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Exhibit R-2, RDT&E Budget Item Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Dw BA 06			R-1 Item Nomenclature: Support to Networks and Information Integration, 0605170D8Z				
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Total PE Cost	16.607	11.055	14.723	15.024	15.130	15.314	15.497
Command Information Superiority Architecture, P170	5.429	5.528	5.612	5.762	5.815	5.907	5.999
Defense Architecture Repository, P170	1.249	1.271	1.290	1.325	1.337	1.359	1.380
Integrated Planning and Management, P170	2.009	2.045	2.076	2.132	2.152	2.186	2.219
Support to NII Mission Requirements, P170	7.920	2.211	5.745	5.805	5.826	5.862	5.899
<p>A. Mission Description and Budget Item Justification: This program element supports studies in the areas of networks, information integration, defense-wide command and control (C2), and communications. This program is funded under Budget Activity 6, RDT&E Management Support because it includes studies and analysis in support of RDT&E efforts.</p> <p><u>Program Accomplishments and Plans:</u></p> <p>FY 2007 Accomplishments: (\$7.920 million)</p> <ul style="list-style-type: none"> - Continued to pursue research on new approaches to military and civil-military command and control suitable for 21st Century coalition operations including stability and reconstruction. - Continued to fund the Edge Institute at the Navy Post Graduate School (NPS) and selected research efforts at other universities . - Continued, in collaboration with allies and NATO partners, the development and testing of metrics and a conceptual framework suitable for assessing network-centric coalition operations. - Supported JFCOM and other DoD organizations in the design and conduct of Multinational Experiment 5 - Continued to work with the DoD community and international partners to improve the understanding of Information Age command and control related concepts, technologies, and experiments. - Conducted annual Command and Control Research and Technology Symposia. - Conducted workshops to explore command and control related issues. - Continued to develop manuscripts for widely read and respected C2 publications and outreach program. - Maintained and expanded C2 research community website - Began campaign of experimentation related to information sharing, collaboration, and trust. 							

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<p>Congressional Add for the Pacific Disaster Center (PDC) continues to expand its expertise and influence in Information and Communication Technologies (ICT) and enterprise data management practices throughout the Asia-Pacific Region during FY2007. Some specific highlights for 2007 are:</p> <ul style="list-style-type: none"> • Disaster Data Inventory: A new web-based inventory released by the PDC will help emergency managers to catalogue and share disaster-related data in South-East Asia. ASEAN countries have been working together on the project over the past two years. It will be made available to the Association of Southeast Asian Nations' Committee on Disaster Management. The PDC and the ASEAN Secretariat will work now to train emergency managers in the high risk area on mitigation and preparedness techniques. • National Disaster Warning Center, Thailand: Major milestones achieved are: A Concept of Operations Report and an Information and Communication Technology Gap Analysis; In-country multi-agency workshops to solicit feedback from key stakeholders were conducted to finalize and obtain acceptance of both of these deliverables; and PDC submitted a proposal to the U.S. Trade and Development Agency for augmenting the prototype Decision Support System (currently designed for earthquake and tsunami hazards) to include flooding. • Earthquakes and Megacities Initiative: Intensive fieldwork was conducted in Metro Manila including four “Metro Manila Internet Map Viewer” training sessions hosted at the National Defense College of the Philippines. Over 100 local and national government officials received training on this newly-developed risk communications tool. These methods will be expanded to include other SE Asia nations. • New PDC Website: A new version of the PDC public website was released. Enhanced functionality includes the addition of “MyPDC”—which allows users to customize the look-and-feel of the website’s home page—and a reorganized navigation scheme. There were nearly 200 new registered users of the new website by the end of this quarter. The goal for FY2007 will be further enhance the site and gain increased value to the emergency management community. 		

