

UNCLASSIFIED

Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>
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COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
Total Program Element	23.113	24.447	20.310	0.000	20.310	26.364	23.507	21.883	22.709	Continuing	Continuing
017: RTOC	23.113	24.447	20.310	0.000	20.310	26.364	23.507	21.883	22.709	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Under Secretary of Defense (Acquisition, Technology & Logistics) defined mission for the Reduction in Total Ownership Cost (RTOC) program as the reduction of ownership costs for defense systems. The RTOC program funds activities and initiatives that will:

1. Increase the reliability, maintainability, supportability--and thus increase readiness--of new or existing defense systems.
2. Reduce logistics footprint.
3. Generate future cost reductions in total ownership cost.

Individual Service Projects are complete efforts within themselves that yield complete developments/redesigns which the Services are committed to put into production and operation. The initiatives optimize cost avoidance, ultimately reducing the operating and support costs for systems. Each project is evaluated against a rigorous set of criteria to assess its viability and probability of success. Individual projects address specific Service needs and high Operations and Support (O&S) cost areas.

The Department has set a FY 2010 RTOC goal of reducing the total defense systems inflation increase in O&S cost by 30 percent between FY 2004 and FY 2010. This Program Element (PE) provides a major portion of the program funding to achieve this goal. The successful demonstration of the RTOC program initiatives stimulates additional initiatives by the Services to achieve even greater cost avoidances.

Individual RTOC Project Management rests with the Services and their Project Managers. Each Service has an active RTOC Point of Contact (POC) for the initial interface between the Office of the Secretary of Defense (OSD) and the RTOC Project Managers.

The average Return on Investment (ROI) for FY 2009 projects (based on discounted cash flow calculations) is approximately 45:1 with \$1.174 billion in cost avoidances across the life cycle of the affected systems. These cost avoidances will be lost without the requested funding in FY 2010, which is needed to complete the projects begun with FY 2009 funding. The average ROI for these FY 2010 new start projects (based on discounted cash flow calculations) is approximately 80:1 with \$1.333 billion in cost avoidances across the life cycle of the affected systems.

UNCLASSIFIED

R-1 Line Item #111

Page 1 of 15

UNCLASSIFIED

Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Office of Secretary Of Defense	DATE: February 2010
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APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>
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B. Program Change Summary (\$ in Millions)

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011 Base</u>	<u>FY 2011 OCO</u>	<u>FY 2011 Total</u>
Previous President's Budget	24.765	24.447	0.000	0.000	0.000
Current President's Budget	23.113	24.447	20.310	0.000	20.310
Total Adjustments	-1.652	0.000	20.310	0.000	20.310
• Congressional General Reductions		0.000			
• Congressional Directed Reductions		0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds		0.000			
• Congressional Directed Transfers		0.000			
• Reprogrammings	0.000	0.000			
• SBIR/STTR Transfer	-0.496	0.000			
• Other Program Adjustments	-1.156	0.000	20.310	0.000	20.310

UNCLASSIFIED

R-1 Line Item #111

Page 2 of 15

UNCLASSIFIED

Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>	PROJECT 017: <i>RTOC</i>
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COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
017: <i>RTOC</i>	23.113	24.447	20.310	0.000	20.310	26.364	23.507	21.883	22.709	Continuing	Continuing
Quantity of RDT&E Articles											

A. Mission Description and Budget Item Justification

The Under Secretary of Defense, Acquisition, Technology & Logistics (USD(AT&L), defined the mission for the Reduction in Total Ownership Cost (RTOC) program as the reduction of ownership costs for defense systems. The RTOC program funds activities and initiatives that will:

1. Increase the reliability, maintainability, supportability and thus increase readiness of new or existing defense systems.
2. Reduce logistics footprint.
3. Generate future cost reductions in total ownership cost.

These individual initiatives are complete efforts within themselves that yield complete redesigns which the Services are committed to put into production and operation. The initiatives optimize cost avoidance, ultimately reducing the operating and support (O&S) costs for systems.

The Department has set an FY 2010 RTOC goal of reducing the total defense systems inflation increase in operations and support cost by 30 percent between FY 2004 (baseline) and FY 2010. This Program Element (PE) provides a major portion of the program funding to achieve this goal. The successful demonstration of the RTOC program initiatives should stimulate additional initiatives by the Services to achieve even greater cost avoidances.

