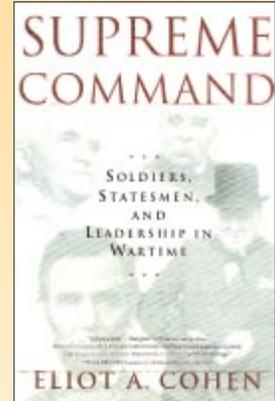
Warrior Politics: Why Leadership Demands a Pagan Ethos

by Robert D. Kaplan

New York: Random House, 2001.
179 pp. \$22.95
[ISBN: 0-375-50563-6]

is focused on geopolitics and emerging threats. With a fresh look at Livy, Thucydides, Sun-Tzu, et al., Kaplan presents a realist worldview and framework for considering challenges that lie ahead. He suggests that governance based on compassion and moral rectitude gradually leads to a weakened position in the world order. In his view, U.S. foreign policy should acknowledge that international relations is a struggle for power and survival. In this regard, we have much to learn from the ancients.

Civil-military relations continue to be an issue of interest. In *Supreme Command: Soldiers, Statesmen, and Leadership in Wartime*, Eliot Cohen argues that four successful wartime leaders (Lincoln, Clemenceau, Churchill, and Ben-Gurion) did not delegate decisions on military affairs. His analysis emphasizes that war is a profoundly political act.

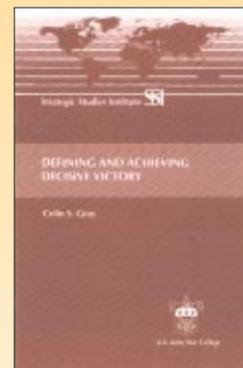


Supreme Command: Soldiers, Statesmen, and Leadership in Wartime

by Eliot A. Cohen

New York: Free Press, 2002
288 pp. \$25.00
[ISBN: 0-7432-3049-3]

Grand strategy is the subject of "Defining and Achieving Decisive Victory" by Colin Gray. This monograph describes strategy as the use of military force to obtain political goals. One of the critical steps in achieving victory is determining the means needed to attain ends. Gray argues that it is difficult to quantify that requirement, something that one must remember in the war on terrorism. (This title is available online at www.carlisle.army.mil/usassi/ssipubs/pubs2002/victory/victory.htm). **JFQ**



Defining and Achieving Decisive Victory

by Colin S. Gray

Carlisle Barracks, Pennsylvania: Strategic Studies Institute, U.S. Army War College,
April 2002
45 pp. n.p.
[ISBN: 1-58487-089-3]