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<ul style="list-style-type: none"> Hawaii County Remote Information Systems: PDC submitted a final draft of the Hawaii County Remote Information Service Implementation Plan to the County. The Implementation Plan details strategies and recommendations for internalizing the web-based Hawaii County Remote Information Service within the County itself. PDC will continue to work with counties in the State to improve the information availability and usefulness to all users. 		
FY 2008 Plans (\$2.211 million)		
<ul style="list-style-type: none"> - Continue to pursue research on new approaches to military and civil-military command and control suitable for 21st Century coalition operations including stability and reconstruction. - Continue to fund the Edge Institute at the Navy Post Graduate School (NPS) and selected research efforts at other universities. - Continue, in collaboration with allies and NATO partners, the development and testing of metrics and a conceptual framework suitable for assessing network-centric coalition operations. - Support JFCOM and other DoD organizations in the design and conduct of experiments - Continue to work with the DoD community and international partners to improve the understanding of Information Age command and control related concepts, technologies, and experiments. - Conduct 12th International Command and Control Research and Technology Symposia. - Conduct workshops to explore command and control related issues. - Continue to develop manuscripts for widely read and respected C2 publications and outreach program. - Maintain and expand C2 research community website - Continue campaign of experimentation related to information sharing, collaboration, and trust. 		
FY 2009 Plans (\$5.745 million)		
<ul style="list-style-type: none"> - \$3.500 million transferred from the Air Force for Global Positioning System (GPS) User Equipment Synchronization to conduct OASD/NII oversight of Global Positioning System (GPS) management and planning activities required for the National Space-Based Positioning, Navigation and Timing Executive Committee. Responsibilities include managing and developing the National Five-year Plan; supervising studies and analyses in support of the DEPSECDEF; establishing civil and commercial requirements and costs; reporting to Congress on the status of GPS; developing and publishing the Federal Radionavigation Plan, GPS Security Policy, international and NAVWAR interagency agreements; and providing GPS performance standard, spectrum defense and international strategy briefing and presentation support as required. 		

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<ul style="list-style-type: none"> - Continue to pursue research on new approaches to military and civil-military command and control suitable for 21st Century coalition operations including stability and reconstruction. - Continue to fund the Edge Institute at the Navy Post Graduate School (NPS) and selected research efforts at other universities. - Continue, in collaboration with allies and NATO partners, the development and testing of metrics and a conceptual framework suitable for assessing command and control in the context of network-centric coalition operations. - Support JFCOM and other DoD organizations in the design and conduct of experiments - Continue to work with the DoD community and international partners to improve the understanding of Information Age command and control related concepts, technologies, and experiments. - Conduct 13th International Command and Control Research and Technology Symposia. - Conduct workshops to explore command and control related issues. - Continue to develop manuscripts for widely read and respected C2 publications and outreach program. - Maintain and expand C2 research community website 			
B. Program Change Summary:			
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>
Previous President's Budget	16.642	11.152	11.242
Current Program and Budget Review	16.607	11.055	14.723
Total Adjustments	0.035	-0.097	3.481
Congressional Reductions	0	-0.097	0
Congressional Increases	0	0	0
Other Adjustments	0.035	0	3.481
Change Summary Explanation:			
FY 2007: Rounding adjustment at Department level \$0.035 million.			
FY 2008: FFRDC -\$0.026 million, Contractor Efficiencies -\$0.018 million, Economic Assumptions -\$0.0053 million.			
FY 2009: Program adjustments of 3.481 million due to inflation.			

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C. Other Program Funding Summary:									
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>To Complete</u>	<u>Total Cost</u>
O&M, DW (PE0902198D8Z)	3.937	4.506	4.966	4.996	4.741	4.829	4.916	Continuing	32.891
D. Acquisition Strategy: N/A									
E. Performance Metrics:									
<ul style="list-style-type: none"> - Community participation in command and control research program (CCRP) events. - Number of requests for CCRP publications. - Number of international countries engaged in net centric discussions and collaborative efforts. - Successfully sponsored symposia/workshops to discuss command and control research initiatives. 									
<p>CISA Performance is based on the number of initiatives that transition to the net-centric environment to support operations. Measures include:</p> <ul style="list-style-type: none"> - Timely development and issuance of policy, guidance, processes, and technologies to build, populate, govern, operate, and protect the Network. - Policies developed and issued for GIG design, architecture content management, implementation, and operations. 									
<p>DARS Performance Metrics:</p> <ul style="list-style-type: none"> - Timely development and issuance of policy, guidance, processes, and technologies to build, populate, govern, operate, and protect the Network. - Policies developed and issued for GIG design, architecture content management, implementation, and operations. 									