Individual RTOC Project Management rests with the Services and their Project Managers. Each Service has an active RTOC Point of Contact (POC) for the initial interface between OSD and the RTOC Project Managers.

The average Return on Investment (ROI) for FY 2008 projects (based on discounted cash flow calculations) is approximately 28:1 with \$1.176 billion in cost avoidances across the life cycle of the affected systems. These cost avoidances will be lost without the requested funding in FY 2009, which is needed to complete the projects begun with FY 2008 funding. The average Return on Investment (ROI) for these FY 2009 new start projects (based on discounted cash flow calculations) is approximately 72 with \$2.006 billion in cost avoidances across the life cycle of the affected systems.

B. Accomplishments/Planned Program (\$ in Millions)

UNCLASSIFIED

R-1 Line Item #111

Page 3 of 15

UNCLASSIFIED

Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>	PROJECT 017: <i>RTOC</i>
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B. Accomplishments/Planned Program (\$ in Millions)

	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>AH-64: Hydraulic Hand Pump AH-64: Servo HH-60: FLIR 81mm: Monopack Guardrail: AQL RF Antenna Panel 120mm Mortor M9: Baseplate</p> <p>Navy Projects: Continued two current projects and began eleven new projects (see list below). Power conservation measures and gained efficiencies through standardization are the major themes for Navy's FY09 projects in order to reduce costly fuel consumption and the dependence on foreign oil. Navy is enhancing propeller performance by minimizing surface roughness from bio-fouling and calcareous deposits. NAVSEA has defined requirements for cathodic protection of Marine 5000 series aluminum alloys that reduce ship corrosion. NAVSEA has developed a solvent-free, high-build antifouling coating for ships and submarines, which now supports the 12-year docking cycle for aircraft carriers. NAVSEA is also working to improve shipboard surface coatings life span by implementing validated repeatable quantitative measures that will improve corrosion reduction, and reduce maintenance requirements and hazardous materials in a shipboard waterfront environment.</p> <p>Remaining projects included: Common: Power Conservation Management F/A-18E/F: Fiber Optic Network V-22: NLG Mech Improvement Common Ship: Coating Surface Ship Propellers ASE: F/A-18E/F SRA Pinpoint Routines Common Ship: High Solids Antifoulant Coating Common Ship: Cathodic Protection of Aluminum ASE: Spectrometer Modification NAVAIR: CMIS TDSA-KITMIS Migration Common Ship: Surface Profile Tool</p>					

UNCLASSIFIED

R-1 Line Item #111

Page 5 of 15

UNCLASSIFIED

Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010	
APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>		R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>		PROJECT 017: <i>RTOC</i>	
B. Accomplishments/Planned Program (\$ in Millions)					
<p>supportability provide additional criteria for project selection. OMB discount rates are used to provide real comparisons of future value against current uses of resources. Projected cost avoidances are based on engineering estimates of the benefits provided by project implementations. Updated ROI calculations are part of the required semi-annual project reports to provide tracking of this metric. The estimated ROI for FY 2010 projects (based on discounted cash flow calculations) is 80:1 with \$1.333 billion in cost avoidances across the life cycle of the affected systems.</p> <p>Army Projects: Continue two projects begun earlier and initiate four new projects (see list below). Leverage missile program technology to incorporate state of the art common ESAF components that will reduce obsolescence on the GMLRS. Redesign H-60 Hydraulic Power Supply to reduce the primary causes of failure, internal and external leaks, overheating, and excessive wear. Design and prototype howitzer front split ring using higher strength steel to double functional life and improving durability and reliability.</p> <p>HH-60 FLIR 120mm Mortar M9 Baseplate HIMARS/GMLRS: ESAF HH-60: Hand Pump SOA CAAS Training Simulation Overwatch display Control Module (TENT)</p> <p>Navy Projects: Continue ten projects begun earlier and begin three new Common Ship projects (see list below). The primary theme for FY10 projects is the improvement of maintenance technologies that will reduce cost and add efficiency. NAVSEA will provide underwater hull condition based maintenance that will reduce maintenance requirements and improve warfighting readiness. NAVSEA will also introduce the use of vapor corrosion inhibitors in ship voids to reduce the effects of corrosion causing moisture within voids in order to double the maintenance interval. NAVSEA will work with NAVAIR to design a new machined hinge replacement for Main Landing Gear door hinges to meet current loading requirements.</p>					
	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total

