

ARMY RDT&E BUDGET ITEM JUSTIFICATION (R2 Exhibit)

February 2008

BUDGET ACTIVITY 6 - Management support	PE NUMBER AND TITLE 0605103A - Rand Arroyo Center					PROJECT 732	
COST (In Thousands)	FY 2007 Estimate	FY 2008 Estimate	FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	FY 2012 Estimate	FY 2013 Estimate
732 ARROYO CENTER SPT	20792	19149	16339	16570	17023	17406	17793

A. Mission Description and Budget Item Justification: This program funds the RAND Arroyo Center, the Department of the Army's Federally Funded Research and Development Center (FFRDC) for studies and analysis. The Arroyo Center draws its researchers from RAND's staff of nearly 700 professionals trained in a broad range of disciplines. Most staff members work in RAND's principal locations-Santa Monica, California; Arlington, Virginia; and Pittsburgh, Pennsylvania. The RAND Arroyo Center provides for continuing analytical research across a broad spectrum of issues and concerns, grouped in four major research areas: Strategy, Doctrine, and Resources; Military Logistics; Manpower and Training; and Force Development and Technology. The RAND Arroyo Center research agenda is primarily focused on mid/long-term concerns. Results and analytical findings directly affect senior leadership deliberations on major issues. Arroyo Center research is sponsored by the Chief of Staff, Vice Chief, the Deputy Chiefs of Staff of the Army; the Army Assistant Secretaries; and most of the Army's major commands. The Arroyo Center is provided guidance from the Army through the Arroyo Center Policy Committee (ACPC), which is co-chaired by the Vice Chief of Staff of the Army and the Assistant Secretary of the Army (Acquisition, Logistics and Technology). The ACPC reviews, monitors, and approves the annual Arroyo Center research plan. Each project requires General Officer (or SES equivalent) sponsorship and involvement on a continuing basis. RAND Arroyo provides the Army with a unique multidisciplinary capability for independent analysis.

<u>Accomplishments/Planned Program:</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>
Research addressing the Army's transformation to meet near-term challenges: key issues for the Army, including implications of network-centric insurgencies; support to the unit-focused stability effort; Combat Training Center (CTC) training effectiveness; support to Officer Personnel Management System (OPMS 3); alternative medical force structures; Army Working Capital Fund (AWCF) for an expeditionary Army; integrating APS with the supply chain; and lessons from Stryker support in Iraq.	500	1026	800
Research addressing the Army's transformation to shape the future force: key issues for the Army in laying out long-term alternatives, including future strategic challenges, operational cognition, support to Unified Quest '05, budget implications of current operations; and improving fleet recap planning; improving jointness and interdependence, including improving joint blue force Situational Awareness (SA), training strategies for the Brigade Combat Team-Unit of Action (BCT-UA), and integrating Army requirements and Defense Logistics Agency (DLA) contingency planning; technology for future forces, including future force reconnaissance capabilities, robotics for future forces, fusion architectures for Stability and Support Operations (SASO), architecture options for future forces, behavior based modeling, and RF Spectrum access; logistics support to future forces, including sustaining simultaneous distributed operations and assessment of Future Combat System (FCS) sustainability requirements; and cooperation with friends and allies, including compatibility with new allies, and Army international affairs activities and force compatibility.		2650	1500
Research addressing support to current operations: key issues for the Army in continuing military operations in Afghanistan and Iraq; measuring Army effectiveness in the Global War on Terrorism (GWOT); access to soldiers for deployment; strengthening Army recruiting and retention; evaluation of unit-based leader-development programs; adapting Combat Training Center (CTC) training proficiency to demands of the Contemporary Operating Environment (COE); and anticipating adaptive enemies.	3569	4148	3944
Research addressing the Army's transformation to meet near-term challenges: Implementing Army Force Generation (ARFORGEN) for a modular force, including unit-focused stabilization; Units of Action (UAs) and manning the force; training and readiness strategies to	3783	3990	3500

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support ARFORGEN; and optimizing Combat Service Support (CSS) capabilities. Improving doctrine/organization for Stability and Support Operations/Counterinsurgency (SASO/COIN), including the implications for the Army of irregular warfare; improving doctrine and planning for stability operations; dominating complex terrain; integrating Information Operations (IO) into planning and execution of military operations; and building transitional security capabilities. Managing the tech challenges of transformation, including managing the Future Combat System (FCS) program; recapitalizing Army Battle Command System (ABCS); Optimizing the ground force network; and integrating UAV capabilities into UA networks. Supporting the transforming force, including improving Army repair parts inventories; and supply chain integration with government providers.				
Research addressing the Army's enduring challenges: key issues for the Army in shaping and staffing the force, including assessing effectiveness of a tier-two attrition screen program, and support to Army review of the Officer Personnel Management System (OPMS); and key issues for the Army in supporting the force, including improving depot supply chain management, identifying best Performance Based Logistics (PBL) practices; evaluating the Army's organic technical capabilities, and implementing best purchasing and supply management practices.	3879	1500	1200	
Research addressing the Army's transformation to shape the future force: key issues for the Army, including reexamining strategic guidance for the US Army; dealing with nuclear weapons; support to TRADOC war-game; building partner capability for coalition operations; assessing the value of commonality and families of systems; developing a total Condition Based Maintenance (CBM) program; evaluating the state of automated fusion; simulating robotics concepts; and future force vulnerability assessment.	9061	5300	5395	
Small Business Innovative Research/Small Business Technology Transfer Program		535		
Total	20792	19149	16339	

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<u>B. Program Change Summary</u>	FY 2007	FY 2008	FY 2009	
Previous President's Budget (FY 2008/2009)	21234	16342	16444	
Current BES/President's Budget (FY 2009)	20792	19149	16339	
Total Adjustments	-442	2807	-105	
Congressional Program Reductions		-1193		
Congressional Rescissions				
Congressional Increases		4000		
Reprogrammings	156			
SBIR/STTR Transfer	-598			
Adjustments to Budget Years			-105	

Change Summary Explanation: In FY08 a program increase of \$4.0 million.