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<p>C2 Integrated Planning & Management Performance Metrics:</p> <ul style="list-style-type: none">- Successfully develop, coordinate, and publish DOD C2 policies and operational concepts.- Establishment of an information integration and decision portfolio of C2 services and applications to demonstrate selected capabilities.- Development of Dynamic Operational Communities of Interest services based on the capabilities provided by the NCES Program. <p>Establishment of an ontological framework and XML data model to permit the meta-tagging of information integration decision portfolio data at the strategic and national C2 level in a manner consistent with other DoD data strategies and modeling efforts.</p>		

Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Dw BA 06			Project Name and Number Command Information Superiority Architecture (CISA), P170				
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Command Information Superiority Architecture (CISA), P170	5.429	5.528	5.612	5.762	5.815	5.907	5.999
RDT&E Articles Quantity	0	0	0	0	0	0	0
A. Mission Description and Budget Item Justification:							
<p>Program Description: The CISA program provides the Unified Commands with a structured planning process based on Information Technology (IT) best business practices to define current and objective Command capabilities for IT support to assigned missions in a net-centric environment. CISA is the DoD program that provides architectures in compliance with the Clinger-Cohen Act, OMB Circular A-130, E-Gov Act and other related higher level guidance from the Federal CIO Council and the Federal Enterprise Architecture Program Management Office, which mandates the development and use of architectures as validation for IT investment decisions. The CISA program develops and maintains the Global Information Grid Enterprise Architecture, the Department's enterprise architecture as directed by Title 40. It supports the development of the framework, processes, and standards for developing and maintaining a DoD federated enterprise architecture. CISA is the leading developer for the net-centric reference model, the standard evaluation guide used by DoD Program Managers at all echelons of command for transitioning DoD programs to the net-centric environment. The CISA program supports the development of architectural standard tools and systems, including the DoD Architectural Framework manual and artifacts as well as facilitating the effective use of architectures in IT portfolio management. Develop and maintain key GIG policy and guidance documents that drive the acquisition, transition to and operation of a net-centric GIG; the implementation of policy/guidance through a set of critical supporting activities such as IT standards management, and DoD transition to Internet Protocol version 6 (IPv6); Real Time Service and IP convergence and enforcing policy through key enterprise governance mechanisms. Review and assess Command and Control, Computers, Communications and Intelligence Support Plans / Information Support Plans for the DoD CIO, identifying interoperability, supportability, net-centric and integration issues.</p>							
B. Accomplishments/Planned Program							
	FY 2007	FY 2008	FY 2009				
Accomplishment/Effort/Subtotal Cost	5.429	5.528	5.612				
RDT&E Articles Quantity	0	0	0				
<p>FY 2007 Accomplishments: (\$5.429 million) - Developed DoD CIO Strategic Plan</p>							

Exhibit R-2a, RDT&E Project Justification		Date: February 2008
Appropriation/Budget Activity	Project Name and Number	
RDT&E, Dw BA 06	Command Information Superiority Architecture (CISA), P170	
<ul style="list-style-type: none"> - Developed Overarching DoD CIO policy framework and core policies <ul style="list-style-type: none"> - Initiated total review of overarching GIG Policy Documents - Drafted new policies and instructions - Developed Net-Centric GIG Networks Operations Strategy - Developed and published the GIG Architectural Vision - Supported JFCOM / CENTCOM “Best of Breed” Architecture Development - Participated in the International Defense Enterprise Architecture Specification development and support architecture interoperability within the international community <p>Completed DoD Architecture Framework (DoDAF) Version 1.5 and initiated DoDAF 2.0 scoping</p> <ul style="list-style-type: none"> - Updated and maintain the Core Architecture Data Model (CADM) to be inline with the DoDAF - Completed and published DoD Enterprise Architecture Federation Strategy - Completed NCOW Reference Model V1.2 - Expanded interactive use of architecture data for dynamic assembly of COCOM architectures to meet mission demands and changes for Unified Command Plans (UCPs) - Evolved the ISP analysis tool into a Web-based model to identify and analyze interoperability, supportability, net-centric, and integration issues - - Refined existing voice network policy as necessary. Develop Real Time Services policy and guidance to support voice, video and data convergence to IP across DoD in a secure, interoperable manner - - Published DoD Net-Centric GIG Computing Infrastructure Strategy and developed draft GIG Computing Infrastructure Policy Instruction - Developed policy and guidance needed for an effective configuration management approach across GIG by using pilot efforts to develop and extend lessons learned such as appropriate configuration items, configuration tools, and configuration control bodies FY 2008 Plans (\$5.528 million) - Review and revise all GIG related policies to support net-centric operations. Cancel policies as needed. Provide additional guidance, where needed. Deconflict and manage GIG policies and guidance and provide tools so they can be easily accessible and understandable by users 		

