

**CJCSI 5111.01C**  
**18 April 2000**  
**CH 1 20 March 2003**

**CHARTER FOR US NATIONAL  
MILITARY REPRESENTATIVE  
TO SHAPE**



**JOINT STAFF**  
**WASHINGTON, D.C. 20318-0400**

CJCSI 5111.01C  
18 April 2000

(INTENTIONALLY BLANK)



# CHAIRMAN OF THE JOINT CHIEFS OF STAFF INSTRUCTION

---

J-5  
DISTRIBUTION: A, B, C, J, S

CJCSI 5111.01C  
18 April 2000  
CH 1 20 March 2003

## CHARTER FOR US NATIONAL MILITARY REPRESENTATIVE TO SHAPE

### REFERENCES:

- a. CJCS MOP 75, 2 April 1993, "Manpower for Joint Staff and International Activities"
  - b. CJCSI 3231.01 Series, "Safeguarding the Single Integrated Operational Plan"
1. **Purpose.** Define mission and responsibilities for US National Military Representative (USNMR) to Supreme Headquarters Allied Powers Europe (SHAPE).
  2. **Cancellation.** CJCSI 5111.01B, 1 February 1997, is canceled.
  3. **Applicability.** This instruction is applicable to the Joint Staff, Services, combatant commands, and Defense agencies.
  4. **Policy.** This mission of USNMR to SHAPE is to provide liaison between SHAPE and the Department of Defense and its commands and agencies.
  5. **Definitions.** None.
  6. **Responsibilities**
    - a. The USNMR to SHAPE will:
      - (1) Act as liaison and primary point of Joint Staff contact with Allied Command Europe (ACE) and the Partnership Coordination Cell.
      - (2) As required, act as liaison and primary point of contact at SHAPE for USEUCOM, USDELMC, and OSD.

(3) Serve as coordinating authority among US organizations at SHAPE, including for quality of life issues that cut across service lines.

(4) Coordinate visits by the Departments of Defense and State and other national dignitaries to SHAPE.

(5) Represent DOD interests with the host government and provide a channel for other DOD entities to conduct negotiations with SHAPE officials located in Belgium.

(6) Represent US interests at SHAPE, including with other nations' National Military Representatives.

(7) In accordance with instructions from the Joint Staff, provide national responses to SHAPE staff actions. As required, provide USNMR input to the Joint Staff on SHAPE staff actions.

(8) Act as primary liaison between Joint Staff and SHAPE on matters with respect to US manpower contributions to ACE. Although the Services are responsible for providing personnel for SHAPE billets, the USNMR is the final approval authority for shifting or altering personnel within the headquarters to billets for which they were not originally assigned.

(9) Assign and monitor suspenses on staff actions and messages.

(10) Approve hiring of US national civilian personnel into NATO direct-hire positions throughout ACE.

(11) Coordinate visits by SHAPE personnel to the United States.

(12) Operate US COSMIC/ATOMAL subregistry and US TOP SECRET registry at SHAPE.

(13) Control SIOP for US personnel.

(14) During NATO operational exercises, support participating US authorities.

b. The Chairman of the Joint Chiefs of Staff will provide policy guidance and direction for USNMR to SHAPE.

c. The Director for Strategic Plans and Policy (DJ5) is the Joint Staff proponent for USNMR to SHAPE and will:

(1) Exercise authority over execution of policy and guidance from the Chairman of the Joint Chiefs of Staff.

(2) Coordinate Joint Staff positions for SHAPE staff actions when forwarded either by USNMR or directly from SHAPE (i.e., ACTWARN, ACTREQ, and ACTORD). As required, assist USNMR in coordinating actions with other Joint Staff directorates.

d. The Chief of Staff, US Army, or designee will act as executive agent for administrative and support matters with respect to USNMR to SHAPE.

7. Organizational Structure

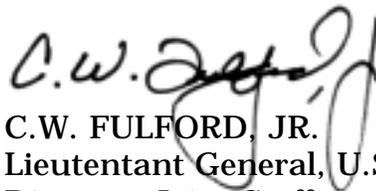
a. USNMR to SHAPE is a separate agency under the supervision of the Chairman of the Joint Chiefs of Staff and reports directly to DJ5, Joint Staff (see Enclosure).

b. Manpower authorizations for USNMR to SHAPE are approved in accordance with joint manpower procedures, managed by Joint Staff/J-1. Each Service will maintain appropriate representation by rank, number, and significance of billet throughout USNMR to SHAPE.

8. Summary of Changes. Revisions submitted by USNMR and Joint Staff/J-1 were integrated in appropriate paragraphs.

9. Effective Date. This instruction is effective upon receipt.

For the Chairman of the Joint Chiefs of Staff:



C.W. FULFORD, JR.  
Lieutenant General, U.S. Marine Corps  
Director, Joint Staff

Enclosure  
Position of USNMR Within J-5

(INTENTIONALLY BLANK)

DISTRIBUTION

Distribution A, B, C, and J plus the following:

	<u>Copies</u>
Commander, US Element, NORAD.....	6
USNMR to SHAPE.....	10
US Army Element, SHAPE.....	5
US Navy Element, SHAPE.....	5
US Air Force Element, SHAPE .....	5

(INTENTIONALLY BLANK)



(INTENTIONALLY BLANK)



# CHAIRMAN OF THE JOINT CHIEFS OF STAFF NOTICE

---

J-5  
DISTRIBUTION: A, B, C, J, S

CJCSI 5111.01C CH 1  
20 March 2003

## CHANGE 1 TO CJCS INSTRUCTION 5111.01C

1. Page Substitution. Holders of CJCSI 5111.01C, 18 April 2000, "Charter for US National Military Representative to SHAPE," are requested to make the following changes:

<u>Remove Page(s)</u>	<u>Add Page(s)</u>
2	2
A-1	A-1

## 2. Summary of Changes

a. The USNMR takes on the task of coordinating quality of life issues for US organizations at SHAPE that cut across service lines.

b. The mission of command post and communications support for SACEUR in his role as Commander, USEUCOM, is eliminated. This is due to duplication of functions between USEUCOM and USNMR.

c. An updated diagram of the USNMR's relationship within J-5 is included.