UNCLASSIFIED

R-1 Line Item #111

Page 7 of 15

UNCLASSIFIED

Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>	PROJECT 017: <i>RTOC</i>
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B. Accomplishments/Planned Program (\$ in Millions)

	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Multiple Systems: No-Strip Touch-Up Repair Multiple Systems: Coating Removal Process Multiple Systems: Laser Inspection of GTE F-15/F-16: Laser Cladding/LAM Multiple Systems: Low Radioactivity Thermal Barrier Multiple Systems: Parent Material Restoration Multiple Systems: Single Part Wheel Paint Process Guide Pulse Tube Cooler LP704 Non-Solvent Cleaning Low Percent Analysis LP 753 High Velocity Oxy Fuel (HVOF) ID Gun Supersonic Particle Dep					
Accomplishments/Planned Programs Subtotals	23.113	24.447	20.310	0.000	20.310

C. Other Program Funding Summary (\$ in Millions)

N/A

D. Acquisition Strategy

There is an annual USD(AT&L) call for proposed project plans in October. Projects are submitted by the Services annually in January. The project plan format is provided with the call for submission of Service projects. Each project plan contains:

1. Problem statement
2. Impact statement
3. Technical description
4. Risk analysis
5. Proposed phases
6. Expected deliverables and results or outcomes
7. Program management

UNCLASSIFIED

R-1 Line Item #111

Page 12 of 15

UNCLASSIFIED

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APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>	PROJECT 017: <i>RTOC</i>
8. Cost/benefit analysis 9. Schedule 10. Implementation plan		
<p>The project evaluation criteria are also provided as part of the call for use by the Services in arriving at their prioritized project list. There are five objective and six subjective categories for evaluation.</p> <p>The Services receive project plans and make a Service priority ranking based on detailed analysis of each proposed initiative against the eleven evaluation criteria. This priority ranking is sent to the OSD lead. Upon acceptance and approval of the projects by OSD, the projects are briefed to the R-TOC Forum and Congressional staff, as required. Funding is distributed equally between the Services based on priority and the evaluation process results.</p> <p>Upon final funding approval, OSD transfers individual project funding to the appropriate funding sites that are provided by the Services. After receiving the project funding, the Services are responsible for the funding and management of the projects. OSD retains oversight and direction of the R-TOC Initiative through the OSD lead office.</p> <p>A semi-annual Project Report format has been defined, approved by the Services, and is required for each funded project. These reports are submitted to the OSD R-TOC Initiative lead office. OSD analyzes project status, progress and project statistics and informs the Service POCs of any project problems. Projects are also required to report verbally at the quarterly R-TOC Forums, as appropriate.</p>		
<u>E. Performance Metrics</u> Not applicable.		

UNCLASSIFIED

UNCLASSIFIED

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Product Development (\$ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	FY 2010		FY 2011 Base		FY 2011 OCO		FY 2011 Total	Cost To Complete	Total Cost	Target Value of Contract
				Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
RTOC	TBD	TBD TBD	0.000	24.447		20.310		0.000		20.310	Continuing	Continuing	Continuing
Subtotal			0.000	24.447		20.310		0.000		20.310			

Remarks

Support (\$ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	FY 2010		FY 2011 Base		FY 2011 OCO		FY 2011 Total	Cost To Complete	Total Cost	Target Value of Contract
				Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Subtotal			0.000	0.000		0.000		0.000		0.000			

Remarks

Management Services (\$ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	FY 2010		FY 2011 Base		FY 2011 OCO		FY 2011 Total	Cost To Complete	Total Cost	Target Value of Contract
				Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Subtotal			0.000	0.000		0.000		0.000		0.000			

UNCLASSIFIED

R-1 Line Item #111

Page 14 of 15

UNCLASSIFIED

Exhibit R-3, RDT&E Project Cost Analysis: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 4: <i>Advanced Component Development & Prototypes (ACD&P)</i>	R-1 ITEM NOMENCLATURE PE 0605017D8Z: <i>Reduction of Total Ownership Cost (RTOC)</i>	PROJECT 017: <i>RTOC</i>
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Management Services (\$ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	FY 2010		FY 2011 Base		FY 2011 OCO		FY 2011 Total	Cost To Complete	Total Cost	Target Value of Contract
				Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Remarks													
			Total Prior Years Cost	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total	Cost To Complete	Total Cost	Target Value of Contract			
Project Cost Totals			0.000	24.447	20.310	0.000	20.310						

Remarks

UNCLASSIFIED