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RDT&E, Dw BA 06				Command Information Superiority Architecture (CISA), P170						
<ul style="list-style-type: none"> - Continue to support the evolution of GIG NetOps and configuration management concepts to improve IA, information sharing and interoperability. Incorporate, as appropriate, portfolio management into these mechanisms - Continue to refine overall governance paradigm. Monitor and assess Component compliance with GIG policy and guidance. Evaluate and help resolve issues - Implement COCOM Mobil Architecture Support Team Concept - Continue develop the Federated Enterprise Architecture Framework - Continue update of DoDAF <ul style="list-style-type: none"> - Continue development of GIG NCOW Reference Models - Continue updates to the CADM - Continue develop and provide integrated set of COCOM Net-Centric assessment capabilities for implementing transition plans - Continue develop of the International Defence Enterprise Architecture Specification (IDEAS) Data Model - Continue support of the ISP tools analysis development 										
<p>FY 2009 Plans (\$5.612 million)</p> <ul style="list-style-type: none"> - Review and revise GIG related policies to support net-centric operations. - Continue to support the evolution of GIG NetOps and configuration management concepts to improve IA, information sharing and interoperability. Incorporate, as appropriate, portfolio management into these mechanisms - Continue to refine overall governance paradigm. Monitor and assess Component compliance with GIG policy and guidance. - Continue COCOM Mobil Architecture Support Team Support - Continue progression of development of Net Centric DoD Architecture Framework - Continue support of GIG NCOW Reference Models - Continue support to the CADM 										
C. Other Program Funding Summary:										
		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>To</u> <u>Complete</u>	<u>Total</u> <u>Cost</u>
O&M, DW (PE0902198D8Z)		3.937	4.506	4.966	4.996	4.741	4.829	4.916	Continuing	32.891
D. Acquisition Strategy: N/A										

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Dw BA 06			Project Name and Number Defense Architecture Repository Systems (DARS), P170				
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DARS, P170	1.249	1.271	1.290	1.325	1.337	1.359	1.380
RDT&E Articles Quantity	0	0	0	0	0	0	0
A. Mission Description and Budget Item Justification:							
<p>DARS is the Department's enterprise registry, catalog and navigation map for enterprise architecture. It serves as the Department's primary catalog of architecture data holdings and provides users the ability to register holdings metadata and search, retrieve, and use DoD architecture data in federated architecture data repositories across DoD. DARS provides a key component of the Department's net-centric data management capability by federating enterprise architecture data across the Department. It enables alignment of program architecture components with the Federal Enterprise Architecture Business Reference Model - consistent with OMB directives for exhibit 300s - via the DoD Business Reference Model. DARS implements a federated search capability and metadata catalog that will interoperate with the Department's Net-Centric Enterprise Discovery Service and enterprise content metadata catalog. Architecture metadata is searchable using the DARS federated discovery web service. The discovery search results provide links to architecture data that is retrievable based on user roles and access permissions. Implementations are accessible on both the NIPRNET (unclassified) and SIPRNET (Collateral Classified). Key features of the DARS program focus on: (1) Making architecture data visible, accessible, trusted, understandable, and interoperable (2) enabling reuse of validated architecture data to build "composite" integrated architectures; (3) enabling architecture analysis; and, (4) integrating architecture data into the DoD mainstream decision-making processes. DARS goals for FY 2007 are aggressive and include implementing an automated metadata registration web service. The Department of the Air Force, Army, and Navy CIO's are collaborating in the development of DARS federation web services via the Federated Joint Architecture Working Group under the auspices of the DoD Enterprise Architecture Summit to ensure DoD-wide access to and usability of all components of the composite DoD enterprise architecture model. New DARS releases are scheduled every three to four months during FY 2007.</p>							
B. Accomplishments/Planned Program							
	FY 2007	FY 2008	FY 2009				
Accomplishment/Effort/Subtotal Cost	1.249	1.271	1.290				
RDT&E Articles Quantity	0	0	0				
<p>FY 2007 Accomplishments: (\$1.249 million)</p> <ul style="list-style-type: none"> - Supported the Department's federated approach to Enterprise Architecture - Continued the expansion DARS as part of a Net-Centric environment for data exchange 							