3. When the prescribed action has been taken, this transmittal should be filed behind the record of changes page in the basic document.

4. This instruction is approved for public release; distribution is unlimited. DOD components (to include the combatant commands), other Federal agencies, and the public may obtain copies of this instruction through the Internet from the CJCS Directives Home Page-- <http://www.dtic.mil/doctrine>. Copies are also available through the Government Printing Office on the Joint Electronic Library CD-ROM.

For the Chairman of the Joint Chiefs of Staff:

A handwritten signature in black ink, appearing to read "George W. Casey Jr.", written in a cursive style.

GEORGE W. CASEY JR.  
Lieutenant General, USA  
Director, Joint Staff

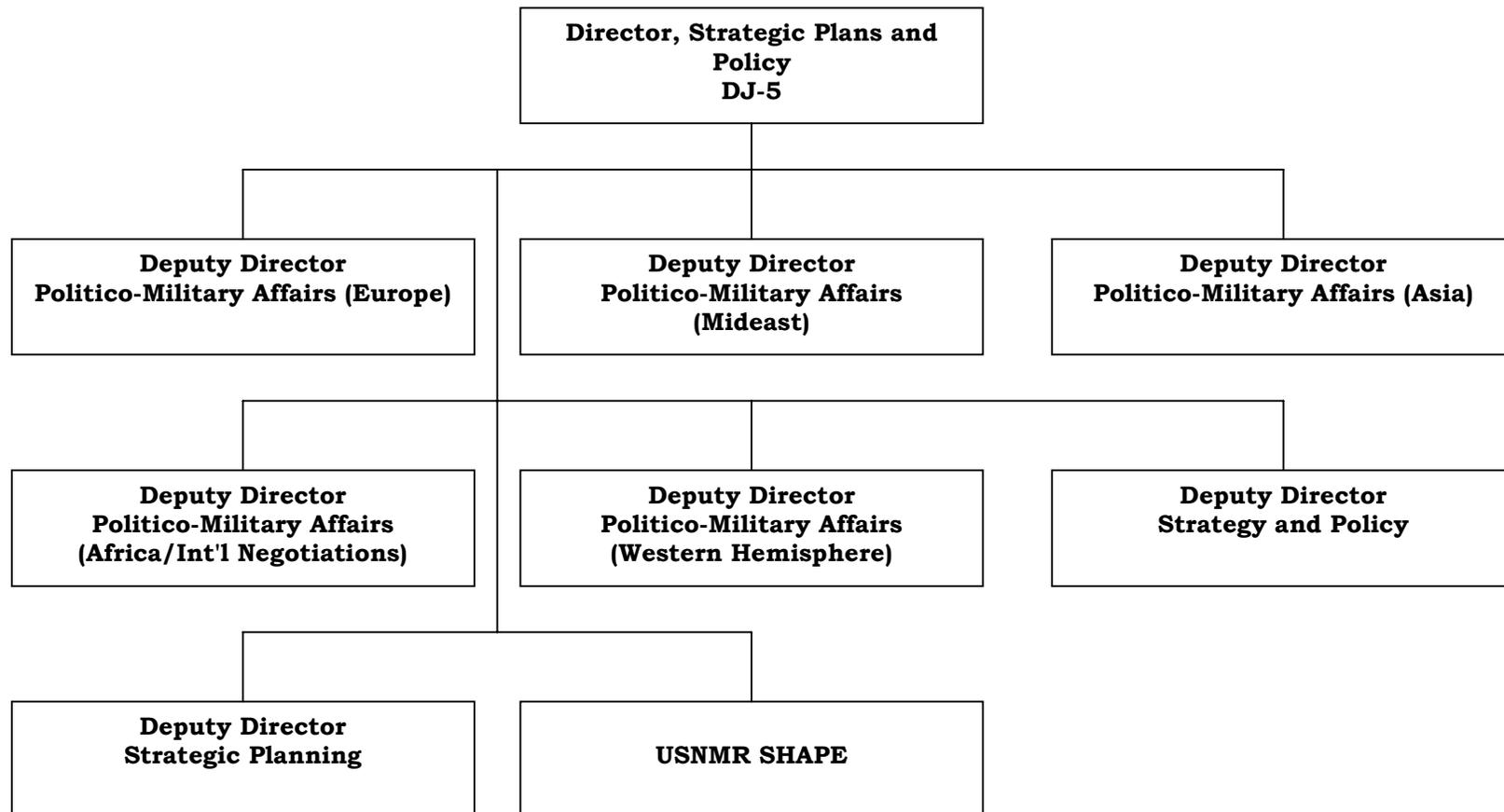
Enclosure(s):

Page 2, Change 1

Annex A, Position of USNMR in J-5

**Annex A**

Position of USNMR within J-5



(INTENTIONALLY BLANK)