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<ul style="list-style-type: none"> - Continued expansion of DARS integration into the “Core Enterprise Services” of Net-Centric Enterprise Services (NCES) - Implemented changes required to DARS from the new DoD Architecture Framework to include Net-Centric and Service-Oriented Architecture impacts on architecture products, support for executable architectures, JCIDS, and Portfolio Management - Updated DARS database to conform to new CADM 2.0 standard - Supported architecture data exchange evolution from CADM 1.0X to 2.0 using new data exchange standards - Implemented configuration management policies and processes for “authoritative data sources” - Implemented additional registry services to include holdings linking and alignment requirements - Supported federation client implementation in federation participants - Converted all DARS functionality to web services - Implemented Service Orient Architecture (SOA) for enterprise architecture data management - Implemented DoD Architecture Framework (DoDAF) view quality assessment services - Implemented Java Message Services (JMS) for asynchronous transactions - Implemented support for disconnected confederate repositories - Implemented capability for DoD Program managers to use DARS data to build OMB exhibit 300s and exhibit 53s. - Explored expansion of DARS data exchange capabilities to related decision support domains including modeling and simulation systems, logistics, program management, and budgetary systems - Explored implementation of a “rules based model” to establish “earned value” for architecture data and architectures <p>FY 2008 Plans (\$1.271 million)</p> <ul style="list-style-type: none"> - Continue to implement capabilities required to meet changes to the DoD Architecture Framework (DoDAF) that will include capabilities to expand the “dynamic” assembly of architectures based on mission or process requirements or “tailorable packages based on architecture data for assistance in decision making (DARS 7.0) - Continue integration of DARS data services into “Core Enterprise Services” - Fully integrate DARS data harvesting capabilities into a Federated Data-Centric environment 		

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<p>FY 2009 Plans (\$1.290 million)</p> <ul style="list-style-type: none"> - Continue Operation and Maintenance of DARS - Continue to implement capabilities required to meet changes to the DoD Architecture Framework (DoDAF) - Continue integration of DARS data services into “Core Enterprise Services” - Continue integration of DARS data harvesting capabilities into a Federated Data-Centric environment <p>C. Other Program Funding Summary: N/A</p> <p>D. Acquisition Strategy: N/A</p>		

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Appropriation/Budget Activity RDT&E, Dw BA 06			Project Name and Number Integrated Planning and Management, P170				
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Integrated Planning and Management, P170	2.009	2.045	2.076	2.132	2.152	2.186	2.219
RDT&E Articles Quantity	0	0	0	0	0	0	0
A. Mission Description and Budget Item Justification:							
Provide a single integrated C2 structure across the Department of Defense supporting every echelon of command from national to tactical. Transform the existing set of dedicated, single purpose command and control (C2) systems into an integrated framework to support the flow of information into the command structure and enhance decision. Assure policies and a strategy for a unified, flexible, and adaptable full-spectrum command and control capability for warfighters and senior leaders within a globally connected common information environment (CIE). Support the Joint Staff, JFCOM, and STRATCOM in development of an information integration and decision portfolio of services and applications that will decompose existing C2 programs of record into essential capabilities supporting Joint Operating Concepts and Joint Mission Essential Functions.							
B. Accomplishments/Planned Program							
	FY 2007	FY 2008	FY 2009				
Accomplishment/Effort/Subtotal Cost	2.009	2.045	2.076				
RDT&E Articles Quantity	0	0	0				
<p>FY 2007 Accomplished (\$2.009 million)</p> <ul style="list-style-type: none"> - Continued all efforts initiated in FY 2006. Update C2 documents as appropriate. - Developed technical standards required to integrate or migrate C2 systems for senior leadership into a net-centric environment. - Assisted the COCOMS/Services in articulating C2 net-centric concepts and top level requirements that must be addressed by the JCIDS process. - Worked with Joint Staff, Services and COCOMs on the development of C2 Capability Portfolio Management. - Continued development of C2-related ontologies, taxonomies, and registries. - Began identifying C2 gaps and overlaps. Develop a plan to influence programs of record. 							

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<p>FY 2008 Plans (\$2.045 million)</p> <ul style="list-style-type: none"> - As the net-centric environment evolves, update published C2 policies and concepts. - Build on all previous efforts to accomplish C2 capability gap, shortfall, and overlap assessments and institutionalize the process. - Influence Programs of Record based on identified gaps and overlaps - Continue portfolio management activities. <p>FY 2009 Planned (\$2.076 million)</p> <ul style="list-style-type: none"> - Work with the Joint Staff, Services and COCOMs to evolve portfolio management into a seamless set of C2 Capabilities (ie services, applications and data management) - Begin the development of mutually dependent programs of record across the net-centric C2 environment. - Finalize the data strategy for C2 in key mission areas. <p>C. Other Program Funding Summary: N/A</p> <p>D. Acquisition Strategy: N/A</p>		